## Facility Cost Benefit Analysis Report

Prepared
By

## JBS ASSOCIATES

Mr. Martin Hoshino
Judicial Council of California
455 Golden Gate Avenue, $5^{\text {th }}$ Floor
San Francisco, California 94102
November 23, 2015
Re: Facility Cost Benefit Analysis Report
Dear Mr. Hoshino:
I am pleased to submit the Facility Cost Benefit Analysis Report. The report reviews cost and qualitative analysis of maintaining offices in multiple locations throughout California. Please note, during the time this deliverable was developed, a final decision was made on a new compensation structure. This new structure is incorporated into the scenario analyses in this report.

This report is organized as follows:

- Executive Summary - Report Summary;
- Background - Overview of the purpose of the report, which analyzes the cost benefit of operations in multiple locations;
- Scenarios - Description of six different scenarios considered for the location of the Judicial Council offices;
- Key Considerations for Next Steps Topics to review before moving forward with a decision; and
- Appendices - Supporting data, assumptions, methodology and references.

Facility Cost Benefit Analysis Report

- Executive Summary
- Background
- Scenarios
- Key Considerations for Next Steps
- Appendices

Please contact me at MitziH@TMGrpLLC.com if you have any questions.

Very sincerely,

Mitzi Higashidani
Program Manager
JBS Associates

# Facility Cost Benefit Analysis Report 

November 23, 2015

## Table of Contents

Section A. Executive Summary. ..... 4
Scenario Descriptions ..... 4
10-Year Cost Estimates ..... 6
Key Considerations for Decisions ..... 7
Key Considerations for Next Steps ..... 8
Section B. Background ..... 9
Section C. Scenario I - Current State ..... 11
Scenario I Description ..... 11
Scenario I 10-Year Cost Estimate ..... 12
10-Year Cost Analysis ..... 12
Key Considerations for Decisions ..... 13
Section D. Scenario II - Sacramento Consolidation. ..... 16
Scenario II Description ..... 16
Scenario II 10-Year Cost Estimate ..... 17
10-Year Cost Analysis ..... 17
Key Considerations for Decisions ..... 18
Section E. Scenario III - Partial Consolidation ..... 21
Scenario III Description ..... 21
Scenario III 10-Year Cost Estimate ..... 22
10-Year Cost Analysis ..... 23
Key Considerations for Decisions ..... 23
Section F. Scenario IV -San Francisco Consolidation ..... 27
Scenario IV Description ..... 27
Scenario IV 10-Year Cost Estimate ..... 28
10-Year Cost Analysis ..... 29
Key Considerations for Decisions ..... 29
Section G. Scenario V - San Francisco/Burbank Consolidation ..... 33
Scenario V Description ..... 33
Scenario V 10-Year Cost Estimate ..... 34
10-Year Cost Analysis ..... 35
Key Considerations for Decisions ..... 35
Section H. Scenario VI - San Francisco/Sacramento Consolidation. ..... 38
Scenario VI Description ..... 38
Scenario VI 10-Year Cost Estimate ..... 39
10-Year Cost Analysis ..... 39
Key Considerations for Decisions ..... 40
Section I. Key Considerations for Next Steps ..... 43
Section J. List of Appendices ..... 47

## Section A. Executive Summary

The Judicial Council of California (Council) headquarters is in San Francisco in the state-owned, bond-funded Ronald M. George State Office Complex ${ }^{1}$. The Supreme Court of California is located in the same complex. Under the state Constitution, the Chief Justice of California heads the Supreme Court and chairs the Council. In addition to its San Francisco office, the Council maintains leased offices in Sacramento and Burbank, as well as a leased office in Sacramento for Governmental Affairs and eight leased field offices for Facilities Management.

A recent California State Auditor's (State Auditor) report suggests that the Council could potentially save an estimated $\$ 5$ million in rent annually by consolidating its San Francisco and Burbank offices in Sacramento. Additionally, the report states that by relocating staff to Sacramento, the Council could eliminate costs related to the regional salary differential (see Appendix K). In response to the State Auditor's report, the Administrative Director commissioned an independent consultant who evaluated the costs and benefits (see Appendices B1 and B2 for methodology) of relocating virtually all staff to Sacramento as compared to the existing office locations, and analyzed four other potential consolidation scenarios.

## Scenario Descriptions

The following scenarios (see Appendix A1 for location descriptions) are analyzed over a 10-year period commencing on July 1, 2019:

SCENARIO I: The Council will retain its existing offices in San Francisco, Burbank, and Sacramento (including Governmental Affairs), and retain all eight leased Facilities Management field offices.

SCENARIO II: The Council will relocate all operations from San Francisco and Burbank to a consolidated Sacramento office. Governmental Affairs will relocate to the consolidated Sacramento office. All positions in the Facilities Management field offices and three positions from San Francisco (one position in Real Estate and Facilities Management and two positions in Communications) will be housed at specific court locations.

SCENARIO III: The Council will consolidate operations in San Francisco and Sacramento, based on office function. Functions with the highest level of

[^0]interdependency ${ }^{2}$ with control agencies ${ }^{3}$ will consolidate in Sacramento, while all remaining functions in the Operations and Leadership Divisions will consolidate in San Francisco. Burbank will close. Governmental Affairs will relocate to the consolidated Sacramento office. All positions in the Facilities Management field offices will be housed at specific court locations.

SCENARIO IV: The Council will relocate operations from Sacramento and Burbank to a consolidated San Francisco office, and open an ancillary office ${ }^{4}$ in Sacramento. Governmental Affairs will relocate to the ancillary office in Sacramento. All positions in the Facilities Management field offices will be housed at specific court locations.

SCENARIO V: The Council will consolidate operations to a Northern California office in San Francisco and a Southern California office in Burbank, and open an ancillary office in Sacramento. Staff in Sacramento will consolidate in San Francisco, and the Burbank staff will remain in their existing location. Governmental Affairs will relocate to the ancillary office in Sacramento. All positions in the Facilities Management field offices will be housed at specific court locations.

SCENARIO VI: The Council will retain its existing offices in San Francisco and Sacramento, and relocate staff from Burbank to the San Francisco office. Governmental Affairs will relocate to the Sacramento office. All positions in the Facilities Management field offices will be housed at specific court locations. With the staff in two primary locations, the Executive Office will maintain dual locations to manage operations in San Francisco and to cultivate key relationships with the legislative and executive branches of government in Sacramento.

[^1]
## 10-Year Cost Estimates

|  | 10-Year Scenario Cost Estimates |  |  |  |  |  |  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Scenario I |  |  |  |  |  |  | Scenario II | Scenario III | Scenario IV | Scenario V | Scenario VI |
|  | Current State | Sacramento <br> Consolidation | Partial <br> Consolidation | San Francisco <br> Consolidation | San Francisco/ <br> Burbank <br> Consolidation | San Francisco/ <br> Sacramento <br> Consolidation |  |  |  |  |  |  |
| Real Estate | $\$ 99,858,258$ | $\$ 117,777,804$ | $\$ 83,173,871$ | $\$ 123,597,042$ | $\$ 116,400,880$ | $\$ 83,956,640$ |  |  |  |  |  |  |
| Human <br> Resources | $\$ 1,191,608,884$ | $\$ 1,157,110,968$ | $\$ 1,167,370,060$ | $\$ 1,180,842,286$ | $\$ 1,182,803,360$ | $\$ 1,189,455,929$ |  |  |  |  |  |  |
| Total Cost | $\$ 1,291,467,142$ | $\$ 1,274,888,772$ | $\$ 1,250,543,931$ | $\$ 1,304,439,328$ | $\$ 1,299,204,240$ | $\$ 1,273,412,570$ |  |  |  |  |  |  |
| Change from <br> Current State* | $\$ 0$ | $(\$ 16,578,370)$ | $(\$ 40,923,211)$ | $\$ 12,972,186$ | $\$ 7,737,099$ | $(\$ 18,054,572)$ |  |  |  |  |  |  |

*Negative values (in green) reflect savings and positive values reflect costs in comparison to the current state.

NOTE: Illustrated savings (and costs) are forecasts and projections based on assumptions using currently available information. The Council's actual results (savings and costs) may differ from those projected. For example: rent rates, staff turnover, backfill timelines and staff growth are all subject to change.

Examining costs only as shown in the 10-year table above:
Scenario I has a total cost of $\$ 1,291,467,142$ over the 10 -year analysis period. Scenario $I$ is the current state and is the baseline of comparison for all other scenarios.

Scenario II is the third most cost effective scenario. A significant component of these savings is primarily due to one-time compensation cost reductions from the highest projected staff turnover of all scenarios.

Scenario III is the most cost effective scenario and generates the highest savings of all scenarios over the 10 -year analysis period. This is due to the combination of being the second lowest in human resource costs and the lowest in real estate costs over the 10 -year period.

Scenario IV has the highest total cost of all scenarios. A significant component of these costs is due to construction required to accommodate positions transferring from Burbank and Sacramento. However, the rent in the San Francisco office will decrease to a below-market rate when the lease revenue bond, which financed construction of this state-owned building, matures in 2021. These bonds are being refinanced and may result in costs lower than those projected in this analysis through 2021.

Scenario V has the second highest overall cost of all scenarios and is similar to Scenario IV. Overall real estate costs are lower in Scenario V than in Scenario IV
because less extensive construction will be required. However, rent for the Burbank office offsets a portion of the savings in construction costs.

Scenario VI is the second most cost effective scenario. It is similar to Scenario I , in that it retains staff in San Francisco and Sacramento, with much of the real estate and human resources cost savings tied to the closure of the Burbank office in Southern California.

Please note that the Administrative Director implemented a new classification and compensation structure that will take effect in January 2016, and that HR cost estimates incorporate the new structure into the scenario analyses below. The new structure will eliminate the use of regional salary differentials across all offices.

## Key Considerations for Decisions

In addition to scenario costs, listed below are key considerations analyzed for each of the six scenarios. (See Appendix A2.)

1. Improve key relationships with the executive and legislative branches of government. Scenarios with full or partial consolidation in Sacramento provide opportunities for building stronger, more effective relationships with the other two branches of government.
2. Manage disruptions to service. Scenarios with the least staff turnover (see Appendix L) minimize disruption of service delivery to programs and the public.
3. Realize efficiencies by consolidating similar functions. Scenarios that consolidate similar functions result in improved external and internal communication, staff productivity, and judicial branch administration.
4. Maximize future rent savings. The Council is currently in a lease revenue bond-funded building (see Appendix C) in San Francisco. After the bond payoff, the San Francisco office's expected rent obligation will be significantly less than the expected rent obligation for the Sacramento and Burbank commercial leased spaces. Scenarios with more positions in San Francisco will increase future rent savings.
5. Recruit from a large pool of public sector employees experienced in the workings of government and who possess established working relationships with key legislative and judicial partners. Scenarios with more positions in Sacramento will be able to better leverage public sector labor talent. According to the State Employment Development Department (EDD) data, the state government labor force is 13,400 in San Francisco as compared to 86,700 in Sacramento (see Appendix I).
6. Minimize rent liability and risk of exposure in San Francisco. If the Council vacates its office space in San Francisco, it will be responsible for rental payments until successor occupant agencies/tenants can backfill
the space. Scenarios that utilize more space in San Francisco minimize this rent liability (see Appendix E).
7. Align with Statutory and Executive Directives. The executive branch and legislative branch supported the financing and construction of the San Francisco office. Government Code Section 14669.8 (see Appendix D2) sought to maintain a strong presence of state offices in San Francisco and maximize the number of state offices housed in state-owned buildings to realize significant long term savings. Additionally, Government Code Section 14682(b) requires DGS to consider the utilization of existing stateowned, state-leased, or state-controlled facilities before leasing additional facilities (see Appendix D1). Further, pursuant to Executive Order B-17-12 (see Appendix G), DGS should renegotiate state leases, keep rental costs as low as possible, and review whether leased space is essential and necessary.
8. Compensation Impact. Scenarios that do not relocate staff will not have an impact on compensation expenses. However, scenarios that do consolidate and relocate staff will have an impact on compensation expenses, due to staff turnover. With relocation, there is staff turnover. Compensation savings typically result because positions filled with new hires are expected to start at the lower end of the salary range (see Appendix J). These savings are temporary in nature and will level out over the first ten years among all the scenarios. The one-time compensation savings are eliminated over time as staff approach the high end of their respective salary range under the recently enacted single salary structure, which will eliminate the use of regional salary differentials across all offices.

## Key Considerations for Next Steps

In addition to the cost estimates and key considerations, project timelines were developed (see Appendix R) for each scenario to confirm that consolidation could be completed by July 1, 2019--the start date of the cost analysis. These timelines were not used to develop the cost analysis. The timelines are not full project schedules, which will be developed once an option is selected. Additionally, Section I of this report includes other considerations to address each scenario's challenges.

## Section B. Background

An amendment to Article VI of the California State Constitution in 1926 established the Council, chaired by the Chief Justice of California. The Council is responsible for improving statewide administration of the California courts, the largest court system in the nation.

The Council is the policy-setting body for the state court system and has constitutionally conferred statewide rule-making authority. A majority of Council members are California state justices and judges; however, the Council also includes lawyers, legislators, and court administrators. The Council functions with the assistance of multiple advisory committees, task forces, working groups and its staff.

The Council collaborates with the courts and justice system partners in shaping branch-wide policy essential to advancing the administration of justice. The Council staff provides services to the Judicial Council governing body and its advisory bodies, the Supreme Court, Courts of Appeal, trial courts, and the public. These statewide services cover a wide variety of areas including, but not limited to: budget development, accounting and procurement, education and training for judicial officers and court staff, labor negotiations, real estate and facilities management, and legal services.

In 2014, the Joint Legislative Audit Committee directed the State Auditor to conduct an audit of the funds administered by the judicial branch and Council staff. The State Auditor made recommendations for improvement in its January 7, 2015 report (2014-107). One of the recommendations was that the Council justify maintaining offices in different locations throughout the state. The State Auditor suggested that the Council could realize significant savings by consolidating its San Francisco and Burbank work locations in Sacramento. The State Auditor supported its suggestion by focusing on the financial savings that could be realized by taking advantage of lower rent rates in Sacramento and by avoiding the considerable cost of paying salary differentials (see Appendix K) in San Francisco and Burbank. Additionally, the State Auditor advocated for the model currently utilized by the Texas Office of Court Administration and other states (see Appendix H), in which its headquarters were strategically located near the capital to promote and facilitate communication with its legislative branch of government.

The subject of multiple office locations was initially discussed in a May 2012 report issued by the Strategic Evaluation Committee (SEC), appointed by the Chief Justice and charged with conducting an in-depth review of the Council's staff organization. Following the SEC's presentation of its recommendations, the Judicial Council adopted 145 directives to restructure its staff organization. Of
the 145 directives adopted by the Council in August 2012, one particular directive spoke to the need for the Council to evaluate a possible relocation:
"[T]he Judicial Council direct[ed] the Administrative Director of the Courts, as part of the council's long-term strategic planning, to evaluate the location of the AOC main offices based on a cost-benefit analysis and other considerations." (Judicial Council Directive 48)

Since both the SEC and the State Auditor made a similar recommendation for the Council to conduct a cost benefit analysis and evaluate the consolidation of offices, the Administrative Director commissioned an independent consultant to perform the analysis. The consultant examined six scenarios, including the current state as a point of comparison. The analysis determines whether the net effect of each consolidation scenario results in an overall savings or cost to the Council, and captures key considerations for decisions.

## Section C. Scenario I - Current State

## Scenario I Description

The Council will retain its existing offices in San Francisco, Burbank, and Sacramento (including Governmental Affairs), and retain all eight leased Facilities Management field offices.

A description of each location follows:

## San Francisco

The Council occupies space in a state-owned, bond-funded building housing 540 positions assigned to all offices.

## Sacramento

The Council leases space in a commercial office complex. This location houses 187 positions assigned to the Executive Office, and to the Operations, Administrative, and Leadership Services Divisions.

## Burbank

The Council leases space in a commercial office complex. This location houses 54 positions assigned to the Operations, Administrative, and Leadership Services Divisions.

## Governmental Affairs Office

The Council leases space in a commercial building in downtown Sacramento. This location houses all 12 positions assigned to Governmental Affairs.

## Field Offices

The Council leases space throughout the state for eight Facilities Management field offices. Additionally, the Council has field offices within court buildings which are at no cost to the Council. Together these offices house 21 positions--one in the Capital Program office and 20 in the Real Estate and Facilities Management office.

For a complete list of offices and corresponding positions, please see Appendix O.

## Scenario I 10-Year Cost Estimate

|  | SCENARIO I |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | San Francisco | Sacramento | Burbank | Governmental Affairs | Facilities Management Field Offices | Total |
| YEAR ONE: AT A GLANCE |  |  |  |  |  |  |
| Rentable Square Feet | 203,123 | 57,775 | 11,730 | 6,578 | 8,082 | 287,288 |
| Authorized Positions | 540 | 187 | 54 | 12 | 21 | 814 |
| FINANCIAL COSTS (10 YEAR TOTALS) |  |  |  |  |  |  |
| Real Estate and Facilities Management |  |  |  |  |  |  |
| Rent Expenses | \$71.61M | \$17.80M | \$5.72M | \$2.46M | \$2.15M | \$99.74M |
| Rent for Vacant Space | \$0M | \$0M | \$0M | \$0M | \$0M | \$0M |
| Construction and Relocation | \$0M | \$0M | \$0.12M | \$0M | \$0M | \$0.12M |
| Real Estate \& Facilities Management Subtotal Cost | \$71.61M | \$17.80M | \$5.83M | \$2.46M | \$2.15M | \$99.86M |
| Human Resources |  |  |  |  |  |  |
| Salaries and Benefits | \$783.43M | \$270.10M | \$79.31M | \$18.27M | \$32.73M | \$1,183.83M |
| Recurring Expenses (Transit Subsidies) | \$7.67M | \$0.07M | \$0.02M | \$0M | \$0.01M | \$7.78M |
| Non-Recurring Expenses (Unemployment Insurance, Leave Balance Payments, etc.) | \$0M | \$0M | \$0M | \$0M | \$0M | \$0M |
| Human Resources Subtotal Cost | \$791.10M | \$270.17M | \$79.33M | \$18.27M | \$32.74M | \$1,191.61M |
| Combined Total Cost | \$862.71M | \$287.98M | \$85.16M | \$20.73M | \$34.89M | \$1,291.47M |

NOTE: Illustrated savings (and costs) are forecasts and projections based on assumptions using currently available information. The Council's actual results (savings and costs) may differ from those projected. For example: rent rates, staff turnover, backfill timelines and staff growth are all subject to change.

## 10-Year Cost Analysis

Scenario I (current state) is the third most expensive scenario, and is projected to cost $\$ 1,291.47$ million over the 10-year analysis period.

The current state has a real estate cost of $\$ 99.86$ million and the highest human resource cost of all scenarios, costing $\$ 1,191.61$ million over the 10 -year analysis period. The salary and benefits cost is the highest for all scenarios because Scenario I has no staff turnover related to relocation. With no staff turnover, the Council does not realize compensation savings.

## Key Considerations for Decisions

Scenario I, the current state, retains the most employees and therefore has the least disruption to service delivery. However, this scenario is the third most expensive and is not operationally efficient. It does not: improve relationships with important government organizations, benefit from consolidating similar functions, and leverage recruitment opportunities. In addition, Scenario I does not address the concerns raised by the State Auditor and the SEC recommendations (see Key Considerations for Decisions below and Appendix A2). In Scenario I, the Council:

## Will Not Improve Relationships with the Other Two Branches of State

## Government

As recommended by the State Auditor, the Council should improve relationships with the Legislature, the Legislative Analyst's Office (LAO), the Department of Finance, DGS, and the SCO by having a political and legislative presence in Sacramento. In Scenario I, the Council will not have its administrative functions in proximity to Sacramento that will enable fostering closer relationships with the legislative and executive branches, as well as other important government entities including those mentioned above.

## Does Not Disrupt Services

Scenario I has no turnover due to relocation, therefore there will be no interruption of services and no loss of institutional knowledge. Productivity, as well as business operations and service delivery, will not be disrupted.

## Does Not Address the Consolidation of Similar Functions

The State Auditor indicated that the Council has staff with similar functions employed across multiple office locations (see Appendix O). In Scenario I, the Council does not address the consolidation of similar functions. This will result in creating challenges to improving staff productivity, external and internal communication, and judicial branch administration.

## Maintains the Majority of the Staff in the Lowest Rent Office after Bond Payoff

The State Auditor made the argument that rent in San Francisco is significantly more expensive than Sacramento, which is reflective of the commercial market rates of the Bay Area. However, the Council is currently in a lease revenue bondfunded building. After bond payoff, the Council's rental obligation for its space in San Francisco will be significantly reduced (to approximately $\$ 2.06$ per square foot) (see Appendix Q). Therefore, expected rent for the San Francisco office will be lower than the expected rent for the Sacramento commercial office (in an existing building that will be at $\$ 2.45$ per square foot).

## Will Continue to Have Recruitment Challenges

Scenario I will prevent the Council from completely benefitting from recruitment opportunities in Sacramento. There is competition for labor talent in San Francisco. According to the EDD data, the state government labor force is 13,400 in San Francisco as compared to 86,700 in Sacramento (see Appendix I). Recruiting in San Francisco has resulted in the Council looking at the private sector for staffing needs, which has led to increased ramp-up times to adequately familiarize new staff with government procedures. Furthermore, it is difficult to hire private sector fiscal staff with experience in fund accounting or Governmental Accounting Standard Board (GASB) accounting and reporting standards. It is critical for the Council to have professional staff in Sacramento who have experience in the workings of government and possess established working relationships with key legislative and judicial partners.

Other employment challenges include the loss of top talent to private sector industries that offer higher compensation. This is especially true when recruiting in the Bay Area, where the Council competes with numerous corporations, including those in the information technology industry, for talent.

## Will Minimize Rent Liability and Risk of Exposure in San Francisco

Since the Council will remain in its current space, there will be no need to backfill the space in the San Francisco office. The Council will remain responsible for the rental payment for the San Francisco space as governed by California Government Code Section 14682(c) (see Appendix D1) and the DGS Building Occupancy Policy (see Appendix E).

## Will Align with Statutory and Executive Directives

In Scenario I, the Council will align with Government Code Section 14669.8 in which the legislative and executive branches sought to maintain a strong presence of state offices in San Francisco and maximize the number of state offices housed in state-owned buildings to realize significant long term savings (see Appendix D2). Additionally, the Council will align with Government Code Section 14682(b), which requires DGS to consider the utilization of existing stateowned, state-leased, or state-controlled facilities before leasing additional facilities (see Appendix D1). It is also aligned with Executive Order B-17-12 (see Appendix G), which directs (1) DGS to renegotiate state leases and keep rental costs as low as possible and (2) state agencies to work with DGS to review whether leased space is essential and necessary.

## Will Not Experience an Impact on Compensation Expenses

In Scenario I, there will be no impact on overall compensation expenses because there is no staff relocation. Without relocation-related turnover, salaries will
remain at the higher end of the range. With relocation, compensation savings typically result from filling positions with new hires at the lower end of the salary range (see Appendix J).

## Section D. Scenario II - Sacramento Consolidation

## Scenario II Description

The Council will relocate all operations from San Francisco and Burbank to a consolidated Sacramento office. Governmental Affairs will relocate to the consolidated Sacramento office. All positions in the Facilities Management field offices and three positions from San Francisco (one position in Real Estate and Facilities Management and two positions in Communications) will be housed at specific court locations.

A description of each location follows:

## San Francisco

The Council will retain the Conference Center and vacate all other space in the state-owned San Francisco office. The Conference Center will supplement the training and boardroom space in Sacramento in order to meet the space needs of the Council for judicial and staff training, Council meetings, and other functions. Approximately two-thirds of the vacant office space will be backfilled by state agencies currently in commercial leased space in San Francisco (see Appendix S), and the remaining vacant office space will be filled after bond payoff in 2021. Of the 540 positions housed in San Francisco, 537 positions will relocate to a consolidated Sacramento office and three positions will relocate to a specific court location.

## Sacramento

The Council will need a new building constructed that can house 791 positions.

## Burbank

The Council will close the Burbank office in accordance with the retirement of the regional office concept in 2012. All 54 positions housed in Burbank will be relocated to a consolidated Sacramento office.

## Field Offices

The Council will close all eight leased Facilities Management field offices. Six of the leases will be terminated or expire by July 1, 2019, and the remaining two will expire in 2020. All 20 Real Estate and Facilities Management positions will be housed in specific court locations. The Capital Program position will relocate to Sacramento.

For a complete list of offices and corresponding positions, please see Appendix O.

## Scenario II 10-Year Cost Estimate

|  | SCENARIO II |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | San Francisco | Sacramento | Burbank | Governmental Affairs | Court Locations | Total |  |
| YEAR ONE: AT A GLANCE |  |  |  |  |  |  |  |
| Rentable Square Feet | 25,200 | 204,022 | --- | --- | 2,778 | 232,000 | -55,288** |
| Authorized Positions | --- | 791 | --- | --- | 23 | 814 | --- |
| FINANCIAL COSTS (10 YEAR TOTALS) |  |  |  |  |  |  |  |
| Real Estate and Facilities Management |  |  |  |  |  |  |  |
| Rent Expenses | \$8.73M | \$76.06M | \$0M | \$0M | \$OM | \$84.79M | -\$14.95M |
| Rent for Vacant Space | \$16.52M | \$0M | \$0M | \$0M | \$0.04M | \$16.55M | \$16.55M |
| Construction and Relocation | \$0M | \$16.40M | \$0M | \$OM | \$0.03M | \$16.43M | \$16.31M |
| Real Estate \& Facilities Management Subtotal Cost | \$25.25M | \$92.46M | \$0M | \$0M | \$0.07M | \$117.78M | \$17.92M |
| Human Resources |  |  |  |  |  |  |  |
| Salaries and Benefits | \$0.00M | \$1,105.99M | \$0M | \$0M | \$35.99M | \$1,141.98M | -\$41.85M |
| Recurring Expenses (Transit Subsidies) | \$0M | \$1.47M | \$0M | \$0M | \$0.01M | \$1.48M | -\$6.29M |
| Non-Recurring Expenses (Unemployment Insurance, Leave Balance Payments, etc.) | \$6.87M | \$6.36M | \$0.37M | \$0M | \$0.05M | \$13.65M | \$13.65M |
| Human Resources Subtotal Cost | \$6.87M | \$1,113.83M | \$0.37M | \$0M | \$36.05M | \$1,157.11M | -\$34.50M |
| Combined Total Cost | \$32.12M | \$1,206.28M | \$0.37M | \$0M | \$36.12M | \$1,274.89M | -\$16.58M |

*Negative values reflect savings and positive values reflect costs in comparison to the current state.
**In all consolidation scenarios, the analysis seeks to maximize use of space and reduce anticipated excess space. However, the current state assumes no change in spacing needs, although potential efficiencies could be realized. Due to this, the analysis illustrates a significant change in space needs between current state and consolidation scenarios.

NOTE: Illustrated savings (and costs) are forecasts and projections based on assumptions using currently available information. The Council's actual results (savings and costs) may differ from those projected. For example: rent rates, staff turnover, backfill timelines and staff growth are all subject to change.

## 10-Year Cost Analysis

Scenario II is projected to cost $\$ 1,274.89$ million over the 10 -year analysis period, representing a projected savings of $\$ 16.58$ million as compared to Scenario I (current state).

This scenario has the second highest overall real estate cost of all scenarios, costing $\$ 17.92$ million more than the current state over the 10 -year analysis
period. A build-to-suit facility would be required to consolidate almost all positions in Sacramento. The high build-to-suit rent rate and associated construction costs contribute to the high overall real estate costs.

This scenario has the greatest overall human resources savings of all scenarios, saving $\$ 34.50$ million as compared to the current state. Although the Council has the highest compensation savings in this scenario, these savings are primarily due to one-time salary cost reductions resulting from the highest projected staff turnover ( 36.3 percent) of all scenarios (see Appendix L).

## Key Considerations for Decisions

Scenario II will consolidate all staff and similar functions in Sacramento, has the highest potential for improving relationships with the other two branches of government, and addresses recruitment challenges from competing with numerous private sector firms in San Francisco. However, Scenario II has the second highest real estate costs, highest rent liability for vacant space, and does not align with statutory and executive directives. Scenario II provides the highest initial financial savings from a human resources perspective, but due to staff turnover there is a negative impact on the continuity of business operations, stability and productivity of staff and diminished service delivery (see Key Considerations for Decisions below and Appendix A2). In Scenario II, the Council:

## Will Improve Relationships with the Other Two Branches of State Government

The State Auditor indicates that the Council should improve relationships with the Legislature, the LAO, the Department of Finance, DGS, and the SCO by having a political and legislative presence in Sacramento. In Scenario II, the Council will consolidate all functions in Sacramento, thereby having the greatest ability to foster improved relationships with the entities above. Further, having all of the Council's administrative services and governmental affairs functions in Sacramento enables the Council to improve relationships and open the channels of communication with the legislative and executive branches of government. Establishing and maintaining key relationships over time will build the Council's trust, confidence, and credibility with executive and legislative branch staff as well as individual legislators. The Council's success depends, in part, on establishing and building upon these relationships and being better informed on significant developments in the Legislature.

## Will Experience the Highest Staff Turnover and Disruption to Services

Scenario II has the highest number of impacted positions (604 out of 814 positions, or 74 percent) (see Appendix L). When staff are negatively impacted, the turnover results in an interruption of services, loss of institutional knowledge, and lower employee morale. When this high turnover occurs, both business
operations and service delivery are disrupted, directly affecting employees who support language access programs, collaborative courts (elder, youth, veterans, homeless, drug, and domestic violence courts), dependency counsel, criminal realignment (Prop 47), court construction, self-help programs, and other services to the courts and the public.

## Will Realize Efficiencies by Consolidating Similar Functions

The State Auditor indicated that the Council has staff with similar functions across multiple office locations (see Appendix O). In Scenario II, the Council will consolidate similar functions. This will result in improved external and internal communication, employee productivity, and judicial branch administration. In addition, workload priorities will become clearer and responsibility/accountability of assignments will be focused toward collective results.

## Will Not Generate Future Rent Savings

The State Auditor made the argument that rent in San Francisco is significantly more expensive than Sacramento, which is reflective of the commercial market rates of the Bay Area. However, the Council is currently in a lease revenue bondfunded building (see Appendix C). After bond payoff, the Council's rental obligation for its space in San Francisco will be significantly reduced (to approximately $\$ 2.06$ per square foot) (see Appendix Q). Therefore, expected rent for the San Francisco office will be lower than the expected rent for the Sacramento commercial office. In Scenario II, a move of this size will likely require build-to-suit space in Sacramento, with an expected rent rate of $\$ 2.96$ per square foot.

## Will Benefit from Recruitment Efforts from a Large Pool of Public Sector Employees

There is competition for labor talent in San Francisco. In Scenario II, recruitment for candidates with public sector experience is improved by relocating all functions to Sacramento. According to the EDD data, the state government labor force is 13,400 in San Francisco as compared to 86,700 in Sacramento (see Appendix I). By relocating to Sacramento, the Council will be able to source talent that is familiar with government procedures, and will increase its chances of finding candidates that have skillsets specific to the public sector, which can include experience with fund accounting or Governmental Accounting Standard Board (GASB) accounting and reporting standards. It is critical for the Council to have professional staff in Sacramento who have experience in the workings of government and possess established working relationships with key legislative and judicial partners. Additionally, the Council may benefit from reduced competition with private sector industries that offer higher compensation.

## Will Have the Highest Rent Liability and Risk of Exposure

Of all scenarios, Scenario II will move the highest number of positions from the state-owned San Francisco office. The Council would remain responsible for the rental payment for a substantial amount of space even after vacating the space, as required by California Government Code Section 14682(c) (see Appendix D1) and the DGS Building Occupancy Policy (see Appendix E), until successor occupant agencies/tenants can be assigned to backfill this space. Although DGS can find successor occupants to eventually occupy the San Francisco office space, it will be a significant task for the agency due to the amount of space that needs to be backfilled.

## Will Not Align with Statutory and Executive Directives

Since 537 positions (see Appendix O) are leaving state-owned space in San Francisco to occupy a commercial leased space in Sacramento, Scenario II does not align with Government Code Section 14669.8 in which the legislative and executive branches sought to maintain a strong presence of state offices in San Francisco and maximize the number of state offices housed in state-owned buildings to realize significant long term savings (see Appendix D2). Additionally, Scenario II does not align with the Government Code Section 14682(b) that requires DGS to consider the utilization of existing state-owned, state-leased, or state-controlled facilities before leasing additional facilities (see Appendix D1). It is also not aligned with Executive Order B-17-12 (see Appendix G), which directs (1) DGS to renegotiate state leases and keep rental costs as low as possible and (2) state agencies to work with DGS to review whether leased space is essential and necessary.

## Will Experience a One-Time Impact on Compensation Expenses

Scenario II has the highest number of position relocations, resulting in the highest staff turnover. This scenario will result in significant compensation savings as positions are filled with new hires at the lower end of salary range (see Appendix L). In scenarios where there is staff movement, compensation savings are temporary in nature as most of the savings are in the first few years. The one-time savings are eliminated over time as staff approach the high end of their respective salary range under the recently enacted single salary structure. Once the workforce stabilizes, salaries will begin to level out among all the scenarios due to that single salary structure, which will eliminate the use of regional salary differentials across all offices.

## Section E. Scenario III - Partial Consolidation

## Scenario III Description

Under Scenario III, the Council will consolidate operations in San Francisco and Sacramento, based on office function. Functions with the highest level of interdependency ${ }^{5}$ with control agencies ${ }^{6}$ will consolidate in Sacramento, while all remaining functions in the Operations and Leadership Divisions will consolidate in San Francisco. Burbank will close. Governmental Affairs will relocate to the consolidated Sacramento office. All positions in the Facilities Management field offices will be housed at specific court locations.

A description of each location follows:

## San Francisco

The Council will retain office space (including the Conference Center) in San Francisco to house 389 positions, and will vacate the remaining space. Almost all of the vacated office space in San Francisco will be backfilled by state agencies currently in commercial leased space in San Francisco (see Appendix S). The San Francisco office will house positions assigned to the Operations and Leadership Services Divisions (excluding Audit Services and the balance of Trial Court Liaison staff in San Francisco), Real Estate \& Facilities Management, and the Executive Office. The positions in the remaining offices will relocate to a consolidated Sacramento office.

## Sacramento

The Council will retain the existing leased space, and will seek additional commercial office space. The Sacramento location will house 405 positions and will become the consolidated office for the Administrative Division (excluding Real Estate \& Facilities Management), Trial Court Liaison, Special Projects, Audit Services, Governmental Affairs, and an Executive Office presence. The balance of Sacramento positions will relocate to San Francisco.

## Burbank

The Council will close the Burbank office in accordance with the retirement of the regional office concept in 2012. All 54 positions housed in Burbank will relocate to either a consolidated Sacramento or San Francisco location, depending on the position's assigned office.

[^2]
## Field Offices

The Council will close all eight leased Facilities Management field offices. Six of the leases will be terminated or expire by July 1, 2019, and the remaining two will expire in 2020. All 20 Real Estate and Facilities Management positions will be housed in specific court locations. The Capital Program position will relocate to San Francisco.

For a complete list of offices and corresponding positions, please see Appendix 0 .

## Scenario III 10-Year Cost Estimate

|  | SCENARIO III |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | San Francisco | Sacramento | Burbank | Governmental Affairs | Court Locations | Total | Change from Current State* |
| YEAR ONE: AT A GLANCE |  |  |  |  |  |  |  |
| Rentable Square Feet | 129,386 | 95,610 | --- | --- | 2,778 | 227,774 | $-59,514^{\star *}$ |
| Authorized Positions | 389 | 405 | --- | --- | 20 | 814 | --- |
| FINANCIAL COSTS (10 YEAR TOTALS) |  |  |  |  |  |  |  |
| Real Estate and Facilities Management |  |  |  |  |  |  |  |
| Rent Expenses | \$45.45M | \$29.46M | \$0M | \$0M | \$OM | \$74.91M | -\$24.83M |
| Rent for Vacant Space | \$4.11M | \$0M | \$0M | \$0M | \$0.04M | \$4.15M | \$4.15M |
| Construction and Relocation | \$0.13M | \$3.95M | \$0M | \$OM | \$0.03m | \$4.11M | \$4.00M |
| Real Estate \& Facilities Management Subtotal Cost | \$49.69M | \$33.42M | \$0M | \$OM | \$0.07M | \$83.17M | -\$16.68M |
| Human Resources |  |  |  |  |  |  |  |
| Salaries and Benefits | \$569.51M | \$551.61M | \$0M | \$0M | \$30.71M | \$1,151.83M | -\$32.00M |
| Recurring Expenses (Transit Subsidies) | \$5.53M | \$0.79M | \$0M | \$0M | \$0.01M | \$6.32M | -\$1.45M |
| Non-Recurring Expenses (Unemployment Insurance, Leave Balance Payments, etc.) | \$4.84M | \$3.95M | \$0.37M | \$OM | \$0.05M | \$9.22M | \$9.22M |
| Human Resources Subtotal Cost | \$579.88M | \$556.35M | \$0.37M | \$OM | \$30.77M | \$1,167.37M | -\$24.24M |
| Combined Total Cost | \$629.57M | \$589.76M | \$0.37M | \$0M | \$30.84M | \$1,250.54M | -\$40.92M |

*Negative values reflect savings and positive values reflect costs in comparison to the current state.
**In all consolidation scenarios, the analysis seeks to maximize use of space and reduce anticipated excess space. However, the current state assumes no change in spacing needs, although potential efficiencies could be realized. Due to this, the analysis illustrates a significant change in space needs between current state and consolidation scenarios.

NOTE: Illustrated savings (and costs) are forecasts and projections based on assumptions using currently available information. The Council's actual results (savings and costs) may differ from those projected. For example: rent rates, staff turnover, backfill timelines and staff growth are all subject to change.

## 10-Year Cost Analysis

Scenario III is the most cost effective scenario and is projected to generate the highest savings of all scenarios at $\$ 40.92$ million over the 10 -year analysis period.

There is $\$ 16.68$ million in overall real estate savings as compared to current state over the 10 -year analysis period. There are two main reasons for this savings: 1) the Council can consolidate into a smaller space (see Appendix B2); and 2) the overall lower rent costs from eliminating the Burbank, Governmental Affairs, and Facilities Management field offices.

There is $\$ 24.24$ million in overall human resources savings as compared to current state. These savings are primarily due to one-time compensation cost reductions from turnover ( 24.3 percent) (see Appendix L) related to relocation.

## Key Considerations for Decisions

Scenario III has the highest overall savings, improves relationships with the other two branches of government, consolidates similar functions, realizes future rent and salary savings, and minimizes recruitment challenges. Although this scenario is the most cost effective, a portion of the savings is realized by staff turnover, which has a negative impact to operations as described in Scenario II (see Key Considerations for Decisions below and Appendix A2). In Scenario III, the Council:

## Will Improve Relationships with the Other Two Branches of Government

The State Auditor indicates that the Council should improve relationships with the Legislature, the LAO, the Department of Finance, DGS, and the SCO by having a political and legislative presence in Sacramento. In Scenario III, the Council will transfer and consolidate the administrative services functions to Sacramento, thereby fostering closer relationships with the above entities. Further, having the Council's functions (fiscal services, human resources, information technology (IT), procurement services, and governmental affairs) with the highest level of interdependency with the legislative and executive branches of government in Sacramento enables the Council to develop key relationships.

## Will Disrupt Services

Scenario III has the second highest number of impacted positions (395 out of 814 positions, or 49 percent) (see Appendix L). Staff in these positions will be impacted, resulting in an interruption of services, loss of institutional knowledge, and lower employee morale. Council staff have families who live in close geographic proximity to their jobs (see Appendix V). Moving their jobs to a different geographic location will create a strong negative reaction among staff, who have no intention to relocate and follow their position to another city. Others may relocate if the cost of living is much lower than their current location. High turnover is expected within the Administrative Division as positions move from San Francisco to Sacramento. Turnover is also likely to occur as Capital Program and Real Estate and Facilities Management positions consolidate to San Francisco. When this high turnover occurs, both business operations and service delivery are disrupted, directly affecting trial courts who rely on the Judicial Council for administrative support, such as court construction and real estate services.

## Will Consolidate Similar Functions in Two Locations

The State Auditor indicated that the Council has staff with similar functions across multiple office locations (see Appendix O). In Scenario III, the Council will consolidate similar functions into two separate locations. The administrative functions (excluding Real Estate and Facilities Management) will be consolidated in Sacramento and all other court operational functions will be consolidated in San Francisco. The Burbank office will transfer its positions to Sacramento and San Francisco. Executive staff will direct their energies managing court operations services in San Francisco and cultivating key relationships with the legislative and executive branches of government in Sacramento. This will result in improved external and internal communication, employee productivity, and judicial branch administration. In addition, workload priorities will become clearer and responsibility/accountability of assignments will be focused toward collective results.

## Will Generate Future Rent Savings

The State Auditor made the argument that rent in San Francisco is significantly more expensive than Sacramento, which is reflective of the commercial market rates of the Bay Area. However, the Council is currently in a lease revenue bondfunded building (see Appendix C). After bond payoff, the Council's rental obligation for its space in San Francisco will be significantly reduced (to approximately $\$ 2.06$ per square foot) (see Appendix Q). Therefore, expected rent for the San Francisco office will be lower than the expected rent for the Sacramento commercial office (in an existing building that will be at $\$ 2.45$ per square foot). Scenario III maintains a fair number of positions in the San

Francisco office--which will have the lowest expected rent rate--that enables the Council to operate most efficiently.

## Will Minimize Recruitment Challenges

There is competition for labor talent in San Francisco. In Scenario III, recruitment for staff with public sector experience is improved by relocating the administrative functions to Sacramento. According to the EDD data, the state government labor force is 13,400 in San Francisco as compared to 86,700 in Sacramento (see Appendix I). By relocating the Administrative Division, the Council will be able to source talent that is familiar with government procedures, and will increase its chances of finding candidates that have skillsets specific to the public sector, which can include experience with fund accounting or Governmental Accounting Standard Board (GASB) accounting and reporting standards. It is critical for the Council to have professional staff who have experience in the workings of government and possess established working relationships with key legislative and judicial partners.

The Council's operations and leadership functions will continue to compete with private sector industries that offer higher compensation; however, by moving IT to Sacramento, the Council will likely benefit from reduced competition with the high number of information technology industries that are headquartered in the San Francisco Bay Area.

## Will Increase the Rent Liability and Risk of Exposure in San Francisco

Scenario III will move a significant number of positions from San Francisco to Sacramento. This creates a considerable amount of vacant space in San Francisco. The Council remains responsible for the rental payment for the San Francisco vacant space until successor occupant agencies/tenants can be assigned to backfill the space under (1) California Government Code Section 14682(c) (see Appendix D1), and (2) the Building Occupancy Policy (see Appendix E). Although DGS can find successor occupants/tenants to eventually occupy the San Francisco office space, it will be a significant task for the agency due to the amount of space that needs to be backfilled.

## Will Not Align with Statutory and Executive Directives

Since 151 positions (see Appendix O) are leaving state-owned space in San Francisco to occupy a commercial leased space in Sacramento, Scenario III does not fully align with Government Code Section 14669.8 in which the legislative and executive branches sought to maintain a strong presence of state offices in San Francisco and maximize the number of state offices housed in state-owned buildings to realize significant long term savings (see Appendix D2). Additionally, Scenario III does not fully align with Government Code Section 14682(b), which requires DGS to consider the utilization of existing state-owned,
state-leased, or state-controlled facilities before leasing additional facilities (see Appendix D1). It is also not fully aligned with Executive Order B-17-12 (see Appendix G), which directs (1) DGS to renegotiate state leases and keep rental costs as low as possible and (2) state agencies to work with DGS to review whether leased space is essential and necessary.

## Will Experience a One-Time Impact on Compensation Expenses

Scenario III has the second highest number of position relocations and staff turnover, resulting in the second lowest human resources cost due to the significant compensation savings (see Appendix L) as positions are filled with new hires who will be at the lower end of the salary range. In scenarios where there is staff movement, compensation savings are temporary in nature as most of the savings are in the first few years. The one-time savings are eliminated over time as staff approach the high end of their respective salary range under the recently enacted single salary structure. Once the workforce stabilizes, compensation will begin to level out among all the scenarios due to that single salary structure, which will eliminate the use of regional salary differentials across all offices.

## Section F. Scenario IV -San Francisco Consolidation

## Scenario IV Description

The Council will relocate operations from Sacramento and Burbank to a consolidated San Francisco office, and open an ancillary office ${ }^{7}$ in Sacramento. Governmental Affairs will relocate to the ancillary office in Sacramento. All positions in the Facilities Management field offices will be housed at specific court locations.

A description of each location follows:

## San Francisco

The Council will retain the existing space in the state-owned San Francisco office, and will seek additional space to accommodate all positions. The office will house 782 positions across all offices, which include the Executive Office (excluding Governmental Affairs), and the Operations, Administrative, and Leadership Services Divisions.

## Sacramento

The Council will retain a portion of the current Sacramento commercial leased space for Governmental Affairs, hoteling space for Executive Office staff, as well as additional conference room and training space to supplement the Conference Center in San Francisco.

The Sacramento office will house 12 positions assigned to Governmental Affairs; the original 187 positions (excluding Governmental Affairs) in Sacramento will be relocated to the consolidated San Francisco office.

## Burbank

The Council will close the Burbank office in accordance with the retirement of the regional office concept in 2012. The Council will relocate 54 positions housed in Burbank to the consolidated San Francisco office.

## Field Offices

The Council will close all eight leased Facilities Management field offices. Six of the leases will be terminated or expire by July 1, 2019, and the remaining two will expire in 2020. All 20 Real Estate and Facilities Management positions will be housed in specific court locations. The Capital Program position will relocate to San Francisco.

[^3]For a complete list of offices and corresponding positions, please see Appendix O.

## Scenario IV 10-Year Cost Estimate

|  | SCENARIO IV |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | San Francisco | Sacramento | Burbank | Governmental Affairs | Court Locations | Total | Change from Current State* |
| YEAR ONE: AT A GLANCE |  |  |  |  |  |  |  |
| Rentable Square Feet | 210,220 | 14,353 | - | --- | 2,778 | 227,351 | -59,937** |
| Authorized Positions | 782 | --- | - | --- | 20 | 802 | --- |
| FINANCIAL COSTS (10 YEAR TOTALS) |  |  |  |  |  |  |  |
| Real Estate and Facilities Management |  |  |  |  |  |  |  |
| Rent Expenses | \$74.07M | \$4.42M | \$0M | \$0M | \$0M | \$78.49M | -\$21.25M |
| Rent for Vacant Space | \$0M | \$0M | \$0M | \$0M | \$0.04M | \$0.04M | \$0.04M |
| Construction and Relocation | \$45.01M | \$0.03M | \$0M | \$0M | \$0.03M | \$45.06M | \$44.95M |
| Real Estate \& Facilities Management Subtotal Cost | \$119.08M | \$4.45M | \$0M | \$0M | \$0.07M | \$123.60M | \$23.74M |
| Human Resources |  |  |  |  |  |  |  |
| Salaries and Benefits | \$1,115.19M | \$18M | \$0M | \$0M | \$30.71M | \$1,164.17M | -\$19.66M |
| Recurring Expenses (Transit Subsidies) | \$11.11M | \$0.00M | \$0M | \$0M | \$0.01M | \$11.12M | \$3.34M |
| Non-Recurring <br> Expenses <br> (Unemployment <br> Insurance, Leave <br> Balance Payments, etc.) | \$2.60M | \$2.53M | \$0M | \$0M | \$0.05M | \$5.55M | \$5.55M |
| Human Resources Subtotal Cost | \$1,128.90M | \$20.80M | \$0.37M | \$0M | \$30.77M | \$1,180.84M | -\$10.77M |
| Combined Total Cost | \$1,247.98M | \$25.25M | \$0.37M | \$0M | \$30.84M | \$1,304.44M | \$12.97M |

*Negative values reflect savings and positive values reflect costs in comparison to the current state.
**In all consolidation scenarios, the analysis seeks to maximize use of space and reduce anticipated excess space. However, the current state assumes no change in spacing needs, although potential efficiencies could be realized. Due to this, the analysis illustrates a significant change in space needs between current state and consolidation scenarios.

NOTE: Illustrated savings (and costs) are forecasts and projections based on assumptions using currently available information. The Council's actual results (savings and costs) may differ from those projected. For example: rent rates, staff turnover, backfill timelines and staff growth are all subject to change.

## 10-Year Cost Analysis

Scenario IV is projected to cost $\$ 1,304.44$ million over the 10 -year analysis period, representing a projected cost of $\$ 12.97$ million as compared to Scenario I (current state).

Due to the need for additional construction (\$44.3 million) to accommodate positions moving to San Francisco, this scenario has a real estate cost that exceeds the current state by $\$ 23.74$ million over the 10-year analysis period.

This scenario has an overall human resources savings of $\$ 10.77$ million as compared to the current state. These savings are primarily due to one-time compensation cost reductions from the projected staff turnover (14.9 percent) (see Appendix L) in Sacramento and Burbank.

## Key Considerations for Decisions

Scenario IV has the highest real estate costs due to the need for additional construction, but benefits from relatively low rent costs. This scenario will move all staff to San Francisco, which will consolidate similar functions for operational efficiencies. However, it creates logistical challenges for the Council in developing strong relationships with the legislative and executive branches of government. In addition, the Council competes for talent with numerous corporations in the San Francisco Bay Area, including those in the information technology industry. The labor market in the San Francisco Bay Area is characterized by increased competition for talent and, according to the EDD, the relatively small pool of public sector candidates who are likely more familiar with government procedures (see Key Considerations for Decisions below and Appendix A2). In Scenario IV, the Council:

## Will Not Improve Relationships with the Other Two Branches of State Government

The State Auditor indicates the Council should improve relationships with the Legislature, the LAO, the Department of Finance, DGS, and the SCO by having a political and legislative presence in Sacramento. In Scenario IV, the Council will not have its administrative functions (fiscal services, human resources, information technology) in proximity to Sacramento that will enable fostering closer relationships with the legislative and executive branches of government, as well as other important government organizations including those mentioned above. The Council's success depends, in part, on establishing and building upon these key relationships.

## Will Experience High Staff Turnover and Disruption to Services

Scenario IV has a high number of impacted positions (254 out of 814 positions,
or 31 percent) (see Appendix L). When staff are negatively impacted, the turnover results in an interruption of services, loss of institutional knowledge, and lower employee morale. Additionally, both business operations and service delivery will be disrupted. The three largest offices in Sacramento are comprised of Capital Program, Trial Court Administrative Services, and Real Estate and Facilities Management. Staff from these offices provide direct support to the courts in the form of court accounting and payroll services, court construction and court facilities management. The closure of the Sacramento office will impact the delivery of these programs, in addition to those based in Burbank, if high turnover occurs in these areas.

## Will Realize Efficiencies by Consolidating Similar Functions

The State Auditor indicated that the Council has staff with similar functions across multiple office locations (see Appendix O). In Scenario IV, the Council will consolidate similar functions in San Francisco. This will result in improved external and internal communication, employee productivity, and judicial branch administration. In addition, workload priorities will become clearer and responsibility/accountability of assignments will be focused toward collective results.

## Will Consolidate Most Staff to the Lowest Rent Office after Bond Payoff

The State Auditor made the argument that rent in San Francisco is significantly more expensive than Sacramento, which is reflective of the commercial market rates of the Bay Area. However, the Council is currently in a lease revenue bondfunded building (see Appendix C). The base rental payments associated with the 2005 Bonds commenced in May 2006 and will end in November 2021. The following year, the Council's rental obligation for its space in San Francisco will be significantly reduced (to approximately $\$ 2.06$ per square foot) (see Appendix Q). Therefore, after bond payoff, expected rent for the San Francisco office will be lower than the expected rent for the Sacramento commercial office (in an existing building that will be at $\$ 2.45$ per square foot). Although this scenario has the second lowest rent expense, those potential savings are reduced by the high one-time construction costs to accommodate positions moving to San Francisco.

## Will Continue to Have Recruitment Challenges

Scenario IV will prevent the Council from benefitting from recruitment opportunities in Sacramento, where there is a larger base of staff that are experienced in the workings of government. There is competition for labor talent in San Francisco. According to the EDD data, the state government labor force is 13,400 in San Francisco as compared to 86,700 in Sacramento (see Appendix I). Recruiting in San Francisco has resulted in the Council looking at the private sector for staffing needs, which has led to increased ramp-up times to adequately familiarize new staff with government procedures. Furthermore, it is difficult to
hire private sector fiscal staff with experience in fund accounting or Governmental Accounting Standard Board (GASB) accounting and reporting standards. It is critical for the Council to have professional staff in Sacramento who have experience in the workings of government and possess established working relationships with key legislative and judicial partners.

Other employment challenges include the loss of top talent to private sector industries that offer higher compensation. This is especially true when recruiting in the Bay Area, where the Council competes with numerous corporations, including those in the information technology industry, for talent.

## Will Minimize Rent Liability and Risk of Exposure in San Francisco

In Scenario IV, the Council will utilize the existing space in the San Francisco office and acquire additional space to accommodate positions being relocated from Sacramento and Burbank. The Council will remain responsible for the rental payment for the San Francisco space as governed by California Government Code Section 14682(c) (see Appendix D1) and the DGS Building Occupancy Policy (see Appendix E).

## Will Align with Statutory and Executive Directives

Scenario IV will terminate commercial leases in Burbank and Sacramento and move 242 positions into an existing state-owned building in San Francisco. Since the Council is increasing its utilization of state-owned space, the Council will align with Government Code Section 14669.8 in which the legislative and executive branches sought to maintain a strong presence of state offices in San Francisco and maximize the number of state offices housed in state-owned buildings to realize significant long term savings (see Appendix D2). Additionally, the Council will align with Government Code Section 14682(b), which requires DGS to consider the utilization of existing state-owned, state-leased, or state-controlled facilities (see Appendix D1). The Council will also align with Executive Order B-17-12 (see Appendix G), which directs DGS to (1) negotiate state leases and keep rental costs as low as possible and (2) review whether leased space is essential and necessary.

## Will Experience a One-Time Impact on Compensation Expenses

Scenario IV will result in compensation savings from staff turnover in Sacramento and Burbank (see Appendix L). Turnover creates savings as positions are filled with new hires at the lower end of the salary range. In scenarios where there is staff movement, compensation savings are temporary in nature as most of the savings are realized in the first few years. The one-time savings are eliminated over time as staff approach the high end of their respective salary range under the recently enacted single salary structure. Once the workforce stabilizes, compensation will begin to level out among all the scenarios due to that single
salary structure, which will eliminate the use of regional salary differentials across all offices.

## Section G. Scenario V - San Francisco/Burbank Consolidation

## Scenario V Description

The Council will consolidate operations to a Northern California office in San Francisco and a Southern California office in Burbank, and open an ancillary office in Sacramento. Staff in Sacramento will consolidate in San Francisco, and the Burbank staff will remain in their existing location. Governmental Affairs will relocate to the ancillary office in Sacramento. All positions in the Facilities Management field offices will be housed at specific court locations.

A description of each location follows:

## San Francisco

The Council will retain the existing space in the state-owned San Francisco office to house 728 positions across all offices.

## Sacramento

The Council will retain a portion of the current Sacramento commercial leased space for Governmental Affairs, hoteling space for Executive Office staff, as well as additional conference room and training space to supplement the Conference Center in San Francisco.

The Sacramento office will house 12 positions assigned to Governmental Affairs; the original 187 positions (excluding Governmental Affairs) in Sacramento will be relocated to the consolidated San Francisco office.

## Burbank

The Council will retain the Burbank location to house 54 positions assigned to the Operations, Administrative, and Leadership Services Divisions.

## Field Offices

The Council will close all eight Facilities Management field offices. Six of the leases will be terminated or expire by July 1, 2019, and the remaining two will expire in 2020. All 20 Real Estate and Facilities Management positions will be housed in specific court locations. The Capital Program position will relocate to San Francisco.

For a complete list of offices and corresponding positions, please see Appendix O.

## Scenario V 10-Year Cost Estimate

|  | SCENARIO V |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | San Francisco | Sacramento | Burbank | Governmental Affairs | Court Locations | Total | Change from Current State* |
| YEAR ONE: AT A GLANCE |  |  |  |  |  |  |  |
| Rentable Square Feet | 203,123 | 14,353 | 11,730 | --- | 2,778 | 231,984 | -55,304** |
| Authorized Positions | 728 | 12 | 54 | --- | 20 | 814 | --- |
| FINANCIAL COSTS (10 YEAR TOTALS) |  |  |  |  |  |  |  |
| Real Estate and Facilities Management |  |  |  |  |  |  |  |
| Rent Expenses | \$71.61M | \$4.42M | \$5.72M | \$0M | \$0M | \$81.75M | -\$17.99M |
| Rent for Vacant Space | \$0M | \$0M | \$OM | \$OM | \$0.04M | \$0.04M | \$0.04M |
| Construction and Relocation | \$34.44M | \$0.03M | \$0.12M | \$0M | \$0.03M | \$34.61M | \$34.49M |
| Real Estate \& Facilities Management Subtotal Cost | \$106.05M | \$4.45M | \$5.83M | \$0M | \$0.07M | \$116.40M | \$16.54M |
| Human Resources |  |  |  |  |  |  |  |
| Salaries and Benefits | \$1,039.38M | \$18.27M | \$79.32M | \$0M | \$30.71M | \$1,167.68M | -\$16.15M |
| Recurring Expenses (Transit Subsidies) | \$10.35M | \$0.00M | \$0.02M | \$0M | \$0.01M | \$10.38M | \$2.60M |
| Non-Recurring Expenses (Unemployment Insurance, Leave Balance Payments, etc.) | \$2.16M | \$2.53M | \$OM | \$0M | \$0.05M | \$4.74M | \$4.74M |
| Human Resources Subtotal Cost | \$1,051.89M | \$20.80M | \$79.34M | \$0M | \$30.77M | \$1,182.80M | -\$8.81M |
| Combined Total Cost | \$1,157.94M | \$25.25M | \$85.17M | \$0M | \$30.84M | \$1,299.20M | \$7.74M |

*Negative values reflect savings and positive values reflect costs in comparison to the current state.
**In all consolidation scenarios, the analysis seeks to maximize use of space and reduce anticipated excess space. However, the current state assumes no change in spacing needs, although potential efficiencies could be realized. Due to this, the analysis illustrates a significant change in space needs between current state and consolidation scenarios.

NOTE: Illustrated savings (and costs) are forecasts and projections based on assumptions using currently available information. The Council's actual results (savings and costs) may differ from those projected. For example: rent rates, staff turnover, backfill timelines and staff growth are all subject to change.

## 10-Year Cost Analysis

Scenario V is projected to cost $\$ 1,299.20$ million over the 10-year analysis period, representing a projected cost of $\$ 7.74$ million as compared to Scenario I (current state).

This scenario has an overall real estate cost of $\$ 16.54$ million as compared to the current state over the 10-year analysis period, due to construction needs to accommodate positions moving to San Francisco.

This scenario will have significant human resources costs, but saves \$8.81 million as compared to the current state. Scenario $V$ experiences most of its turnover (12.5 percent) (see Appendix L) in the Sacramento office.

## Key Considerations for Decisions

In Scenario V, the Council maintains a Northern (San Francisco) and Southern (Burbank) California presence. By doing so, it takes advantage of the relatively low rent in San Francisco. However, Scenario V creates logistical challenges for the Council in developing strong relationships with the legislative and executive branches. In scenarios where it maintains a presence in San Francisco, the Council will continue to face challenges in recruiting qualified staff (see Key Considerations for Decisions below and Appendix A2). It will continue to face strong competition for talent with numerous corporations in the San Francisco Bay Area, including those in the information technology industry. In Scenario V, the Council:

Will Not Improve Relationships with the Other Two Branches of State

## Government

The State Auditor indicates that the Council should improve relationships with the Legislature, the LAO, the Department of Finance, DGS, and the SCO by having a political and legislative presence in Sacramento. In Scenario V, since both locations are not in proximity to Sacramento, the Council may face greater obstacles in fostering improved relationships with the legislative and executive branches of government, as well as other important government organizations including those mentioned above. The Council's success depends, in part, on establishing and building upon these key relationships.

## Will Experience High Staff Turnover and Disruption to Services

Most of the impacted positions (200 out of 814 positions, or 25 percent) (see Appendix L) in Scenario $V$ will be from Sacramento. When staff are negatively impacted, there is an interruption of services, loss of institutional knowledge, and lower employee morale. When this high turnover occurs, both business operations and service delivery will be disrupted. Capital Program, Trial Court

Administrative Services, and Real Estate and Facilities Management comprise the three largest offices in Sacramento. High turnover in these areas would directly affect the delivery of court accounting and payroll services, court construction and court facilities management.

## Will Not Realize Efficiencies from Consolidating Similar Functions

The State Auditor indicated that the Council has staff with similar functions across multiple office locations (see Appendix O). In Scenario V, the Council will not completely consolidate similar functions because functions will be located in both northern and southern offices.

## Will Consolidate Most Staff to the Lowest Rent Office after Bond Payoff

The State Auditor made the argument that rent in San Francisco is significantly more expensive than Sacramento, which is reflective of the commercial market rates of the Bay Area. However, the Council is currently in a lease revenue bondfunded building (see Appendix C). The base rental payments associated with the 2005 Bonds commenced in May 2006 and will end in November 2021. The following year, the Council's rental obligation for its space in San Francisco will be significantly reduced (to approximately $\$ 2.06$ per square foot) (see Appendix Q). Therefore, after bond payoff, expected rent for the San Francisco office will be lower than the expected rent for the Sacramento commercial office (in an existing building that will be at $\$ 2.45$ per square foot). Although this scenario has a relatively low rent expense, those potential savings are reduced by the high one-time construction costs to accommodate positions moving to San Francisco.

## Will Continue to Have Recruitment Challenges

Scenario $V$ will prevent the Council from benefitting from recruitment opportunities in Sacramento, where there is a larger base of staff that are experienced in the workings of government. There is competition for labor talent in San Francisco. According to the EDD data, the state government labor force is 13,400 in San Francisco as compared to 86,700 in Sacramento (see Appendix I). Recruiting in San Francisco has resulted in the Council looking at the private sector for staffing needs, which has led to increased ramp-up times to adequately familiarize new staff with government procedures. Furthermore, it is difficult to hire private sector fiscal staff with experience in fund accounting or Governmental Accounting Standard Board (GASB) accounting and reporting standards. It is critical for the Council to have professional staff in Sacramento who have experience in the workings of government and possess established working relationships with key legislative and judicial partners.

Other employment challenges include the loss of top talent to private sector industries that offer higher compensation. This is especially true when recruiting
in the Bay Area, where the Council competes with numerous corporations, including those in the information technology industry, for talent.

## Will Minimize Rent Liability and Risk of Exposure in San Francisco

In Scenario V, the Council will utilize the space in the San Francisco office. The Council will remain responsible for the rental payment for the San Francisco space as governed by California Government Code Section 14682(c) (see Appendix D1) and the DGS Building Occupancy Policy (see Appendix E).

## Will Align with Statutory and Executive Directives

Scenario $V$ will terminate a commercial lease in Sacramento and move 188 positions into an existing state-owned building in San Francisco. Since the Council is increasing its utilization of state-owned space, the Council will align with Government Code Section 14669.8 in which the legislative and executive branches sought to maintain a strong presence of state offices in San Francisco and maximize the number of state offices housed in state-owned buildings to realize significant long term savings (see Appendix D2). Additionally, the Council will align with Government Code Section 14682(b), which requires DGS to consider the utilization of existing state-owned, state-leased, or state-controlled facilities (see Appendix D1). The Council will also align with Executive Order B-17-12 (see Appendix G), which directs DGS to (1) negotiate state leases and keep rental costs as low as possible and (2) review whether leased space is essential and necessary.

## Will Experience a One-Time Impact on Compensation Expenses

Scenario $V$ will result in compensation savings from staff turnover in Sacramento (see Appendix L) as positions are filled with new hires at the lower end of the salary range. In scenarios where there is staff movement, compensation savings are temporary in nature as most of the savings are in the first few years. The one-time savings are eliminated over time as staff approach the high end of their respective salary range under the recently enacted single salary structure. Once the workforce stabilizes, compensation will begin to level out among all the scenarios due to that single salary structure, which will eliminate the use of regional salary differentials across all offices.

## Section H. Scenario VI - San Francisco/Sacramento Consolidation

## Scenario VI Description

The Council will retain its existing offices in San Francisco and Sacramento, and relocate staff from Burbank to the San Francisco office. Governmental Affairs will relocate to the Sacramento office. All positions in the Facilities Management field offices will be housed at specific court locations.

A description of each location follows:

## San Francisco

The Council will maintain space in the state-owned San Francisco office to house 595 positions across all offices.

## Sacramento

The Council will house 199 positions in the current commercial office complex. This location will house positions assigned to the Executive Office, Governmental Affairs, and to the Operations, Administrative, and Leadership Services Divisions.

## Burbank

The Council will close the Burbank office in accordance with the retirement of the regional office concept in 2012. All 54 positions housed in Burbank will be relocated to the San Francisco office.

## Field Offices

The Council will close all eight leased Facilities Management field offices. Six of the leases will be terminated or expire by July 1, 2019, and the remaining two will expire in 2020. All 20 Real Estate and Facilities Management positions will be housed in specific court locations. The Capital Program position will relocate to San Francisco.

For a complete list of offices and corresponding positions, please see Appendix O.

## Scenario VI 10-Year Cost Estimate

|  | SCENARIO VI |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | San Francisco | Sacramento | Burbank | Governmental Affairs | Court Locations | Total | Change from Current State* |
| YEAR ONE: AT A GLANCE |  |  |  |  |  |  |  |
| Rentable Square Feet | 194,169 | 45,051 | --- | --- | 2,778 | 241,998 | -45,290** |
| Authorized Positions | 595 | 199 | --- | --- | 20 | 814 | --- |
| FINANCIAL COSTS (10 YEAR TOTALS) |  |  |  |  |  |  |  |
| Real Estate and Facilities Management |  |  |  |  |  |  |  |
| Rent Expenses | \$68.51M | \$13.88M | \$0M | \$0M | \$0M | \$82.39M | -\$17.35M |
| Rent for Vacant Space | \$1M | \$0M | \$0M | \$0M | \$0.04M | \$1.46M | \$1.46M |
| Construction and Relocation | \$0.05M | \$0.03M | \$0M | \$0M | \$0.03m | \$0.11M | -\$0.01M |
| Real Estate \& Facilities Management Subtotal Cost | \$69.97M | \$13.91M | \$0M | \$0M | \$0.07M | \$83.96M | -\$15.90M |
| Human Resources |  |  |  |  |  |  |  |
| Salaries and Benefits | \$860.87M | \$288.41M | \$0M | \$0M | \$30.71M | \$1,180.00M | -\$3.83M |
| Recurring Expenses (Transit Subsidies) | \$8.46M | \$0.08M | \$OM | \$OM | \$0.01M | \$8.55M | \$0.77M |
| Non-Recurring Expenses (Unemployment Insurance, Leave Balance Payments, etc.) | \$0.49M | \$0M | \$0.37M | \$OM | \$0.05M | \$0.91M | \$0.91M |
| Human Resources Subtotal Cost | \$869.82M | \$288.49M | \$0.37M | \$0M | \$30.77M | \$1,189.46M | -\$2.15M |
| Combined Total Cost | \$939.79M | \$302.41M | \$0.37M | \$0M | \$30.84M | \$1,273.41M | -\$18.05M |

*Negative values reflect savings and positive values reflect costs in comparison to the current state.
**In all consolidation scenarios, the analysis seeks to maximize use of space and reduce anticipated excess space. However, the current state assumes no change in spacing needs, although potential efficiencies could be realized. Due to this, the analysis illustrates a significant change in space needs between current state and consolidation scenarios.

NOTE: Illustrated savings (and costs) are forecasts and projections based on assumptions using currently available information. The Council's actual results (savings and costs) may differ from those projected. For example: rent rates, staff turnover, backfill timelines and staff growth are all subject to change.

## 10-Year Cost Analysis

Scenario VI is projected to cost $\$ 1,273.41$ million over the 10 -year analysis period, representing a projected savings of $\$ 18.05$ million as compared to Scenario I (current state).

This scenario has an overall real estate savings of $\$ 15.90$ million as compared to the current state over the 10-year analysis period. There are two main reasons for this savings: 1) the Council can consolidate into smaller spaces (see Appendix B2); and 2) the overall lower rent costs from eliminating the Burbank, Governmental Affairs, and Facilities Management field offices.

This scenario has the second highest human resources cost of all scenarios, and saves $\$ 2.15$ million as compared to the current state. The compensation cost remains high because Scenario VI has little staff turnover related to relocation, with the exception of turnover within the Burbank office.

## Key Considerations for Decisions

Scenario VI retains the most staff, second only to Scenario I, and therefore has minimal disruption to service delivery. While this scenario includes the second highest savings of all scenarios, it does not completely: improve relationships with important government organizations, benefit from consolidating similar functions, and leverage recruitment opportunities. In addition, Scenario VI does not fully address the concerns raised by the State Auditor and the SEC recommendations (see Key Considerations for Decisions below and Appendix A2). In Scenario VI, the Council:

## Will Not Improve Relationships with the Other Two Branches of State Government

As recommended by the State Auditor, the Council should improve relationships with the Legislature, the LAO, the Department of Finance, DGS, and the SCO by having a political and legislative presence in Sacramento. In Scenario VI, the Council will not have the majority of its administrative functions in proximity to Sacramento that will enable fostering closer relationships with the legislative and executive branches, as well as other important government entities mentioned above.

## Will Experience Staff Turnover and Will Have Some Disruption to Services

Scenario VI will have relocation-related turnover if staff do not move from Burbank to San Francisco, resulting in interruption of services and loss of institutional knowledge.

Most impacted positions (67 out of 814 positions, or 8 percent) (see Appendix L) in Scenario VI will be from Burbank. When staff are negatively impacted, there is an interruption of services, loss of institutional knowledge, and lower employee morale. When this high turnover occurs, both business operations and service delivery will be disrupted. Burbank houses several functions, including Capital Program, Real Estate and Facilities Management, Information Technology, Finance, and Legal Services. High turnover in these areas will directly affect
multiple programs, including: collections of delinquent and non-delinquent courtordered debt, court construction and court facilities management.

## Will Not Realize Efficiencies from Consolidating Similar Functions

The State Auditor indicated that the Council has staff with similar functions employed across multiple office locations (see Appendix O). Scenario VI does not completely address the consolidation of similar functions. Some functions will continue to be split between two locations. This will result in the inability to improve external and internal communication, staff productivity, and judicial branch administration.

## Will Maintain the Majority of the Staff in the Lowest Rent Office after Bond Payoff

The State Auditor made the argument that rent in San Francisco is significantly more expensive than Sacramento, which is reflective of the commercial market rates of the Bay Area. However, the Council is currently in a lease revenue bondfunded building. After bond payoff, the Council's rental obligation for its space in San Francisco will be significantly reduced (to approximately $\$ 2.06$ per square foot) (see Appendix Q). Therefore, expected rent for the San Francisco office will be lower than the expected rent for the Sacramento commercial office (in an existing building that will be at $\$ 2.45$ per square foot). Scenario VI will have projected rent savings when the Burbank lease is terminated and Burbank positions are relocated to San Francisco (an office with a projected lower rent cost).

## Will Continue to Have Recruitment Challenges

Scenario VI will prevent the Council from fully benefitting from recruitment opportunities in Sacramento, where there is a larger base of staff that are experienced in the workings of government. There is competition for labor talent in San Francisco. According to the EDD data, the state government labor force is 13,400 in San Francisco as compared to 86,700 in Sacramento (see Appendix I). Recruiting in San Francisco has resulted in the Council looking at the private sector for staffing needs, which has led to increased ramp-up times to adequately familiarize new staff with government procedures. Furthermore, it is difficult to hire private sector fiscal staff with experience in fund accounting or Governmental Accounting Standard Board (GASB) accounting and reporting standards. It is critical for the Council to have professional staff in Sacramento who have experience in the workings of government and possess established working relationships with key legislative and judicial partners.

Other employment challenges include the loss of top talent to private sector industries that offer higher compensation. This is especially true when recruiting in the Bay Area, where the Council competes with numerous corporations, including those in the information technology industry, for talent.

Will Minimize Rent Liability and Risk of Exposure in San Francisco
In Scenario VI, the Council will remain in its current space and will also house positions from Burbank. The Council will remain responsible for the rental payment for the San Francisco space as governed by California Government Code Section 14682(c) (see Appendix D1) and the DGS Building Occupancy Policy (see Appendix E).

## Will Align with Statutory and Executive Directives

Scenario VI will terminate a commercial lease in Burbank and move 55 positions into an existing state-owned building in San Francisco. Since the Council is increasing its utilization of state-owned space, the Council will align with Government Code Section 14669.8 in which the legislative and executive branches sought to maintain a strong presence of state offices in San Francisco and maximize the number of state offices housed in state-owned buildings to realize significant long term savings (see Appendix D2). Additionally, the Council will align with Government Code Section 14682(b), which requires DGS to consider the utilization of existing state-owned, state-leased, or state-controlled facilities before leasing additional facilities (see Appendix D1). It is also aligned with Executive Order B-17-12 (see Appendix G), which directs (1) DGS to renegotiate state leases and keep rental costs as low as possible and (2) state agencies to work with DGS to review whether leased space is essential and necessary.

## Will Experience a One-Time Impact on Compensation Expenses

Scenario VI will result in compensation savings from staff turnover in Burbank (see Appendix L) as positions are filled with new hires at the lower end of the salary range. In scenarios where there is staff movement, compensation savings are temporary in nature as most of the savings are in the first few years. The one-time savings are eliminated over time as staff approach the high end of their respective salary range under the recently enacted single salary structure. Once the workforce stabilizes, compensation will begin to level out among all the scenarios due to that single salary structure, which will eliminate the use of regional salary differentials across all offices.

## Section I. Key Considerations for Next Steps

The leadership team must consider additional impacts when making a decision. This section discusses potential timelines for each scenario, as well as how to address challenges.

## Potential Timelines

Project timelines were developed (see Appendix R) for each scenario to confirm that consolidation could be completed by July 1, 2019--the start date of the cost analysis. These timelines were not used to develop the cost analyses. The timelines outline the assumptions made for the duration of the major tasks needed to complete each scenario. They are not full project schedules, which will be developed once an option is selected.

## Scenario II

Scenario II consolidates virtually all positions in a new headquarters building in Sacramento. This timeline assumes the new building will be a build-to-suit lease. A build-to-suit lease is a mechanism of leasing property in which a developer builds to a tenant's specifications. The developer pays for the construction to the specifications of the tenant and the tenant then leases the building. This option transfers the construction, ownership risk, and potential profit to the developer.

The timeline for Scenario II assumes project funding will be available in FY 2016-2017, with a start date of July 1, 2016. A request for proposals and lease for the project will be drafted in advance of funding approval and developer teams could be interviewed and selected, allowing award of the project immediately after funding is approved. The project will then be negotiated, designed, and constructed from July 2016 through June 2019.

## Scenario III

The existing leases at Gateway Oaks in Sacramento will be retained and additional space in Sacramento will be secured by leasing space in an existing building. San Francisco positions will be located in existing Council space utilizing existing offices and workstations; no construction is anticipated in San Francisco.

