



**Judicial Council of California**  
ADMINISTRATIVE OFFICE OF THE COURTS

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**MEMORANDUM**

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**Date**

December 1, 2005

**From**

Christine M. Hansen  
Director, Finance Division

**To**

Hon. Wesley Chesbro  
Chair, Senate Budget and Fiscal Review

Sheila Calabro  
Regional Administrative Director  
Southern Region

Hon. Jenny Oropeza  
Chair, Assembly Budget Committee

Patricia M. Yerian  
Director, Information Services Division

Ms. Diane F. Boyer-Vine  
Legislative Counsel

**Subject**

Annual Status Report on the California Case Management System (CCMS) and the Court Accounting and Reporting System (CARS)

Mr. Gregory P. Schmidt  
Secretary of the Senate

Mr. E. Dotson Wilson  
Chief Clerk of the Assembly

**Action Requested**

Review and Disseminate as Appropriate

**Deadline**

N/A

**Contact**

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The Administrative Office of the Courts (AOC) respectfully submits a report prepared pursuant to reporting guidelines (68511.8)(a) that mandate that, each year until project completion, the Judicial Council shall provide an annual status report to the chairperson of the budget committee in each house of the Legislature and to the chairperson of the Joint Legislative Budget Committee with regard to the California Case Management System (CCMS) and the Court Accounting and Reporting System (CARS).

December 1, 2005

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If you have any questions on the information provided in this report, please contact Eraina Ortega at 916-323-3121.

**Attached Tables and Charts**

1. Independent project oversight report for the California Case Management System:  
“IV&V June 2005 Project Assessment for the V3 System Development Services Project;  
Sjoberg Evashenk Consulting, July 12, 2005”
2. “California Case Management System (CCMS) Proposed Transition/Deployment  
Schedule Summary”
3. “Court Accounting and Reporting System (CARS) Proposed Rollout Schedule”
4. “California Case Management System (CCMS) Annual Revenue and Expenses”
5. “Court Accounting and Reporting System (CARS) Annual Revenue and Expenses”

CMH/eo

Enclosures

cc: Greg Jolivette, Director, Legislative Analyst’s Office

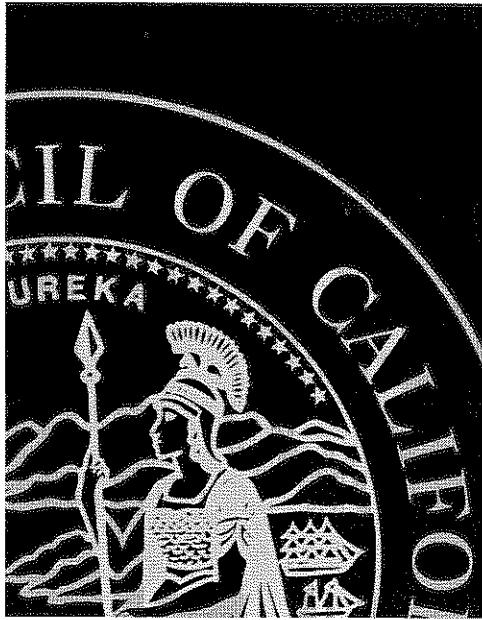
Alex MacBain, Consultant, Senate Budget & Fiscal Review Committee

Steve Kawamura, Consultant, Assembly Budget Committee

James Tilton, Principal Budget Manager, Department of Finance

Ronald G. Overholt, Chief Deputy Director

Stephen H. Nash, Assistant Director, AOC Finance Division



# **2005 Status of California Case Management System and Court Accounting and Reporting System**

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REPORT TO THE LEGISLATURE  
DECEMBER 2005



ADMINISTRATIVE OFFICE  
OF THE COURTS

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INFORMATION SERVICES DIVISION

## **SUMMARY**

The Trial Court Funding Act of 1997 consolidated all trial court funding in California and entrusted the judiciary, as an independent branch of government, with the financial management of the trial courts. Prior to passage of this legislation, the trial courts had a bifurcated system in which they received the majority of their funding as well as all business and administrative services through their counties. To assist in the transition from county to state stewardship, Government Code section 77212 specifies a method for use by either the county or the trial court to sever the services provided by the county in a manner that becomes progressively easier each year. This law allows for a transition in which county-provided services are extended until the courts are able to assume critical administrative functions.

