**ATTACHMENT 11 REFERENCES**

Please provide at least three (3) but no more than four (4) references, for services that are similar to the size and scope of work outlined in this RFP that proposer has provided within the past three (3) years. Please use the following format in submitting the required references.

***Please note:*** *The contact person must be an employee of the reference, not of the proposer or a third-party firm. The reference may be contacted any time after the proposal due date.*

REFERENCE 1:

Name of Agency or Company: Phone:

Address:

Project Manager/Contact: / Title:

Phone: Email:

Dates Services Were Provided:

Summary of Services Provided:

REFERENCE 2:

Name of Agency or Company: Phone:

Address:

Project Manager/Contact: / Title:

Phone: Email:

Dates Services Were Provided:

Summary of Services Provided:

REFERENCE 3:

Name of Agency or Company: Phone:

Address: Project Manager/Contact: / Title: Phone: Email: Dates Services Were Provided: Summary of Services Provided:

REFERENCE 4:

Name of Agency or Company: Phone:

Address: Project Manager/Contact: / Title: Phone: Email: Dates Services Were Provided: Summary of Services Provided: