User-Centered Legal Design

Making the Law More Accessible, Usable, and Engaging

by Margaret Hagan, November 2015 (mdhagan@stanford.edu, http://legaltechdesign.com)
fellow at Center on the Legal Profession at Stanford Law School and lecturer at d.school

What is user-centered design & why bring it into legal services?

Human-centered design is the practice of building things that are useful, usable, and engaging to people. It is based in the notion that products and services should be built in response to the needs, preferences, and behaviors of the people who will be using them. To create innovative solutions that people will actually want to use – if not also enjoy using -- we must take an approach that is user-centered, experimental, and agile.

User-centered design means being intentional about how we create and improve our service-offerings: with a focus on getting our target audience’s voice into the process, brainstorming a wide variety of solutions, and then quickly prototyping and testing these ideas with users and experts to find the most promising and valuable ideas to build out. Rather than a traditional ‘waterfall’ method of creating new technology or service offerings – in which a group of professionals scope out a project that they think will be successful, and then try to implement it over a long time period, the design-driven approach spends more time experimenting with possible solutions, building and testing them quickly with stakeholders, and then gradually refining the design through quick cycles while scaling it up. It allows for more user input, more creativity, and more agility.

The design process has been developed and incorporated into many professions over the past decades, including in industrial design, software development, product design, policy-making and health care. Now it is being brought into legal and government services. For law, this is taking place in Stanford’s Legal Design Lab, Northeastern’s NuLawLab, the Gensler group’s Legal Innovation Lab, Carnegie Mellon’s Cylab Usable Privacy & Security Lab, the Consumer Finance Protection Bureau, and the European project of Legal Design Jam. It focuses on several streams of innovations:

- better legal communications to people about policies, options, and processes;
- improved technology products -- websites, apps, and beyond -- that people actually want to use and can use to access legal services and navigate the legal system;
- more navigable and holistic services, that make it easy for a person to go through the journey of identifying their problems, finding the right resources and processes, and then following through on these processes;
- systems with rules, procedures, and staff that offer more human-centered experiences -- that are more intuitive, streamlined, transparent, and supportive.
6 Orders of Legal Design

Plain Language
Using words and phrases that are jargon-free, comprehensible to laypeople

Visual Composition
Laying the information out in clean, consumable formats, balancing text & visuals

Interactive Tools
Making customized, responsive tools that help focus and make sense of information

Smart Assistance
Providing predictions and advice that give specific guidance for decision-making

Complete Journey
Coordinating providers & tasks to give a seamless experience through a process

System Redesign
Making the actual procedures, rules, forms, and organizations more usable & intuitive

types of interventions to make the legal system more user-friendly, from least ambitious to most
Organizations working on legal design

Stanford Legal Design Lab: http://legaltechdesign.com

NuLawLab: http://www.nulawlab.org/

Legal Innovation Lab of Gensler consultancy: http://www.gensler.com/design-thinking/research/legal-innovation-lab

Legal Design Jam: http://legaldesignjam.com/


Readings

On Legal Design generally


On a Design-Approach to Innovations in Legal Services


Paul Lippe, “Do lawyers have the ‘design mojo’ needed to re-think the delivery of legal services?” ABA Journal: Legal Rebels, December 2013. Available at http://www.abajournal.com/legalrebels/article/legal_by_design


On Legal Communication Design


On User-Centered Redesigns of Legal Systems