In support of the judicial branch's Strategic Plan for Court Technology and Tactical Plan for Court Technology, a survey was conducted to evaluate the current state of case management systems in the trial courts. The survey identified more than 70 variations, including many that did not meet basic needs of the courts. Meetings with the Administrative Director of the Courts, the Chief Justice, and two former California governors confirmed the need for the judicial branch to develop branchwide solutions, since the state could not support so many different case management systems for its 58 counties.

In February 2003 the Judicial Council reaffirmed its previous directive to the Administrative Office of the Courts (AOC) to develop and implement necessary administrative infrastructure to support the trial courts' provision of efficient, cost-effective, and reliable statewide administrative services statewide, without duplication of services.

Accordingly, the AOC, under the direction of the Judicial Council, has embarked on two major information technology (IT) projects: the California Case Management System (CCMS), and the Court Accounting and Reporting System (CARS). Work on both projects is well underway. The AOC expects all 58 courts to have fully implemented CARS by fiscal year 2008–2009. Implementation for CCMS is scheduled to be completed by fiscal year 2009–2010.

### **California Case Management System**

The California Case Management System (CCMS) is a multi-year effort with three phases currently underway—development of (1) a criminal and traffic module; (2) a civil, probate, and small claims module; and (3) a case unification phase to integrate the family law, mental health, and juvenile case module. CCMS will manage all case types for all California trial courts, operating out of the California Courts Technology Center.

A comprehensive governance structure for CCMS was established in early 2002, which includes an oversight committee, steering committee, program office, and AOC's Southern Regional Director. The oversight committee consists of the presiding judges of the six lead courts (the Superior Courts of Los Angeles, Orange, San Diego, Ventura, Sacramento, and Alameda Counties) and the regional administrative director of the AOC's Southern Region. The steering committee consists of the executive officers of the six lead courts as well as their information technology officers.

The AOC selected BearingPoint to build a criminal and traffic module, which is currently in production at two lead courts (Superior Courts of Ventura and Orange Counties); BearingPoint has delivered a production-ready criminal and traffic module to the AOC. At present, the criminal and traffic module is in final implementation in the Superior Court of Alameda County, the initial court to implement this system. Work continues with the next seven courts slated to begin using this module over the next two fiscal years.

Deloitte Consulting is the vendor for civil, probate, and small claims modules. Subject matter experts in six courts, including the Superior Courts of Alameda, Sacramento, Orange, Ventura, San Diego and Los Angeles Counties, led the system design and development, working with Deloitte. This product was delivered and accepted in 2005, and deployment activities are underway in five courts.

### **Independent Verification and Validation**

Sjoberg Evashenk Consulting is performing independent verification and validation (IV&V) for the project. Attachment #1 is a copy of the June 2005 independent project oversight report. The previous IV&V did not identify any significant issues, and all recommendations made in previous reports have been resolved.

### **Implementation**

Based on progress to date in development and implementation of CCMS, and on further discussion with the trial courts, the deployment schedule was updated in January 2006. This schedule includes all trial courts that are implementing the CCMS system for all case types, and reflects activity in years 2006 through 2010. Refer to Attachment #2, "California Case Management System (CCMS) Proposed Transition/Deployment Schedule Summary" for implementation details.

### **Criminal and Traffic Module**

#### **Accomplishments to Date**

- BearingPoint was selected as the vendor for development of the criminal and traffic module.
- The software developed by the Superior Courts of Orange and Ventura Counties was successfully migrated to a Web-based application for deployment in other courts.
- The Superior Court of Alameda County was the first court selected to deploy the product. The analysis phase for this deployment was completed in May 2004.
- Software coding of the baseline system was completed in July 2004.
- The application was successfully installed in the California Courts Technology Center in July 2004.
- Validation testing was completed in September 2004.
- The evaluation environment for CCMS was established at the California Courts Technology Center to allow the courts to assess the application.
- In March 2005, end users from the Superior Courts of Alameda, Sacramento, Ventura, Los Angeles, Orange County and San Diego Counties, the lead courts, tested the baseline application, and a contract was approved to begin the initial set of enhancements to the baseline application.

- Functional training sessions were held for staff and judicial officer at the Superior Court of Alameda County and the product configuration training plan was finalized with the vendor in June 2005.
- Stress testing of the application was completed in August 2005.
- In September 2005, major enhancements were completed for the non-compliance of court orders, and to accommodate changes resulting from the passage of Assembly Bill 3049.
- The criminal and traffic application was demonstrated to court executive officers and court information officers at the Judicial Branch Information Technology Conference held at the AOC in San Francisco in January 2005, and later at the California Judicial Conference in San Diego in September 2005.
- Training environments for the next set of deployment courts were ordered and installed in October 2005.