The timeline for this scenario anticipates project funding will be available in FY 2016-2017, with a start date of July 1, 2016. The project will be negotiated, designed, and constructed from July 2016 through April 2019.

It is assumed that new tenant improvements will be necessary for Council staff and functions in the new Sacramento space. Tenant improvements are the customized alterations a building owner makes to rental space as part of a lease agreement in order to configure the space for the needs of a particular tenant.

The project will start with a property search and lease negotiations. Construction of the tenant improvements in an existing building will be faster than construction of a new building and interiors; however, existing space in Sacramento and San Francisco will need to be reassigned once the new space is occupied. The current schedule has a completion date of April 2019, but this the completion date could occur sooner if the tenant improvement schedule is accelerated.

## Scenario IV

Scenario IV consolidates virtually all positions in San Francisco. The current San Francisco space does not include sufficient workspaces to accommodate the expected number of positions in Year 10. To accommodate these positions, the Council could: (1) renovate the current San Francisco office to more closely align with DGS space standards (see Appendix B2), and (2) acquire additional space for the remaining balance of workstations needed. The renovation will maximize use of current space, thereby reducing the square footage needed in the newly acquired space. In addition to the renovation of existing areas, tenant improvements in the additional space would be necessary.

Although it is difficult to predict a timeline in a state-owned building, a renovation of existing space generally takes less time to complete than a build-to-suit project such as in Scenario II. Since Scenario II could be completed by June 2019, Scenario IV's consolidation is projected to be completed by that date, if not before.

## Scenario V

Scenario V consolidates virtually all positions in San Francisco and Burbank. Similar to Scenario IV, the Council could extensively renovate selected floors of the existing San Francisco office to accommodate the positions in Year 10 with a projected consolidation completion date by June 2019. A timeline for this scenario was not developed for the reason described in Scenario IV above.

## Scenario VI

Scenario VI consolidates virtually all positions in San Francisco and Sacramento. Burbank positions will be relocated to San Francisco utilizing existing offices and workspaces. The square footage of the Gateway Oaks space in Sacramento will be reduced. The project would require planning work to be completed by Council staff and a series of staggered moves once the plan is approved. This option could be completed in a six month time frame, allowing consolidation to be completed in July 2016. This timeline assumes funds for moving costs will be redirected from the existing Council budget and does not include time to secure additional project funding.

## Addressing Additional Challenges

To address financial and organizational issues facing the Council, consider the following:

1. The Administrative Director will need to consider how work processes and performance measurements can be improved if the majority of staff placed are placed in separate locations. Consolidation efforts pave the way for increased efficiency; however, the Administrative Director should take continuous action to minimize the 'silo effect' that may occur between any separated functions. For example, this can be accomplished by developing consistent service standards across divisions, identifying opportunities for consolidation of offices, and aligning services and location with the business needs of the organization.
2. The Administrative Director has launched the Operational Planning and Alignment Project to help align staff services with existing resources to meet the needs of the Council, courts, branch, and court users. This project will give a clearer view of customer needs as well as related internal priorities. The information gathered through the Planning and Alignment Project should be utilized to determine what structure would work best after a consolidation scenario has been selected. The Administrative Director must continue to ensure that its services remain relevant and responsive to the judicial branch and state government. Staff and fiscal resources should be better focused on what is most needed and beneficial to the branch, and clearer priorities will mean more focused effort, more proactive planning, and added value to the courts and public.
3. Regardless of the scenario chosen, the effort to build and strengthen relationships with the other branches of state government must remain a priority. The Administrative Director should develop a work plan to leverage the best practices of both executive and legislative branches, and apply methodologies that align with the needs of the judicial branch. The Administrative Director should consider an administrative and operational team of functional ambassadors that meet with control agencies on a regular basis with an intent to not only gain insight into other branches' processes, but also to educate them on the operations of the Council, courts and branch.
4. The regional offices were intended to function as a local resource for the courts; they were established to help the courts on operational issues. According to the SEC report, the original intent of the regional offices was to:
"...act as liaisons between local courts and the AOC on operational issues; to advocate for the needs of the local trial and appellate
courts; and to aid local courts with requested services, such as HR, legal, and financial services. Additionally, the regional offices were intended to provide a more local AOC presence and regional resource for local courts, including as sites for meetings, education, and training."

Any discussion of further consolidation will need to recognize that the original regional office delivery model was never fully realized. In any consolidation scenario, the Council must continue to focus its efforts on court outreach throughout the state. Capitalizing on existing resources within each office, the Council must maintain contact with the courts and develop programs that benefit all courts throughout the state. The courts must be advised that services may be impacted.
5. Any major relocation effort will be very disruptive. The Council must be aware of and consider the expected turnover that could result from the consolidation, as well as the impact to the morale and performance of its staff. It is common to see a decrease in employee engagement and productivity during times of significant change. The Administrative Director should develop programs to mitigate the impacts and retain institutional knowledge, as it will have a direct impact to the services it provides. For example, rotational programs, job shadowing, cross training, workshops, and other methods may reduce the impact of high turnover and keep employee engagement at high levels.
6. Many Council staff are at the high end of their respective salary ranges ( 71 percent of staff are more than 75 percent into the range at the beginning of the analysis period ${ }^{8}$ ), and through turnover, some of the staff will be replaced by staff at the minimum of the salary range, thereby resulting in one-time compensation savings that are eliminated over time due to the recently enacted single salary structure. The recent classification and compensation study has created an environment of uncertainty, causing some employees to resign or file for retirement. The increased number of resignations and retirements due to the classification and compensation study may have an impact on projected salary levels effective July 1, 2019. If the Judicial Council experiences a high turnover rate prior to July 1, 2019, compensation costs for the 10-year period may be overstated. It may be worthwhile to re-evaluate and review staffing levels in December 2015 to account for a true impact of the study's implementation.

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## Section J. List of Appendices

The following appendices can be viewed at: http://www.courts.ca.gov/19334.htm
Appendix A1. Locations
Appendix A2. Key Considerations for Decisions
Appendix B1. Human Resources Methodology
Appendix B2. Real Estate Methodology
Appendix C. SF 2005 LPA and Amendment
Appendix D1. Government Code Section 14682
Appendix D2. Chapter 429 (1993) Adding Government Code Section 14669.8

Appendix D3. San Francisco/Oakland State Facilities Plan 1992
Appendix E. DGS Building Occupancy Policy
Appendix F. Relocation Cost Avoidance
Appendix G. Executive Order B-17-12
Appendix H. COSCA List of State Agency Headquarters
Appendix I. EDD Data - San Francisco \& Sacramento
Appendix J. Salary Savings by Scenario
Appendix K. Salary Differentials Policy and Salary Listings
Appendix L. Turnover Estimates for All Scenarios
Appendix M. Policy 6.10 - CalPERS Retirement Benefits
Appendix N. Civil Service Pay Scale by Class Title
Appendix O. Authorized Position Counts by Office and Location
Appendix P. Tax Certificate
Appendix Q. Detailed Real Estate Costs by Scenario
Appendix R. Timelines
Appendix S. SPI State Agencies
Appendix T Position Growth by Scenario
Appendix U. Construction Cost Index
Appendix V. Commuting Distance By Scenario

| Appendix W. | Council Staff Age Range Demographics |
| :--- | :--- |
| Appendix X. | HR Costs |
| Appendix Y. | Burbank 2015 Market Rental Rates |
| Appendix Z. | Policy 4.3 - Salary Administration |

## Appendix A1 - Locations

San Francisco
455 Golden Gate Avenue, San Francisco—Civic Center \& Van Ness Submarket
The Council has 249,414 square feet of office space and 12,786 square feet of storage space in the state-owned, bond-funded Ronald M. George State Office Complex under Department of General Services (DGS) space assignments. The Hiram W. Johnson State Office Building at 455 Golden Gate Avenue and the Earl Warren Building at 350 McAllister Street, that houses the California Supreme Court and First District Court of Appeal, together comprise the Ronald M. George State Office Complex (formerly named the San Francisco Civic Center Complex).

In 2012, the Council vacated the 46,291 square foot 7th floor office space, consolidated staff into the Council space on other floors, and entered into an interagency agreement for the California Public Utilities Commission to occupy the floor through June 30, 2015. DGS is currently working with three state agencies to occupy the entire 7th floor on a permanent basis, targeted to occur in 2016. All scenarios assume the 7th floor will be backfilled by the start of the analysis period on July 1, 2019.

## Sacramento

2850 Gateway Oaks Drive: 28,263 square feet
2860 Gateway Oaks Drive: 29,512 square feet
The Council currently maintains two commercial leases in the Natomas submarket in Sacramento. The leases total 57,775 square feet and are scheduled to expire on July 31, 2016.

## Burbank

The Council currently maintains 10,666 square feet of commercial office space at 2255 North Ontario Street, near the airport in the city of Burbank. The lease is scheduled to expire on June 30, 2017.

## Governmental Affairs

The Council leases 6,578 square feet of commercial space at 770 L Street in downtown Sacramento, within walking distance of the state capitol. The lease is scheduled to expire on August 31, 2017.

## Facilities Management Field Offices

The Council leases space throughout the state for eight Facilities Management field offices, totaling 8,082 square feet of space. Lease costs for these offices are estimated at approximately $\$ 171,000$ for FY 2015-2016. In addition to the leased locations, the Council also has field offices within court buildings which are at no cost to the Council and are not included in the analysis. The State Auditor's report acknowledges that some employees who work for the Real Estate and Facilities Management office have job duties which require them to work at different locations from their directors.

| Lease <br> ID | Address | City | County | RSF | Expiration | FY 15/16 <br> Annual Rent |
| :---: | :--- | :--- | :--- | ---: | ---: | ---: |
| 0114L | 2400 Washington Avenue | Redding | Shasta | 670 | $06 / 30 / 16$ | $\$ 9,287$ |
| 0156L | 1776 Park Avenue | Redlands | San Bernardino | 896 | $03 / 31 / 20$ | $\$ 17,332$ |
| 0208L | 12396 World Trade Drive | San Diego | San Diego | 990 | $09 / 30 / 17$ | $\$ 28,649$ |
| 0225L | 2880 Cleveland Avenue | Santa Rosa | Sonoma | 658 | $05 / 31 / 18$ | $\$ 13,924$ |
| 0244L | 2601 Skyway Drive | Santa Maria | Santa Barbara | 1,882 | $07 / 31 / 20$ | $\$ 20,147$ |
| 0348L | 550-600 Union Avenue | Fairfield | Solano | 646 | $05 / 31 / 18$ | $\mathbf{\$ 1 9 , 0 4 2}$ |
| 0415L | 111 North Market Street | San Jose | Santa Clara | 200 | $03 / 31 / 17$ | $\mathbf{\$ 1 1 , 0 1 6}$ |
| 0612L | 333 E. Foothill Boulevard | San Dimas | Los Angeles | 2,140 | $02 / 28 / 19$ | $\mathbf{\$ 5 1 , 5 1 9}$ |
|  |  |  |  | $\mathbf{8 , 0 8 2}$ |  | $\mathbf{\$ 1 7 0 , 9 1 6}$ |

## Appendix A2 - Key Considerations for Decisions

## Improved Relationships

The State Auditor indicates that the Council should improve relationships with the Legislature, the LAO, the Department of Finance, DGS, and the SCO by having a political and legislative presence in Sacramento. The Council should consider transferring and consolidating the administrative services functions to Sacramento, thereby fostering closer relationships with the above entities. In doing so, the Council's fiscal services, human resources, information technology, procurement services, and governmental affairs in Sacramento will be able to develop relationships and open the channels of communication with the legislative and executive branches of government.

Establishing and maintaining key relationships over time will build the Council's trust, confidence, and credibility with executive and legislative branch staff as well as individual legislators. The Council's success depends, in part, on establishing and building upon these relationships and being better informed on significant developments in the Legislature.

## Service Impact

Generally, when relocation occurs, there is an interruption of services, loss of institutional knowledge, and lower employee morale. From the moment a plan to move is determined and announced, employees will become preoccupied with the impact it will have on them and especially their families. Council employees and their families live in close geographic proximity to their jobs. Moving their jobs to a different geographic location will create a strong negative reaction among staff, who have no intention to relocate and follow their position to another city. When employees begin to search, and ultimately secure jobs elsewhere, it results in diminished productivity as well as the loss of critical talent and institutional knowledge. When high turnover occurs, both business operations and service delivery are disrupted, directly affecting employees who support language access programs, collaborative courts (elder, youth, veterans, homeless, drug, and domestic violence courts), dependency counsel, criminal realignment (Prop 47), court construction, self-help programs, and other services to the courts and the public.

## Consolidate Similar Functions

The State Auditor indicated that the Council has staff with similar functions employed across multiple office locations (see Appendix O). Consolidating staff with similar functions would result in improved external and internal communication, employee productivity, and judicial branch administration. In addition, workload priorities would be clearer and responsibility/accountability of assignments would be focused toward collective results.

## Rent Costs

The State Auditor made the argument that rent in San Francisco is significantly more expensive than Sacramento, which is reflective of the commercial market rates of the Bay Area. However, the Council is currently in a lease revenue bond-funded building. Approximately 65 percent of the Council's current rent for its space in the San Francisco office is for base rental payments associated with the 2005 Series A Lease Revenue Refunding Bonds issued by the San Francisco State Building Authority (the 2005 Bonds) (see Appendix C). The base rental payments associated with the 2005 Bonds commenced in May 2006 and will end in November 2021. The following year, the Council's rental obligation for its space in the San Francisco office will be significantly reduced (to approximately $\$ 2.06$ per square foot) (see Appendix Q). Therefore after bond payoff, expected rent for the San Francisco office will be lower than the expected rent for the Sacramento commercial office (in an existing building at $\$ 2.45$ per square foot). Furthermore, if a significant amount of staff is moving to Sacramento, it will likely require build-to-suit space in Sacramento, with an even higher rent of $\$ 2.96$ per square foot.

## Recruitment Challenges

There is competition for labor talent in San Francisco. According to the EDD data, the state government labor force is 13,400 in San Francisco as compared to 86,300 in Sacramento (see Appendix I). Recruiting difficulties in San Francisco has resulted in the Council looking at the private sector for staffing needs, which has led to increased ramp-up times to adequately familiarize new staff with government procedures. Other employment challenges include the loss of top talent to private sector industries that offer higher compensation. This is especially true when recruiting in the Bay Area, where the Council competes with numerous corporations, including those in the information technology industry, for talent.

It is a challenge for private sector staff to understand many of the legislative and procedural issues inherent to public sector service. For example, funding for the Council staff to implement the recently adopted findings of the Language Access Plan Task Force to provide court users with equal access to the court system involves processes at the Department of Finance and the Legislature. Therefore, to advance and protect the interests of the judicial branch in providing service to the public, it is critical to have professional staff in Sacramento who have experience in the workings of government and possess established working relationships with key legislative and judicial partners. Among others, the Council interacts with staff from the Attorney General's Office, the California State Bar, the Department of Social Services, the LAO, the California State Association of Counties, the Chief Probation Officers of California, the California State Sheriffs' Association, and the Department of Corrections. Establishing key relationships in state government is critical to the effective representation of the Council with the Legislature and the executive branch.

## Rent Liability and Risk of Exposure in San Francisco

Under (1) the space assignment issued to the Council by DGS (as governed by California Government Code Section 14682(c)) (see Appendix D1), and (2) the DGS Building Occupancy Policy (see Appendix E), DGS requires the Council to remain responsible for the rental payment for the San Francisco office until successor occupant agencies/tenants can be assigned to backfill the space. Under the terms of the Tax Certificate (see Appendix P) that DGS executed in connection with the 2005 Bonds, DGS cannot backfill the San Francisco office space with non-governmental tenants until the office space is no longer encumbered by the lease purchase agreement associated with the 2005 Bonds. After the bond debt is paid off in 2021, if DGS cannot find governmental tenants to occupy this office space, DGS could then begin to secure nongovernmental tenants to fully-backfill all the space vacated by the Council.

## Alignment with Statutory and Executive Directives

In 1992, DGS prepared the San Francisco/Oakland State Facilities Plan of 1992 (the 1992 Plan) which made certain recommendations with respect to state office space requirements in multiple counties, specifically Alameda and San Francisco. DGS prepared the 1992 Plan to address issues resulting from damage to state owned office buildings caused by the 1989 Loma Prieta earthquake. The disaster motivated the state to develop a methodology to identify and evaluate future office space occupancy strategies. The 1992 Plan considered a wide range of alternatives, including the cost of consolidating state offices into new facilities on the sites of the damaged buildings. The combined strategy of redeveloping the 350 McAllister Street/455 Golden Gate Avenue block in the Civic Center to a "reasonable development capacity" was estimated to be the least costly alternative. The 1992 Plan also noted that "[p]rior studies by the Auditor General, the Little Hoover Commission and the analysis prepared for [the 1992 Plan] indicated considerable savings accrue to the State when they occupy State-owned buildings rather than lease from the private sector"... and "[t]herefore, a guiding Principle would be to own/occupy rather than lease." The 1992 Plan made several recommendations including that the state (a) retain all statewide serving agencies in San Francisco, including, specifically, the Supreme and Appellate Courts and the judicial administrative offices; and (b) develop a new or renovated office facility on state owned land in the Civic Center to house the courts and the judicial administrative offices. (See Appendix D3).

In response to the 1992 Plan, the Legislature, in 1993, adopted Assembly Bill 896 (AB 896) which added Section 14669.8 to the Government Code and made certain legislative findings (Chapter 429, Stats. 1993). (See Appendix D2). In AB 896, the Legislature found and declared that it was "the intent of the Legislature to support the recommendation of the [1992 Plan]" and to "maintain a strong presence of state offices in San Francisco by maintaining the location of the current state-wide-serving agencies...in the San Francisco Civic Center."

In AB 896, the Legislature also directed DGS to consider the historical value and traditional use of the 350 McAllister Street building that houses the California Supreme Court and First District Court of Appeal, to ensure the rehabilitation of this asset. In furtherance of these legislative findings, as part of AB 896, Government Code section 14669.8 directed the Director of DGS to enter into an amendment to an existing joint powers agreement with the San Francisco Redevelopment Agency in connection with the redevelopment of the 350 McAllister/455 Golden Gate block in San Francisco.

Thus, in 1992 and 1993, the legislative branch and the executive branch decided to maximize the use of the Civic Center site by demolishing the then-existing 455 Golden Gate Avenue structure to accommodate building the present-day Hiram W. Johnson State Office Building and renovating the 350 McAllister building for the purpose of housing the Supreme and Appellate Courts and the judicial administrative offices.

In addition to the above, Government Code Section 14682(b) requires DGS to consider the utilization of existing state-owned, state-leased, or state-controlled facilities before leasing additional facilities on behalf of a state agency (see Appendix D1). Pursuant to Executive Order B-17-12 (see Appendix G), Governor Brown directed (1) DGS to renegotiate state leases and keep rental costs as low as possible and (2) state agencies to work with DGS to review whether leased space is essential and necessary and whether consolidation and better practices can reduce the amount of square footage leased.

## Compensation Impact

Compensation expenses are impacted by relocation and resulting turnover. Compensation savings typically result because positions filled with new hires are expected to start at the lower end of the salary range. These savings are temporary in nature and will level out over the first ten years among all the scenarios. The one-time compensation savings are eliminated over time as staff approach the higher end of their respective salary range under the recently enacted single salary structure, which will eliminate the use of regional salary differentials across all offices.

## Appendix B1 - Human Resources Methodology

## A. Basic Assumptions

Period of Analysis
All scenarios are based on a 10-year period/term, commencing July 1, 2019.

## Authorized Positions and Vacancies

In keeping with the methodology utilized by the Department of Finance, authorized positions were used throughout the analysis. Authorized positions, as gathered from the Council's Human Resources and Education Management System (HREMS), reflect data as of February 1, $2015^{1}$. As of July 1, 2015, the actual vacancy rate of the Council is 13.1 percent. The California state budget process assumes that around five percent ${ }^{2}$ of authorized positions will be vacant at any given time during the year due to normal turnover and hiring delays. For the purpose of the analysis, a ten percent vacancy rate was applied. All numbers were rounded, and field staff were excluded from the vacancy rate formula. The other offices assumed the vacancy balance from the field. Field staff populations represented a small percentage of the overall population, and potential reductions or growth to those figures would only result in a fraction of a difference.

The count of authorized positions, which included a ten percent vacancy rate, served as the starting point for the entire 10-year analysis period, with each scenario reflecting a different count of positions that were impacted. Scenario I was the baseline case and reflected the authorized positions of the Council as of February 1, 2015. Scenarios II and IV assumed a full consolidation in Sacramento and San Francisco, respectively. Scenarios III, V and VI split the population.

## Staffing Growth

Past Council staffing efforts have been closely tied to legislative enactments between 1997 and 2002. Among them, the Lockyer-Isenberg State Trial Court Funding Act of 1997, Proposition 220 (Trial Court Unification), the Trial Court Employment Protection and Governance Act of 2000 and the Trial Court Facilities Act of 2002 were primary drivers of staffing growth. However, since fiscal year 20102011, the Council has experienced negative or little growth. Growth and reductions typically lag behind legislation as agencies submit requests for Budget Change Proposals (BCPs) after the legislation is approved. Legislation enacted in 2000 and 2002 drove the growth in later years once positions were authorized through the BCP process.

[^5]Table 1: Salaries and Wages Growth Rate

| Years | Authorized <br> Positions | \% Change | Filled Positions | \% Change |
| :---: | :---: | :---: | :---: | :---: |
| $2000-2001$ | 415.6 |  | 333.4 |  |
| $2001-2002$ | 492.1 | $18.41 \%$ | 404.5 | $21.33 \%$ |
| $2002-2003$ | 510.8 | $3.80 \%$ | 470.8 | $16.39 \%$ |
| $2003-2004$ | 579.4 | $13.43 \%$ | 490.6 | $4.21 \%$ |
| $2004-2005$ | 717.1 | $23.77 \%$ | 552 | $12.52 \%$ |
| $2005-2006$ | 859.6 | $19.87 \%$ | 626.1 | $13.42 \%$ |
| $2006-2007$ | 813.4 | $-5.37 \%$ | 697.6 | $11.42 \%$ |
| $2007-2008$ | 914.9 | $12.48 \%$ | 771.8 | $10.64 \%$ |
| $2008-2009$ | 924.3 | $1.03 \%$ | 830.1 | $7.55 \%$ |
| $2009-2010$ | 1000.1 | $8.20 \%$ | 875.4 | $5.46 \%$ |
| $2010-2011$ | 1010.2 | $1.01 \%$ | 835.7 | $-4.54 \%$ |
| $2011-2012$ | 1012.4 | $0.22 \%$ | 799.7 | $-4.31 \%$ |
| $2012-2013$ | 844.3 | $-16.60 \%$ | 706.8 | $-11.62 \%$ |
| $2013-2014$ | 835.1 | $-1.09 \%$ | 713.7 | $0.98 \%$ |
| $2014-2015$ | 837.2 | $0.25 \%$ |  |  |
| Avg. Change $\%$ |  | $5.67 \%$ |  |  |

The Department of Finance publishes an annual report, the Salaries and Wages Schedule for approved filled and authorized positions. The Salaries and Wages Growth Rate table (see table 1 above) was extracted from the Salaries and Wages Schedule ${ }^{3}$ covering multiple years.

The Salaries and Wages Growth Rate table showed significant fluctuation in prior year Council staffing levels; this made it difficult to capture the 'normal' growth period for the Council. As such, the analysis assumed a conservative approach in estimating the Council's growth rate.

This analysis assumed that the Council is expected to increase its authorized position count by 1.5 percent ${ }^{4}$ every year for the first five years, then level to 0.5 percent growth for the remainder of the 10-year period.

## B. Measuring Potential Turnover and Retirement

The growth model also assumed natural and relocation-related turnover. Surveys or focus groups to determine the likelihood of staff retention and turnover during a consolidation were not conducted. Rather, the analysis prioritized the use of available data within the Council's HREMS to perform a person-by-person analysis to calculate the costs of each scenario.

[^6]
## Calculating Natural Turnover (Retirement)

Person-by-person turnover looks at each incumbent-meaning his or her salary and salary range. For each person, 3.5 percent salary increases ${ }^{5}$ were calculated every year until the employee reached the maximum of the range. However, every year, a specific number of employees reached Social Security eligibility age ${ }^{6}$ to retire (see table 2 below) and were replaced with new staff at the salary minimum.

Table 2: Social Security Eligibility Age

| Date of Birth | Last Available Date of Birth | Full Retirement Age | Full in Fraction |
| :---: | :---: | :---: | :---: |
| 1937 or earlier | 12/31/1937 | 65 | 65 |
| 1938 | 12/31/1938 | 65 and 2 months | 65.166667 |
| 1939 | 12/31/1939 | 65 and 4 months | 65.333333 |
| 1940 | 12/31/1940 | 65 and 6 months | 65.5 |
| 1941 | 12/31/1941 | 65 and 8 months | 65.666667 |
| 1942 | 12/31/1942 | 65 and 10 months | 65.833333 |
| 1943-1954 | 12/31/1954 | 66 | 66 |
| 1955 | 12/31/1955 | 66 and 2 months | 66.166667 |
| 1956 | 12/31/1956 | 66 and 4 months | 66.333333 |
| 1957 | 12/31/1957 | 66 and 6 months | 66.5 |
| 1958 | 12/31/1958 | 66 and 8 months | 66.666667 |
| 1959 | 12/31/1959 | 66 and 10 months | 66.833333 |
| 1960 and later | 2/1/2015 | 67 | 67 |
|  |  |  |  |
| *Information pulled from the Social Security Administration |  |  |  |
| http://www.ssa.gov/retire2/retirechart.htm |  |  |  |
|  |  |  |  |
| Relevant to our population |  |  |  |

## Calculating Turnover due to Relocation

Staff turnover due to relocation was based on a number of factors including commute distance to the new work location, age, and years of service. Staff projected to turnover due to relocation were replaced with new staff at the salary minimum.

The factors are as follows:
o The 95th percentile of all employees in all locations commute no more than 53.08 miles to their current office location, and this is considered the commute zone threshold. If an office move is within the employee's commute zone threshold (less than 53.08 miles from their home), the analysis assumed these employees would be retained. However, if an office move is outside any given employees' current commute zone threshold, it was assumed these employees would have a high chance of resigning in favor of opportunities

[^7]closer to home. For these employees (those living greater than 53.08 miles from the new office location), further demographic analysis was used to determine turnover (see following bullet).
o Age and years of service for employees residing outside the commute zone were then factored in to further build upon the analysis. The analysis assumed that employees at or above the retirement age of $50^{7}$ are more likely to relocate and commute to the new location until they reached the five- or ten-year vesting period for retiree health and dental benefits ${ }^{8}$.

Using these factors, employees were into two groups: relocating ${ }^{9}$ and resigning (see table 3 below).

Table 3: Categorizing Turnover due to Relocation

|  | Relocate | Resign |
| :--- | :---: | :---: |
| Live within 53.08 miles (commute zone) of the new work <br> location | $\checkmark$ |  |
| Live outside the commute zone, age 50 and above, and <br> are within 1-2 years of vesting | $\checkmark$ |  |
| Live outside the commute zone, age 50 and below, and <br> have 5 or more years of service | $\checkmark$ |  |
| Live outside the commute zone, age 50 and below, and <br> have less than 5 years of service |  | $\checkmark$ |
| Live outside the commute zone, age 50 and above, and <br> have 10+ years of service or are not within 1-2 years of <br> vesting |  | $\checkmark$ |

## C. Compensation Costs

With the staffing and retention model in place, cost estimates for each authorized position based on salary and benefits data as of February 1, 2015 were developed, and expenditures were projected to fiscal year 2028-2029. When actual cost data was not

[^8]available (for projected new hires and/or vacancies), published data took precedence over internal metrics. The analysis relied on data from:
o State Miscellaneous \& Industrial Benefits Booklet and Circular LettersCaIPERS; and
o Management Information Retrieval System and the California Leave Accounting System - Office of the State Controller.


#### Abstract

Salaries Salary information ${ }^{10}$ factored in a 3.5 percent step increase ${ }^{11}$ for eligible employees, and cost of living adjustments ${ }^{12}$ over a 10 -year period. To account for salary differences between the existing 2015 data and salaries at the time of implementation in 2019, compensation levels were aged between 2015 and 2019, reflecting cost of living adjustments and step increases during the four-year period.


This analysis assumed that all new employees were hired at the minimum of the salary range.

## Benefits

Benefits information included current actual expenditures and projected expenditures tied to the employer's costs of health/dental benefits, Social Security and Medicare, CaIPERS employer retirement contributions, and vision and life insurance. For new hires throughout the 10-year period, this analysis assumed that all new employees elected benefits coverage for themselves and one dependent ${ }^{133}$.

[^9]One major limitation in relying on only current rate data was the lack of a defined metric by which to base future employer retirement contribution rates. A basic regression analysis was conducted to develop rates for each year over a 10-year timeframe, referencing employer contribution rates as published through CaIPERS Circular Letters ${ }^{14}$. However, it was unrealistic to assume these rates will grow at that pace. CalPERS employer contribution rates rely on various actuarial assumptions including projected age at retirement, life expectancy, salary inflation, and the assumed rate of return on investments. These assumptions will not be captured under a basic regression analysis.

This analysis assumed that all new employees selected the first tier State Miscellaneous Member retirement benefit ${ }^{15}$ using current fiscal year rates. Existing employees were assigned to their current retirement benefit election.

## D. Recurring Costs

Transit Subsidy
All Council employees (with the exception of retired annuitants) are eligible to receive a $\$ 130$ per month 'stipend' to use on public transportation expenses. In fiscal year 2013-14, Clipper card users represented 92.98 percent of all transit subsidy expenses. This expense is expected to decrease if the Council consolidates its offices in Sacramento. For those employees who typically utilized Clipper and were identified as moving to Sacramento, their benefit (on an annual basis) was reduced.

## Bus Transportation System

To ease in transition efforts, the Council may implement a bus system to shuttle employees to and from Sacramento for the first five years. Any savings realized from the $\$ 130$ transit subsidy could be utilized for the bus system.

The bus system allowance applied to Scenarios II and III. The allowance did not apply to Scenarios IV, V or VI since all the staff moving from Burbank or Sacramento to San Francisco (if any) would receive a transit subsidy (as accounted for in the Transit Subsidy costing). Only staff who are impacted (excluding Burbank) and retained employment with the Council in Scenarios II and III received this benefit. The bus system allowance was calculated by the number of staff impacted in a move from San Francisco to Sacramento and remained with the Judicial Council, multiplied by a $\$ 130$ bus allowance per month.

[^10]
## Fixed Recruitment Costs (Recurring Only)

Recurring costs also included costs for Linkedln and participation in career fairs. This cost was fixed across all scenarios, costing \$32,594 per year.

## E. Non-Recurring Costs

Unemployment Insurance
A large percentage of staff was expected to resign under each consolidation scenario. The EDD has published on its website ${ }^{16}$ the calendar year 2015 unemployment benefit figures. The maximum weekly benefit amount is $\$ 450$ per week for 26 weeks (see table 4, below). The level of unemployment benefit is based on the highest amount of wages earned in a quarter ${ }^{17}$. The average monthly salary of a Council employee is approximately $\$ 7,730$ per month. This equates to roughly $\$ 23,190$ per quarter. Based on the average wages earned per quarter, Council employees, on average, will receive the maximum weekly benefit amount of $\$ 450$ per week ( $\$ 11,700$ for the entire six-month benefit).

Unemployment Insurance (UI) costs only applied to the first year of relocation. It is assumed that employees will not be eligible to apply for UI for resignations that occur two to three years after a relocation.

Table 4: Unemployment Insurance (UI) Statistics

| Data Archives | Current Data <br> For the Month of May 2015 |
| :--- | ---: |
| Tax Schedules |  |
| Taxable Wage Ceiling | Schedule F+ |
| Minimum Weekly Benefit Amount | $\$ 7,000$ |
| Maximum Weekly Benefit Amount | $\$ 40$ |
| Average Weekly Benefit Amount | $\$ 450$ |
| Average of Average Weekly Benefft Amount (CYTD) | $\$ 307$ |
| Initial Claims Filed | $\$ 304$ |
| Total Initial Claims Filed (YTD) | 173,189 |
| Weeks Paid | $1,015,539$ |
| Total Weeks Paid (YTD) | $1,361,688$ |
| Benefits Paid | $7,980,241$ |
| Total Benefits Paid (YTD) | $\$ 407,921,539$ |
| UI Trust Fund Balance as of May 2015 | $\$ 2,373,304,065$ |
| Insured Unemployment Rate (13 week average) | Contains current and historical information |
| Information by County |  |

## Payment of Leave Balances

Leave balance data was available as of February 1, 2015. Leave balance amounts were based on current balances and averaged for those employees that resign. This amount also included employer costs for Social Security and Medicare valued at 7.65 percent of gross wages. While leave balance costs tied to resignations were

[^11]expected to be high in the first year following a relocation, those costs are expected to taper off and end after the third year.

## Outsourcing Costs

A significant decrease in staff will result in additional costs to fill positions. The analysis assumed that current recruitment staff will not have the capacity to fill all vacant positions in the first year of the relocation. To support the increased rate of hiring that will be needed in the first year, an additional cost of hiring an outplacement staffing firm was projected. Industry figures typically calculate costs to be 20 percent of new employees' annual salaries ${ }^{18}$.

These costs are significant, but are expected to decrease in the second and third years as vacant positions become filled and fewer staff resign due to relocation.

## Turnover Dependent Recruitment Costs (Non-Recurring Only)

Human Resources currently uses the following job boards to post its vacancies:
o Craigslist
o Whohascourtjobs
o Monster
o Career Builder
o Dice
o National Center for State Courts
o Construction Jobs
o California Minority Counsel Program
Each job typically relies on two to three advertising sources. During the first three years of the relocation, Human Resources will cast a wider net-relying on additional job boards to fill multiple positions. Job boards were reviewed for IT and non-IT jobs and the cost per posting was averaged (see table 5). These were categorized as non-recurring costs since they are dependent on the number of vacant positions ${ }^{19}$ tied to the relocation.

[^12]Table 5: Recruitment Advertising Costs

| IT |  |  |  | NON-IT |  |  |
| :--- | :--- | :---: | :--- | :--- | :--- | :--- |
| Mashable | $\$$ | 199.00 | $\begin{array}{l}\text { per } \\ \text { posting }\end{array}$ | Simply Hired | $\$$ | 99.00 | \(\left.\begin{array}{l}per <br>


posting\end{array}\right]\)| Ger |
| :--- |
| GitHub |

## Training and Institutional Knowledge Transfer

Training and institutional knowledge transfer will be required on a case-by-case basis as senior staff and other subject matter experts resign from the organization due to relocation. This represented an increased cost in the loss of institutional knowledge. The California Department of Human Resources recommended a set of activities to transfer institutional knowledge between staff, which include crosstraining, mentorship, job shadowing, and on boarding ${ }^{20}$. Additionally, the California Department of Transportation (Caltrans) outlined several strategies ${ }^{21}$ for knowledge transfer including rotational programs, multimedia sources, individual sharing through cross training and job shadowing, and group sharing through knowledge fairs and workshops.

Using these techniques, the analysis assumed that the Council will retain staff for a short period to train new employees, and will incur additional salary and benefits costs due to an overlap in positions. Based on an example within Caltrans, the transitional training period for a supervisor classification lasted approximately one to two months.

For those populations impacted by the move and will resign, additional transition period costs of two months was applied. This factor assumed that the agency will incur an additional two months of pay while the employee trained the new replacement. This will be applied to all supervisors and above, with at least five years of experience, who are identified to resign for the first three years of the relocation.

[^13]
## Appendix B2 - Real Estate Methodology

## Rental Rates

Market rates and assumptions for rent escalations and commercial tenant improvement allowances were developed based on a review of available commercial and government real estate data. Rent was escalated by three percent annually to reflect an upward trend in the prime interest rate. The Council's office leases in Sacramento and Burbank are full service leases, with rental rates that include all operating costs, such as maintenance, repairs, utilities, property insurance, and property taxes.

## San Francisco Rental Rates

DGS, with the approval of the Department of Finance, establishes rent rates for stateowned buildings each fiscal year and publishes these rates in the DGS Price Book. Rent rates for the San Francisco office are based on estimated costs to operate and maintain the buildings and debt-service costs for the 2005 Bonds; the rates are not driven by the commercial real estate market. Rates include operating costs such as maintenance, repairs, security, and utilities ${ }^{1}$. Property taxes are not included in rent because property owned by the State of California is exempt from property taxes ${ }^{2}$. The 2005 Bonds $^{3}$ require DGS to carry property and liability insurance, including earthquake insurance if available at commercially reasonable rates, on the San Francisco building through bond maturity in late 2021. It is not known whether DGS will opt to continue commercial insurance coverage or self-insure for casualties following bond payoff. Premiums for commercial insurance are not included in the San Francisco rent rate projections following bond payoff.

In FY 2015-2016, the monthly rate for San Francisco is $\$ 4.53$ per net square foot per month for office space and $\$ 1.46$ for storage space. Approximately 65 percent of the office rate is attributable to bond repayments and the remaining 35 percent to operations and maintenance costs. DGS charges a lease surcharge on rent charges for regional facilities planning services ${ }^{4}$. Projected rent rates for San Francisco include a lease surcharge of 0.40 percent throughout the analysis. In order for San Francisco rates in net square feet (NSF) to be more easily compared with rates for commercial leases in this analysis, DGS rates in NSF are reduced by a 20 percent conversion factor to provide rates in rentable square feet (RSF) (see Square Footage Conversion Factor below). (See Table 1 below.)