#### **Activities Under Way**

- Deployment discussions were initiated with the Superior Courts of San Joaquin, Plumas and Sierra Counties in fall 2005. ✓
- The Superior Court of Alameda County is in final preparation for deployment of the traffic module in early 2006, hosted by the California Courts Technology Center. ✓
- The criminal module is scheduled for completion in mid-2006.
- The Superior Court of Fresno County is on track to be the first court to deploy the criminal module, to be implemented scheduled in mid-2006. ✓
- Deployment planning is underway for the next set of courts, including the Superior Courts of Butte, San Luis Obispo, Sonoma, Fresno, Solano and Orange Counties, to implement the criminal and traffic module, scheduled for fall 2006. ✓
- Meetings continue with appropriate groups to discuss methods of exchanging data with justice partners.

#### **Proposed Activities**

- Meetings are being held with additional courts that have expressed interest in using the application sooner than originally anticipated.
- The opportunity to provide additional services, such as IVR Web Pay, (a Web-based interactive voice response system), will be explored.

#### **Civil, Small Claims, and Probate Modules**

##### **Accomplishments to Date**

- Deloitte Consulting was selected as the vendor for the civil, probate and small claims modules.
- The system design was completed and the construction and coding of the application began in February 2005.
- In April 2005, construction of the application was completed and requirements testing of the code began. Following integration testing in July 2005, the technical testing phase of the application was finalized.
- Deployment discussions were initiated with the Superior Courts of Sacramento, San Diego, Los Angeles, Orange and Ventura Counties in spring 2005.

- The Statement of Work produced by the Superior Courts of Sacramento and San Diego Counties will be used as a template for all California courts.
- The technical environment, including hardware and software, was installed at the California Court Technology Center in August 2005.
- Development of test cases, scripts and scenarios was completed in July 2005. Product acceptance testing was begun in September 2005. A special testing session was conducted with judicial officers from the Superior Courts of Alameda, Sacramento, Ventura, Los Angeles, Orange and San Diego Counties.
- The assessment phase for deployment in the Superior Courts of Sacramento and San Diego Counties was completed in September 2005.
- The application was demonstrated at the California Judicial Conference in September 2005 in the Superior Court of San Diego County.
- Product acceptance testing was completed and the application was accepted by the lead courts and the AOC in November 2005.
- The knowledge transfer requirements were defined and the first of two sessions was conducted with Deloitte Consulting, court project managers, AOC IS staff and consultants.

#### **Activities Under Way**

- Deployment planning is now underway. The project is on target to be delivered for deployment in mid-2006.
- Work is under way on technical and security architecture, training documentation format, and user manuals.
- The Superior Courts of San Diego and Sacramento Counties will deploy the module in summer 2006.

#### **Proposed Activities**

- Initiate deployment planning with the next set of courts, which are scheduled to implement the module through fiscal year 2006–2007.

### **Case Unification—Family Law, Mental Health, and Juvenile Cases**

#### **Accomplishments to Date**

- The CCMS Oversight Committee adopted the technology framework used in the civil, probate and small claims module as the basis to build a unified case management system. The family law, mental health and juvenile module will use the same technology standards as are employed in the civil, probate and small claims module.
- The CCMS Oversight Committee approved a high-level plan that calls for three project work groups to begin the process of reviewing the various alternatives and make final recommendations for unification.
- The lead courts have assigned staff to participate on the project work groups.

#### **Proposed Activities**

- We expect to begin defining requirements for unification of the additional case categories in July 2006.
- Construction of the unified case management system will begin in December 2006.

## **COURT ACCOUNTING AND REPORTING SYSTEM**

The Court Accounting and Reporting System (CARS) is the new financial system being implemented for all 58 trial courts using SAP, internationally recognized financial systems software. CARS will standardize accounting functions in the judicial branch and provide all required parties with timely and comprehensive financial information.

The approach taken to implement a statewide judicial branch financial system included five steps: (1) creation of a trial court financial policies and procedures manual, (2) establishment of an internal audit unit, (3) installation of a standardized statewide accounting system, (4) establishment of an accounting processing center, and (5) establishment of a centralized treasury.