[^14]Table 1: San Francisco FY 2015-2016 Rent Rate Detail

| Square Footage Type | Bond-Related <br> Costs | Operations <br> and <br> Maintenance | Monthly Rent | Monthly Rent <br> with 0.4\% DGS <br> Surcharge |
| :--- | ---: | ---: | ---: | ---: |
| Net Square Feet | $\$ 2.90$ | $\$ 1.63$ | $\$ 4.53$ | $\$ 4.55$ |
| Rentable Square Feet (20\% conversion factor) | $\$ 2.42$ | $\$ 1.36$ | $\$ 3.78$ | $\$ 3.79$ |

Rent projections are based on these assumptions:

- Regular operations and maintenance costs will escalate by three percent annually.
- Bond-related costs including bond payments, insurance, and State Public Works Board fees remain constant until the 2005 Bonds mature.
- Costs for major repairs and replacements as the building ages will increase beyond the current operations and maintenance costs. A baseline amount of $\$ 0.31$ per square foot monthly for FY 2015-2016 will escalate by three percent annually.

Table 2 (below) illustrates these assumptions by breaking down the monthly rent into its three major components (bond costs, operations and maintenance, and the reserve for repairs and replacements) in FY 2015-2016 and escalates the rates to FY 2022-2023:

Table 2: San Francisco Rent Escalations

| Fiscal Year | Bond-Related Costs | Operations and Maintenance | Reserve for Major Repairs \& Replacements | Monthly Rent with Reserve and 0.4\% DGS Surcharge |
| :---: | :---: | :---: | :---: | :---: |
| FY 2015-2016 | \$2.42 | \$1.36 | \$0.31 | \$4.10 |
|  | Remains constant | $+3 \%$ | nually |  |
|  | $\sqrt{2}$ | $V$ | $\checkmark$ |  |
| FY 2021-2022 | \$2.42 | \$1.62 | \$0.37 | \$4.43 |
| FY 2022-2023 | Bond paid off | \$1.67 | \$0.38 | \$2.06 |

Note: FY 2015-2016 rent charges do not actually include a reserve for major repairs and replacements. It is shown above for illustrative purposes.

Rental rates for the San Francisco office have remained essentially the same over the past ten years. While there have been rate fluctuations from year to year in the last decade, the average annual change is minimal over this period. Flat rental rates are not expected to continue therefore a three percent escalator is applied to the baseline FY 2015-2016 operations and maintenance costs annually throughout the analysis period.

Bond-related costs are projected to remain the same until the 2005 Bonds are paid off in late 2021. According to the bond repayment schedule (see Appendix C), remaining payment amounts are essentially unchanged through bond payoff. The 2005 Bonds are in the process of being refinanced. The bond term is expected to remain the same and
the refinancing is anticipated to generate savings for the State for the remainder of the term. The Council is not yet aware if these savings will result in lower rent rates or if some or all of the savings will be applied towards future building repair and renewal costs.

The San Francisco building will be in the 20 to 30 year old ${ }^{5}$ range during the analysis period. The current rent rate includes a $\$ 0.05$ per RSF reserve for special repairs, however this rate will be insufficient to cover long-term costs of major repairs and building system replacements as the building ages. A recent report ${ }^{6}$ from the Legislative Analyst's Office recommended that rent rates for state-owned buildings be set to better reflect ongoing needs. Ideally, projections for the reserve amount in this analysis would be based on an evaluation of the actual condition of the building and its systems. DGS recently conducted an assessment of the condition of the building; however the assessment report is not yet available.

In the absence of information specific to the San Francisco building, an estimate of \$70 per square foot was used as the basis for determining a reserve amount. The $\$ 70$ estimate was obtained from a condition assessment report for a building in the Civic Center area which covered the reserve costs over the useful remaining life of that facility. For the San Francisco office, the $\$ 70$ per square foot estimate was reduced by 50 percent to account for the significantly shorter 10-year analysis period. In FY 20142015 dollars, this equates to $\$ 0.30$ per month. This baseline amount is escalated by three percent to $\$ 0.31$ per month in FY 2015-2016 and three percent escalations are applied annually thereafter.

## Position Counts

The Position Growth by Scenario counts (see Appendix T) were used to determine space requirements.

## Square Footage Conversion Factor

In commercial real estate, square footage is typically stated in rentable square feet, which, in addition to usable square feet, includes a proportional share of common areas, such as corridors and lobbies. For Burbank and Sacramento, a 15 percent load factor is applied. In order to standardize the square footage type used in this report, a 20 percent load factor ${ }^{7}$ is applied to convert net square footage (which is used by DGS) for San Francisco to rentable square footage which is used by commercial property owners. Unless otherwise indicated, all square footage is stated in rentable square feet.

[^15]
## Space Planning

The following methodology was used to determine requirements for new leased space and expansion space in Sacramento and Burbank.

DGS space standards outlined in section 1321.14 of the State Administrative Manual were used as a guideline to allocate either office or workstation space to each of the Council's positions. This resulted in an average office or workstation assignment of 98 usable square feet (USF) per position.

In line with space planning best practices, allowances were added for printers and files (15 percent) and copy, conference, and break rooms (20 percent). To this subtotal, an allowance of 40 percent was added for circulation, resulting in 185 USF per person. In the Workspace Utilization and Allocation Benchmark study, published in July 2011 by the U.S. General Services Office of Real Property Management Performance Measurement Division, private sector survey respondents reported an average space per person of 200 USF, with a median of 193 USF as compared to the Federal benchmark of 190 USF. The 185 USF per person in the planning for Council consolidation is slightly lower and reflects the size of the standard DGS workstation (64 USF) and the total number of workstations anticipated in the Council offices. When the load factor is applied to the 185 USF per person, the rentable square footage per person is 213.

For Sacramento in Scenario II, special program areas are added to the workspace totals for a conference center (25,000 USF), main server room (4,000 USF), copy center (2,000 USF), and central storage area (1,000 USF). The conference center size is based on the existing third floor conference center in San Francisco (21,000 USF) with additional space to accommodate the volume of usage at the Sacramento conference center. The main server room and copy center are sized similar to the existing functions in San Francisco. The central storage area is greatly reduced from the existing storage area in San Francisco based on the assumption that new space to duplicate that basement area would not be provided in new leased space and that warehouse type storage space could be leased if the stored items could not be eliminated.

For Sacramento in Scenario III, special program areas are added to the workspace totals for a main server room (4,000 USF), copy center (2,000 USF), and central storage area (1,000 USF).

## Expansion assumptions

Space and expansion requirements were determined based on the Space Planning methodology described above and the number of positions anticipated. It is not practical to increase office space annually; therefore, in order to accommodate incremental staff growth, Year 1 space accommodates the number of positions anticipated in Year 10.

## Construction Costs

Construction costs in Sacramento and Burbank commercial leased spaces were based upon current office tenant improvement cost information from several construction management firms. Information from actual projects was averaged and used for these estimates.

Estimates for tenant improvements in leased space include the following: construction cost based on type of space (general office, server room, copy center, or conference center), furniture, data, communications, security, architectural and engineering design, plan check fees (local, Department of State Architect (DSA), and State Fire Marshal (SFM)). Consistent with industry best practices, a cost contingency was added (ten percent of construction costs). Added to these costs is escalation to start of construction and moving costs.

Input from Sacramento area construction managers suggests that construction costs for the Sacramento and Burbank areas are nearly identical. 2015 construction costs are escalated by 2.6 percent per year based on a five-year average of increases to the California Construction Cost Index (CCCI). (See Appendix U). For purposes of the analysis, construction costs are paid in a lump sum, rather than amortized over the term of the lease or built into the rental rate.

According to the DGS Building Occupancy Policy, plans for alterations in the stateowned San Francisco office must approved by DGS and if DGS elects, the alterations shall be constructed by DGS or its contractors. At DGS's option, space planning or tenant improvements may be delegated to occupant agencies with certain restrictions. Cost estimates from DGS were not available for this analysis, so a 2009 DGS cost estimate for proposed Council tenant improvements in San Francisco, escalated to 2015 using the April 2015 CCCI, was scaled for use in scenarios requiring construction in San Francisco. Costs for a DGS managed project in a state-owned building are typically higher than those for a Council-managed project in a commercial leased space. This is because DGS passes through additional costs that the Council would not otherwise incur, such as costs for construction inspection staff, construction inspection staff travel, printing/mailing, construction guarantee inspection, project/construction management (DGS staff time), and Disabled Veterans Business Enterprise (DVBE) assessment.

Estimates for tenant improvements in San Francisco include demolition, construction of new tenant improvements, furniture, data, communications, security, architectural and engineering design, DGS construction inspection, DGS inspector travel, printing, mailing, special consultants, materials testing, DGS project management, DVBE assessment, DSA project review, California Environmental Quality Act (CEQA) review, due diligence review, and SFM review.

Because the San Francisco office is state-owned, no tenant improvement allowances are assumed to offset construction costs in San Francisco.

## Moving Costs

Moving costs of \$4 per square foot are based on average cost input from Sacramento area construction managers. This rate is applied to the total number of square feet vacated, and is not escalated in the analysis. For moves involving relocation of staff within the San Francisco or Sacramento offices, a weighted average of current costs (\$60 per workstation and $\$ 100$ per office), or $\$ 75$, is applied to a portion of the positions remaining in those offices.

Moving cost estimates do not include costs associated with relocating special-use spaces such as the server room currently located in San Francisco relocating to Sacramento in Scenarios II and III.

## Special Considerations for San Francisco Office

## Ongoing Rent Obligation

Absent any legislative or statutory relief, under (1) the space assignment agreement issued to the Council by DGS (as governed by California Government Code Section 14682(c)) (see Appendix D1), and (2) the DGS Building Occupancy Policy (see Appendix E), DGS will require the Council to remain responsible for the rental payment for the San Francisco space until successor occupant agencies can be assigned to backfill the space.

## Backfill by State Agencies

Optimally, all vacant Council space would be backfilled permanently by other state agencies, thereby minimizing the Council's exposure for costs of carrying vacant space. Government Code section 14682(b) (see Appendix D1) requires DGS to consider the utilization of existing state-owned, state-leased, or state-controlled facilities before leasing additional facilities on behalf of a state agency. Further, in Executive Order B-17-12 (see Appendix G), Governor Brown directed (1) DGS to renegotiate state leases and keep rental costs as low as possible and (2) state agencies to work with DGS to review whether leased space is essential and necessary and whether consolidations and better practices can reduce the amount of square footage leased.

A search of the DGS Statewide Property Inventory ${ }^{8}$ (SPI) in October 2015 for state agency leases in San Francisco expiring one year prior to the analysis start date (i.e. July 1, 2018) forward identified ten possible backfill candidates (see Appendix S). According to information provided by DGS, the Franchise Tax Board is planning to consolidate its San Francisco leased space in Oakland and the Department of Business Oversight has a programmatic need to be located in the Financial District because of their institutional oversight mandate. As such, these agency leases are excluded as potential backfill candidates. It is undetermined at this time if programmatic requirements or other factors would preclude any of the remaining agencies on the list from backfilling space at the San Francisco office. Due to this uncertainty, the analysis incorporates 75 percent rather than 100 percent of the square footage of the remaining

[^16]agencies. The square footages were applied on the target occupancy dates in the tables (see Appendix S). The first target relocation date of January 1, 2020 is six months after the Council vacates the space, which allows for six months of minor construction work, such as construction of demising walls and reconfiguration of work spaces, to be completed. Costs for such construction work would not be borne by the Council, so estimates for these costs are not included in the analysis. Agencies with leases that expire before the January 1, 2020 move-in date would have to extend their leases to align with this date, which cannot be assured, particularly in tight market conditions. In the analysis, the backfills by state agencies are assumed to be permanent relinquishments, with no further obligations for the Council.

## Commercial Tenants

Under the terms of the Tax Certificate (see Appendix P) that DGS executed in connection with the 2005 Bonds, DGS cannot backfill the San Francisco office space with non-governmental tenants until the building is no longer encumbered by the Lease Purchase Agreement associated with the 2005 Bonds. After the bond debt is paid off in 2021, if DGS cannot find governmental tenants to occupy this office space, DGS can begin to secure non-governmental tenants to fully backfill all the space vacated by the Council. Starting in July 2022, following bond payoff and the last state agency lease expiration date listed on the SPI, it is assumed the remaining vacant space is filled with non-state agencies.

It is unknown at this time if DGS would agree to a permanent relinquishment of space if a successor occupant is not a state agency. If the Council has ongoing obligations for space, the Council will incur costs if occupants for the remaining space are not secured on a continuous basis going forward. In the analysis this exposure is quantified by costs to carry vacant space for interim periods between occupancy by commercial tenants (lease-up periods). Under the State Administrative Manual, commercial tenants are restricted to five-year terms; this guideline is used for the term of each of the approximately 30,000 square feet occupancy agreements. The lease-up period between occupancy by commercial tenants is assumed to be six months.

Seventh Floor Space
In 2012, the Council vacated the 46,291 square foot seventh floor office space, consolidated staff into the Council space on other floors, and entered into an interagency agreement for the California Public Utilities Commission to occupy the floor through June 30, 2015. DGS is currently working with three state agencies to occupy the entire seventh floor on a permanent basis, targeted to occur in 2016. All scenarios assume the seventh floor will be backfilled and permanently relinquished by the start of the analysis period on July 1, 2019.

## San Francisco Scenario-Specific Methodology

## Scenario I

The current space can accommodate anticipated growth in positions through the analysis period. Based upon the current number of work spaces in San Francisco and
the number of positions in Appendix $T$ in Year 10, the Council could relinquish approximately 20,000 square feet of space in addition to the seventh floor. Because there are currently no plans to relinquish additional space, the Council retains the all the space in the San Francisco office except the seventh floor in this scenario.

## Scenario II

The Council vacates 177,923 square feet of space in San Francisco. State agency backfills of 117,930 square feet through July 1, 2022 reduce the vacant office space carried by the Council to 59,993 square feet (see Appendix S). After bond payoff, starting in July 1, 2022, two five-year commercial occupancy agreements of 30,000 square feet and 29,993 square feet, each with six-month lease-up periods are applied, bringing the total backfill to 100 percent of the vacated Council space.

The SPI did not identify storage space leased for the potential backfill state agencies. The analysis does not assume backfill of storage space prior to bond payoff. However following bond payoff, starting in FY 2022-2023, the analysis assumes 90 percent backfill of the available space for the remainder of the analysis period.

## Scenario III

Based upon the current number of work spaces in San Francisco and the number of positions in Appendix T in Year 10, the Council retains 129,386 square feet of space for the analysis period. Virtually all of the 73,737 square feet of vacated space is backfilled by state agencies by July 1, 2022 (see Appendix S). Costs to construct demising walls to separate the retained space from relinquished space or to convert the relinquished space from a single-tenant to multi-tenant floor are not included in the analysis.

The Council retains half of the current storage space. The SPI did not identify storage space leased for the potential backfill state agencies. The analysis does not assume backfill of storage space prior to bond payoff. However following bond payoff, starting in FY 2022-2023, the analysis assumes that vacant storage space except for ten percent is backfilled for the remainder of the analysis period.

## Scenario IV

The current number of work spaces in the 203,123 square feet without the seventh floor is not sufficient to accommodate the positions in Year 10. In order to provide the number of work spaces required, the analysis assumes the existing fifth, sixth, and eighth floors will be extensively renovated. Renovation to align with the space planning guidelines described in the Space Planning section above would increase the number of work spaces available. Further, 5,914 square feet of additional space is required. The rental rate for the additional space is assumed to be the same as the San Francisco office. Council staff would not be able to occupy the affected floors during construction, so alternative space would be necessary to house displaced staff temporarily. Costs for temporary alternative space are not included in the analysis.

## Scenario V

The current number of work spaces in the 203,123 square feet without the seventh floor is not sufficient to accommodate the positions in Year 10. In order to provide the number of work spaces required, the analysis assumes a significant portion of the existing fifth, sixth, and eighth floors will be extensively renovated. Renovation to align with the space planning guidelines described in the Space Planning section above would increase the number of work spaces available. Council staff would not be able to occupy the affected floors during construction, so alternative space would be necessary to house displaced staff temporarily. Costs for temporary alternative space are not included in the analysis.

## Scenario VI

Based upon the current number of work spaces in San Francisco and the number of positions in Appendix T in Year 10, the Council retains 194,169 square feet of space for the analysis period. Approximately two-thirds of the 8,954 square feet of vacated space is backfilled by state agencies by July 1, 2022 (see Appendix S). Costs to construct demising walls to separate the retained space from relinquished space or to convert the relinquished space from a single-tenant to multi-tenant floor are not included in the analysis.

## Sacramento Scenario-Specific Methodology

According to DGS, sufficient space is not currently available in state-owned buildings to accommodate a significant Council space expansion in Sacramento. All scenarios except Scenario II, the Sacramento consolidation, assume the two Gateway Oaks leases will be extended beyond the current July 31, 2016 expiration dates and rent reduced from the current rates of $\$ 2.25^{9}$ and $\$ 2.30^{10}$ per square foot to market rent. Based upon information from Sacramento real estate sources, current rent in the Natomas submarket for buildings comparable to Gateway Oaks is in the $\$ 2.00$ to $\$ 2.10$ per square foot range. In this analysis, a mid-range $\$ 2.05$ per square foot per month is projected at lease renewal. This rate assumes negotiations for lease extensions would occur soon; rates are projected to trend higher as the expiration date nears. The Council has two three-year options to extend the 2860 Gateway Oaks lease at fair market rent. The Council does not have extension options available in the 2850 Gateway Oaks lease which would assure rent will be set at market rates at renewal. The $\$ 2.05$ per square foot rate is escalated by three percent annually from 2016; the rate at commencement of the analysis period in July 2019 will be $\$ 2.24$ per square foot per month. This rate is escalated by three percent annually thereafter. Rent for space in a facility comparable in building class to the San Francisco office would be higher than the rates used in this analysis.

## Scenario I

Both Sacramento commercial leases are retained throughout the analysis period. Based upon the number of work spaces currently in the Sacramento office, the current square

[^17]footage could be reduced to approximately 43,015 square feet and still accommodate the positions anticipated in Year 10. Because such a reduction is not currently planned and this scenario is reflective of the current state, the current space is retained throughout the analysis period.

## Scenario II

The consolidated space is 204,022 square feet. Based on current market availability, it is unlikely that the space requirement could be met in one or even two existing buildings in the Natomas area. Rather than split the staff among a number of different buildings, this scenario assumes the Council will lease space in a single new build-to-suit facility. Until earlier this year, a multi-year moratorium on new construction in the Natomas area was in place due to concerns over levees. Due to the lack of recent construction in the area, comparable rates for a build-to-suit facility are not available. Sacramento real estate sources estimate the range for a build-to-suit facility in the Natomas area comparable in building class to Gateway Oaks is $\$ 2.45$ to $\$ 2.65$ per square foot, with a $\$ 50.00$ per square foot tenant improvement allowance. Rent for a build-to-suit facility in Sacramento comparable in building class to the San Francisco office would be higher than the rates used in this analysis.

A FY 2015-2016 baseline of $\$ 2.55$ per square foot rate is escalated by three percent annually for two years to account for inflation from current year to lease execution, bringing the rate to $\$ 2.71$ per square foot at the start of the analysis period. This rate is escalated by three percent annually thereafter. A $\$ 50.00$ per square foot tenant improvement allowance is applied to tenant improvement costs for building out the space to meet the Council's functional requirements.

## Scenario III

The two existing Gateway Oaks leases are retained and the Council acquires 37,835 square feet of space in facilities comparable to Gateway Oaks in the Natomas area. Based on information from Sacramento real estate sources, the current commercial tenant improvement allowance is estimated at $\$ 30.00$ per square foot. A $\$ 30.00$ per square foot tenant improvement allowance is applied to tenant improvement costs for building out the additional space to meet the Council's functional requirements.

## Scenarios IV and V

A portion of the existing Sacramento leased space is retained for office space, hoteling, and conference/training space. Costs to construct demising walls to separate the retained space from relinquished space or to convert the relinquished space from a single-tenant to multi-tenant floor are not included in the analysis.

## Scenario VI

Based upon the current number of work spaces in the Sacramento office, the current Gateway Oaks square footage is reduced to 45,051 square feet and accommodates the positions projected by Year 10. Costs to construct demising walls to separate the retained space from relinquished space or to convert the relinquished space from a single-tenant to multi-tenant floor are not included in the analysis.

## Burbank

## Scenarios I and V

The existing 10,666 square foot commercial lease space in Burbank is retained throughout the analysis period. Year 1 includes an expansion to 11,730 square feet to accommodate five additional positions. A $\$ 15$ per square foot tenant improvement allowance is assumed for this expansion.

The average rate per square foot in 2015 for space in an office building in Burbank is $\$ 3.15$ (see Appendix Y). This is escalated by three percent annually, from 2015 through to the end of the analysis period. The starting rate at the beginning of the analysis period is $\$ 3.54$ per square foot.

## Governmental Affairs Office

## Scenario I

The lease is maintained without expansion throughout the analysis period. The current lease is extended in 2017 and the rate is increased by three percent annually.

## Facilities Management Offices

## Scenario I

The eight existing field office leases will be retained for the analysis period. No additional leases are added during that time and no expansions of existing spaces are planned. Lease rates used for the analysis are the rates specified in the individual lease contracts through lease expiration (including any options to extend), and are escalated by three percent annually thereafter.

## Scenarios II through VI

Six of the field office leases will be terminated or expire prior to the start of the analysis period. The two remaining leases will expire in 2020. Lease rates used for the analysis for the two remaining leases are those specified in the individual lease contracts.

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AND WHEN RECORDED MAIL TO: O'Melveny to Myers Lif 400 South Hope Street Los Angeles, California 9007in-2899 Attention: Valerie A. Smith: Esq.

Execution Copy
San Francisco Co Recorder's office Gregory Joseph Diaz: Counte Recorder DOC: 96-GO86134-00 Check Nuriber 243874
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LEASE PURCHASE AGREEMENT
by and between the

SAN FRANCISCO STATE BUILDING AUTHORITY as Lessor
and the

STATE OF CALIFORNIA
by and through the Department of General Services as Lessee

Dated as of December 1, 1996

> NO DOCUMENTARY TRANSFER TAX DUE. This Lease Purchase Agreement is recorded for the benefit of the State of California and is exempt from California documentary transfer tax pursuant to Section lig28 of the California Revenue and Taxation Code and from recording fees pursuant to Sections 6103 and 27383 of the California Government Code.

## G086134

TABLE OF CONTENTS
Page
ARTICLE I: RECITALS ..... 1
Section 1.1. Status and Powers of Authority ..... 1
Section 1.2. Powers of Department. ..... 1
Section 1.3. Purpose of Lease Purchase Agreement ..... 1
Section 1.4. Related Agreements ..... 1
Section 1.5. Construction of this Lease Purchase Agreement. ..... 2
ARTICLE II: DEFINITIONS AND GENERAL PROVISIONS ..... 2
Section 2.1. Definitions in General. ..... 2
Section 2.2. Rules of Construction. ..... 2
ARTICLE III: LEASE OF PROJECT; TERM; RENTALS ..... 3
Section 3.1. Lease of Project ..... 3
Section 3.2. Term and Effectiveness; Right to Possession. ..... 3
Section 3.3. Title. ..... 4
Section 3.4. Deposit of Moneys ..... 4
Section 3.5. Lease Payments ..... 5
(a) Base Rental ..... 5
(b) Additional Rental ..... 5
(c) Consideration ..... 5
(d) Remittal ..... 6
Section 3.6. [This Section Intentionally Omitted]. ..... 6
Section 3.7.' Option To Purchase; Prepayment of Base Rental Payments. ..... 6
Section 3.8. Payment. ..... 7
Section 3.9. Covenant To Budget Funds ..... 7
Section 3.10. Security Deposit. ..... 8
ARTICLE IV: COVENANTS ..... 9
Section 4.1. Financing the Project ..... 9
Section 4.2. Additions and Improvements ..... 9
Section 4.3. Maintenance, Operation and Utilities. ..... 9
Section 4.4. Casualty, Liability and Rental Intermption Insurance. ..... 10
Section 4.5. Assignment and Sublease. ..... 11
Section 4.6. Form of Insurance Policies; Delivery. ..... 11
Section 4.7. Application of Net Proceeds of Casualty Insurance. ..... 12
Section 4.8. Application of Net Proceeds of Eminent Domain. ..... 13
Section 4.9. Payment of Lease Payments; Triple Net Lease: ..... 14
Section 4.10. Compliance with Lease Purchase Agreement. ..... 14

## G086134

Section 4.11. Payment of Taxes ..... 14
Section 4.12. Observance of Laws and Regulations. ..... 14
Section 4.13. Liens. ..... 15
Section 4:14. Against Encumbrances or Sales ..... 15
Section 4.15. Prosecution and Defense of Suits ..... 15
Section 4.16. Recordation and Filing ..... 16
Section 4.17. Waiver of Laws ..... 16
Section 4.18. Compliance with Conditions Precedent ..... 16
Section 4.19. Power To Enter into Lease Purchase Agreement ..... 16
Section 4.20. Further Assurances ..... 16
Section 4.21. Authority Not Liable ..... 17
Section 4.22. Indemnification of Trustee ..... 17
Section 4.23. Continuing Disclosure ..... 17
Section 4.24. Tax Matters ..... 17
ARTICLE V: DISCLAIMER OF WARRANTIES; ASSIGNMENT; LEASING; AMENDMENT ..... 18
Section 5.1. Disclaimer of Warranties ..... 18
Section 5.2. Assignment by Authority ..... 18
Section 5.3. Transfer of Tax Benefits ..... 18
Section 5.4. Amenciment ..... 18
Section 5.5. Amendment To Assure Tax Exemption ..... 19
ARTICLE VI: EVENTS OF DEFAULT AND REMEDIES ..... 19
Section 6.1. Events of Default Defined ..... 19
Section 6.2. Remedies on Default ..... 19
Section 6.3. Remedies Not Exclusive ..... 20
Section 6.4. Status Quo ..... 20
ARTICLE VII: ADMINISTRATION PROVISIONS ..... 20
Section 7.1. Preservation and Inspection of Documents ..... 20
Section 7.2. parties in Interest ..... 20
Section 7.3. No Recourse ..... 21
Section 7.4. Notices ..... 21
Section 7.5. Binding Effect ..... 21
Section 7.6. Severability ..... 21
Section 7.7. Governing Law; Venue ..... 21
Section 7.8. Authority and Department Representatives ..... 22
Section 7.9. Form of Certificate of Officers ..... 22
Section 7.10. No Merger ..... 22
Section 7.11. Execution ..... 23
EXHIBIT A Definitions ..... A-1
EXHIBIT B Legal Description of Site ..... B-1
EXHIBIT C Base Rental Schedule ..... C-1

## LRASE PURCHASE AGREEMENT

This LEASE PURCHASE AGREEMENT, dated as of December 1,1996, by and between the STATE OF CALIFORNIA, by and through its duly appointed, qualified and acting Director of the Department of General Services (the "Department"), and the SAN FRANCISCO STATE BUILDING AUTHORITY (the "Authority"), a public entity and agency, duly organized and existing pursuant to the agreement entitled "Joint Exercise of Powers Agreement for the San Francisco State Building by and between the State of California and the Redevelopment Agency of the City and County of San Francisco", as amended;

WITNESSETH:
That for and in consideration of the mutual promises and agreements herein contained, the Department and the Authority hereby agree as follows:

## ARTICLE I: RECITALS

Section 1.1. Status and Powerg of Authority. The Authority is a joint exercise of powers authority duly organized and operating pursuant to Article 1 (commencing•with Section 6500) of Chapter 5, Division 7, Title 1 of the California Government Code and pursuant to the Authority Agreement to acguire, hold and dispose of real and personal property and to undertake and perform the actions and duties more particularly described herein.

Section 1.2. Powers of Department. The Department is authorized by Section 14669.8 of the California Government Code to enter into an amendment to the Authority Agreement and a land lease and a lease purchase agreement with the Authority for the purpose of financing or refinancing the Project.

Section 1.3. Purpose of Lease purchase Agreement. In furtherance of its public purposes, the Department desires to lease from the Authority the Site and the State Buildings. The Authority is able and willing, for adequate consideration, to cause the State Buildings to be renovated and constructed and to lease the Site and the State Buildings to the Department.

Section 1.4. Related Agreementg. The Department and the Authority hereby acknowledge the following agreements and the terms thereof:
(a) the Indenture, providing for the issuance and delivery of the Bonds, for the administration of funds and accounts and for the exercise of rights and remedies;

## G086134

(b) the Site Lease, to be recorded concurrently herewith, pursuant to which the Department leases the site to the Authority.

Section 1.5. Construction of this Lease Purchase Aqreement. For all purposes of this Lease Purchase Agreement, reference to the "assignee" of the Authority means the Trustee acting on behalf of the Holders of the Bonds issued under the Indenture. Until the Indenture is discharged and the Bonds are retired or defeased in full in accordance with the provisions of the Indenture, all references herein to the Authority or its assignee shall be deemed to refer to the Trustee as assignee of the Authority under the Indenture.

## ARTICLE II: DEFINITIONS AND GENERAL PROVISIONS

Section 2.1. Definltions in General. The terms defined in Exhibit $A$ attached hereto and by reference incorporated herein shall, for all purposes of this Lease Purchase Agreement, have the meanings ascribed to them in said Exhibit $A$, unless the context clearly requires some other meaning. Terms not otherwise defined herein shall have the meanings ascribed thereto in the Indenture.

## Section 2.2. Ruler of Construction.

(a) Words of the masculine gender shall be deemed and construed to include correlative words of the feminine and neuter genders. Unless the context otherwise indicates, words importing the singular number shall include the plural number and vice versa, and words importing persons shall include corporations and associations, including public bodies, as well as natural persons.
(b) The terms "hereby", "hereof", "hereto", "herein", "hereunder" and any similar terms, as used in this Lease Purchase Agreement, refer to this Lease Purchase Agreement.
(c) All the terms and provisions hereof shall be construed to effectuate the purposes set forth herein, and to sustain the validity hereof.
(d) The defined terms used in the preamble and recitals of this Lease Purchase Agreement have been included for convenience of reference only, and the meaning, construction and interpretation of all such defined terms shall be determined by reference to Exhibit $A$, notwithstanding any contrary definition in such preamble or recitals hereof. The titles and headings of the sections of this Lease Purchase Agreement have been inserted for convenience of reference only, are not to be considered a part hereof and shall not in any way modify or restrict any of the terms or provisions hereof or be considered or given any

## G086134

effect in construing this Lease Purchase Agreement or any provision hereof in ascertaining intent, if any question of intent shall arise.

## ARTICEE III: LEASE OE PROJECT; TERM; RENTALS

Section 3.1. Leare of Project. The Authority hereby leases the Project to the Department, and the Department hereby hires the Project from the Authority, on the terms and conditions hereinafter set forth and subject to all easements; encumbrances and restrictions of record. The Department hereby agrees and covenants during the term of this Lease purchase Agreement that, except as hereinafter provided, it will use the project primarily as State office buildings so as to afford the public the benefits contemplated by the Act and California law and by this Lease Purchase Agreement and so as to permit the Authority to carry out its agreements and covenants contained in the Indenture and further agrees that it will not abandon the Project.

Section 3.2. Term and Effectivenear: Right to possession.
(a) The term of this Lease Purchase Agreement shall commence on the earlier of the date of recordation of this Lease Purchase Agreement in the office of the Recorder of the City and County, or on the date the 1996 Series $A$ Bonds are issued, and shall end on December 1, 2021 unless such term is extended or sooner terminated as hereinafter provided.
(b) If on December 1, 2021 the Bonds issued pursuant to the Indenture shall not have been fully paid and retired, or if the Lease Payments payable hereunder shall have been abated at any time and for any reason, or if the purchase price described in Section 3.7 hereof has not yet been paid in full, then the term of this Lease Purchase Agreement shall be extended until the date upon which all the Bonds shall have been fully paid and retired or the purchase price described in section 3.7 hereof shall have been paid in full, except that the term of this Lease Purchase Agreement shall in no event be extended beyond December 1. 2031.
(c) The term of this Lease Purchase Agreement shall terminate prior to December 1, 2021, upon the first to occur of the following events:
(1) The exercise by the Department of its option to purchase the State Buildings pursuant to Section 3.7 hereof; or
(2) The exercise by the Authority of its option to terminate on default by the Department pursuant to section 6.2 hereof; or

## G086134

(3) The performance by the Department of all of its obligations under this Lease Purchase Agreement in full, including payment of all Lease Payments together with interest, if any.
(d) It is contemplated that the Department will take possession of the Project and each and every part thereof on or before July 1, 1999, and the Department's obligation to pay Lease Payments shall commence on such date. If the Project or any part thereof shall be substantially completed before July 1, 1999, the Department may take possession of the Project or such part thereof upon such substantial completion. The Authority covenants that it will cause the Project to be renovated, constructed, installed and equipped with all practicable dispatch.
(e) If the Authority for any reason whatsoever cannot deliver possession of the Project or any part thereof to the Department by July 1,1999 , this Lease Purchase Agreement shall not be void or voidable, nor shall the Authority be liable to the Department for any loss or damages resulting therefrom; but in that event the Lease Payments payable hereunder shall be abated proportionately with respect to the period between July 1 , 1999 and the time when the Authority delivers possession of such part.

Section 3.3. Title. Upon expiration of the term of this Lease Purchase Agreement (other than termination pursuant to a default by the Department pursuant to Section 3.2 (b) hereof), legal title to the fee interest in the State Buildings shall vest in the Department. The Authority shall issue a grant deed in favor of the Department and any other documentation required by the Department so that the vesting may be confirmed by the recording of the deed and any other required documents. Title shall be free and clear of all and any liens, encumbrances and title defects of any nature whatsoever, whether recorded or not (other than the residual rights of the City and County with respect to the site), save and except public utility easements, liens for all taxes and assessments of any type or nature, if any, liens caused by the Department and matters which may be acceptable to the Department.

Section 3.4. Deposit of Moneys. In order to induce the Department to lease the Project from the Authority and to assure the Department that moneys needed to pay the costs of renovation and construction of the Project will be available for this purpose without delay, the Authority or its assignee, immediately following recordation of this Lease Purchase Agreement by the Department, shall cause to be deposited with the Trustee, the sum of $\$ 336,435,795.44$. Of this amount, $\$ 442,852.34$ is required to be deposited in the Interest Payment Account, $\$ 45,318,556.54$ is required to be deposited in the 1996 Series A Capitalized Interest Account, $\$ 12,789,818.75$ is required to be deposited in

## G086134

the Reserve Account (the amount of the Reserve Requirement) and the remainder is required to be deposited in the Construction Fund, each in accordance with and as described in the Indenture.

Section 3.5. Lease Paymenta. The Department shall pay the Base Rental and Additional Rental to the Authority in the amounts, at the times and in the manner set forth herein, said amounts constituting in the aggregate the total of the Lease Payments payable under this Lease Purchase Agreement. Base Rental and Additional Rental are established and payable as follows:
(a) Base Rental. Commencing November 15, 1999, and on each Base Rental Payment Date thereafter, to and including November 15, 2021, the Department agrees to pay Base Rental to the Trustee, for the account of the Authority. The aggregate amount of the payments made on May 15 and November 15 . in each Fiscal Year shall be consideration for the use of the project during the 12 -month period ending on December 1 in each such year. Base Rental payments shall be in the amounts set forth in Exhibit $C$.
(b) Additional Rental. In addition to and after the commencement of Base Rental hereinabove set forth, the Department shall pay to or upon the order of the Trustee for the account of the Auchority such reasonable amounts in each year as shall be required by the Authority for the payment of all administrative costs and other expenses of the Authority in connection with the Project, including all expenses, compensation and indemnification of the Trustee payable by the Authority under. the Indenture, fees of accountants, fees of the Attorney General of attorneys, litigation costs, insurance premiums, rebate of interest earnings to the federal government as required by law, and all other necessary costs of the Authority or charges required to be paid by it in order to comply with the terms of the Act, other California law, the Indenture or the Bonds. Nothing herein shall obligate the Department to pay Additional Rental to the Authority for the Authority's expenses in connection with the Project unless such expenses are previously approved in writing by the Department. Such Additional Rental shall be billed by the Authority or the Trustee from time to time, together with a statement certifying that the amount so billed has been paid by the Authority or by the Trustee on behalf of the Authority for one or more of the items above described, or that such amount is then payable by the Authority or the Trustee on behalf of the Authority for such items. Amounts so billed shall be due and payable by the Department within thirty (30) days after receipt of. the bill by the Department.
(c) Consideration. The payments of Base Rental and Additional Rental hereunder shall constitute the total Lease payments to be paid by the Department for the use and occupancy of the Project for each successive rental period. The Department and the Authority have agreed and determined that such total

## G086134

Lease Payments represent not to exceed the fair rental value of the Project. Said total Lease Payments shall be paid for and in consideration of the right of use and occupancy for each successive rental period granted by this Lease Purchase Agreement of the Project which the Department receives and in consideration of the continued quiet use and enjoyment thereof during the term of this Lease Purchase Agreement.

The Lease Payments shall be abated proportionately during any period in which, by reason of any damage or destruction lother than by eminent domain which is provided for in Section 4.8 hereof), there is substantial interference with the use and occupancy of the Project or any portion thereof by the Department. Such abatement shall continue for the period commencing with such damage or destruction and ending when such use and occupancy are restored. The Department waives the benefits of California Civil Code Sections $1932(2)$ and 1933(4) and any and all other rights to terminate this Lease Purchase Agreement by virtue of any such damage or destruction.
(d) Remittal. The Authority directs that the Department shall make the Lease Payments directly to the Trustee as assignee of the Authority. Base Rental payments shall be deposited in the Revenue Fund.

Section 3.6. IThis Section Intentionally Omittedl.
Section 3.7. Option To Purchage; Prepayment of Base Rental Payments.
(a) The Department shall have the option to purchase the State Buildings, including all improvements upon the Site. The Department's option to purchase the State Buildings may be assigned to another state agency or any other nominee designated by the Department.
(b) The option to purchase the State Buildings may be exercised on any Interest Payment Date prior to December 1, 2021, upon the following terins and conditions:
(1) The State shall give the Authority written notice of the exercise of the option not less than 90 days prior to the date of purchase, which date shall be specified in such notice.
(2) The purchase price as of the date the option is exercised shall be the amount of the security deposit required under Section 3.10 hereof.
(c) In the event of exercise of the option under subsection (b):

## G086134

(1) The conveyance to the Department shall be by grant deed in fee simple, free and clear of all and any liens, encumbrances and title defects of any nature whatsoever, whether recorded or not lother than the residual rights of the City and County with respect to the Site), save and except public utility easements, liens for all taxes and assessments of any type or nature, if any, liens caused by the Department and matters which may be acceptable to the Department.
(2) At least 30 days prior to the date of purchase set forth in the notice of the exercise of the option, the Authority shall furnish to the Department an invoice for the purchase price and payment shall be made at the close of escrow.
(3) The purchase shall be handled through escrow opened by the Department with a title company selected by the Department. All expenses of such escrow, including the title insurance premium, shall be paid by the Department.
(d) The Department shall have the right at any time or from time to time to prepay all or any part of the Base Rental payable hereunder, and the Trustee on behalf of the Authority shall accept such prepayments when the same are tendered by the Department. All prepayments (and the additional payment of any amount necessary to pay the applicable Prepayment Price set forth in Exhibit $C$ hereto) made by the Department pursuant to this Section 3.7 shall be deposited upon receipt in the Revenue fund and, at the request of the Department, credited against the Base Rental due from the Department pursuant to Section 3.5 of this Lease Purchase Agreement in order of its due date or used for the prepayment of purchase of Outstanding Bonds in the manner and subject to the terms and conditions set forth in the Indenture.

Section 3.8. payment. Each Lease Payment shall be paid in lawful money of the United States of America to or upon the order of the Authority in Sacramento, California, or at such other place or places as may be set forth in the Indenture. Each Base Rental payment which is not paid within 15 days after the Base Rental Payment Date shall bear interest at the legal rate of interest per annum at which judgments for money in the State bear interest from the Interest Payment Date next succeeding said Base Rental Payment Date until the same is paid. Notwithstanding any dispute between the Authority and the Department hereunder, the Department shall make all Lease Payments when due and shall not withhold any Lease Payments pending the final resolution of such dispute. In the event of a determination that the Department was not liable for said Lease Payments or any portion thereof, said payments or excess of payments, as the case may be, shall be credited against subsequent Lease payments due hereunder.

## G086134

Section 3.9. Covenant To Budget Fundg. The Department covenants to take such action within its power as may be necessary to include all Base Rental and Additional Rental payments due hereunder in its annual budgets and to make the necessary annual allocations for all such rental payments. The Department shall furnish to the Authority and the Trustee copies of each annual budget submitted by the Governor of the State to the California State Legislature within ten days after such submission. The covenants on the part of the Department herein contained shall be deemed to be and shall be construed to be duties imposed by law and it shall be the duty of each and every public official of the Department to take such action and do such things as are required by law in the performance of the official duty of such officials to enable the Department to carry out and perform the agreements and covenants in this Lease Purchase Agreement agreed to be carried out and performed by the Department.

Section 3.10. Security Deposit. Notwithstanding any other provision of this Lease Purchase Agreement, the Department on any date may secure the payment of Base Rental payments by a deposit with the Trustee, as escrow holder under escrow instructions as referenced in Section 9.1 of the Indenture, of: (a) money in an amount which shall be sufficient, or (b) Permitted Investments of the type described in clause (i) or clause (ii) of the definition of Permitted Investments and which are not subject to redemption prior to maturity except by the holder thereof (including any such Permitted Investments issued or held in book-entry form on the books of the Department of the Treasury of the United States of America) or tax-exempt securities rated "AAA" or its equivalent by a nationally recognized rating agency, the interest on and principal of which when paid will provide money which, together with money, if any, deposited with the Trustee at the same time shall, in the opinion of an independent certified public accountant, be fully sufficient to pay all unpaid Base Rental payments on their respective Base Rental payment Dates or by prepayment, including the Prepayment Price, if any, in compliance with Section 3.7 hereof, as the Department shall instruct at the time of deposit. In the event of a deposit pursuant to this Section 3.10 (unless the documents pursuant to which said deposit is made provide to the contrary), all obligations of the Department under this Lease purchase Agreement, and all security provided by this Lease Purchase Agreement for said obligations, shall cease and terminate, excepting only the obligation of the Department to make, or cause to be made, Base Rental payments from the deposit made by the Department pursuant to this Section 3.10, and title to the Project shall vest in the Department on the date of said deposit automatically and without further action by the Department or the Authority, provided that title shall be subject to (1) the subsequent payment of Base Rental payments from said deposit in accordance with the provisions of this Lease Purchase Agreement and the aforesaid instructions of the Department. Said deposit

## G086134

shall be deemed to be and shall constitute a special fund for the payment of Base Rental payments in accordance with the provisions of this Lease Purchase Agreement. Upon said deposit, the Authority and the Department shall execute or cause to be executed any and all documents as may be necessary to evidence the release of any security provided for hereby and to confirm title to the Project in the Department.

## ARTICLE IV: COVENANTS

Section 4.1. Financing the Rroject. The Authority agrees as and to the extent provided in the Indenture to use and cause the use of the proceeds of the 1996 Series A Bonds to finance or refinance the costs of the renovation, construction, installation and equipping of the State Buildings and certain related costs (or for making reimbursements to the Authority, the Department or any other State agency, public agency, person, firm or corporation for such costs theretofore paid by it), including payment of all costs incidental to or connected with such renovation, construction, installation and equipping. The Authority and the Department agree to undertake all necessary and reasonable actions to assure complete and timely use and occupancy of the Project by the Department, no later than July 1 , 1999.

Section 4.2. Additions and Improvements. The Department shall have the right during the term of this Lease purchase Agreement to make any additions or improvements to the Project, to attach fixtures, structures or signs and to affix any personal property to the improvements on the Project, and that the use of the Project for the purposes contemplated in this Lease Purchase Agreement is not impaired. Title to all personal property or fixtures placed in or on any of the improvements on the project shall remain in the Department. The title to any personal property, improvements or fixtures placed on the project by any sublessee or licensee of the Department shall be controlled by the concession contracts or subleases entered into by the Department.

Section 4.3. Maintenance, Operation and Dtilities. The Department shall, at its own expense, maintain the Project and all improvements thereon in good order, condition and repair and shall provide, or cause to be provided, all security service, custodial service, power, gas, telephone, light, heating and water, and all other public utility services. It is understood and agreed that in consideration of the payment by the Department of the Lease Payments provided for herein, the Authority is obligated only to furnish the Project, and the Authority shall have no obligation to incur any expense of any kind or character in connection with the management, operation or maintenance of the Project during the term of this Lease Purchase Agreement. The Department, however, shall keep the Project and any and all

## G086134

improvements thereto free and clear of all liens, charges and encumbrances created by acts of the Department.

## Section 4.4. Casualty, Liability and Rental Interfuption Insurance.

(a) The Department, at its own expense and as agent on behalf of the Authority, shall maintain or cause to be maintained (1) fire, lightning and extended coverage insurance on the Project in an amount not less than (i) $100 \%$ of the replacement costs of the Project, excluding the then value of the site as unimproved, or (ii) the aggregate principal portion of all unpaid Base Rental payments, whichever is less, subject to deductible clauses of not to exceed one hundred thousand dollars ( $\$ 100,000$ ) for any one loss; and (2) earthquake insurance (if available on the open market from reputable insurance companies at commercially reasonable rates) on any structure comprising part of the Project in an amount equal to the full insurable value of such structure or an amount equal to the aggregate principal portion of all unpaid Base Rental payments, whichever is less, subject to deductible clauses of not to exceed one hundred thousand dollars $(\$ 100,000)$ for any one loss. The extended coverage endorsement shall, as nearly as practicable, cover loss or damage by flood, explosion, windstorm, riot, aircraft, vehicle damage, smoke, vandalism and malicious mischief and such other hazards as are normally. covered by such endorsement.
(b) The Department shall maintain or cause to be maintained, at its expense and as agent on behalf of the Authority, public liability insurance with limits of not less than three million dollars $(\$ 3,000,000)$ to protect the Authority and its members, officers and employees and the Trustee from all direct or contingent loss or liability for damages from bodily injury or death occasioned by reason of the operation of the Project and for property damage resulting from any casualty attributable to the operation of the project, except that such insurance may be subject to a deductible clause for any one accident of not to exceed one hundred. fifty thousand dollars ( $\$ 150,000$ ). The insurance coverage required by this subsection (b) may be effected by blanket policies covering the Project issued to the party contractually responsible for the maintenance and operation of the Project. As an alternative to providing the insurance required by this subsection (b), the Authority, or the Department as agent on behalf of the Authority, may cause to be provided other kinds of insurance or methods or plans of protection if and to the extent such other kinds of insurance or methods or plans of protection shall afford reasonable protection to the Authority and the Trustee and the officers, agents and employees of each, in light of all circumstances giving consideration to cost, availability and plans or methods of protection adopted by other governmental entities of and within the state.

## G086134

(c) The Department shall maintain, during each Fiscal Year of the Department during the term of this Lease Purchase Agreement, at its own expense and as agent on behalf of the Authority, rental interruption or use and occupancy insurance in an amount equal to the maximum amount of Base Rental payments due and payable by the Department under this Lease Purchase Agreement for any period of two consecutive Fiscal Years. The Department shall furnish a copy of each such insurance policy to the Authority.

Section 4.5. Assigment and Subleage. Neither this Lease Purchase Agreement nor any interest of the Department herein, at any time after the date hereof, without the prior written consent of the Authority, shall be mortgaged, pledged, assigned or transferred by the Department by voluntary act or by operation of law or otherwise, except as specifically provided herein. The Department shall at all times remain liable for the performance of the covenants and conditions on its part to be performed herein, notwithstanding any assignment, transfer or sublease which may be made. The Department shall have the right to sublease or permit the use of all or any part of the project, but nothing herein contained. shall be construed to relieve the Department from its obligation to pay Lease Payments as provided in this Lease Purchase Agreement or to relieve the Department from any of its obligations contained herein.

Section 4.6. Eorm of Insurance Policieg; Delivery.
(a) All policies of insurance required by this Lease Purchase Agreement shall provide that all Net Proceeds thereunder shall be payable to the Authority and the Trustee, as their respective interests may appear, and shall include a lender's loss payable endorsement. Said policies shall permit the Trustee to adjust, collect and receive all moneys which may become due and payable under any such policies, to compromise any and all claims thereunder and to apply the Net. Proceeds of such insurance as provided in this Lease Purchase Agreement. All policies of insurance required by this Lease Purchase Agreement shall provide that the Department shall be given at least 30 days' prior written notice of any intended cancellation thereof or reduction in the coverage provided thereby.
(b) The Department shall deliver, or cause to be delivered, to the Authority and to its assignee in the month of September in each year a schedule, in such detail as the Authority and its assignee, in their respective discretion may request, setting forth the insurance policies then in force pursuant to this Lease Purchase Agreement, the names of the insurers which have issued the policies, the amounts thereof and the property and risks covered thereby. If so requested in writing by. the Authority or its assignee, the Department shall also deliver, or cause to be delivered to the Authority or such assignee, duplicate originals or certified copies of each insurance policy described in such

## G086134

schedule, provided that delivery of the insurance policies under the provisions of this Section 4.6 shall not confer responsibility upon the Authority or its assignee as to the sufficiency of coverage or the amounts of said policies.

Section 4.7. Application of Net Proceeds of Casualty IRgurance. Any Net Proceeds of any insurance required by this Lease Purchase Agreement resulting from accident to or destruction of any part of the Project which is collected in the event of any such accident or destruction shall be deposited in a special fund to be held in trust by the Trustee as assignee of the Authority and shall be applied and disbursed as set forth below:
(a) In the event of total destruction of the Project, if the Net Proceeds of such insurance are not sufficient to prepay the total unpaid Base Rental payments in full, the Department shall be obligated to use the Net Proceeds for the repair, reconstruction and replacement of the Project, and the Trustee shall apply the Net Proceeds to such purpose in the manner herein provided.
(b) Under the circumstances described in subsection (a) of this Section 4.7, or if the Department otherwise determines that such Net Proceeds are to be used for the repair, reconstruction or replacement of the damaged or destroyed portion of the project, evidenced by a certificate executed by an Authorized Officer of the Department and filed with the Trustee, then the Department shall cause such portion of the project to be repaired, reconstructed or replaced to at least the same good order, repair and condition as it was in prior to the damage or destruction, insofar as the same may be accomplished by the use of said Net Proceeds, and shall direct the Trustee to withdraw said Net Proceeds from said special fund held by the Trustee from time to time and to pay such Net Proceeds to the Department or its contractor for the purpose of such repair, reconstruction or replacement. The Department shall direct the Trustee to deposit any balance of said Net Proceeds remaining in said special fund and not required for such repair, reconstruction or replacement in the Revenue Fund.
(c) Subject to the provisions of subsection (a) of this Section 4.7, in lieu of repair, reconstruction or replacement of the damaged or destroyed portion of the Project, the Department may direct the Trustee to apply the Net Proceeds to the exercise, in whole or in part, to the extent of said Net Proceeds, on the next succeeding Base Rental Payment Date, of the option of the Department to prepay Base Rental payments as set forth in Section 3.7 hereof, but only to the extent that the unpaid Base Rental payments remaining after such prepayment represent fair consideration for the Department's use and occupancy of those portions of the Project not so damaged or destroyed and only if such unpaid Base Rental payments are sufficient, together with

## G086134

other funds available for such purpose under the Indenture, to pay all unpaid principal of and interest on the Bonds as and when the same shall become due and payable.
(d) For the purposes of this Section 4.7. Section 3.7 of this Lease Purchase Agreement shall be deemed to permit prepayment of Base Rental payments without premium on the May 15 or November 15, as the case may be, following 60 days after receipt by the Trustee of Net Proceeds of insurance.
(e) To the extent authorized by any fire and extended coverage insurance policy issued to the Authority or the Department on the Project, the Authority and the Department hereby waive the subrogation rights of the insurer, and each releases the other from liability for any loss or damage covered by said insurance.

Section 4.8. Application of Net Proceeds of kminent Domain. All Net Proceeds received in any eminent domain proceeding undertaken by any governmental agency relating to all or a portion of the project shall be paid to the Trustee pursuant to the Indenture and applied and disbursed as set forth below:
(a) If the Department determines that such eminent domain has not materially affected the operation of the project or the ability of the Department or its assignee to meet any of the obligations hereunder, as set forth in a certificate executed by an Authorized Officer of the Department and filed with the Trustee, or if such Net Proceeds are insufficient to enable the Department to exercise in full the option to prepay set forth in Section 3.7 hereof, as set forth in a certificate executed by an Authorized Officer of the Department and filed with the Trustee, the Department shall direct the Trustee by said certificate of an Authorized Officer, to hold such Net Proceeds in the Revenue Fund and apply such Net. Proceeds as a prepayment of the principal portion of the Base Rental payments. For the purposes of this subsection (a), Section 3.7 of this Lease Purchase Agreement shall be deemed to permit prepayment without premium on the May 15 or November 15, as the case may be, following 60 days after receipt by the Trustee of Net Proceeds of the eminent domain.
(b) If the Department determines that such eminent domain has materially affected the operation of the Project or the ability of the Department to meet any of its obligations hereunder as set forth in a certificate executed by an Authorized Officer of the Department and filed with the Trustee, or if such Net Proceeds are sufficient to enable the Department to exercise in full the option to prepay set forth in Section 3.7 hereof as set forth in a certificate executed by an Authorized Officer of the Department and filed with the Trustee, the Department shall direct the Trustee, by said certificate of an Authorized Officer, to treat such Net Proceeds as the prepayment on the next succeeding May 15 or November 15, as the case may be, of Lease

## G086134

Payments in full as provided in said Section 3.7 nereof. For the purposes of this subsection (b), Section 3.7 hereof shall be deemed to permit prepayment without premium on the May 15 or November 15, as the case may be, following 60 days after receipt by the Trustee of Net Proceeds of the eminent domain.

Section 4.9. Payment of Lease Paymentas: Txiple Net Lease. The Department shall duly and punctually pay or cause to be paid the Lease Payments, at the dates and places and in the manner provided in this Lease Purchase Agreement according to the true intent and meaning hereof, and shall not directly or indirectly extend or assent to the extension of the Base Rental Payment Dates or the due dates of any other Lease Payments. This Lease Purchase Agreement is intended to be a triple net lease. The Department agrees that the Lease payments provided for herein shall be an absolute net return to the Authority free and clear of any expenses, charges or set-offs whatsoever.

Section 4.10. Compliapce with Lease Purchase Agreement. The Department shall faithfully observe and perform all the covenants, conditions and requirements on its part under this Lease Purchase Agreement and will not suffer or permit any default to occur hereunder, nor do or permit to be done in, upon or about the Project or any part thereof anything that might in any way weaken, diminish or impair the operation thereof. The Department shall not do or permit anything to be done, or omit or refrain from doing anything, in any case where any such act done or omitted to be done, or any such omission of or refraining from action, would or might be a ground for cancellation or termination of this Lease Purchase Agreement.

Section 4.11: payment of Taxes. The Department shall pay or cause to be paid all taxes, assessments and other governmental charges, if any, that may be levied, assessed or charged upon the Project or any part thereof, promptiy as and when the same shall become due and payable; provided, however, that the Department shall not be required to pay any such tax, assessment or charge if the validity thereof shall concurrently be contested in good faith by appropriate proceedings, and if the Department shall set aside, or cause to be set aside, reserves deemed by it to be adequate with respect thereto and provided further, that the Department, upon the commencement of any proceedings to foreclose the lien of any such tax, assessment or charge, will forthwith pay or cause to be paid any such tax, assessment or charge, unless contested in good faith as aforesaid. The Department shall not suffer the Project or any part thereof to be sold for any taxes, assessments or other charges whatsoever or to be forfeited therefor. Nothing herein contained shall be deemed to impose any liability to pay taxes, assessments or charges where none is imposed by law.

Section 4.12. Observance of Laws and Regulations. The Department shall well and truly keep, observe and perform all

## G086134

valid and lawful obligations or regulations now or hereafter imposed on it by contract or prescribed by any law of the United States or the State of California or by any officer, board or commission having jurisdiction or control, as a condition of the continued enjoyment of any and every right, privilege or franchise now owned or hereafter acquired by the Department.

Section 4.13. L土ens. Except for payments made or required to be made under the Indenture, the Department shall pay or cause to be paid, when due, all sums of money that may become due for, or purporting to be for, any labor, services, materials, supplies or equipment alleged to have been furnished or to be furnished to or for, in, upon or about the Project and which may be secured by any mechanic's materialman's or other lien against the Project, and/or the Authority's interest therein, and shall cause each such lien to be fully discharged and released; provided, however. that if the Department and/or the Authority desires to contest any such lien, this may be done, and if such lien shall be reduced to final judgment and such judgment or such process as may be issued for the enforcement thereof is not promptly stayed, or if so stayed and said stay thereafter expires, then and in any such event the Department shall forthwith pay and discharge said judgment.

Section 4.14. Againat Encumbrances or Saleg. Except as permitted in this Lease Purchase Agreement and except as to Permitted Encumbrances, the Department shall not create or suffer. to be created any mortgage, pledge, lien, charge or encumbrance upon the site or the State Buildings or any part thereof, or upon any real or personal property essential to the operation of the Project. The Department shall not sell or otherwise dispose of any property essential to the proper operation of the Project, except as otherwise provided herein.

Section 4.25. Prosecution and Defense of Suits. Upon request of the Authority or its assignee, the Department shall from time to time take or cause to be taken such action as may be necessary or proper to remedy or cure any defect in or cloud upon the title to the Site and the State Buildings whether now existing or hereafter developing and shall prosecute all such suits, actions and other proceedings as may be appropriate for such purpose and shall indemnify or cause to be indemnified the Authority and its assigns for all loss, cost, damage and expense, including attorneys fees, which they or any of them may incur by reason of any such defect, cloud, suit, action or proceedings. The Department shall defend, or cause to be defended against every suit; action or proceeding at any time brought against the Authority or its assignee upon any claim arising out of the receipt, application or disbursement of any moneys held by the Trustee or involving the rights of the Authority or its assignee under this Lease purchase Agreement; provided, that the Authority and its assignee at their election may appear in and defend any such suit, action or proceeding. The Department shall indemnify

## G086134

or cause to be indemnified the Authority and its assignee against any and all liability claimed or asserted by any person, arising out of such receipt, application or disbursement.
Notwithstanding any contrary provision hereof, this covenant shall remain in full force and effect, even though all Base Rental payments have been fully paid and satisfied, until a date which is three years following the payment of the last of said Base Rental payments; provided, however, that nothing in this Section 4.15 shall be construed to relieve the Trustee from any of its duties under the Indenture nor to charge the Department with responsibility for the performance of such duties.

Section 4.16. Recordation and Filing. The Department shall record and file, or cause to be recorded and filed, this Lease purchase Agreement and all such documents as may be required by law (together with whatever else may be necessary or reasonably required by the Authority or its assigneel; in such manner, at such times and in such places as may be required by law in order fully to preserve and protect the rights of the Authority and its assignee under this Lease Purchase Agreement.

Section 4.17. Waiver of Laws. The Department shall not at any time insist upon or plead in any manner whatsoever, or claim or suffer or take the benefit or advantage of any stay or extension law now or at any time hereafter in force which may adversely affect the covenants and agreements contained in this Lease Purchase Agreement and the benefit and advantage of any such law or laws is hereby expressly waived by the Department to the extent that the Department may legally make such waiver.

Section 4.18. Compliance with Conditions Precedent, Upon the date of delivery of this Lease purchase Agreement, all conditions, acts and things required by law or by this Lease Purchase Agreement to have happened or to have been performed precedent to or in the execution of this Lease purchase Agreement shall exist, have happened and have been performed, and this Lease Purchase Agreement shall be within every limit prescribed by law.

Section 4.19. Power To Enter into Leape Purchase Agreement. The Department is duly authorized pursuant to law to enter into this Lease Purchase Agreement. The provisions of this Lease Purchase Agreement are and will be the valid and legally enforceable obligations of the Department in accordance with their terms and the terms of this Lease Purchase Agreement.

Section 4.20. Further Asgurances. Whenever and so often as requested so to do by the Authority or its assignee, the Department shall promptly execute and deliver or cause to be executed and delivered all such other and further instruments, documents or assurances, and promptly do or cause to be done all such other and further things, as may be necessary or reasonable required in order further and more fully to vest in the Authority
or its assignee, all rights, interest, powers, benefits; privileges and advantages conferred or intended to be conferred upon the Authority by this Lease Purchase Agreement.

Section 4.21. Authority Not Liable. Neither the Authority nor its members, officers, agents, employees, nor its assignee shall be liable to the Department or to any other party whomsoever for any death, injury or damage that may result to any person or property by or from any cause whatsoever in, on or about the Site or the State Buildings. The Department shall indemnify or cause to be indemnified and hold the Authority, its members, officers, agents, employees and its assignee harmless from, and defend or cause to be defended each of them against, any and all claims, liens and judgments for death of or injury to any person or damage to property whatsoever occurring in, on or about the Site or the State Buildings.

Section 4.22. Indemnification of Trustee. The Department shall from time to time, subject to any agreement between the Authority and the Trustee then in force, pay to or upon the order of the Trustee, compensation for its services, reimburse the Trustee for all its advances and expenditures (including but not limited to advances to and fees and expenses of independent accountants and counsel or other experts employed by it in the exercise and performance of its rights and obligations under the Indenture), and indemnify and hold the Trusteie harmless against liabilities not arising from its own negligence or willful misconduct which it may incur in the exercise and performance of its rights and obligations under the Indenture.

Section 4.23. Continuing Disclosure. The Department hereby covenants and agrees that it will cooperate with the Trustee to comply with and carry out the provisions of the Continuing Disclosure Agreement, and will provide all information reasonably requested by the Trustee in connection with continuing disclosure obligations. Notwithstanding any other provision of this Lease Purchase Agreement, failure of the Department to comply with the Continuing Disclosure Agreement shall not be considered an event of default and shall not be deemed to create any monetary liability on the part of the Department, the Trustee or the Authority to any other persons, including Holders of the Bonds.

Section 4.24. Tax Matters. In order to maintain the exclusion from gross income for federal income tax purposes of the interest on the Bonds, the Department hereby covenants to comply with each applicable requirement of Section 103 and Sections 141 through 150 of the Code. The Department agrees to comply with the Tax and NonArbitrage Certificate, as such Tax and Nonarbitrage Certificate may be amended from time to time.

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ARTICLE V:

## DISCLAIMER OF WARRANTIES; ASSIGNMENT; LEASING; AMENDMENT

Section 5.1. Disclaimer of Warxanties. Neither the Authority nor its assignee makes any warranty or representation, either express or implied, as to the value, design, condition, merchantability or fitness for any particular purpose for the use contemplated by the Department of the Project or any portion thereof, or any other representation or warranty with respect to the Project or any portion thereof. In no event shall the Authority or its assignee be liable for incidental, indirect, special or consequential damages in connection with this Lease Purchase Agreement or the existence, furnishing or functioning of the Project or the Department's use of the Project, except such damages as may arise by reason of the Authority's breach of this Lease Purchase Agreement.

Section 5.2. Asgigment by Authority. The Authority's rights under this Lease Purchase Agreement, including the right to receive and enforce payment of the Lease Payments to be made by the Department under this Lease Purchase Agreement, may be assigned and reassigned, in conformance with the terms and conditions of this Lease Purchase Agreement, in whole or in part to one or more assigns by the Authority at any time, without the consent of the Department.

Section 5.3. Transfer of Tax Benefitg. Nothing herein shall be deemed to prevent the Department from entering into any agreement or making any disposition for the sole purpose of transferring to one or more corporations, partnerships or individuals federal or state income tax benefits which would be available for the Project if owned by a private person, subject, however, to each of the following conditions:
(a) This Lease Purchase Agreement and the obligation of the Department to make Lease payments hereunder, shall remain obligations of the Department to the extent set forth herein; and
(b) No such agreement or disposition shall cause the interest component of the Base Rental payments to become includable in gross income for federal income tax purposes.

Section 5.4. Amendment. This Lease Purchase Agreement may be amended in writing by the parties hereto or by their assignees on their behalf or in their name for the purpose of (a) curing any ambiguity or of curing, correcting or supplementing any defective provision contained herein, or (b) in regard to questions arising under this Lease Purchase Agreement which the Department may deem necessary or desirable and not inconsistent with the provisions of this Lease Purchase Agreement, provided that no such amendment pursuant to clauses (a) or (b) of this Section 5.4 shall materially adversely affect the interests of the Holders of the Bonds. This Lease Purchase Agreement may also

## G086134

be amended upon approval of a majority in aggregate principal amount of the Holders of the Bonds then Outstanding. The Department shall provide written notice to the Rating Agencies of any amendment to this Lease Purchase Agreement.

Section 5.5. Amendment To Asgure Tax Exemption. Without the consent of the Holders of the Bonds, the Authority and the Department may amend this Lease Purchase Agreement to add, modify or delete provisions if the same is necessary or desirable, in the opinion of Bond Counsel, to assure the exclusion from gross income for federal income tax purposes of interest on the Bonds.

## ARTICLE VI: EVENTS OF DEFAULT AND RKMEDIES

Section 6.1. Events of Default Defined. If (a) the Department shall fail to pay any Lease Payment payable hereunder within 15 days after the date such Lease Payment is payable, (b) the Department shall fail to keep any such other term, covenant or condition contained herein for a period of 25 days after written notice thereof from the Authority to the Department, (c) the Department shall abandon or vacate the Project, or (d) the Department's interest in this Lease Purchase Agreement or any part thereof shall be assigned or transferred without the written consent of the Authority, either voluntarily or by operation of law, then and in any of such events the Department shall be deemed to be in default hereunder.

Section 6.2. Remedies on Default. If the Department should, after notice of such default, fail to remedy any default with all reasonable dispatch, and in no event exceeding 15 days after the date such Lease Payment is payable in the case of Section 6.i(a) and 60 days in the case of Section 6.1(b), (c) or (d), then the Authority shall have the right, at its option, without any further demand or notice (i) to terminate this Lease Purchase Agreement and to re-enter the Project and eject all parties in possession thereof therefrom, or (ii) to re-enter the Project and eject all parties therefrom, and without terminating this Lease Purchase Agreement, relet the Project, or any part thereof, as the agent and for the account of the Department upon such terms and conditions as Authority may deem advisable, in which event the rents received on such re-letting shall be applied first to the expenses of re-letting and collection, including necessary renovation and alteration of the Project, reasonable attorneys' fees and any real estate commissions actually paid, and thereafter toward payment of all sums due or to become due to the Authority hereunder (first to Base Rental payments and then to Additional Rental payments), and if a sufficient sum shall not be thus realized to pay such sums and other charges, the Department shall pay the Authority monthly any cumulative net deficiency existing on the date which Base Rental or any Additional Rental is due hereunder. The foregoing remedies of the Authority are in addition to and not exclusive of

## G086134

any other remedy of the Authority. Any such reentry shall be allowed by the Department without let or hindrance and the Authority shall not be liable in damages for any such reentry or be guilty of trespass.
' Section 6.3. Remedied Not Exclusive. No remedy herein or by law conferred upon or reserved to the Authority and its assignee is intended to be exclusive of any other remedy, but each such remedy is cumulative and in addition to every other remedy, and every remedy given hereunder or now or hereafter existing, at law or in equity or by statute or otherwise may be exercised without exhausting and without regard to any other remedy conferred or by any law.

Section 6.4. Status cuo. In case any suit, action or proceeding to enforce any right or exercise any remedy shall be brought or taken and then discontinued or abandoned, then, and in every such case, the Authority and its assignee and the Department shall be restored to their and its former position and rights and remedies as if no such suit, action or proceeding had been brought or taken.

## ARTICLE VII: ADMINISTRATION PROVISIONS

Section 7.1. Preservation and Inspection of Documents. All documents received by the Authority or the Department under the provisions of this Lease Purchase Agreement shall be retained in their respective possession and shall be subject at all reasonable times to the inspection of the other party hereto and its assigns, agents and representatives, any of whom may make copies thereof.

Section 7.2. Parties in Interest. Nothing in this Lease Purchase Agreement, expressed or implied, is intended to or shall be construed to confer upon or to give to any person or party other than the Authority and its assignee and the Department any rights, remedies or claims under or by reason of this Lease Purchase Agreement or any covenants, condition or stipulation hereof; and all covenants, stipulations, promises and agreements in this Lease Purchase Agreement contained by or on behalf of the Authority or the Department shall be for the sole and exclusive benefit of the Authority and its assignee and the Department.

Section 7.3. No Recourse. All covenants, stipulations, promises, agreements and obligations of the parties hereto contained in this Lease Purchase Agreement shall be deemed to be the covenants, stipulations, promises, agreements and obligations of the parties hereto, respectively, and not of any member, officer, employee or agent of the parties hereto in an individual capacity, and no recourse shall be had for the payment of the Lease Payments or for any claim based thereon or under this Lease purchase Agreement against any member, officer, employee or agent of the parties hereto.

## G086134

Section 7.4. Notice日. All notices, statements, demands, consents, approvals, authorizations, offers, designations, requests or other communications hereunder by either party to the other shall be sufficiently given and served upon the other party if delivered personally or if mailed by United States registered mail, return receipt requested, postage prepaid, and, if to the zuthority, addressed in care of the President of the San Francisco State Building Authority, c/o San Francisco Redevelopment Agency, 770 Golden Gate Avenue, Third Floor, San Francisco, California 94102, Attention: Secretary, San Francisco State Building Authority, or, if to the State, addressed to the Department of General Services, Office of Space and Real Estate Services, 915 Capitol Mall, Room 510, Sacramento, California 95814, or to such other addresses as the respective parties may from time to time designate by notice in writing. A copy of any such notice or other document herein referred to shall also be delivered to the Trustee under the Indenture.

Section 7.5. Binding Effect. This Lease Purchase Agreement shall inure to the benefit of and shall be binding upon the Authority and the Department and their respective successors and assigns.

Section 7.6. Severability. If any one or more of the covenants, stipulations, promises, agreement or obligations provided in this Lease Purchase Agreement on the part of the Authority or the Department to be performed should be determined by a court of competent jurisdiction to be contrary to law, then such covenant, stipulation, promise, agreement or obligation shall be deemed and construed to be severable from the remaining covenants, stipulations; promises, agreements and obligations herein contained and shall in no way affect the validity of the other provisions of this Lease Purchase Agreement.

Section 7.7. Governing Law; Venue. This Lease Purchase Agreement shall be governed by and construed in accordance with the laws of the State of California. Any action or proceeding to enforce or interpret any provision of this Lease Purchase Agreement shall be brought, commenced or prosecuted in Sacramento County, California.

Section 7.8. Authority and Department Representatives. Whenever under the provisions of this Lease Purchase Agreement the approval of the Authority or the Department is required or the Authority or the Department is required or permitted to take some action at the request of the other, such approval of such request may be given for the Authority by an Authorized Officer of the Authority and for the Department by an Authorized Officer of the Department, and any party hereto shall be authorized to rely upon any such approval or request.

Section 7.9. Form of Certificate of officers. Every certificate with respect to compliance with a condition or
covenant provided for in this Lease Purchase Agreement and which is precedent to the taking of any action under this Lease Purchase Agreement shall include:
(a) A statement that the person making or giving such certificate has read such covenant or condition and the definitions herein relating thereto;
(b) A brief statement as to the nature and scope of the examination or investigation upon which the statements or opinions contained in such certificate are based;
(c) A statement that, in the opinion of the signer, he or she has made or caused to be made such examination or investigation as is necessary to enable him or her to express an informed opinion as to whether or not such covenant or condition has been complied with; and
(d) A statement as to whether, in the opinion of the signer, such condition or covenant has been complied with.

A certificate may be based, insofar as it relates to legal matters, upon a certificate or opinion of or representations by counsel, unless the persons providing the certificate know that the certificate or representations with respect to the matters upon which the certificate may be based are erroneous, or in the exercise of reasonable care should have known that the same were erroneous.

Section 7.10. No Merger. If both the Authority's and the Department's estate under this Lease Purchase Agreement or any other agreement relating to the Project or any portion thereof shall at any time or for any reason become vested in one owner, this Lease Purchase Agreement and the estate created hereby shall not be destroyed or terminated by the doctrine of merger unless the Department so elects as evidenced by recording a written declaration so stating, and, unless and until the Department so elects, the Department shall continue to have and enjoy all of its rights and privileges as to the separate estates.

Section 7.11. Execution. This Lease Purchase Agreement may be executed in any number of counterparts, each of which shall be deemed to be an original, but all together shall constitute but one and the same agreement.

IN WITNESS WHEREOF, the Authority and the Department have caused this Lease Purchase Agreement to be executed by their respective officers thereunto duly authorized, all as of the day and year first above written.

SAN FRANCISCO STATE BUILDING AUTHORITY


STATE OF CAIIFORNIA DEPARTMENT OF GENERAI SERVICES

By
a
Director

IN WITNESS WHEREOF, the Authority and the Department have caused this Lease Purchase Agreement to be executed by their respective officers thereunto duly authorized, all as of the day and year first above written.

SAN FRANCISCO STATE BUILDING AUTHORITY

By
Authorized Officer

STATE OF CALIFORNIA DEPARTMENT OF GENERAL SERVICES




STATE OF CALIFORNIA
COUNTY OF $\qquad$ Sacramento ss.

G086134

On $\qquad$ December 5 Peter G. Stamison .19 $\qquad$ 96 before me, $\qquad$ personally appeared $\qquad$ personally. known to me (or proved to me on the basis of satisfactory evidence) to be the persons) whose names) is/ are subscribed to the within instrument and acknowledged to me that he/sthe/they executed the same in his/her/their authorized capacity(ies), and that by his/her/their signatures) on the instrument the persons). or the entity upon behalf of which the persons) acted, executed the instrument.

WITNESS my hand and official seal.


NOTARY PUBLIC IN AND FOR THE STATE OF CALIFORNIA

## G086134

## EXHIBIT A: DEFINITIONS

Capitalized terms used in the document to which this Exhibit $A$ is attached shall have the respective meanings as follows:

Additional Rental. The term "Additional Rental" means the additional payments payable under section $3.5(b)$ of the Lease Purchase Agreement.

Agency. The term "Agency" means the Redevelopment Agency of the City and County of San Francisco or its successors.

Annual Debt Service. The term "Annual Debt Service" means, for any Bond Year, the sum of (1) the interest payable on all Outstanding Bonds in such Bond Year, assuming that all Outstanding Serial Bonds are retired as scheduled and that all Outstanding Term Bonds are redeemed or paid from sinking fund payments as scheduled (except to the extent that such interest is to be paid from the proceeds of sale of any Bonds). (2) the principal amount of all Outstanding Serial Bonds maturing by their terms in such Bond Year and (3) the principal amount of all Outstanding Term Bonds required to be redeemed or paid in such Bond Year (together with the redemption premiums, if any, thereon).

Authority. The term "Authority" means the San Francisco State Building Authority, a public entity and agency duly organized and existing under and by virtue of the law and pursuant to the Authority Agreement.

Authority Agreement. The term "Authority Agreement" means that certain.joint exercise of powers agreement, dated for convenience as of December 23, 1982, by and between the Redevelopment Agency of the City and County of San Francisco and the State of California, acting through the Director, and entered into pursuant to the law, creating the Authority, as amended on November 29, 1985 and December 21, 1993, and as it is now or may hereafter be amended.

Authorized officer. The term "Authorized Officer", when used with respect to the Authority, means the President of the Authority or any other officer of the Authority which is designated by the Board as an Authorized officer for purposes of the Lease Purchase Agreement. The term "Authorized Officer", when used with respect to the Department, means the Director or his designee.