The statewide implementation of CARS will enable the courts to produce a standardized set of monthly, quarterly, and annual financial statements that comply with existing statutes, rules, and regulations, prepared in accordance with Generally Accepted Accounting Principles (GAAP). The AOC's Finance Division provides professional accounting and business services for the 23 courts using CARS as of December 31, 2005, and provides continued fiscal and internal audit support to those courts scheduled for implementation after January 1, 2006. The immediate access to data on CARS enables the court to make informed business decisions and improve their day-to-day operations.

### **Implementation**

Refer to Attachment #3, "Court Accounting and Reporting System (CARS) Proposed Rollout Schedule" for implementation details.

The rollout of CARS is expected to be completed by July 2008; the project is funded by the Judicial Administration Efficiency and Modernization Fund, the Trial Court Improvement Fund, the General Fund, and reimbursements from the trial courts. The first year of the project was devoted to configuring and testing a basic financial system that can be used by all courts, regardless of size or complexity.

### **Accomplishments to Date**

#### *Trial Court Financial Policies and Procedures Manual*

- August 2001: The first edition of the Trial Court Financial Policies and Procedures Manual was published and went into effect.
- August 2002: In response to the ever-changing fiscal environment of the courts, the AOC released a revised edition of the manual with added sections and a more comprehensive layer of information than in the first edition.
- February 2003 and February 2004: The third, fourth, and fifth editions of the manual were issued, incorporating new fiscal and financial policies for guidance and use by the trial courts.



- December 2005: The AOC is working on developing the sixth edition of the manual, for release by mid-2006.

### *Internal Audit Program*

At the same time that the AOC was publishing financial guidelines for the trial courts, it was also implementing an internal audit program to begin helping the courts manage their limited resources more effectively.

- July 2001: Hired a manager to initiate the program. Six auditors were hired by February 2002. Training and exposure to trial courts were initiated through specialized reviews and analytical work.
- Performance audits were initiated in 2002 by Internal Audit Services. Agreed-upon procedures reviews (AUPRs) were conducted by external contract auditors to supplement the work of Internal Audit Services. In 2005 AUPRs were converted to performance audits.
- Internal Audit Services currently performs or supervises performance audits of the trial courts. Included in this process is a formal report that evaluates the readiness of trial courts to implement the Court Accounting and Reporting System (CARS).

### *Court Accounting and Reporting System (CARS)*

In early 2001, the AOC surveyed the trial courts to determine the level of interest in a statewide trial court financial system. At the time, a majority of these courts expressed an interest. Since then, the AOC has worked in close cooperation with the courts to develop a new financial system known as the Court Accounting and Reporting System (CARS).

- Early 2001: The AOC surveyed trial courts to determine interest in a statewide trial court financial system.
- December 2002: The AOC launched the implementation of CARS; the Superior Court of Stanislaus County became the first court to make the transition to the new financial system.
- February/March 2003: A five-year statewide rollout schedule was released, detailing the trial courts in line for transition to CARS from fiscal year 2003–04 through 2008–2009.
- Fiscal Year 2003–2004: Six trial courts were added to CARS: the Superior Courts of Siskiyou, San Luis Obispo, Placer, Tulare, Lake, and Madera Counties.
- Fiscal Year 2004–2005: CARS was installed at 10 trial courts—the Superior Courts of Alameda, San Benito, San Bernardino, Kings, Merced, Modoc, Calaveras, Contra Costa, Tehama, and Yolo Counties—bringing the total to 17 courts on the statewide system.