Base Rental. The term "Base Rental" means the rental payments under Section $3.5(a)$ of the Lease Purchase Agreement

## G086134

which are equal to the scheduled payments of principal of and interest on the Bonds.

Base Rental Parment Date. The term "Base Rental Payment Date" means the dates on which Base Rental payments are due and payable under the Lease Purchase Agreement, to wit: May 15 and November 15 of each year, conmencing November 15, 1999. If any date on which Base Rental payments are due is not a Business Day, such Base Rental shall be paid on the next succeeding Business Day.

Board. The term "Board" means the Governing Board of the San Francisco State Building Authority or any other governing board of the Authority hereafter provided for pursuant to the Authority Agreement.

Bond Counsel. The term "Bond Counsel" means counsel of recognized national standing in the field of law relating to municipal bonds, appointed and paid by the Authority and satisfactory to and approved by the Trustee (who shall be under no liability by reason of such approval).

Bond Year. The term "Bond Year" means the twelve-month period terminating on November 30 of each year, or any other annual period, hereinafter selected and designated by the Authority as its Bond Year.

Bonds. The term "Bonds" means the Authority's Lease Revenue Bonds (State of California Department of General Services Lease), 1996 Series A and any Additional Bonds issued and outstanding pursuant to the Indenture.

Business Day. The term "Business Day" means a day of the year (a) other than a Saturday, a Sunday or any other day on which State of California offices or banking institutions located in California are required or authorized to remain closed, and (b) on which the New York Stock Exchange is not closed.

Certificate of the Authority. The term "Certificate of the Authority" means an instrument in writing signed by the President of the Authority or the Vice President of the Authority and by the Secretary of the Authority or an Assistant Secretary of the Authority or the Treasurer of the Authority. Any such instrument and supporting opinions or representations, if any, may, but need not, be combined in a single instrument with any other instrument, opinion or representation, and the two or more so combined shall be read and construed as a single instrument. Each Certificate of the Authority shall include the statements provided for in Section 7.9 of the Lease Purchase Agreement.

City and County. The term "City and County" means the City and County of San Francisco, California.

Director. The term "Director" means the Director of the Department of General Services of the State of California.

Fiscal Year. The term "Fiscal Year" means the twelve-month period terminating on June 30 of each year, or any other annual accounting period hereafter selected and designated by the Authority as its Fiscal Year in accordance with applicable law.

Holdex. The term "Holder" or "Bond Holder" or "Holder of Bonds" or any similar term, when used with respect to the Bonds, means any person who shall be the registered owner of any Outstanding Bond.

Indenture. The term "Indenture" means the Indenture dated as of December 1: 1996, by and between the Authority and the Trustee, as originally executed and as it may from time to time be amended or supplemented by all Supplemental Indentures executed pursuant to the provisions thereof.

Interest Account. The term "Interest Account" means the account by that name established under, and held by the Trustee pursuant to. Section 4.4 of the Indenture.

Interest Payment Date. The term "Interest Payment Date" means June 1 and December 1 . of each year, commencing June 1 , 1997.

Lease Payments. The term "Lease Payments" means all lease payments (comprised of Base Rental and Additional Rental pursuant to Section 3.5 of the Lease Purchase Agreement) payable by State to the Authority or its assignee pursuant to the Lease Purchase Agreement.

Lease Purchase Agreement. The term "Lease Purchase Agreement" means the Lease Purchase Agreement dated as of December 1, 1996, by and between the Authority and the Department, as it may hereafter be amended.

Maximum Annual Debt Service. The term "Maximum Annual Debt Service" means the amount of Annual Debt Service in the period on which the Annual Debt Service is the largest beginning with the then current Bond Year and ending with the Bond Year in which the last Outstanding Bonds mature by their terms.

Net Proceeds (Insurance or Condemation). The term "Net Proceeds," when used with respect to any insurance or condemnation award, means the gross proceeds from the insurance or condemnation award with respect to which that term is used remaining after payment of all expenses incurred in the collection of such gross proceeds.

Qutstanding. The term "Outstanding" when used with reference to the Bonds and as of any particular date means all

## 6086134

Bonds theretofore delivered except (a) Bonds theretofore cancelled by the Trustee or surrendered to the Trustee for cancellation, (b) Bonds paid or deemed to have been paid within the meaning of Section 9.1 of the Indenture and (c) Bonds in lieu of or in substitution for which other Bonds shall have been executed, issued and delivered by the Authority pursuant to the Indenture.

Permitted Encumbrances. The term "Permitted Encumbrances" means :
(i) Ad valorem taxes and assessments for the current Fiscal Year:
(ii) Easements, rights of way, mineral rights and other rights, covenants, conditions or restrictions which do not impair or impede or otherwise adversely affect construction or operation of the State Buildings or the access to the State Buildings by the Authority or its assignee;
(iii) The Site Lease; and
(iv) The Lease Purchase Agreement.

Erepayment Price. The term "Prepayment Price" means the price to be paid by the Department to exercise its option to prepay the remaining principal components of the Base Rental payments on any Prepayment Date, as set forth in Exhibit $C$ attached to the Lease Purchase Agreement.

Principal Account. The term "Principal Account" means the account by that name established under, and held by the Trustee pursuant to, Section 4.4 of the Indenture.

Principal Office. The term "Principal Office" means the principal office of the Trustee in Sacramento, California.

Project. The term "Project" means the Site and the State Buildings.

Reserve Account. The term "Reserve Account" means the account by that name established under, and held by the Trustee pursuant to, Section 4.4 of the Indenture.

Reserve Account Requirement. The term "Reserve Requirement" means an amount equal to fifty percent (50\%) of Maximum Annual Debt Service.

Revenue Fund. The term "Revenue Fund" means the fund by that name established under, and held by the Trustee pursuant to, Section 4.3 of the Indenture.

## G086134

Site. The term•"Site" means the parcel or parcels of land on which the State Buildings are located as more fully described in Exhibit B attached to the Lease Purchase Agreement.

Site Lease. The term "Site Lease" means that certain Site Lease dated as of December 1, 1996 by and between the Department and the Authority.

State. The term "State" means the State of California, acting through its Director of the Department of General Services.

State Buildings. The term "State Buildings" means the office buildings, parking facilities and other on-site improvements to be renovated and constructed on the Site at the address commonly known as 455 Golden Gate Avenue/350 McAllister Street in the City and County.

Trustee. The term "Trustee" means the Treasurer of the State of California at his office in Sacramento, California, appointed by the Authority in Section 6.1 of the Indenture and acting as an independent trustee and fiscal agent with the rights and obligations provided in the Indenture, and his successors and assigns, or any other association or corporation which may at any time be substituted in his place as provided in said Section 6.1.

Written Request of the Authority; Written Requisition of the Authority: Written Statement of the Authority. The terms "Written Request of the Authority", "Written Requisition of the Authority" and "Written Statement of the Authority" mean, respectively, a written request, requisition or statement signed by or on behalf of the Authority by its President or its Vice President or its Treasurer or its Secretary or by any person (whether or not an officer of the Authority) who is specifically authorized by resolution of the Board to sign or execute such a document on its behalf.

## G086134

## EXHIBIT B

## LEGAL DESCRIPTION OF SITE


#### Abstract

At that certain real property situated in the City and county of San Francisco. State of California. particularly described as follows:

BEGINNING at a point formed by the intersection of the Southerly line of Golden Gate Avenue with the Westerly line of Larkin Street, thence Southerly and along the Westerly line of Larkin Street 275 feet to the Northerly line of McAllister Street, thence Westerly and along the Northerly line of McAllister Street 412.50 feet to the Easterly line of Polk Street; thence Northerly and along the Easterly line of Polk Street 275 feet to the Southerly line of Golden Gate Avenue; thence Easterty and along the Southerly line of Goiden Gate Avenue 412.50 feet to the point of beginning.


## EXHIBIT C

base rental schedule

| Base Rental Payment Date | Base Rental Amount | Prepayment Price* |
| :---: | :---: | :---: |
| 6/1/97 | - | 506,881.803.16 |
| 12/1/97 | - | 498,024,756.28 |
| 6/1/98 |  | 489,167,709.40 |
| 12/1/98 |  | 480,310,662.52 |
| 6/1/99 | - | 471,453.615.64 |
| 12/1/99 | 15,110,637.51 | 454,571,568.76 |
| 6/1/00 | 8,696,546.88 | 445,875,021.88 |
| 12/1/00 | 17.051,546.88 | 428,823.475.00 |
| 6/1/01 | 8,524,225.00 | 420,299,250.00 |
| 12/1/01 | 17,239,225.00 | 403,060,025.00 |
| 6/1/02 | 8,336,852.50 | 394,723,172.50 |
| 12/1/02 | 17,441,852.50 | 377,281,320.00 |
| 6/1/03 | 8,136,542.50 | 369.144,777.50 |
| 12/1/03 | 17,656,542.50 | 351,488,235.00 |
| 6/1/04 | 7,922,342.50 | 343,565,892.50 |
| 12/1/04 | 17,882,342.50 | 325,683,550.00 |
| 6/1/05 | 7,693,262.50 | 317,990,287.50 |
| 12/1/05 | 18,198,262.50 | 299,792,025.00 |
| 6/1/06 | 7,378,112.50 | 292.413.912.50 |
| 12/1/06 | 18,533,112.50 | 273,880,000.00 |
| 6/1/07 | 7,043,462.50 | 273,110,400.00 |
| 12/1/07 | 18,828,462.50 | 258,041,800.00 |
| 6/1/08 | 6,748,837.50 | 257,271,400.00 |
| 12/7/08 | 19,203,837.50 | 241,768,500.00 |
| 6/1/09 | 6,375,187.50 | 241,371,750.00 |
| 12/1/09 | 19,600,187.50 | 227,750,000.00 |
| 6/1/10 | 5,978,437.50 | 227.750,000.00 |
| 12/1/10 | 19,968,437.50 | 213,760,000.00 |
| 6/1/11 | 5,611,200.00 | 213,760,000.00 |
| 12/1/11 | 20,351,200.00 | 199,020,000.00 |
| 6/1/12 | 5,224,275.00 | 199,020,000.00 |
| 12/1/12 | 20,759,275.00 | 183,485,000.00 |
| 6/1/13 | 4,816,481.25 | 183,485,000.00 |
| 12/1/13 | 21,191,481.25 | 167,110,000.00 |
| 6/1/14 | 4,386,637.50 | 167.110,000.00 |
| 12/1/14 | 21,641,637.50. | 149,855,000.00 |
| 6/1/15 | 3,933,693.75 | 149,855,000.00 |
| 12/1/15 | 22,118,693.75 | 131,670,000.00 |
| 6/1/16 | 3,456,337.50 | 131,670,000.00 |
| 12/1/16 | 22,621,337.50 | 112,505,000.00 |
| 6/1/17 | 2,953,256.25 | 112,505,000.00 |
| 12/1/17 | 23,153,256.25 | 92,305,000.00 |
| 6/1/18 | 2,423,006.25 | 92,305,000.00 |
| 12/1/18 | 23,713,006.25 | 71,015,000.00 |
| 6/1/19 | 1,864,413.75 | 71,015,000.00 |
| 12/1/19 | 24,304,143.75 | 48,575,000.00 |
| 6/1/20 | 1,275,093.75 ${ }^{\text {. }}$ | 48,575,000.00 |
| 12/1/20 | 24,925,093.75 | 24,925,000.00 |
| 6/1/21 | 654,281.25 | 24,925,000.00 |
| 12/1/21 | 25,579,281.25 |  |

[^18]

# FIRST AMENDMENT TO LEASE PURCHASE AGREEMENT 

(State of California San Francisco Civic Center Complex)
Dated as of December 1, 1996
and amended as of
December 1, 2005.
by and between the

## SAN FRANCISCO STATE BUILDING AUTHORITY

## And <br> STATE OF CALIFORNIA BY AND THROUGH THE DEPARTMENT OF GENERAL SERVICES

NO DOCUMENTARY TRANSFER TAX DUE. This First Amendment to Lease Purchase Agreement is recorded for the benefit of the State of California and is exempt from Califormia documentary transfer tax pursuant to Section 11928 of the California Revenue and Taxation Code and from recording fees pursuant to Sections 6103 and 27383 of the California Government Code.

FIRST AMENDMENT TO LEASE PURCHASE AGREEMENT


This first amendment to Lease Purchase Agreement d dated as of December 1, 2005, by and between the SAN FRANCISCO STATE BUILDING AUTHORITY as lessor (the "Authority") and the STATE OF CALIFORNIA by and through the DEPARTMENT OF GENERAL SERVICES as lessee (the "Department");

## WITNESSETH:

WHEREAS, the Authority has financed the acquisition and construction of the State of California San Francisco Civic Center Complex on certain real property situated in the City and County of San Francisco, and certain related costs, by issuing its San Francisco State Building Authority Lease Revenue Bonds (State of California San Francisco Civic Center Complex), 1996 Series A (the "1996 Series A Bonds"), the principal of and interest and redemption premium, if any, on which is being paid from base rentals paid by the Department pursuant to a Lease Purchase Agreement, dated as of December 1, 1996 (the "Lease Purchase Agreement"), between the Authority and the Department;

WHEREAS, the Authority desires to refinance a portion of the 1996 Series A Bonds in the aggregate principal amount of $\$ 227,750,000$ and maturing in the years December 1 , 2010, 2011, 2016 and 2021 (the "Prior Bonds") by the issuance of its Lease Revenue Refunding Bonds (State of California San Francisco Civic Center Complex) 2005 Series A (the " 2005 Series A Bonds") as authorized by law;

WHEREAS, the 1996 Series A Bonds which have not been so refinanced and the 2005 Series A Bonds will be equally secured by the Lease Purchase Agreement, as amended herein; and

WHEREAS, the Authority and the Department desire to reduce the amount of base rental required to be paid by the Department to the Authority as a result of the issuance of the 2005 Series A Bonds and the amendment provided herein, and thereby improve the financial condition of the Department and enhance the ability of the Department to pay such base rental throughout the remaining term of the Lease Purchase Agreement, as amended;

NOW, THEREFORE, in consideration of the mutual covenants hereinafter contained, the parties hereto agree as follows:

SECTION A1. Definitions.
Except as otherwise defined herein or unless the context otherwise requires, the capitalized terms used herein shall have the meanings ascribed to such terms in Section 2.1 of the Lease Purchase Agreement; provided that the following definitions shall supersede any different definition provided in such section:

Bonds. The term "Bonds" means, collectively, the 1996 Series A Bonds, the 2005 Series A Bonds and any Additional Bonds issued and outstanding pursuant to the Indenture.

Continuing Disclosure Agreement. The term "Continuing Disclosure Agreement" shall mean that certain Continuing Disclosure Agreement between the State Treasurer and the Department dated the date of issuance and delivery of the 2005 Series A Bonds, as originally executed and as it may be amended from time to time in accordance with the terms thereof.

Indenture. The term "Indenture" means the Indenture, dated as of December 1, 1996, as supplemented by the First Supplemental Indenture, dated as of December 1, 2005, both between the Authority and the State Treasurer, authorizing the issuance of the Bonds, as they may be supplemented and amended in accordance with their terms.

Prior Bonds. The term "Prior Bonds" means the 1996 Series A Bonds in the aggregate principal amount of $\$ 227,750,000$ and maturing in the years December 1, 2010, 2011, 2016 and 2021, which bonds are being refunded from a portion of the proceeds of the 2005 Series A Bonds.

State Treasurer. The term "State Treasurer" means the Treasurer of the State of California, acting as trustee under and pursuant to the Indenture.

2005 Series A Bonds. The term " 2005 Series A Bonds" means the San Francisco State Building Authority Lease Revenue Refunding Bonds (State of California San Francisco Civic Center Complex) 2005 Series A, issued by the Authority under and pursuant to the Indenture and a portion of which have been used to refund the Prior Bonds and to pay certain related costs.

SECTION A2. Purpose and Term.
The Authority and the Department hereby ratify and confirm in all respects the terms and conditions of the Lease Purchase Agreement, as amended by this First Amendment to Lease Purchase Agreement, affecting that certain land described in Exhibit A attached hereto and incorporated herein by reference, so as to afford the public the benefits contemplated by the Act and by the Lease Purchase Agreement, as so amended, by reducing the amount of base rental provided for in Section 3.5(a) hereof, as amended, and thereby improving the financial condition of the Department and enhancing its ability to pay such base rental throughout the remaining term of the Lease Purchase Agreement, as amended.

SECTION A3. Amendment to Section 3.5(a) of Lease Purchase Agreement.
Paragraph (a) of Section 3.5 of the Lease Purchase Agreement is hereby amended in its entirety to read as follows:
"(a) Base Rental. Commencing May 15, 2006, and on each Base Rental Payment Date thereafter, to and including November 15, 2021, the Department agrees to pay Base Rental to the Trustee, for the account of the Authority. The aggregate amount of the payments made on May 15 and November 15 in each Fiscal Year shall be consideration for the use of the Project during the 12-month period ending on December 1 in each such year. Base Rental payments shall be in the amounts set forth in Exhibit C-1 and shall be comprised of Prior Base Rental and Refunding Base Rental, as follows:
(1) Prior Base Rental. In order to pay the principal of and interest on the Outstanding 1996 Series A Bonds, the Department shall pay Base Rental hereunder at such semiannual amounts set forth on Schedule I to Exhibit C-1.
(2) Refunding Base Rental. In order to pay the principal of and interest on the Outstanding 2005 Series A Bonds, the Department shall pay Base Rental hereunder at such semiannual amounts set forth on Schedule $\Pi$ to Exhibit C-1.

The Prior Base Rental described in subparagraph (1) of paragraph (a) of this Section 3 and the Refunding Base Rental described in subparagraph (2) of paragraph (a) of this Section 3 shall constitute the Base Rental hereunder. If an event of default shall occur under Section 6.1 hereof, no acceleration of the Base Rental or any Additional Rental hereunder shall be permitted."

## SECTION A4. Continuing Disclosure.

The Department and, pursuant to the Indenture, the Trustee, covenant and agree that they will comply with and carry out all of the provisions of the Continuing Disclosure Agreement. Notwithstanding any other provision of this lease, failure of the Trustee or the Department to comply with the Continuing Disclosure Agreement shall not be considered a breach or event of default; however, any registered owner of 2005 Series A Bonds or Beneficial Owner may take such actions as may be necessary and appropriate, including seeking mandate or specific performance by court order, to cause the Trustee or the Department, as the case may be, to comply with its obligations under the Indenture or this Section, as applicable. For purposes of this Section, "Beneficial Owner" means any person which has or shares the power, directly or indirectly, to make investment decisions concerning ownership of any 2005 Series A Bonds (including persons holding 2005 Series A Bonds through nominees, depositories or other intermediaries).

## SECTION A5. Amendment.

This First Amendment to Lease Purchase Agreement has been authorized, executed and delivered by the Authority and the Department in accordance with Section 5.4 of the Lease Purchase Agreement, and the Authority and the Department do hereby both find and determine that this amendment shall not materially adversely affect the interests of the Holders of the Bonds.

SECTION A6. Execution.
This First Amendment to Lease Purchase Agreement may be executed in any number of counterparts, each of which shall be deemed to be an original, but all together shall constitute but one and the same agreement. It is also agreed that separate counterparts of this First Amendment to Lease Purchase Agreement may be separately executed by the Authority and by the Department, all with the same force and effect as though the same counterpart had been executed by both the Authority and the Department.

IN WITNESS WHEREOF, the Authority and the Department have caused this First Amendment to Lease Purchase Agreement to be executed by their respective officers thereunto duly authorized, all as of the day and year first above written.

## SAN FRANCISCO STATE BUILDING AUTHORITY



STATE OF CALIFORNIA
DEPARTMENT OF GENERAL SERVICES

By
Director

IN WITNESS WHEREOF, the Authority and the Department have caused this First Amendment to Lease Purchase Agreement to be executed by their respective officers thereunto duly authorized, all as of the day and year first above written.

## SAN FRANCISCO STATE BUILDING AUTHORITY

By $\qquad$
Authorized Officer
STATE OF CALIFORNIA DEPARTMENT OF GENERAL SERVICES



Xpersonally known to me
$\square$ proved to me on the basis of satisfactory evidence to be the person(s) whose name(s) is/are subscribed to the within instrument and acknowledged to me that he/she/they executed the same in his/her/their authorized capacity(ies), and that by his/her/their signature(s) on the instrument the person(s), or the entity upon behalf of which the person(s) acted, executed the instrument.

WITNESS my hand and official seal.

Place Notary Seal Above


OPTIONAL
Though the information below is not required by law, it may prove valuable to persons relying on the document and could prevent fraudulent removal and reattachment of this form to another document.

## Descriptior of Attached Document

Title or Type of Dooument:
Document Date:


Number of Pages: $\qquad$
Signer(s) Other Than Named Above:
Capacity(ies) Claimed by Signer(s)


Signer's Name:
Corporate Officer - Title(s): Partner — $\square$ Limited $\square$ General Attorney in Fact
TrusteeGuardian or ConservatorOther: $\qquad$


## CALIFORNIA ALL-PURPOSE ACKNOWLEDGMENT




D personally known to me
$\square$ proved to me on the basis of satisfactory evidence to be the persons) whose names) is/are subscribed to the within instrument and acknowledged to me that he/she/they executed the same in his/her/their authorized capacity(ies), and that by his/her/their signatures) on the instrument the persons), or the entity upon behalf of which the persons) acted, executed the instrument.


## EXHIBIT A

## LEGAL DESCRIPTION OF SITE

At that certain real property situated in the City and county of San Francisco, State of California, particularly described as follows:

BEGINNING at a point formed by the intersection of the Southerty line of Golden Gate Avenue with the Westerly line of Larkin Street, thence Southerly and along the Westerly line of Larkin Street 275 feet to the Northerly line of McAllister Street; thence Westerly and along the Northerly line of McAllister Street 412.50 feet to the Eastenly line of Polk Street; thence Northeriy and along the Eastorly line of Poik Street 275 feet to the Southerly line of Golden Gate Avenue; thence Easterly and along the Southerly line of Golden Gate Avenue 412.50 feet to the point of beginning.

## EXHIBIT C-1

## SCHEDULE I

## Prior Base Rental Payments

| Base Rental |  |  |  | Prepayment |
| :---: | :---: | :---: | :---: | :---: |
| Payment Date | Principal | Interest | FY Total | Price* |
| May 15, 2006 |  | \$1,399,675 | \$ 1,399,675 | \$48,620,000 |
| November 15, 2006 | \$11,155,000 | 1,399,675 |  | 37,465,000 |
| May 15, 2007 |  | 1,065,025 | 13,619,700 | 37,465,000 |
| November 15, 2007 | 11,785,000 | 1,065,025 |  | 25,680,000 |
| May 15, 2008 |  | 770,400 | 13,620,425 | 25,680,000 |
| November 15, 2008 | 12,455,000 | 770,400 |  | 13,225,000 |
| May 15, 2009 |  | 396,750 | 13,622,150 | 13,225,000 |
| November 15, 2009 | 13,225,000 | 396,750 |  | 0 |
| May 15, 2010 |  |  | 13,621,750 |  |
| November 15, 2010 |  |  |  |  |
| May 15, 2011 |  |  |  |  |
| November 15, 2011 |  |  |  |  |
| May 15, 2012 |  |  |  |  |
| November 15, 2012 |  |  |  |  |
| May 15, 2013 |  |  |  |  |
| November 15, 2013 |  |  |  |  |
| May 15, 2014 |  |  |  |  |
| November 15, 2014 |  |  |  |  |
| May 15, 2015 |  |  |  |  |
| November 15, 2015 |  |  |  |  |
| May 15, 2016 |  |  |  |  |
| November 15, 2016 |  |  |  |  |
| May 15, 2017 |  |  |  |  |
| November 15, 2017 |  |  |  |  |
| May 15, 2018 |  |  |  |  |
| November 15, 2018 |  |  |  |  |
| May 15, 2019 |  |  |  |  |
| November 15, 2019 |  |  |  |  |
| May 15, 2020 |  |  |  |  |
| November 15, 2020 |  |  |  |  |
| May 15, 2021 |  |  |  |  |
| November 15, 2021 |  |  |  |  |
| Total | \$48,620,000 | \$7,263,700 | \$55,883,700 |  |
| * The Prepayment $\mathbf{P}$ made as scheduled. be paid under the Lea included to determine | shown is the es not includ or the Indentu total prepay | principal am remium or in such premiu ice. | uming that all other amount erest or other | payments are $y$ be required to if any, must be |

## EXHIBIT C-1

## SCHEDULE II

## Refunding Base Rental Payments

## Base Rental <br> Payment Date

May 15, 2006
November 15, 2006
May 15, 2007
November 15, 2007
May 15, 2008
November 15, 2008
May 15, 2009
November 15, 2009
May 15, 2010
November 15, 2010
May 15, 2011
November 15, 2011
May 15, 2012
November 15, 2012
May 15, 2013
November 15, 2013
May 15, 2014
November 15, 2014
May 15, 2015
November 15, 2015
May 15, 2016
November 15, 2016
May 15, 2017
November 15, 2017
May 15, 2018
November 15, 2018
May 15, 2019
November 15, 2019
May 15, 2020
November 15, 2020
May 15, 2021
November 15, 2021
Total

Principal
Interest

| $\$ 5,018,250$ | $\$ 5,018,250$ |
| ---: | ---: |
| $5,018,250$ |  |
| $5,018,250$ | $10,036,500$ |
| $5,018,250$ |  |
| $5,018,250$ | $10,036,500$ |
| $5,018,250$ |  |
| $5,018,250$ | $10,036,500$ |
| $5,018,250$ |  |
| $5,018,250$ | $10,036,500$ |
| $5,018,250$ |  |
| $4,704,000$ | $22,292,250$ |
| $4,704,000$ |  |
| $4,373,750$ | $22,287,750$ |
| $4,373,750$ |  |
| $4,026,625$ | $22,285,375$ |

4,026,625
3,661,625
3,661,625
3,278,000
3,278,000
2,874,625
2,874,625
2,450,625
2,450,625
2,004,875
2,004,875
1,536,125
1,536,125
1,043,375
1,043,375
525,375
525,375
$\$ 111,140,500 \quad \$ 312,620,500$

## Prepayment Price*

$\$ 201,480,000$
201,480,000
201,480,000
201,480,000
201,480,000
201,480,000
201,480,000
201,480,000
201,480,000
188,910,000
188,910,000
175,700,000
175,700,000 161,815,000
161,815,000
147,215,000
147,215,000 131,870,000
131,870,000
115,735,000
115,735,000

$$
98,775,000
$$

98,775,000
80,945,000
80,945,000
62,195,000
62,195,000
42,485,000
42,485,000
21,765,000
21,765,000
0

[^19]
## Appendix D1-Government Code 14682

## California Government Code 14682

14682. (a) Final determination of the use of existing state-owned and state-leased facilities that are currently under the jurisdiction of the Department of General Services by state agencies shall be made by the Department of General Services.
(b) A request of an agency that is required to be made to and approved by the Department of General Services to acquire new facilities through lease, purchase, or construction shall first consider the utilization of existing state-owned, state-leased, or state-controlled facilities before considering the leasing of additional facilities on behalf of a state agency. If no available appropriate state facilities exist, the Department of General Services shall procure approved new facilities for the agency that meet the agency's needs using cost efficiency as a primary criterion, among other agency-specific criteria, as applicable.
(c) When tenant state agencies located in existing state-owned or state-leased facilities vacate their premises, they shall continue paying rent for the facilities unless and until a new tenant can be assigned or until the Department of General Services can negotiate a mutual termination of the lease. If the department generates the tenant's relinquishment, or if the tenant is vacating in accordance with the provisions of its lease agreement, the tenant shall not be obligated to pay rent after vacating the premises.

An act to amend Section 14669.5 of, and to add Section 14669.8 to, the Government Code, relating to state real property, and declaring the urgency thereof, to take effect immediately.
[Approved by Governor September 21, 1993. Filed with Secretary of State September 22, 1993.]

The people of the State of California do enact as follows:
SECTION 1. Section 14669.5 of the Government Code is amended to read:
14669.5. (a) Notwithstanding any other provisions of law, the Director of General Services may enter into an additional amendment to the existing joint powers agreement with the Community Redevelopment Agency of the City of Los Angeles dated June 30, 1982, in connection with the financing, planning, acquisition, equipping, furnishing, and construction or renovation of an additional office building or buildings and parking facilities in the City of Los Angeles in near proximity to the Ronald Reagan State Building and in connection therewith may enter into a lease-purchase agreement or agreements, an agreement for the appointment of a bond trustee, and an agreement or agreements for the Department of General Services to act as agent for acquisition, planning, and construction or renovation matters, each of which agreements shall be with the joint powers authority created under the joint powers agreement. The amendment to the existing joint powers agreement shall provide that any authorization under the joint powers agreement for the joint powers authority to acquire property by means of condemnation proceedings shall not include the power to condemn the property on which was located, as of January 1, 1991, that certain homeless women's housing and day care center commonly known as the Downtown Women's Center, which property is legally described as set forth below. The lease-purchase agreement or agreements may provide for space to be used for private commercial purposes. The director shall notify the chairperson of the Joint Legislative Budget Committee or his or her designee, and the chairpersons of the cominittees in each house which consider appropriations, of his or her intention to execute the lease-purchase agreement or agreements at least 20 days prior to its execution.
The property referred to above is legally described as follows:
THAT PORTION OF THE PROPERTY OF C.E. THOM, IN THE CITY OF LOS ANGELES, COUNTY OF LOS ANGELES, STATE OF CALIFORNIA, AS PER MAP RECORDED IN BOOK 72, PAGE 45 OF MISCELLANEOUS RECORDS IN THE OFFICE OF THE COUNTY RECORDER OF SAID COUNTY, DESCRIBED AS

FOLLOWS: BEGINNING IN THE NORTHWEST LINE OF LOS ANGELES STREET, 77 FEET WIDE, AS ESTABLISHED BY THE CITY ENGINEER OF SAID CITY, DISTANT THEREON SOUTH 38 DEGREES 41 FEET 30 INCHES WEST 219.30 FEET FROM THE SOUTHWEST LINE OF THIRD STREET, 60 FEET WIDE, AS ESTABLISHED BY SAID ENGINEER; THENCE NORTH 54 DEGREES 24 FEET WEST 124.05 FEET TO THE SOUTHEAST LINE OF DOMITILA COHN PANORAMA PROPERTY AS PER MAP RECORDED IN BOOK 12, PAGE 161 OF MAPS IN THE OFFICE OF THE COUNTY RECORDER OF SAID COUNTY; THENCE ALONG SAID LINE SOUTH 34 DEGREES 05 FEET WEST 25.79 FEET TO AN ANGLE POINT THEREIN; THENCE ALONG SAID LINE SOUTH 51 DEGREES 45 FEET WEST 16.54 FEET TO THE NORTHEAST LINE OF LAND DESCRIBED IN DEED RECORDED IN BOOK 3746, PAGE 101 OF DEEDS, RECORDS OF SAID COUNTY; THENCE ALONG SAID NORTHEAST LINE SOUTH 43 DEGREES 50 FEET EAST 126.61 FEET TO SAID NORTHWEST LINE OF LOS ANGELES STREET; THENCE ALONG SAID STREET, NORTH 38 DEGREES 41 FEET 30 INCHES EAST 65 FEET TO THE POINT OF BEGINNING. TOGETHER WITH: THAT PORTION OF THE PROPERTY OF C.E. THOM, IN THE CITY OF LOS ANGELES, COUNTY OF LOS ANGELES, STATE OF CALIFORNIA, AS PER MAP RECORDED IN BOOK 72, PAGE 45 OF MISCELLANEOUS RECORDS, IN THE OFFICE OF THE COUNTY RECORDER OF SAID COUNTY, DESCRIBED AS FOLLOWS: BEGINNING AT THE INTERSECTION OF THE NORTHERLY LINE OF THE BAKER TRACT, AS PER MAP RECORDED IN BOOK 5, PAGE 459, MISCELLANEOUS RECORDS OF SAID COUNTY, WITH THE WESTERLY LINE OF LOS ANGELES STREET, AS WIDENED BY DECREE OF CONDEMNATION RECORDED IN BOOK 2088, PAGE 256 OF DEEDS; THENCE NORTH 38 DEGREES 35 FEET EAST ALONG SAID LINE OF LOS ANGELES STREET, 50.45 FEET; THENCE NORTH 43 DEGREES 40 FEET WEST, PARALLEL WITH SAID NORTHERLY LINE OF THE BAKER TRACT, AND 50 FEET AT RIGHT ANGLES THEREFROM, 130 FEET, MORE OR LESS, TO A POINT IN THE SOUTHEASTERLY LINE OF DOMITILA COHN PANORAMA PROPERTY, AS PER MAP RECORDED IN BOOK 12, PAGE 161 OF MAPS, IN THE OFFICE OF THE COUNTY RECORDER OF SAID COUNTY; THENCE SOUTH 51 DEGREES 45 FEET WEST ALONG SAID SOUTHEASTERLY LINE, 50 FEET, MORE OR LESS, TO SAID NORTHERLY LINE OF SAID BAKER TRACT; THENCE SOUTH 43 DEGREES 40 FEET EAST ALONG SAID NORTHERLY LINE OF SAID BAKER TRACT, 138 FEET TO THE POINT OF BEGINNING.
(b) In as much as it is in the best interest of the people of the State of California to consolidate state offices in the City of Los Angeles as
described in subdivision (a), at the earliest opportunity, a "design-build" concept may be utilized in meeting the objective of this section.
(c) Notwithstanding any other provision of law, the joint powers authority described in subdivision (a) shall have the authority to borrow from the Pooled Money Investment Account as provided in Sections 16312 and 16313.

SEC. 2. Section 14669.8 is added to the Government Code, to read:
14669.8. (a) Notwithstanding any other provision of law, the Director of General Services may enter into an amendment to the existing joint powers agreement with the San Francisco Redevelopment Agency in connection with the redevelopment of the 350 McAllister/455 Golden Gate block in the City and County of San Francisco. The redevelopment shall include, but not be limited to, demolition of existing structures, renovation, financing, planning, acquisition, construction and equipping, and furnishing of new state office buildings and parking facilities, and any betterments, improvements, and facilities related thereto, in the San Francisco Civic Center Area. In connection therewith, the director may enter into a lease-purchase agreement, an agreement for the appointment of a bond trustee, any other documents and agreements in connection with the financing by sale of bonds or otherwise of the development, and an agreement for the department to act as agent for acquisition, planning, and construction matters, each of which agreements shall be with the joint powers authority created under the joint powers agreement. In connection with the development of any agreements authorized by this section or any work or expenses related thereto, the joint powers authority may use any funds lawfully available to it for those purposes, and the department is empowered to use and expend those funds in accordance with the terms of any agreement between the department and the joint powers authority for the carrying out of the works on the development. The Treasurer shall be agent for sale, as defined in Chapter 9 (commencing with Section 5700) of Division 6 of Title 1, for any financing authorized by this section.
(b) In as much as it is in the best interest of the people of the State of California to consolidate state offices in the San Firancisco Civic Center Area as described in subdivision $(\mathrm{a})$ at ${ }^{\dagger}$ the earliest opportunity, a "design-build" concept may be utilized in meeting the objective of this section.
(c) Notwithstanding any other provision of law, the joint powers authority described in subdivision (a) shall have the authority to borrow from the Pooled Money Investment Account as provided in Sections 16312 and 16313.

SEC. 3. Notwithstanding any other provision of law, the Director of General Services may sell or exchange, based on current market value and upon any terms and conditions, and with any reservations and exceptions, deemed by the director to be in the state's best
interest, the state-owned property, together with improvements, located at 525 Golden Gate Avenue in the City of San Francisco. The net proceeds from the sale or exchange shall be deposited in the General Fund and be available for appropriation in accordance with section 15863 of the Government Code.
SEC. 4. The Legislature hereby finds and declares the following:
(a) Based upon information contained in a statewide property inventory, the state has substantial real estate needs and resources.
(b) The Department of General Services has developed a San Francisco/ Qatdand State Facilities Plan, that utilizes the information contained in the inventory to create a framework of management principles and strategies to guide the state's real estate decisions through the next 10 years. The plan incorporates numerous strategies that consolidate state agencies, reduces the number of leased facilities, creates a strong state presence in San Francisco, and improves access to the state's clientele base.
(c) The state's real estate needs and the satisfaction of those needs, whether by redeployment of existing state property, acquisition, leasing, or construction, require thoughtful strategic planning and the coordinated effort of all departments.
SEC. 5. It is the intent of the Legislature to support the recommendations of the San Francisco/Oakland State Facilities Plan. With respect to the San Francisco Civic Center portion of the plan, it is the further intent of the Legislature that the Department of General Services utilize the following parameters for reviewing and implementing real estate and asset management decisions:
(a) Maintain a strong presence of state offices in San Francisco by maintaining the location of the current statewide-serving agencies and future plans to site additional agency offices in the San Francisco Civic Center.
(b) Maintain the location of the local serving general offices in the downtown or neighborhood areas.
(c) Consolidate San Francisco general office space in the civic center.
(d) Maximize the number of state offices housed in state-owned buildings to ensure that the significant long-term savings from the occupancy of owned buildings accrues to the state.
(e) Consider the historic value and traditional use of 350 McAllister Street to ensure that rehabilitation of this asset is sensitive to those issues.
(f) Ensure that the full value of the state's real estate assets are realized through programs for the intensification of development on appropriate lands or the disposition of surplus lands, or both.
(g) Ensure that the public is well-served in the noncentral business district areas through the creation of consolidated service centers.

SEC. 6. The Director of General Services may lease any state-owned real properties that are required to meet the intent of this act to either the Los Angeles or San Francisco joint powers
authority for a term commensurate with any bond issue.
SEC. 7. This act is an urgency statute necessary for the immediate preservation of the public peace, health, or safety within the meaning of Article IV of the Constitution and shall go into immediate effect. The facts constituting the necessity are:
In order for the financing and construction of state office and parking facilities to commence as soon as possible, it is necessary that this act take effect immediately.

## CHAPTER 430

An act to add Sections 14016, 14669.11, 14669.12, and 15819.32 to, and to repeal and add Section 14669.9 of, the Government Code, and to amend Item 1760-301-768 of Section 2.00 of the Budget Act of 1.993, relating to state real property, making an appropriation therefor, and declaring the urgency thereof, to take effect immediately.
[Approved by Governor September 21, 1993. Filed with Secretary of State September 22, 1993.]

The people of the State of California do enact as follows:
SECTION 1. Section 14016 is added to the Government Code, to read:
14016. (a) The Director of General Services, as agent for the Department of Transportation, may enter into an agreement to purchase, lease-purchase, or lease with an option to purchase or exchange real property in the City of San Bernardino for the purpose of providing office and parking facilities, and any other improvements, betterments, and facilities related thereto, in order to allow consolidation of the offices of the Department of Transportation in the Riverside/San Bernardino region.
(b) The Department of Transportation shall take necessary actions to ensure that its annual budget includes all payments which may be necessary to satisfy the obligation for the office and parking facilities authorized pursuant to subdivision (a).
(c) Following the procurement and occupancy of the building and facilities described in subdivision (a), the Department of Transportation may lease or sell the office building at 247 West 3rd Street in the City of San Bernardino. The net proceeds of that lease or sale shall be applied toward any obligations undertaken pursuant to subdivision (a).
(d) Notwithstanding subdivision (a), the office and parking facilities obtained by the Department of General Services pursuant to subdivision (a) shall be and remain under the jurisdiction and control of, and shall be operated and maintained by, the Department of Transportation. Construction or acquisition of any office and parking facilities utilizing the financing methods authorized by
$\square$

- Appendix D3 - San FranciscoOakland State Facilities Plan (1992) (Excerpts)


## San Francisco/Oakland State Facilities Plan

## San Francisco/Oakland State Facilities Plan

May 1992
State of California
Pete Wilson, Govemor
State and Consumer Service Agency
Bonnie Guiton, Secretary
Department of General Services
John Lockwood, Director
Loren C. Smith, Deputy Director

Managed by:
Office of Project Development and Management
Margaret K. Hudson, Chief
Ted Cook, Project Director
Judy Putman, Project Planner

Consultant Team:
ROMA Design Group
Planners and Architects
Keyser Marston Associates, Inc.
Economic Analysis
Claire Anspach, IBD
Programming
Gabriel-Roche, Inc.
Policy Analysis

## Table of Contents

Study Summary
History ..... i
Study ..... ii
Scope ..... iii
Process ..... iv
The Plan ..... v
Management Principles ..... v
Implementation Strategy ..... vi
Service Center Strategy ..... vii
Under-utilized Property Strategy ..... vii
Process
Purpose of the Study ..... 1.1
Study Area ..... 1.1
Participants ..... 1.1
Overview of Process ..... 1.2
Data Gathering/Evaluation Phase ..... 1.2
Space Programming Phase ..... 1.2
Process Flow Chart ..... 1.3
Plan Development Phase ..... 1.4
Regional Distribution ..... 1.4
Local Consolidation ..... 1.4
Implementation ..... 1.4
The Plan ..... 1.5
Specific Elements of the Process ..... 1.6
Program Data Collection Process ..... 1.6
Space Needs Forecast Process ..... 1.7
Lease Analysis Process ..... 1.8
Policy Identification Process ..... 1.9
Findings
Program Summary ..... 2.1
Overview ..... 2.1
Employment Projections ..... 2.2
Distribution of Agencies ..... 2.3
Space Need Projections ..... 2.3
Existing Facilities ..... 2.4
Owned vs. Leased Space ..... 2.5
Service Areas/Potential for Consolidation ..... 2.6
Lease Analysis ..... 2.7
Lease Process ..... 2.7
Results of Current Lease Process ..... 2.7
Paradigm .....  2.8
Service Paradigm .....  2.9
State Employee Paradigm ..... 2.10
Lowest Cost Paradigm ..... 2.11
Conclusions ..... 2.12
Plan
Overview ..... 3.1
Space Needs ..... 3.1
Approach ..... 3.1
Regional Distribution ..... 3.2
Local Consolidation ..... 3.3
Evaluation Criteria ..... 3.3
State Ownership of Facilities ..... 3.3
Evaluation of State Development Opportunities in San Francisco ..... 3.4
Comparison of Private Sector Development Altematives in San Francisco3.5
Evaluation of Development Opportunities in Oakland ..... 3.6
Comparison of Private Sector Development Alternatives in Oakland ..... 3.6
Implementation ..... 3.7
Existing Private Sector Lease Costs ..... 3.7
Strategy 1 ..... 3.8
Strategy 2 ..... 3.8
Strategy 3 ..... 3.8
Evaluation ..... 3.8
Alternative Strategies Analysis ..... 3.9
The San Francisco/Oakland State Facilities Plan ..... 3.11
Implementation Strategy ..... 3.11
Action Items ..... 3.13
Service Center Strategy ..... 3.16
Service Center Concept ..... 3.16
Geographic Locations .....  3.16
Service Center Strategies Map ..... 3.17
Service Center Recommendations ..... 3.18
Under-utilized Property Strategy ..... 3.19
Candidate Properties for Change of Use .....  3.19
Properties Which are Not Candidates for Change of Use .....  3.22
Appendix A
Evaluation of Development Altematives ..... A. 1
Description and Evaluation of Alternatives ..... A. 2
Summary of State Development Opportunities in San Francisco ..... A. 2
DGS Property in Civic Center Area ..... A. 2
Other State Property ..... A. 4
Private Sector Real Estate Opportunities in San Francisco ..... A. 6
Evaluation of Build-to-Suit Alternatives ..... A. 6
Evaluation of Purchasing an Existing Building ..... A. 6
Evaluation of Consolidated Lease Altematives ..... A. 7
State Development Opportunities in Oakland ..... A. 8
DGS Property ..... A. 8
Other Public Sector Property in Downtown Oakland ..... A. 8
Private Sector Real Estate Opportunities in Oakland ..... A. 9
Evaluation of Build-to-Suit by Private Developer ..... A. 9
Evaluation of Purchasing an Existing Building ..... A. 9
Evaluation of Consolidated Lease Altemative ..... A. 9
Summary Evaluation of Development Alternatives ..... A. 10
Assest: State-Owned Buildings and Properties ..... A. 12
Summary of State-Owned Buildings in Study ..... A. 12
Process for Analysis of Rehab. vs. New Construction ..... A. 12
505 Van Ness Ave. ..... A. 13
525 Golden Gate Ave. ..... A. 14
455 Golden Gate Ave. ..... A. 15
350 McAllister St. ..... A. 16
745 Franklin St. Vicinity including EDD Building ..... A. 17
150 Oak St. (CalTrans) ..... A. 18
1111 Jackson St. ..... A. 19
Oakland Downtown Vicinity Map ..... A. 20
Appendix B
Development Cost Summary ..... B. 1
Glossary of Terms
Acknowledgments

## Overview

The Plan establishes a series of Management Principles to guide the management of the State's general office real estate assets in the San Francisco and Oakland Study Area over the course of the next 10 years. Based upon the Principles, an Implementation Strategy and Action Items are presented along with strategies to guide the development of local Service Centers and Under-utilized Properties.

## Space Needs

As described in Chapter 2, the State's Space Need in San Francisco for consolidatable general office space at the 5 year (1997) projection is 1.3 million usable square feet (USF). The 5 year projected need in Oakland is 461,000 USF bringing the total need for the two cities to $1,751,000$ USF, assuming no geographic relocation of agencies. The need in San Francisco can be characterized as predominantly statewide-serving ( 660,000 USF) with approximately 150,000 USF of regional-serving (Bay Area) and the balance serving the local population. The office projections for Oakland are predominantly regional ( 147,000 USF) or local-serving office facilities. Currently, there are very few statewide-serving offices in Oakland, except for the University of Califormia which is not included in the Study.
Subtracting the relatively new DGS building at 505 Van Ness Ave. and other miscellaneous buildings owned by agencies other than DGS, from the Total Need, the Net Space Need, based upon current distribution of offices for San Francisco, becomes 966,000 USF for San Francisco and 351,000 USF for Oakland.

## Approach

Regional Distribution, Local Consolidation and Implementation concepts were analyzed to establish the Plan's guiding Principles. The analytic process leading to the Plan and its Principles is described on the following pages.

## The Plan includes:

- Principles
- Implementation Strategy/Action Items
- Service Center Strategy
- Under-utilized Property Strategy



## Regional Distribution

Following the projection of the Space Need for the 5 and 10 year horizons, three theoretical Paradigms were developed to identify optimum locations for State facilities. As discussed in Chapter 2, the paradigms hypothesized the optimum location for the lowest cost (based upon current leases), the most convenience to employees (commute distance/time) and the most convenience to the public using State facilities. All of the paradigms pointed to the Richmond/Hayward corridor and particularly Oakland as the optimum location for State office facilities. While helpful in providing an overview, the unconstrained or theoretical nature of the paradigm models provided limited guidance in establishing realistic locational strategies.
Therefore, the models were modified to include the following constraints:

- The historical presence of statewide facilities in San Francisco, some for as long as 100 years
- Business disruption due to relocation
- Employee dislocation/relocation
- Economic loss to the local community
- Relocation costs

In evaluating the distribution of the Space Need to Oakland and San Francisco, it was clear that local-serving uses must remain in the local areas. At an early stage in the Study, the potential to relocate the major statewideserving agencies to Sacramento was explored. However, when the substantial costs associated with business disruption, employee dislocation, economic loss to the community and relocation were added to the costs of new facilities, it was difficult to justify the move. A second alternative looked at relocating statewide-serving agencies to Oakland. Again, while the distance would not involve relocation costs for employees, and employee dislocation would be less of an issue, the factors of business disruption, economic loss to the community, and the loss of the historic presence of these facilities in San Francisco would argue against relocation of the large facilities. Further, the relocation of large agencies which generally occupy an entire building is logistically more difficult. Therefore, it was determined that a guiding Principle would be that the State maintain a strong presence of State Offices in San Francisco, including all statewide-serving and local uses.

The corollary Principle states that regional-serving facilities should be relocated to Oakland in a planned manner along with miscellaneous facilities and incremental growth.

The State has established a goal to consolidate general State office facilities in defined geographic areas to improve functional efficiency and create a presence of State govemment. It is clear that given the recommended distribution of general offices in San Francisco and Oakland, an additional Principle should be to consolidate the general offices in the Central Business District (CBD) area of the two cities. Location in the central city permits the use of existing transportation and services, provides economic support to the local community and maximizes the use of existing State real estate assets.

## Local Consolidation

With the establishment of the Regional Distribution Principles, the next step was to examine the factors which determine the location of the State facilities within the respective Central Business District areas. The State-owned real estate assets within the two CBD's targeted for consolidation were evaluated and ranked in order of their ability to meet the space needs. Opportunities were considered for development of the Department of General Service's Property and on property owned by other State agencies. The State development opportunities were evaluated and ranked based upon the evaluation criteria shown to the side.

The development of State-owned property was then compared and contrasted with various private sector development alternatives to determine if they were more cost effective in meeting the needs of the State. A detailed description of the State's and private sector's development altematives and the evaluation is included in the Appendix.

## State Ownership of Facilities

Prior studies by the Auditor General, the Little Hoover Commission, and analysis prepared for this Study, indicate that considerable savings accrue to the State when they occupy State-owned buildings rather than lease from the private sector. The analysis performed for this Study compared projected market rents against the amortized costs of owned space over 30 years. This analysis assumed a normal business cycle, used historical rents as a basis for rental projections and used construction estimates from reliable industry sources. Therefore, a guiding Principle should be to own/occupy rather than to lease.

## Evaluation Criteria

Physical Facilities

- PhysicallBuilding Evaluation
- Life Safety Considerations
- Building Condition and Remaining Useful Life
- Quality of the Work Environment
- Space Efficiency

Contribution to Goal of Consolidation

- Achievable Usable Square Feet


## Locational Considerations

- Proximity to Multiple Modes of Transit
- Potential to Provide Adequate, Convenient Parking
- Image as an Identifiable Statel Governmental Service Concentration
- Central location to the State Employees' Place of Residence
- Central location to the Public User or Client

Availability/Timing Considerations

- Ownership or Control of Property
- Community Support
- CEQA Clearance
- Schedule/Construction Sequence (estimated move-in date)
- Policy Restrictions

Cost Effectiveness

- Long Term value to the State


## Principle

Maximize the amount of State offices housed in State-owned office buildings to ensure that the significant long term savings from the occupancy of owned buildings accrues to the State.

## Principle <br> Consolidate San Francisco general office ipace in the Civic Center



1assing Concept for Redevelopment of 350 1callister1455 Golden Gate Block in San Francisco :ivic Center.

## ${ }^{\text {roninciple: }}$

Tonsider the historic values and traditional use of 350 McAllister to ensure that chabilitation, expansion or replacement of his asset is sensitive to those issues

## Evaluation of Development Opportunities In San Francisco <br> Buildings/Properties Owned by the Department of General Services

The analysis of the State's development opportunities indicated that, given the amount of State-owned property, the Civic Center is the logical area within San Francisco for consolidation of general offices. The only other location found where one million or more square feet of space could be accommodated would be the proposed Mission Bay area, which is far removed from the existing concentration of State office space and major transit routes.

The analysis indicated that first priority in meeting the Space Need should be to use the existing State-owned buildings and property. In order of suitability for consolidation of State office space, 505 Van Ness Ave. has been rated highest. It is a DGS-owned, relatively new building which is well located in the San Francisco Civic Center.

The redevelopment of the 455 Golden Gate/350 McAllister block to a greater intensity of development ranks high on the list as a cost effective development alternative. The redevelopment allows for maximum consolidation of State facilities on State-owned property while enhancing the functioning of the courts and general offices. The long term value of the property would be significantly enhanced with a new structure developed in conjunction with the restoration of 350 McAllister St .

The rehabilitation of the two buildings on Golden Gate Ave., (525 and 455) are rated equally in all categories. Both buildings are of a similar age and condition, and while a detailed analysis of the condition of 455 Golden Gate Ave. has not been undertaken to date, it is assumed that a similar level of rehabilitation would be necessary for both buildings.

The 350 McAllister building is a historic building with an important ceremonial position on the Civic Center Plaza. If rehabbed as an office building without base isolation (a foundation construction technique designed to reduce the foundation forces transmitted to the building structure) it ranks in a position similar to that of 455 and 525 Golden Gate. When rehabbed as a court with base isolation, the building ranks the lowest of the State initiated alternatives, primarily due to the additional cost. Rehabbing 350 McAllister as a court without base isolation would significantly improve the cost effectiveness and the functioning of the two buildings working together as a unit. For these reasons it is recommended that the State seriously consider removing the base isolation requirement.

## Other State Property

Several properties controlled by other State Agencies offer opportunities for meeting the State's Space Needs. These properties include the EDD property at 745 Franklin St. combined with abandoned CalTrans ROW from the Highway 101 demolition; other property in the 400 block of Franklin St. made available with ramp demolition; the CalTrans District 04 office
building (current legislation requires sale of the property as part of the financing); and the Hastings School of Law property east of 455 Golden Gate Ave. Each of the properties would require acquisition of the land from the controlling agencies or some form of joint development. In addition, since a change of use would be involved, it may be difficult to obtain community or city support for State office development.

## Comparison of Private Sector Development Alternatives in San Francisco

Several private sector altematives were explored in San Francisco. While many ranked well in terms of cost, none were substantially better than the State's development opportunities, and none offered the opportunity to consolidate a significant amount of space. Several opportunities to purchase buildings were explored; however, those which could provide significant space were generally in secondary locations and were separated from the major concentration of existing State facilities in the Civic Center. The older buildings were discounted due to the potential costs associated with seismic and life safety as well as costs for the removal of hazardous materials. Marathon Plaza was discounted because of location and the cost to the State to relocate $500,000 \mathrm{sf}$ of existing private or other governmental tenants.
The only build-to-suit alternative in San Francisco where a significant amount of space could be provided was Mission Bay; however, the site is not convenient to other State or govemmental offices and major transit routes. Additionally, the timing of the development is unknown and the ability to meet the needs of the State in the Study's time frame is questionable.



Oakland City Center Redevelopment area offers multiple sites for Build-to-Suit by the private sector Principle
Consolidate Oakland general offices in the
downtown area near the City Center. Principle
Consolidate Oakland general offices in the
downtown area near the City Center. Principle
Consolidate Oakland general offices in the
downtown area near the City Center.

## Evaluation of Development Opportunities in Oakland

 Buildings/Property Owned by Department of General ServicesDue to the severe damage caused by the Loma Prieta earthquake, a detailed analysis completed in an earlier phase of this Study recommended that the existing building be demolished. The 1111 Jackson St. site was analyzed under two development scenarios. The first proposed developing the site to the current city zoning, which permits approximately 180,000 USF. The second proposed developing the site to a "reasonable development capacity" of 290,000 USF. The full development of the site would not accommodate the consolidation of the State's facilities proposed for Oakland.

## Comparison of the Private Sector Development Alternatives in Oakland

The Oakland build-to-suit alternatives ranked well on most criteria, particularly cost effectiveness. The best of these build-to-suit options would appear to be at Oakland City Center, which has at least two sites with combined capacity of over 800,000 USF and offers the best opportunity in Oakland to consolidate the State's office space needs. The sites are entitled and it is anticipated that expedited approvals could ensure move-in as early as three and a half years. Other opportunities exist at sites in the Kaiser Center and property along Broadway St. owned by the Redevelopment Agency.
Few options are available in Oakland to purchase an existing building which could meet the State's Space Needs. The most likely candidate, the Rotunda, a converted department store near the City Hall, offers considerable problems in converting a retail facility to a modern office structure. Given the relatively small size of the structure, the benefit to the State does not outweigh the potential risks.

The Kaiser Center offered the only space to consolidate leases; however it was not judged to be a viable altemative. The age of the building, the potential for hazardous material problems, deficiencies in meeting current seismic criteria and other life safety issues would rank this alternative far below the other available alternatives.

## Implementation

With the establishment of the Local Consolidation Principles, the next step was to identify and test strategies for implementation and to establish Principles to guide the implementation process. Based upon the Principles for geographic distribution and consolidation of the State's offices, strategies were developed to evaluate various development scenarios. A series of strategies was explored combining the highest ranked San Francisco and Oakland development alternatives to meet the Total Net Need.

The primary emphasis of the analysis was to determine the cost effectiveness of each strategy compared to the State's current program of predominately leasing space in the private market. The table to the side summarizes the capital cost of the State's existing private sector lease program. The capital cost of State facilities to meet the Net Need of $1,317,000$ USF is $\$ 361,343,000$. The analysis assumes that 455 Golden Gate Ave., the only currently occupied State-owned building, will be rehabilitated to current standards. It also assumes that the balance of the space required to meet the State's need will be leased from the private sector at current rates for Class A buildings in downtown Oakland and San Francisco. The capital costs used in the strategy analysis are for comparison purposes and should not be used for project budgeting. The project costs included demolition, hazardous materials abatement, shell and core construction, tenant improvements, modular partitioning systems, real estate costs, land cost, financing costs (exclusive of amortization), project soft costs, project contingency, development fees and profit on the private sector initiated development. The capital cost of leased space was determined by capitalizing the lease payments over a period of 30 years. Relocation and other costs, such as the expense of surge space were not considered. These costs were considered to be similar in all strategies since each of the buildings will have to be vacated during the rehabilitation process. A summary of the costs used in the analysis for each strategy is included in the Appendix.

The implementation strategies analyzed are described in the following text and their costs are summarized in the Analysis of Altemative Strategies table on the next page.

Existing Private Sector Lease Costs (Do Nothing Alternative)

| San Francisco | USF | Capital $\$$ |
| :--- | :---: | :---: |
| 455 Golden Gate (office) | 287,000 | $\$ 77,280,000$ |
| Lease Space | 679,000 | $\$ 197,423,000$ |
| Sub-Total | 966,000 | $\$ 274,703,000$ |

\$284 per USF

| Oakland | USF | Capital \$ |
| :--- | :---: | :---: |
| Leased Space | 351,000 | $\$ 86,640,000$ |
| Sub-Total | 351,000 | $\$ 86,640,000$ |

\$247 per USF

Total Bay Region: 1,317,000 USF
\$361,343,000 Capital
\$274.37 per USF
\$74,060 per Employee

## Strategy 1

Strategy 1 follows the State's current plan to rehabilitate 525 \& 455 Golden Gate Ave. and to restore 350 McAllister St. except that a conventional foundation and bracing system is used rather than base isolation. Due to the limited space available in the San Francisco Civic Center, under this scenario, two large buildings would be required in the Oakland City Center. To provide a balance in space allocation, two statewide agencies would have to be relocated from San Francisco to Oakland which violates the Regional Distribution Principles. To meet the total Space Need, offices are leased in the San Francisco Civic Center area. If the State determines that it is important that 350 McAllister St. continues as a base isolation demonstration project, the project cost would have to be increased.

## Strategy 2

Strategy 2 also rehabilitates 525 and 455 Golden Gate Ave.; however, 350 McAllister St. would be rehabilitated without base isolation as general office space rather than as a court facility. The court's current favorable lease at Marathon Plaza is assumed to be extended for a period of up to 30 years. The courts could be relocated into a new building in the Civic Center near Market St. as part of a future redevelopment project. A new building or combination of buildings would be constructed in Oakland City Center totaling 527,000 USF.

## Strategy 3

Strategy 3 proposes rehabilitation of 525 Golden Gate Ave. and the redevelopment of the $350 \mathrm{McAllister} / 455$ Golden Gate block to a "reasonable development capacity." The historic portion of 350 McAllister St. would be restored and the balance of the block designed and constructed to contain the courts and general office space. The anticipated total capacity of the block is 708,000 USF. A new building or combination of buildings totalling 485,000 USF would be built in the Oakland City Center.

## Evaluation

As seen from the summary of the three strategies shown in the Alternative Strategies Table, Strategy 3 is the most cost effective. The relative cost per USF of office space is $\$ 260$ and the cost per employee housed is $\$ 70,174$. The figures are $5 \%$ lower than the first two strategies and $5 \%$ lower than the current program of leasing. While the percentage savings are modest, the capital savings amounts to $\$ 18,000,000$. More importantly, the redevelopment of the 350 McAllister/455 Golden Gate block would provide the State with more than 500,000 USF of new building. The functional and real estate values would be significantly higher than those gained through the rehabilitation of 30+ year old office buildings. The concentration of State offices in State-owned Civic Center buildings would provide significant long term functional cost savings. Finally, at the end of the 30 year period used to evaluate the cost effectiveness of the strategies, the State will have significant residual value remaining in its real estate assets. Under the current pattern of leasing from the private sector, the State will be left with no residual real estate value.

## Alternative Strategies Analysis

## Strategy 1 <br> 350 McAllister as Court without Base Isolation

| San Francisco | USF | Capital \$ |
| :--- | :---: | :---: |
| 525 Golden Gate (office) | 124,000 | $\$ 36,745,000$ |
| 350 McAllister (courts) | 179,000 | $\$ 61,150,000$ |
| 455 Golden Gate (office) | 287,000 | $\$ 77,280,000$ |
| Lease Space | 75,000 | $\$ 19,000,000$ |
| Sub-Total | 665,000 | $\$ 194,175,000$ |

\$292 per USF

| Oakland | USF | Capital $\$$ |
| :--- | :---: | :---: |
| New Oakland Office \#1 | 326,000 | $\$ 83,100,000$ |
| New Oakland Office\#2 | 326,000 | $\$ 83,100,000$ |
| Sub-Total | 652,000 | $\$ 166,200,000$ |

$\$ 255$ per USF

## Total Bay Region: 1,317,000 USF

\$360,375,000 Capital
\$274 per USF
\$73,847 per Employee

Strategy 2
Courts to Remain at Marathon Plaza

| San Francisco | USF | Capital \$ |
| :--- | :---: | :---: |
| 525 Golden Gate (office) | 124,000 | $\$ 36,745,000$ |
| 350 McAllister (offices) | 179,000 | $\$ 52,753,000$ |
| 455 Golden Gate (office) | 287,000 | $\$ 77,280,000$ |
| Courts-Marathon Plaza | 200,000 | $\$ 59,258,000$ |
| Sub-Total | 790,000 | $\$ 226,036,000$ |

$\$ 286$ per USF

| Oakland | USF | Capital \$ |
| :--- | :---: | :---: |
| New Oakland Office \#1 | 326,000 | $\$ 83,100,000$ |
| Portion of New Oakdand | 201,000 | $\$ 51,236,000$ |
| Sub-Total | 527,000 | $\$ 134,336,000$ |

## $\$ 255$ per USF

Total Bay Region: 1,317,000 USF
\$360,372,000 Capital
\$274 per USF
\$73,847 per Employee

## Strategy 3

Redevelop 350 McAllister and 455 Golden Gate with Courts

| San Francisco | USF | Capital \$ |
| :--- | :---: | :---: |
| S25 Golden Gate (office) | 124,000 | $\$ 36,745,000$ |
| 350 McAllister I <br> 455 Golden Gate <br> Courts \& Offices | 708,000 | $\$ 182,072,000$ |
| Sub-Total | 832,000 | $\$ 218,817,000$ |

\$263 per USF

| Oakland | USF | Capital \$ |
| :--- | :---: | :---: |
| New Oakland Office \#I | 326,000 | $\$ 83,100,000$ |
| Portion of New Oakland | 159,000 | $\$ 40,530,000$ |
| Sub-Total | 485,000 | $\$ 123,630,000$ |
| \$255 per USF |  |  |

Total Bay Region: 1,317,000 USF
\$342,447,000 Capital
$\$ 260$ per USF
\$70,174 per Employee

Existing Private Sector Lease Costs (Do Nothing Alternative)
(See Page 3.7)
Total Bay Region: 1,317,000 USF
\$361,343,000 Capital
\$274.37 per USF
\$74,060 per Employee

## Principle

Ensure a high calibre of building and a quality work place for State employees. The inherent value of the real estate asset will be maintained or enhanced with well-designed and maintained improvements.

## Principle

Preserve and enhance the value of real estate assets with a proactive long term building maintenance program.

## Principle

Maximize the amount of money available to the San Francisco/Oakland DGS building program through the maximum use of funds from the Federal Emergency Management Administration (FEMA) and California Earthquake Safety and Public Rehabilitation Bond Act of 1990.

- The two funding sources offer the ability to fund a significant portion of the State's need to rebuild in San Francisco and Oakland.


## Principle

Ensure that the full value of the State's real estates assets are realized through programs for the intensification of development on appropriate lands and/or the disposition of surplus lands. Use the inherent value of the State's real estate assets to fund the implementation of the San Francisco/Oakland State Facilities Plan.

## Principle

Ensure that the public is well-served in the non-CBD areas through the creation of Service Centers. The opportunity exists to zonsolidate the service uses in owned or 'eased space to increase visibility, accessibility ind presence.

## Principle

Ensure the implementation and maintenance of the Plan through the establishment and naintenance of a multi-disciplinary team rom OREDS, OPDM, OSA and OBG under he authority and responsibility of a desigrated Project Executive.

## Implementation Principles

Based upon the research and analysis conducted during the course of the Study, Implementation Principles have been established to assist in guiding the implementation of the Plan.

## The San Francisco/Oakland State Facilities Plan

The intent of the Plan is to provide a long term "vision" and principles to guide the management and decision making process for San Francisco and Oakland State property. The management of real estate assets is an on-going process and the Plan should be considered a "living document" which changes over time to meet changing needs and economic and market conditions. The Plan is composed of the Management Principles outlined above and the following three Strategies:

- Implementation Strategy
- Service Center Strategy
- Under-utilized Property Strategy


## Implementation Strategy

The Implementation Strategy includes 14 specific Implementation recommendations and Action Items to begin the implementation process.

## Implementation Strategy

The following is a summary of the Plan's Implementation Strategy which was developed in conformance with the Principles. The Strategy also includes specific Action Items related to each of the Principles.
The Department of General Services (DGS) should:

## Regional Distribution

1. Retain all Statewide serving agencies in San Francisco (Supreme and Appellate Courts Judicial Administrative Offices, Department of Industrial Relations, Public Utilities Commission, Department of Insurance).
Consolidate the total projected statewide need of 660,000 (USF) in State owned facilities in the Civic Center.
2. Retain all local serving agencies in San Francisco. Locate the projected local-serving need of 369,000 USF in neighborhood locations or consolidate in the Civic Center.
3. Relocate to Oakland all regional serving agencies and miscellaneous users not required to be in San Francisco. Implement the relocation over time and in concert with the development of new State office facilities in Oakland.

## Local Consolidation

4. Maintain the quality building, 505 Van Ness Ave., as the headquarters of the Public Utilities Commission. 505 Van Ness Ave., satisfies 197,000 USF of the need for statewide serving facilities.
5. Proceed with the rehabilitation of 525 Golden Gate Ave. as planned by DGS.
6. Develop a new or renovated office facility on State owned land in the Civic Center. Analyze the redevelopment potential of the State's property on the 350 McAllister $/ 455$ Golden Gate block. The Plan identifies this block as the optimum location for the consolidation of the State's facilities in the San

Agency Distribution Strategy - S.F.

| Building | Major Tenants |
| :--- | :--- |
| 505 Van Ness | PUC |
| 525 Golden Gate | Insurance <br> S.F.Service Center |
| 350/455 Redevelopment | Courts <br> Justice <br> Industrial Relations <br> Equalization <br> Franchise Tax Board |

Agency Distribution Strategy - Oakland

| Building | Major Tenants |
| :--- | :--- |
| New Bldgs. <br> in City Center | Coastal Conservancy <br>  <br>  <br>  <br>  <br>  <br>  <br>  <br>  <br>  <br>  <br>  <br>  <br>  <br>  <br>  <br> Enkland Servich Health/Hazter <br> Industrial Relations Assoc. <br> Justice <br> Franchise Tax Board <br> Water Resources Control Board |

Candidate Agencies To Move From S.F. To Oakland

| Regional-Serving Agency | USF Need +5 Year |
| :--- | ---: |
| Banking | 24,000 |
| Commerce | 675 |
| Conservation | 10,000 |
| Controller | 900 |
| Corporations | 20,000 |
| Corrections | 14,000 |
| GS. Admin. Hearings | 7,400 |
| Personnel Board | 1,000 |
| Public Defender | 21,000 |
| Public Emp. Relations Bd. | 2,400 |
| Real Estate | 13,000 |
| Savings and Loan | 6,000 |
| S.F. Bay Conserv. \& Develop | 10,000 |
| Coastal Commission | 29,000 |
| Fair Emp. Housing Comm. | 4,000 |
| Food and Agriculture | 1,600 |
| Total | $164,97505 F$ |

[^20]Francisco Civic Center, the facilities would house the courts, judicial administrative offices and other federal offices. The analysis should include the cost of restoring the historic elements of 350 McAllister St. and the development of the balance of the block to the highest reasonable development capacity for the site.
7. Hold all further design work on 350 McAllister St. until the results of the studies on the $350 \mathrm{McAllister} / 455$ Golden Gate block are completed.
8. The DGS should (simultaneously, while studying the $350 \mathrm{McAllister} / 45$ : Golden Gate block) explore other development opportunities to satisfy the consolidation of its facilities in the civic Center area. Opportunities to be explored include: the Hastings College property owned by other State agencies along the Franklin St., such as the EDD property at 745 Franklin St. the CalTrans property at 150 Oak St, and the former Highway 101 ROW.
9. Request CalTrans to hold the property at 150 Oak St. for the temporary housing of agencies in leased space or awaiting relocation to permanent headquarters (pending the results of the above studies).
10. Demolish the 1111 Jackson St. office building in Oakland that was severely damaged in the 1989 earthquake. Simultaneously, DGS should pursue selling the site or trading it for a selected site in the City Center or an equivalent site as identified in item 11 below.
11. Develop a new State office facility in the Oakland City Center redevelopment area, or in another nearby downtown area such as the Kaiser Center. The determination of the location should be made based on the site capacity for current and projected space needs and the economics of the individual opportunities. The State should immediately commence the programming and space planning for the consolidation of facilities and should commence discussions with the City of Oakland regarding development opportunities.
12. Seek funding for two prototype State Service Center, in east and west Bay Area locations, as recommended in the Plan, to consolidate similar service oriented agencies, increase public accessibility, and enhance the cost effectiveness for the State.
13. Commence an aggressive program to pursue the best use of the State's under-utilized property as identified in the Plan.
14. Organize a multi-disciplinary team from OREDS, OPDM, OSA and OBG, under the authority and responsibility of a designated Project Executive, to attend to and be singularly responsible for the implementation of the plan for San Francisco and Oakland.

## Action Items for Plan Implementation

The following are suggested Action Items to be undertaken as the first steps of the San Francisco/Oakland State Facilities Plan. The action items are related to the implementation of the Principles.
The following section relates the recommended initial Action Items to the Principles:

## Regional Distribution Principles <br> Action Items:

- Perform a more detailed feasibility study for the redevelopment of the 350 McAllister/455 Golden Gate block to include approximately 700,000+ USF.
- Restore the historic portions of 350 McAllister St. (without base isolation).
- Plan for a unified development over the entire block with the courts designed to current standards.
- Investigate the feasibility of extending (at the current favorable rates) the Court's current lease at Marathon Plaza to provide for the extended time period required to redevelop the block.
- Review with the City the potential for support in developing the block to its "reasonable development capacity."
- Develop a relocation plan to accommodate construction including the use of the rehabilitated 525 Golden Gate Ave. and 150 Oak St.


## Action Item:

- Develop a program to relocate offices in a planned manner. Coordinate the relocation plan with construction schedules and lease terms.


## Action Items:

(Also see Actions for the first two Principles above.)

- Take advantage of future opportunities to increase the State's presence in the Civic Center by monitoring the progress on the altematives for replacement of the 101 Hwy . on/off ramps.
- Identify the process and opportunity for acquiring abandoned ROW along the Franklin corridor between Golden Gate Ave. and Fulton St.
- Take advantage of future opportunities to increase the State's presence in the Civic Center by monitoring the progress on the disposition of the CalTrans building at 150 Oak St .
- Determine the feasibility of using the facility in the short term for surge space during the redevelopment of the 350 McAllister/455 Golden Gate block.

> Principle
> Maintain a strong presence of State Offices in San Francisco by maintaining the current Statewide Agency Headquarters in San Francisco. Maintain the San Francisco local-serving general offices in the downtown area.

## Principle

Relocate in a planned manner the regional offices, incremental growth and miscellaneous office support facilities to Oakland in accordance with the recommendations of the Paradigms.

## Principle

Consolidate the State's general office space in the CBD areas of San Francisco and Oakland to create a presence for the State, to enhance the level of service to the public, to utilize existing infrastructure and transportation systems, to provide economic support to the local community, and where appropriate, to utilize to the greatest extent possible the State's existing real estate assets.

## Principle

Maximize the amount of State offices housed in State-owned office buildings to ensure that the significant long term savings from the occupancy of owned buildings accrues to the State.

## Principle

Consolidate San Francisco general office space in the Civic Center.

## Principle

Consider the historic values and traditional use of 350 McAllister St. to ensure that rehabilitation, expansion or replacement of this asset is sensitive to those issues.

## Principle <br> Consolidate Oakland general offices in the downtown area near the City Center.

## Local Consolidation Principles Action Items:

- Rehabilitate 525 Golden Gate Ave. to provide approximately 124,000 USF of general office space.
- Begin discussions with the City to determine the potential for joint redevelopment of the balance of the block bounded by Golden Gate Ave., Polk St., McAllister St., and Van Ness Ave. to maximize the value of the existing 525 Golden Gate Ave. building.
- Prepare a detailed analysis of the condition of 455 Golden Gate Ave. to determine the cost effectiveness of rehabilitation of the existing structure vs. the redevelopment of the entire block.

Action Items: (Also see Actions for Regional Distribution)

- Take advantage of future opportunities to increase the State's presence in the Civic Center by monitoring the progress on the altematives for replacement of the Hwy. 101 on/off ramps.
- Identify the process and opportunity of acquiring the abandoned Hwy 101 ROW.
- Take advantage of the opportunity to increase the presence of the State in the Civic Center by monitoring the progress of the disposition of the 150 Oak St. CalTrans property.
- Determine the feasibility of utilizing 150 Oak St. for a limited period to satisfy decanting and surge needs in the Civic Center area.


## Action Items:

- Carefully program and evaluate the important historic elements to determine the cost/benefit of the preservation of key elements of the building. Ensure that the need to preserve the historic elements of the building are balanced with the function and budget.


## Action Items:

- Authorize Buildings and Grounds to begin the process of salvaging materials and equipment from 1111 Jackson St.
- Prepare the necessary construction and bidding documents to demolish and clear the 1111 Jackson St. site.
- Begin the programming and proposal process for the private sector to develop a 325,000-400,000 USF building for DGS in Downtown Oakland.
- Determine methods to establish the Oakland City Center as the preferred site.
- Acquire the City Center site(s) from the City of Oakland.
- Develop disposition strategy for 1111 Jackson St. Perhaps the site could be traded for a City Center Site.


## Evaluation of Development Alternatives

There are four categories of development altematives: Develop State-owned property, Acquire Land and Build-to-Suit, Purchase an Existing Building, and Consolidated Leases. In support of the principle to maximize the occupancy of the State-owned facilities. The State-owned altemative was considered first; this evaluation is described in the first section of this Appendix. The second section compares these opportunities for development on State-owned land against private sector altematives. The summary matrix evaluation chart at the end of this Appendix ranks all of the altematives in each development category for both San Francisco and Oakland.

## Description and Evaluation of Alternatives

## Summary of State Development Opportunities in San Francisco

The following is a summary of the State development opportunities which were identified as having the potential to contribute to the goal of consolidation in San Francisco.