- July 2004: The position of assistant director, Office of Trial Court Financial Services (TCFS) in the Division of Finance was established to oversee the CARS project on the courts' behalf. This position was filled on November 4, 2004.
- Fiscal Year 2005–2006: For the period of July 1–December 31, 2005, CARS was implemented in an additional six courts: the Superior Courts of Fresno, Kern, Marin, Solano, Trinity, and Ventura Counties.
- April 2005: The CARS product was migrated to the newest version of MySAP, (4.7c) for the statewide financial system, adding new functionality and reporting capabilities for use by the trial courts.
- Quarterly meetings during 2005: Held three CARS User Group meetings for these purposes: enabling the courts to network with the AOC; improving the level of services received by the accounting processing center; serving as a forum to raise concerns regarding the functionality of the statewide system; and helping to build professional relationships with the newly formed TCFS.
- April 2005: A comprehensive governance structure for CARS was established, encompassing a steering committee comprised of AOC Finance, Human Resources, and Information Services division, and the three regional directors.
- May 2005: Expanded the functions of the Treasury Services section to include trust accounting services, cash management, and banking services.
- June 2005: A contractor was selected as a result of a Request for Proposal to study the courts' trust accounting processes, analyze the courts' business requirements, and identify the processing gaps between MySAP and the CARS environment for the latter's readiness to include the trust accounting business processes within the statewide system.
- July 2005: Conducted a study of the trial courts' cashiering processes to determine the impact of pending and subsequently chaptered legislation affecting the collection of civil assessment and uniform civil filing fees (AB 139, Stats. 2005, ch. 74; AB 145, Stats. 2005, ch. 75).
- December 2005: Established the Business Process Management section to provide planning and leadership for the CARS project, and to develop a strategic direction for CARS and its future use by the courts.

*Trial Court Accounting Processing Center (APC)*

- December 2002: The APC, located at the Northern/Central Regional Office in Sacramento, opened on December 2, 2002, with implementation of CARS in the Superior Court of Stanislaus County.
- The APC supports back-end processing requirements of CARS. Services include invoice payment processing, contract management, and maintenance of trial court financial information.

- The number of staff employed by the APC continued to grow, in line with the needs and additional trial courts joining the statewide financial system.
- August 2005: TCFS reorganized the Accounting Processing Center (APC) to align its operations with trial court service level needs; renamed the APC to Trial Court Accounting and Financial Services (TCAFS); and expanded the level of accounting services to include core business functions such as accounts payable, payroll, general ledger and reports, financial analysis, and court support services (liaisons assigned to each court).

#### *Statewide Centralized Treasury*

- April 2005: Selected the Bank of America (BoFA) among several bidders to provide treasury and banking services to the AOC and the trial courts; assigned the closest branch office to coordinate with corresponding community banks to ensure that all courts have access to the level of services provided by the Master Service Agreement with BoFA.
- June 2005: Reported over \$700,000 in interest earned by the 17 trial courts during the 2004–2005 fiscal year, based on monies on deposit with the AOC’s Treasury Services.
- July 2005: Opened more than 100 bank accounts with the Bank of America to deposit collections affecting civil assessments, undesignated fees, and Uniform Civil Filing Fees (UCFF), as a result of enacted legislation, as of September 2005.
- September 2005: For the first time, remitted cash collections on deposit in the AOC’s bank accounts to the State Treasurer’s Office (STO) and reported to the State Controller’s Office (SCO) as a result of enacted legislation affecting civil assessments and undesignated fees (AB 139).
- November 2005: Contracted with a consulting firm to design, develop, and implement a system to accept UCFF collections as reported by the 58 trial courts, and to make monthly disbursements to the county, State Treasurer’s Office, and State Controller’s Office.

#### **Activities Under Way**

- The sixth edition of the *Trial Court Financial Policies and Procedures Manual* is being prepared.
- Two courts are being readied for implementation in January 2006; planning for the implementation of April and July 2006 courts is currently under way.
- CARS working groups will continue to meet through 2006 to address accounting methodology and functionality for expanding the Chart of Accounts and to conduct a business analysis and functional needs assessment for the trial courts’ accounting of Fixed Assets. The latter are being analyzed for implementation in 2006, and the strategic direction for CARS is being updated through the 2008–2009 fiscal year.

**Proposed Activities**

- Update the CARS strategic plan (roadmap) for future functionality to meet the trial courts' business needs included in new SAP modules, such as cash management, public sector collections and disbursement, solution management, grants management, and Adobe interactive forms.
- The seventh edition of the *Trial Court Financial Policies and Procedures Manual* will be available for release toward the end of the 2006 calendar year.

**TOTAL CCMS AND CARS REVENUE AND EXPENSES TO DATE**

As requested, Attachment #4, "California Case Management System (CCMS) Annual Revenue and Expenses" and Attachment #5, "Court Accounting and Reporting System (CARS) Annual Revenue and Expenses" summarize revenues and expenses to date for the two systems, CCMS and CARS.

**Court Accounting and Reporting System (CARS)  
Proposed Rollout Schedule  
Fiscal Year 2005-2006 through July 2008**

**As of January 2006**

**Fiscal Year 2002-03**

- December 1: Stanislaus

**Fiscal Year 2003-04**

- November 1: Siskiyou
- December 1: San Luis Obispo
- January 1: Placer
- February 1: Tulare
- April 1: Lake and Madera

**Fiscal Year 2004-05**

- July 1: Alameda, San Benito, and San Bernardino
- October 1: Kings, Merced, and Modoc
- January 1: Calaveras, Contra Costa, Tehama, and Yolo

**Fiscal Year 2005-06**

- July 1: Fresno, Marin, and Ventura
- October 1: Kern, Solano, and Trinity
- January 1: Humboldt and San Joaquin
- April 1: Colusa, El Dorado, Napa, Plumas, Santa Cruz, and Sierra

**Fiscal Year 2006-07**

- July 1: Riverside, San Francisco, Sacramento, Shasta, and Sonoma
- October 1: Alpine, Butte, Glenn, Inyo, Mono, and Sutter
- January 1: Imperial, Santa Clara, and Santa Barbara
- April 1: Amador, Lassen, Mariposa, and Tuolumne

**Fiscal Year 2007-08**

- July 1: Orange and San Diego
- October 1: Del Norte and San Mateo
- January 1: Mendocino and Monterey
- April 1: Nevada and Yuba

**Fiscal Year 2008-09**

- July 1: Los Angeles

**California Courts Management System (CCMS) Revenue and Expenses (05-06 & 06-07 Estimated)**

	FY 00-01	FY 01-02	FY 02-03	FY 03-04	FY 04-05	Estimated FY 05-06	Estimated FY 06-07	Total FYs To Date
<b>REVENUE</b>								
<b>Fund Allocations</b>								
General Fund	\$0	\$0	\$0	\$4,445,618	\$406,854	\$406,854	\$12,747,854	\$18,007,180
Modernization Fund	0	0	0	4,357,500	15,603,667	2,619,690	6,739,690	29,320,547
Trial Court Trust Fund	0	0	21,000,000	0	\$0	0	0	21,000,000
Trial Court Improvement Fund	0	0	0	1,502,029	4,499,657	31,773,875	30,253,368	68,028,929
Trial Court Reimbursable	0	0	0	0	200,000	8,771,824	26,109,892	35,081,716
Trial Court Improvement Fund - Deployment Costs (1/3)							8,165,850	8,165,850
Trial Court Improvement Fund - Post Implementation Shortfall						43,408	(452,480)	(409,072)
<b>Total Revenue</b>	<u>\$0</u>	<u>\$0</u>	<u>\$21,000,000</u>	<u>\$10,305,147</u>	<u>\$20,710,178</u>	<u>\$43,615,651</u>	<u>\$83,564,174</u>	<u>\$179,195,150</u>
<b>EXPENSES</b>								
Criminal and traffic development	\$0	\$0	\$8,164,044 *	\$401,374	\$1,670,000	\$4,500,000	\$4,500,000	\$19,235,418
Civil, small claims and probate development	0	0	10,675,956 *	4,954,565	13,771,313	8,246,846	2,000,000	39,648,680
Additional Development	0	0	0	0	0	5,000,000	25,000,000	30,000,000
Infrastructure	0	0	0	0	0	2,654,916	2,654,916	5,309,832
Consulting	0	0	2,160,000	3,447,179	4,107,535	5,220,393	10,086,970	25,022,077
Admin. Costs	0	0	0	0	139,116	1,250,000	1,050,000	2,439,116
Staffing	0	0	0	0	421,854	2,654,931	3,422,789	6,499,574
Hardware/software costs and maintenance	0	0	0	1,502,029	400,360	5,273,333	9,192,087	16,367,809
Trial Court Reimbursable	0	0	0	0	200,000	8,815,232	25,657,412	34,672,644
<b>Total Expenses</b>	<u>\$0</u>	<u>\$0</u>	<u>\$21,000,000</u>	<u>\$10,305,147</u>	<u>\$20,710,178</u>	<u>\$43,615,651</u>	<u>\$83,564,174</u>	<u>\$179,195,150</u>

\*Hardware and software expenses included in FY 2002/2003 expenses.

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**Court Accounting and Reporting System (CARS) Revenue and Expenses (05-06 & 06-07 Estimated)**

	FY 00-01	FY 01-02	FY 02-03	FY 03-04	FY 04-05	Estimated FY 05-06	Estimated FY 06-07	Total FYs To Date
<b>REVENUE</b>								
<b>Fund Allocations</b>								
General Fund	\$109,256	\$639,450	\$1,774,488	\$5,646,640	\$2,594,877	\$3,272,400	\$3,272,400	\$17,309,511
Modernization Fund	116,865	1,618,242	2,436,594	600,582	4,135,487	4,000,000	5,230,000	18,137,770
Trial Court Improvement Fund	0	0	1,275,000	2,142,479	780,730	5,874,318	7,346,056	17,418,583
Reimbursements	0	0	0	0	1,869,815	4,779,599	8,345,599	14,995,013
Pending Baseline Adjustment	0	0	0	0	0	0	590,000	590,000
<b>Total Revenue</b>	<b>\$226,121</b>	<b>\$2,257,692</b>	<b>\$5,486,082</b>	<b>\$8,389,701</b>	<b>\$9,380,909</b>	<b>\$17,926,317</b>	<b>\$24,784,055</b>	<b>\$68,450,877</b>
<b>EXPENSES</b>								
AOC TCFS Staff	\$15,656	\$419,021	\$862,808	\$991,617	\$1,028,140	\$1,909,400	\$1,867,400	\$7,094,042
AOC ERP/User Support Staff	93,600	112,320	219,030	500,000	465,000	1,262,000	1,349,000	4,000,950
AOC TCAFS Staff	0	108,109	692,650	971,159	2,513,953	5,135,000	8,248,000	17,668,871
AOC AUPR/Internal Audit Staff	0	0	0	94,000	100,000	150,000	150,000	494,000
<b>Sub-Total AOC Staff</b>	<b>\$109,256</b>	<b>\$639,450</b>	<b>\$1,774,488</b>	<b>\$2,556,776</b>	<b>\$4,107,093</b>	<b>\$8,456,400</b>	<b>\$11,614,400</b>	<b>\$29,257,863</b>
Contractors	116,865	1,457,694	3,447,332	5,281,042	3,336,486	6,265,000	9,540,000	29,444,419
SAP licenses, hardware, maintenance, Tech Center support, and end user training	0	160,548	264,262	551,883	1,937,330	3,204,917	3,629,655	9,748,595
<b>Total Expenses</b>	<b>\$226,121</b>	<b>\$2,257,692</b>	<b>\$5,486,082</b>	<b>\$8,389,701</b>	<b>\$9,380,909</b>	<b>\$17,926,317</b>	<b>\$24,784,055</b>	<b>\$68,450,877</b>

2005

California Case Management System (CCMS)  
Proposed Transition/Deployment Schedule Summary

Court	Calendar Year																		
	2006				2007				2008				2009				2010		
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	
Alameda	Traffic				Criminal				Civil										All Types
Alpine																			All Types
Amador																			All Types
Butte	Crim/traf																		All Types
Calaveras																			All Types
Colusa																			All Types
Contra Costa					Civil														All Types
Del Norte																			All Types
El Dorado																			All Types
Fresno	Crim/traf				Civil														All Types
Glenn																			All types
Humboldt																			All Types
Imperial																			All Types
Inyo																			All types
Kern					Civil														All types
Kings																			All types
Lake																			All Types
Lassen																			All types
Los Angeles	Civil																		All Types
Madera																			All Types
Marin																			All Types
Mariposa																			All types
Mendocino																			All types
Merced																			All types
Modoc																			All types
Mono																			All types
Monterey																			All types
Napa																			All types
Nevada																			All types
Orange	Crim/traf																		All Types
Placer																			All types
Plumas			Crim/traf																All types
Riverside					Civil														All Types
Sacramento	Civil																		All Types
San Benito																			All types
San Bernardino					Civil														All Types
San Diego																			All Types
San Francisco	Civil				Civil														All Types
San Joaquin																			All types
San Luis Obispo	Crim/traf				Civil														All Types
San Mateo					Civil														All types
Santa Barbara																			All types
Santa Clara																			All Types
Santa Cruz																			All types
Shasta																			All types
Sierra			Crim/traf																All types
Siskiyou																			All types
Solano	Traffic						Civil												All types
Sonoma	Traffic						Civil												All types
Stanislaus																			All types
Sutter																			All types
Tehema																			All types
Trinity																			All Types
Tulare																			All Types
Tuolumne																			All Types
Ventura						Civil													All Types
Yolo																			All Type
Yuba																			All Types

All schedules are subject to change.

Civil Module
Criminal / Traffic
All case types
All case types