## Department of General Services Property in Civic Center

 The Department of General Services currently owns four major buildings in the Civic Center area: 505 Van Ness Ave., 350 McAllister St., 455 and 525 Golden Gate Ave. containing approximately 825,000 USF. Two of the State buildings, 525 Golden Gate Ave. and 350 McAllister St. are condemned and have been vacant since shortly after the 1989 Loma Prieta earthquake.
## 350 McAllister St.

Design is currently underway for the restoration of 350 McAllister St. to house the State Supreme and Appellate courts utilizing a base isolation foundation system to mitigate earthquake forces. For this Study, a development altemative was established with the assistance of OSA to restore the building for the courts utilizing a conventional shear wall system of seismic reinforcement.

## 525 Golden Gate Ave.

An analysis of 525 Golden Gate Ave., based upon detailed studies by OSA in an earlier phase of this Study, concluded that it was more cost effective to rehabilitate the building than to demolish it and rebuild.

## 455 Golden Gate Ave.

A detailed evaluation of 455 Golden Gate Ave. has not been undertaken as a part of this Study; however, based upon the age and general condition of the building, it can reasonably be assumed that major rehabilitation similar to that required for 525 Golden Gate Ave. will be required in the foreseeable future. Estimated project costs used in this study for the rehabilitation of 525 Golden Gate Ave. and 350 McAllister St. were based upon estimates prepared at the end of the early design phases or upon studies prepared for FEMA and budget submittals. The cost estimate for the rehabilitation of 455 Golden Gate Ave. to bring the building up to the same standard as the other two buildings was based upon best professional judgement, utilizing the figures established for the rehabilitation of 525 Golden Gate Ave.

## 350 McAllister/455 Golden Gate Block

A development concept was prepared for the redevelopment of the block containing 350 McAllister St. and 455 Golden Gate Ave. to determine its "reasonable development capacity." The analysis indicated that it may be appropriate to consider a total development of some $700,000+$ USF for the block including the restoration of the historic 350 McAllister St. court building and the construction of a new compatible building on the balance of the site.

Evaluation of Department of General Services Property in Civic Center The analysis of the State's development opportunities indicated that, given the amount of State-owned property, the Civic Center is the logical area within San Francisco for consolidation of general offices. The only other location found where one million or more square feet of space could be accommodated would be the proposed Mission Bay area; however, the location is distant from other State offices, major public transit is limited and the implementation schedule is uncertain.

The first priority in meeting the Space Need is to maximize the use of the existing State-owned buildings and property. In order of suitability for consolidation of State office space, 505 Van Ness Ave. has been rated highest. It is a DGS-owned, relatively new building which is well located in the San Francisco Civic Center. The only category in which it is rated less than "good" is Location, as the San Francisco Civic Center area was considered less central to both State employees and clients than Oakland's central business district.

The redevelopment of the 455 Golden Gate/350 McAllister block ranks high on the list as a cost effective development alternative. The redevelopment of the block to a higher intensity allows for maximum consolidation of State facilities on State-owned property, while improving the functioning of the space required for the courts and general offices. The long term value of the property would be significantly enhanced with a new structure developed in conjunction with the restoration of 350 McAllister St .


The rehabilitation of the two buildings on Golden Gate Ave., 525 and 455 , are rated equally in all categories. Both buildings are of a similar age and condition, and while a detailed analysis of the condition of 455 Golden Gate Ave. has not been undertaken to date, it is assumed for the Study that a similar level of rehabilitation would be necessary for both buildings.
The 350 McAllister St. building is a historic building with an important ceremonial position on the Civic Center Plaza. The building rehabbed as an office building without base isolation ranks in a position similar to that of 455 and 525 Golden Gate Ave. It is recognized that, due to the historic nature of the building, it would take longer to rehabilitate and the cost would be somewhat higher than the rehabilitation of buildings such as 455 and 525 Golden Gate Ave. From a real estate point of view, the building when rehabbed as a court with base isolation ranks the lowest of the State initiated alternatives, primarily due to the substantial cost to implement the base isolation system over conventional seismic bracing. Base isolation also requires that the building be physically disconnected from 455 Golden Gate Ave. and, because the courts will require space in both buildings, reduces the functional flexibility. Rehabbing 350 McAllister St. as a Court without base isolation would improve the cost effectiveness and the functioning of the two buildings working together as a unit. For these reasons it is recommended that the State seriously consider removing the base isolation requirement. If State policy deems that it is important to undertake a base isolation demonstration project on an existing building, there are perhaps more appropriate candidates.

## Other State Property

Several other properties in the Civic Center area offer potential to contribute toward meeting the State's space needs.

Vicinity of EDD Building at 745 Franklin St.
The EDD building at 745 Franklin St. (between Golden Gate Ave. and McAllister St.) and its adjacent parking facilities could provide a significant development opportunity especially when combined with CalTrans ROW land in the same block made available through the recent demolition of the Highway 101 on and off ramps.

In the block to the south of EDD and immediately west of the 505 Van Ness Ave. building, the demolition of the freeway and the abandonment of the ROW will make available approximately 35,000 sf of developable CalTrans land. The demolition of the freeway will also release additional land in the block bounded by Franklin St., McAllister St., Gough St., and Fulton St. immediately west of the State Bar of Califormia property.

## Hastings Property

To the east of 455 Golden Gate Ave., the Hastings School of Law controls parcels of land which could meet a portion of the goal of consolidating State offices as well as the expansion of the school facilities. The potential exists to develop a significant office facility, perhaps as part of a joint development agreement with the Califomia State Bar.

150 Oak St. - CalTrans Property
The existing CalTrans District 04 office building at 150 Oak St. will become available with the relocation of the District's office facilities to a new building in Oakland in 1993. CalTrans is mandated to sell the property, with the proceeds of the sale applied to the financing for the new CalTrans building. The site could house 150,000 USF in rehabilitated space, or up to 270,000 USF if the site were cleared and redeveloped at a "reasonable development capacity."

Evaluation of Other State Property
The two properties in the Civic Center owned by State agencies other than DGS ( 745 Franklin St. and 150 Oak St.) rate well when rehabilitated or rebuilt. The cost of acquisition of the sites from other agencies and the uncertainties regarding potential city or neighborhood opposition are unknowns, and could lead to potential delays in the approval process.

## Other Property in the Civic Center Area

The block bounded by Golden Gate Ave., Polk St., McAllister St. and Van Ness Ave. in which 525 Golden Gate Ave. is located offers significant potential for redevelopment and joint development with the City. The 525 Golden Gate Ave. building was designed with its elevator core on the west end of the building to facilitate future expansion to the west. The City is currently seeking responses from private sector developers to construct a building for their office needs on the City's property at the comer of McAllister and Polk Streets.

## Long Term "Vision" for Civic Center Development

A final alternative was examined for the accommodation of additional State offices in the Civic Center. The alternative was to acquire and develop cooperatively with the City an expansion of the government complex toward the south, across Market St. at the foot of the current Civic Center. Much of this area is the abandoned Greyhound terminal and privately-owned parking lots. The adjacent old Post Office is in the design stages for being rehabilitated for the Federal Appellate Court system. This concept could provide an excellent location with good visibility and image for the State, but it would require a long "lead time" for negotiations with the City, redevelopment planning and site acquisition. Thus, it is not directly applicable to meeting the 5 to 10 -year target horizon for this study. However, it should be kept in mind as a promising longer-term opportunity.

## Private Sector Real Estate Opportunities in San Francisco

The following private sector developments were identified as potentially contributing to the State's consolidation goal in San Francisco.

## Evaluation of Build-to-Suit Alternatives

Very few sites are available in San Francisco which could meet the State's need for a large consolidated office complex. The City is currently working with Catellus Development Corporation on the development plan for Mission Bay. With the final approval of the plan, there potentially could be sites which could accommodate over one million usable square feet of space. This alternative would appear to be feasible for "back office" operations, but it would be very far removed from the existing State concentration at San Francisco Civic Center. Moreover, with the current uncertainty in the development of large development projects, the State would not be able to control the timing of this development alternative.

Freestanding sites in the downtown were not found to be cost effective, given the current and projected land values, and were not considered.

## Evaluation of Purchasing an Existing Building

The following buildings were identified as potentially being for sale and/or meeting the State's goal of consolidating its general office space:

- Marathon Plaza, a 1987 building of some 657,000 USF
- Two Main St. structures built in 1972 and 1974 that total some 713,000 USF. The buildings will experience substantial vacancy when the Federal GSA buildings are completed in Oakland City Center.
- 201 Mission St., a 1983 building of approximately 472,000 USF.
- 301 Howard St., a 1987 building of 315,000 USF.

The Purchase a Building altematives in San Francisco ranked well in cost, but fell short in their ability to create an identifiable, consolidated complex of State functions. While the Main Street properties and Marathon Plaza could provide a significant amount of USF, they are both located in what could be construed as secondary locations, and certainly separated from the major concentration of other State and governmental offices in the Civic Center area. Another consideration in the older buildings is the potential costs associated with bringing the buildings up to current seismic, life safety and hazardous materials standards. Finally, State policy requires that the State pay for the relocation of tenants in buildings purchased by the State. This economic factor was not considered in the cost effectiveness evaluation.

## Evaluation of Consolidated Lease Alternatives

The potential to consolidate a major portion of the State's leased office facilities in one geographic area of the city is limited. The following were identified as potential options.

- California St. (several buildings near Montgomery totaling approximately 500,000 USF).
- New Montgomery St. (several buildings totaling approximately 250,000 USF).
- Spear St. (several buildings totaling approximately 200,000 USF).

None of the lease alternatives performed well in terms of accommodating a large amount of space need in one consolidated building or complex of buildings. For these reasons, as well as financial analysis which demonstrates that leasing is not cost effective in the long term, the Consolidated Lease altematives rank last in preference.

# DEPARTMENT OF GENERAL SERVICES <br> BUILDING OCCUPANCY POLICY 

Section Number

1. USE OF COMMON AREAS
2. TERM
3. RENT
4. TERMINATION/BACKFILLREQUIREMENTS
5. EXPANDING, REDUCING OR RELOCATING WITHIN A PREMISES
6. NOTICES
7. SPACE PLANNING AND TENANT IMPROVEMENTS
8. EARLY OCCUPANCY
9. CODE COMPLIANCE
10. ALTERATIONS AND BUILDING SAFETY PROVISION
11. BUILDING PROTECTION
12. ACCIDENT AND FIRE PREVENTION
13. CORRECTION OF HAZARDOUS CONDITIONS
14. EMERGENCY EVACUATION PROCEDURES
15. PARKING
16. SERVICES, UTILITIES, AND SUPPLIES
17. REPAIR AND MAINTENANCE
18. SPECIAL REPAIRS
19. SIGNAGE
20. GENERAL RULES
21. ASSIGNMENT AND SUBLETTING
22. QUIET POSSESSION
23. INSPECTION
24. SURRENDER OF POSSESSION
25. DISPUTE RESOLUTION

The Department of General Services (DGS) controls and operates certain buildings owned and/or controlled by the State of California. Pursuant to the State Administrative Manual Management Memo 04-17, the following terms and conditions, known as the Building Occupancy Policy (Policy), pertain to state agencies (occupant agencies) that hire from DGS certain premises with the appurtenances situated in various cities within the State of California. Occupant agencies are assigned space subject to the terms contained herein, subject also to the Building Rules and Regulations, Space Assignment GS 4091, legislative mandates, and any and all applicable State of California statutes, policies and regulations.

## 1. USE OF COMMON AREAS

Occupant agencies have the nonexclusive right to use in common with other agencies, employees, guests, or other persons conducting business or occupying or leasing space within any and all DGS-controlled Buildings (Building), the following common areas of the Building (collectively, the Common Areas), all of which shall be subject to DGS's sole management and control:
A. Common entrances, hallways, sidewalks, landscaped areas, lobbies, public restrooms, public meeting rooms and auditoriums, elevators, stairways, loading docks, ramps, and the common pipes, conduits, wires and other equipment within the Building that serve the premises; and
B. The parking facilities of the Building, including the loading and unloading areas, roadways, driveways, public parking spaces, and other appurtenances that are not reserved for the exclusive use of any particular Building occupant.
C. The use of common area pipes, conduits, wires and other equipment mentioned in 1.A above, shall be subject to the prior written approval of DGS. Specifically, the use of these areas, as well as common area utility/service closets for telecommunications and data purposes, require approval of DGS to assure equitable and proper usage for the benefit of all occupant agencies within the Building.

## 2. TERM

DGS shall issue Space Assignments to occupant agencies for each individual Building occupied. The term of occupancy shall commence on the date stipulated in each Space Assignment and shall continue indefinitely year after year, subject to the terms and conditions of this Policy including Section 5. The parties hereto acknowledge that this Policy covering each premises is governed by and subject to any existing and/ or successive provisions of the State Administrative Manual, as well as to all requirements of the Department of Finance (DOF), and any legislative mandates, propositions or the like that govern the expenditure of state funds and/or require alternative uses for the premises by another state agency. Unless and until such provisions mandate, the term of Space Assignments shall not expire and the obligations of the parties as outlined herein shall continue.

Unless and until such time as occupant agency's use of the premises is canceled subject to the terms of this Policy, then occupant agency shall pay rent to DGS pursuant to the established rental rates for each DGS-controlled Building in which occupant agency is allocated Space Assignments, subject to periodic adjustments of the Building Rental Account or provisions of the related bond act, whichever is applicable. Periodic rental adjustments may also be made for other changes including, but not limited to, cost fluctuations in operating and maintenance.

## 3. RENT

Rental payments shall commence upon the earlier of Substantial Completion (which for the purposes of this Policy shall mean that the space is functional for its intended purpose and meets all fire and life safety and building code requirements) on the first day of the month of occupant agency's occupancy of the premises, and shall continue until termination of Space Assignment pursuant to the provisions of this Policy.

## 4. TERMINATION/BACKFILL REQUIREMENTS

In the event the occupant agency requests to vacate the premises, DGS agrees, subject to the terms and conditions of Section 2, to grant such vacancy provided the following terms and conditions are satisfied (hereinafter referred to as the Backfill Requirements):
A. The occupant agency shall immediately provide an electronic request Customer Requests Upgraded Information Sharing Environment (CRUISE) to DGS's Asset Management Branch (AMB). The request must identify the reasons for such vacancy and the required move-out date. DGS shall use reasonable efforts to secure a backfill agency to mitigate occupant agency's rental obligations.
B. Prior to the procurement of a backfill agency, and continuing until such time as alterations to the vacated premises are substantially complete and/or ready for occupancy, and occupant agency has been noticed by DGS of the cessation of its rental obligation, the occupant agency will remain solely responsible for the entire rental payment.
C. Upon DGS's securing of a backfill agency, hereinafter referred to as the Successive Agency, the occupant agency shall cooperate in good faith with DGS and the Successive Agency, to vacate the premises in a timely manner for the purposes of constructing improvements and/or relocation to the premises by the Successive Agency. Nothing in this Section shall prevent the occupant agency from vacating the premises provided that it abides by all the terms and conditions of this Policy, including but not limited to the continued payment of rent.
D. When all terms and conditions of this Section are satisfied, including the commencement of rent paid to DGS from the Successive Agency for all of the premises, DGS shall send a Relinquishment of the Space Assignment and the occupant agency shall be released from all of its obligations related thereto. Notwithstanding the foregoing, occupant agency can be released from a portion of its rental obligation for that portion of the premises which is occupied, and for which rent is being paid to DGS, by the Successive Agency. However, in that event, all other terms and conditions of the Policy will remain in effect for the unoccupied portion of the premises.

## 5. EXPANDING, REDUCING OR RELOCATING WITHIN A PREMISES

In the event that the occupant agency requires expansion space, or should be required by DGS to either reduce the size of the Space Assignment or relocate from said assigned space, the agency requiring such movement shall submit a CRUISE request to DGS, indicating the required dates of occupancy or vacation as the case may be, and identifying the total square footage affected. Such expansion, reduction, or relocation shall be subject to the following:
A. If the occupant agency desires to expand into premises assigned to another agency (and DGS and DOF approve of such expansion), then the occupant agency shall be entitled to such premises (the Expansion Premises), and occupant agency is required to reimburse the displaced agency, unless otherwise prohibited pursuant to

DOF or other governing body or any document having jurisdiction, its associated Moving Expenses (as herein defined) under any of the following conditions:
(1) If the existing agency is required to relinquish all or a portion of the premises within the first five (5) years of its occupancy; and/or
(2) If the existing agency is required to relinquish all or a portion of the premises with less than eighteen (18) months' notice from the requesting party.

In the event that the above conditions are not in existence, then the occupant agency shall have no obligation to reimburse the Moving Expenses of the existing agency of the Expansion Premises pursuant to this Policy.

Rent payable for the Expansion Premises shall be borne by the occupant agency from the period of time the existing agency vacates the space and DGS shall amend the Space Assignment to reflect the new total square footage occupied by the occupant agency, regardless of whether or not the Expansion Premises are ready for occupancy by the occupant agency. Any required improvements to the Expansion Premises shall be paid to DGS by occupant agency.
B. In the event the occupant agency is required to relinquish all or a portion of the premises in favor of a Successive Occupant, then the occupant agency shall be entitled to reimbursement by the Successive Occupant, unless otherwise prohibited by DOF or other governing body or any document having jurisdiction, its associated Moving Expenses under any of the following conditions:
(1) If the occupant agency is required to relinquish all or a portion of the premises within first five (5) years of occupancy; and/ or
(2) If the occupant agency is required to move or reduce the size of the premises with less than eighteen (18) months' notice by the requesting party.

In the event that the above conditions are not in existence, then the Successive Occupant shall have no obligation to reimburse the Moving Expenses of occupant agency pursuant to this Section.

Rent payable for the portion of the premises relinquished by occupant agency shall be borne by the Successive Occupant from the period of time occupant agency vacates the space. Upon occupant agency's vacation of the premises, the Space Assignment will be amended by DGS (in the case of a partial vacancy) or relinquishment (in the case of a full vacancy) and the occupant agency's obligations related thereto shall cease.

For purposes of this Section, Moving Expense may include, but shall not be limited to, the following:

- cost for remaining balance of unamortized tenant improvements if any;
- cost to improve alternative space on a comparable basis;
- cost associated with the occupant agency's physical move into alternative space including professional movers, payment of after-hours building services during move times;
- cost to procure new furniture, workstations, telephone and data lines;
- cost to replace equipment which may not be relocated from the premises to the alternative space and for which occupant or displaced agency has already expended funds and cannot be reimbursed by DOF;
- reasonable cost of administrative time of in-house staff to coordinate and/ or plan for the move;
- cost associated with new space plans for alternative space;
- professional fees, including planners' fees and brokers' commissions that may be due and payable in connection with securing/designing alternative space.


## 6. NOTICES

All notices and correspondence relating to rent, Space Assignments, and change of address herein provided to be given, or which may be given by either party to the other, shall be deemed to have been fully given when made in writing and deposited in the United States mail, certified and postage prepaid and addressed as follows:

To: Department of General Services
Real Estate Services Division - AMB
Attn: Asset Manager
707 3rd Street
West Sacramento, CA 95605
Phone: (916) 376-1799
FAX: (916) 376-1833
All other notices are to be addressed to the Building Manager:
To: Department of General Services
Real Estate Services Division - Building and Property Management Branch
Attn: Building Manager
1304 O Street
Sacramento, CA 95814
Phone: (916) 322-8779
FAX: (916) 323-0650

## ALL NOTICES AND CORRESPONDENCE MUST REFERENCE OCCUPANT AGENCY AND PREMISES ADDRESS

The address to which notices and correspondence shall be mailed to either party may be changed by giving written notice to the other party.

## 7. SPACE PLANNING AND TENANT IMPROVEMENTS

DGS shall coordinate all of occupant agency's space planning requirements for existing, or expansion space, including the preparation of space plans and working drawings and specifications in accordance with established state standards and occupant agency's requirements, the selection of materials to be purchased and/or installed in the premises in accordance with the Space Plan and the coordination of the construction of the improvements pursuant to the Space Plan. The costs of the space planning work shall be borne by occupant agency.

Upon termination of the Space Assignment, and further provided that DGS has not required the occupant agency to relocate from the premises within the first five (5) years of its occupancy or with less than eighteen (18) months' notice, all improvements that are affixed to the premises shall, at the election of DGS, remain the property of the Building. It is also hereby understood and agreed that DGS has the option to require occupant agency at its sole cost and expense to remove certain improvements which may be considered unique to occupant agency's program (e.g. vaults, modular workstations, etc.) and for which no alternative tenant could reasonably benefit. In the event that occupant agency removes any improvements affixed to the Building's structure (e.g. exterior/interior walls, floors, ceilings, etc.), the affected surfaces shall be restored to a condition that matches existing adjacent areas.

## 8. EARLY OCCUPANCY

DGS agrees that if the premises are ready for occupancy before prior agreed upon date, occupant agency may elect to occupy the premises on the earliest date practical after its receipt of a notice of completion. The rent payable for any such early occupancy by the occupant agency shall be as set forth in the Space Assignment.

## 9. CODE COMPLIANCE

Occupant agency shall maintain the premises so it conforms to regulations and orders of the state Department of Industrial Relations and the Occupational Safety and Health Act (OSHA), the American's with Disabilities Act, as well as regulations and orders of the State Fire Marshal. Failure to adjust the quarters to comply with local fire regulations or OSHA requirements, as appropriate, within the time prescribed by a citation or report may result in a monetary fine, and/ or DGS taking the initiative to correct the violation at the sole cost and expense of occupant agency.

## 10. ALTERATIONS AND BUILDING SAFETY PROVISION

In order to maintain the highest safety and construction levels within each DGS-controlled building and for the protection of the occupant agency, other resident occupants, visitors to the building, and the state's property, the following language is included with regard to all alterations and improvements. After installation of the initial Tenant Improvements to the premises, occupant agency may at its sole cost and expense make subsequent alterations, additions, improvements and decorations to the premises (collectively, Alterations) subject to the following:
A. No modifications shall be made to Buildings, or equipment which will exceed Building design loads or exceed the capacities of electrical, mechanical, and protection systems. No modifications which adversely alter the performance of Building systems, or which create safety and health hazards, as determined by DGS, shall be made.
B. Occupant agency submits a CRUISE request to DGS for its approval. DGS will prepare and/or approve the plan.
C. Such Alterations may not affect any area outside of the premises, or affect the Building's structure, equipment, services or systems, or the proper functioning thereof, or DGS's access or other occupants' access thereto. Such Alterations also may not affect the outside appearance, character or use of the Building or the Common Areas, nor violate or require a change in any occupancy certificate applicable to the premises and/or Building.
D. The Alterations are constructed in a good and workmanlike manner using contractors approved by DGS (if required).
E. The Alterations are in accordance with the plans, specifications and working drawings approved by DGS and in compliance with all rules, regulations, and orders now or hereafter in effect and with any authorities having jurisdiction over the Alterations.
F. The Alterations are constructed in such a manner so as not to interfere unreasonably with the occupancy of any other tenant in the Building, nor impose any additional expense in the maintenance and operation of the Building.
G. Any Alterations shall, at the election of DGS, be constructed by DGS or its contractor, provided the occupant agency reimburses DGS the actual cost of such Alterations. At the option of DGS, space planning or tenant improvements may be delegated to the occupant agency with certain restrictions.

## 11. BUILDING PROTECTION

DGS will provide standard protection services by:
A. Responding to criminal occurrences, incidents, and life threatening events through the use of California Highway Patrol officers and local law enforcement officers where a response agreement is in effect.

## B. Coordinating a comprehensive Occupant Emergency Program.

The degree of protection beyond standard levels required by the nature of an agency's activities or by unusual public reaction to an agency's programs will be determined jointly by DGS and the occupant agency. Special protection will be provided on a reimbursable basis. The level of special protection will be determined on a facility-by-facility basis, after the conducting of appropriate security surveys and crime prevention assessments. In such determinations, DGS and occupant agencies will consider:
i. The characteristics of the facility, including size, configuration, exterior lighting, and presence of physical barriers;
ii. The location of the facility and the history of criminal or disruptive incidents in the surrounding neighborhoods;
iii. The reimbursable funding and resources available to DGS for provision of protective service and occupant agency's mission.

Occupants of facilities under the custody and control of DGS shall:
i. Cooperate to the fullest extent with all pertinent facility procedures and regulations; and
ii. Provide training to employees regarding protection and responses to emergency situations.

## 12. ACCIDENT AND FIRE PREVENTION

A. Each occupant agency shall maintain a neat and orderly facility to minimize the risk of accidental injuries and fires. All exits, accesses to exits, and accesses to emergency equipment shall be kept clear at all times.
B. Hazardous, explosive or combustible materials shall not be brought into Buildings unless authorized by appropriate agency officials and by DGS and unless protective arrangements determined necessary by DGS have been provided.
C. Occupant agencies shall cooperate with DGS to develop and maintain fire prevention programs. Such programs shall ensure the maximum safety of the occupants by:
(1) Training employees to use protective equipment and educating employees to take appropriate fire safety precautions in their work, including participating in at least one fire drill each year, and
(2) Ensuring that facilities are kept in the safest condition practicable, and conducting periodic inspections.
D. Accidents resulting from Building system, Building structure, occupant agency improvement or maintenance deficiencies which involve personal injury or property damage in DGS-assigned space will be reported immediately to the DGS Building Manager.
E. Each occupant agency shall appoint a safety, health and fire protection liaison to represent the occupant agency with DGS.

## 13. CORRECTION OF HAZARDOUS CONDITIONS

A. DGS is responsible for correcting hazards associated with the condition of the space it assigns, including hazards related to Building features, fixtures, and systems. DGS is also responsible for correcting hazards in common, joint, and public use spaces. Occupant agencies are responsible for correcting hazards associated with their use of assigned space, including those related to the operation of their program equipment.
B. Hazardous conditions within the occupant agency's responsibility to correct shall be corrected within 30 workdays when possible. Imminently dangerous conditions shall be corrected immediately upon their discovery. If more than 30 workdays are required for correction, an abatement plan shall be prepared. Corrective alteration measures may be undertaken by DGS and occupant agency shall be required to reimburse DGS for all costs associated with the corrective actions.
C. Conditions within DGS's responsibility to correct shall be identified, documented and presented to the DGS Building Manager. Imminently dangerous conditions shall be corrected immediately upon their discovery. When an imminently dangerous condition exists, this report shall be made by telephone, with a written report submitted as soon as practicable thereafter. Upon receipt of a properly documented report of hazardous conditions, DGS will promptly investigate, determine a plan to resolve the problems, and inform the occupant agency.

## 14. EMERGENCY EVACUATION PROCEDURES

The decision to activate the Occupant Evacuations shall be made by the Safety Coordinator or Designated Official, or by the designated Alternate Official. Decisions to activate shall be based upon the best available information, including an understanding of local tensions, the sensitivity of target agency(ies), and previous experience with similar situations. Advice shall be solicited, when possible, from the DGS Building Manager, from the appropriate State Protective Service official, and from federal, state, and local law enforcement agencies.
A. When there is immediate danger to persons or property, such as fire, explosion, or the discovery of an explosive device (not including a bomb threat), occupants shall be evacuated or relocated in accordance with the plan without consultation. This
shall be accomplished by sounding the fire alarm system or by other appropriate means.
B. When there is advance notice of an emergency, the Designated Official shall initiate appropriate action according to the Occupancy Emergency Program cited in Section 11.B above.
C. After normal duty hours, the senior state official present shall represent the Designated Official or his/her alternates and shall initiate action to cope with emergencies in accordance with the Occupancy Emergency Program.

## 15. PARKING

In addition to any assigned parking spaces, occupant agency and its invitees shall have the non-exclusive right to use common spaces provided to all occupants, invited guests, and/or the public on a first-come, first-served basis, subject to the terms and conditions of any transportation mitigation programs in effect during the term hereof. Occupant agency shall cooperate with DGS to ensure its invited guests and employees abide by the Parking Rules and Regulations established for the Building, as may be modified from time to time.

## 16. SERVICES, UTILITIES, AND SUPPLIES

The following standards for utilities and services are in effect for the premises and common areas of the Building. Collectively, these are referred to as the Building Services. Unless otherwise specified, all Building Services are provided at no additional cost to the occupant agency. DGS reserves the right to adopt nondiscriminatory modifications and additions/deletions thereto. Such services shall be subject to the provisions of the State Administrative Manual, and all other governing bodies (i.e. DOF, Legislature, etc.), directives, mandates or the like having jurisdiction hereof. Building Services above and beyond those provided per this Policy shall be listed in writing under a separate negotiated agreement with Building and Property Management Branch. DGS shall be reimbursed for these additional services according to the terms of that agreement.
A. Elevator Facilities: Non-attended automatic elevator facilities.
B. Heating, Ventilating, and Air Conditioning (HVAC): HVAC services shall be provided during normal Building Hours. Thermostats within the Building will be programmed within limits established for energy conservation by State of California. Upon occupant agency's written request, and provided such requests are deemed reasonable, DGS shall provide supplemental HVAC to the occupant agency for the hours/days requested at the rate established by each Building (subject to periodic review and adjustment) and occupant agency shall be required to pay DGS for any additional charges or fees. Any supplemental heating or cooling units required by the occupant agency for its special equipment (i.e. computer rooms) shall be provided, installed, maintained, and paid by the occupant agency at its sole cost and expense and installed only upon approval of DGS.
C. Electricity: Electricity in such amounts seven days a week, 24 hours a day, to power occupant agency's standard office machines, personal computers and word processing equipment (subject to such utilities general availability).
D. Lighting: Overhead and emergency lighting, including the replacement of building standard lighting on an as-needed basis. Specialized lighting supplies necessary for occupant agency's modular furniture, or other unique lighting supplies, shall be replaced by DGS and DGS shall be reimbursed by occupant agency.
E. Water: Water is made available in the public areas for drinking, as well as in private kitchens, break rooms, and bathrooms as needed.
F. Janitorial Service: Furnish all services and supplies necessary to clean the premises and common areas of the Building pursuant to normal Building levels of services as may be established from time to time.
G. Pest Control: Standard pest services as needed to control pest population. Further, occupant agency shall abide by all pest management practices utilized by DGS to manage the pest population.
H. Sewer and Waste Refuse: Sewer service to all kitchen and restroom facilities. Trash removal associated with normal office cleaning. Occupant agency shall abide by all trash removal policies as may be established from time to time by DGS including but not limited to recycling.

## 17. REPAIR AND MAINTENANCE

During the term of this Space Assignment, DGS shall maintain the premises in good repair and tenantable condition subject to the terms of this Policy and specifically, Section 12 above, so as to minimize breakdowns and loss of the occupant agency's use of the premises caused by deferred or inadequate maintenance, including, but not limited to: general maintenance of the Building's structure, the common areas and premises, including all appurtenances installed by DGS thereto; preventative maintenance of all systems in accordance with manufacturer's specifications; maintaining landscaped areas and walkways; and minor remedial repairs to painted, carpeted and tiled surfaces. Occupant agency in turn shall use its best efforts to ensure that its employees, guests, contractors and the like cooperate with DGS's maintenance program and do not cause such damage, other than normal wear and tear, that would increase the extent of repairs and/or associated costs required to the Building, the premises and the common areas. Items considered to be non-Building Standard Repair and Maintenance include specialized hardware (i.e. locks, card access readers), nonstandard flooring in the premises, specialized HVAC equipment (i.e. supplemental air conditioning units for computer/conference rooms), specialized fire life safety systems (i.e. halon), Uninterrupted Power Supply (UPS) systems for occupant agency's computers, private restroom facilities within the office area of the premises, damage caused by occupant agency or its quests or invitees, etc. Such items will be repaired and maintained by DGS upon occupant agency's request and shall be subject to reimbursement of DGS' costs incurred.

## 18. SPECIAL REPAIRS

DGS shall pursue on behalf of all occupants of its Buildings additional funding to provide modernization, code compliance, major repairs, and aesthetic and functional changes (collectively, Special Repairs) deemed necessary to ensure the Building and its Common Areas are maintained in a safe manner, comply with all applicable codes, and provide sufficient Base Building system capabilities (i.e. HVAC, lighting, electrical, plumbing, water, sewer, roofing, fire life safety) to allow occupant agency's program (s) to safely and effectively function. However, nothing in this Section shall require DGS to make any Special Repairs when funding is not made available in whole or in part for the purposes thereof.

## 19. SIGNAGE

DGS will designate the location, quantity, type, size and design of signage for building occupants to be installed on the Building, the premises and/or the Common Areas. Occupant agency shall submit its request detailing its signage requirements to DGS. At DGS's election, such signage may be fabricated and/or installed by DGS or its approved contractor, and occupant agency shall reimburse all associated costs therewith.

## 20. GENERAL RULES

A. Posting or affixing materials, such as pamphlets, handbills, or flyers on bulletin boards or elsewhere on DGS-controlled property, and distributing of such materials are prohibited unless conducted as part of authorized state activities, or approval has been obtained by permit from the Building Manager. This section is also subject to the BPM Operations Manual.
B. Dogs and other animals, except seeing eye dogs, other guide dogs, and animals used to guide or assist persons with disabilities, shall not be brought upon property for other than official purposes.
C. Prior written approval from Building Manager is required to reserve public spaces for any temporary or occasional use or event, state-sponsored or otherwise.
D. The improper disposal of rubbish on property; the willful destruction of or damage to property; the theft of property; the creation of any hazard on property to persons or things; the throwing of articles of any kind from or at a Building or the climbing upon statues, fountains, or any part of the Building is prohibited.
E. Persons in and on property shall at all times comply with official signs of a prohibitory, regulatory, or directory nature and with the lawful direction of a California Highway Patrol officer and other authorized individuals.
F. Any loitering, disorderly conduct, or other conduct on property which creates loud or unusual noise or a nuisance; which unreasonably obstructs the usual use of entrances, foyers, lobbies, corridors, offices, elevators, stairways, or parking lots; which otherwise impedes or disrupts the performance of official duties by state employees; or which prevents the general public from obtaining the administrative services provided on the property in a timely manner, is prohibited.

## 21. ASSIGNMENT AND SUBLETTING

The occupant agency shall not reassign space without prior written consent of DGS, which shall not be unreasonably withheld, but occupant agency shall in any event have the right to sublet the premises to another state agency. Occupant agency shall be responsible for the rental payment continuously and without interruption until such time as superceded by another Space Assignment.

## 22. QUIET POSSESSION

DGS agrees that the occupant agency, while keeping and performing the covenants herein contained, shall at all times during the existence of this Policy, peaceably and quietly have, hold, and enjoy the premises without suit, trouble, or hindrance from DGS or any person claiming under DGS.

## 23. INSPECTION

DGS reserves the right to enter and inspect the premises at reasonable times and to render services and make any necessary repairs to the premises.

## 24. SURRENDER OF POSSESSION

Upon termination or expiration of a Space Assignment, the occupant agency will surrender to DGS the premises in as good order and condition as when received, except for reasonable use and wear thereof and damage by earthquake, fire, public calamity, the elements, acts of God, or circumstances over which occupant agency has no control or for which DGS may be responsible pursuant to this Policy.

## 25. DISPUTE RESOLUTION

Any dispute regarding either parties obligations and/or performance under the terms of this Policy that is not disposed of within a reasonable period of time by DGS and occupant agency representative shall be brought to the attention of DGS and occupant agency's Contract Administrators (or designated representative) for joint resolution. At the request of either party, a forum for discussion of the disputed item(s) will be held with high-level management personnel. Both parties agree to act in good faith in resolving any performance dispute.

If consensus cannot be reached through the application of high-level management personnel, such unresolved disputes shall be referred to each respective director, or his/her designee, to work together to reach mutual agreement.

## Appendix F - Relocation Cost Avoidance

|  | RELOCATION COSTS BY SCENARIO |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Scenario I | Scenario II | Scenario III | Scenario IV | Scenario V | Scenario VI |
| Human Resources Relocation Costs (Years 1-3) |  |  |  |  |  |  |
| Unemployment Insurance | \$0 | \$2,925,000 | \$1,895,400 | \$1,205,100 | \$1,017,900 | \$198,900 |
| Leave Balance | \$0 | \$4,394,783 | \$3,044,022 | \$1,751,619 | \$1,566,305 | \$222,882 |
| Outsourced Recruitment Agency | \$0 | \$4,108,259 | \$2,640,072 | \$1,627,525 | \$1,359,094 | \$287,151 |
| Recruitment Advertising | \$0 | \$60,489 | \$43,074 | \$22,337 | \$18,359 | \$4,181 |
| Training/Transfer of Knowledge Program Cost | \$0 | \$2,156,543 | \$1,593,220 | \$942,907 | \$777,658 | \$197,384 |
| Human Resources Subtotal | \$0 | \$13,645,074 | \$9,215,788 | \$5,549,488 | \$4,739,316 | \$910,498 |
| Real Estate Relocation Costs (Years 1-2) |  |  |  |  |  |  |
| Construction | \$116,901 | \$15,500,539 | \$3,678,586 | \$44,282,614 | \$33,988,759 | \$0 |
| Relocation Expense | \$0 | \$929,480 | \$433,851 | \$782,212 | \$621,832 | \$108,804 |
| Real Estate Subtotal | \$116,901 | \$16,430,019 | \$4,112,436 | \$45,064,826 | \$34,610,591 | \$108,804 |
| Total Relocation Cost | \$116,901 | \$30,075,093 | \$13,328,224 | \$50,614,314 | \$39,349,907 | \$1,019,302 |


|  |  | SCENARIO I RELOCATION COST AVOIDANCE |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Scenario I | Alternative Scenarios: |  |  |  |  |
| Line |  |  | Scenario II | Scenario III | Scenario IV | Scenario V | Scenario VI |
| A | Alternate Scenario Cost |  | \$30,075,093 | \$13,328,224 | \$50,614,314 | \$39,349,907 | \$1,019,302 |
| B | Scenario I Cost |  | \$116,901 | \$116,901 | \$116,901 | \$116,901 | \$116,901 |
| C | Scenario I Cost Avoidance as Compared to Scenario Alternatives (Line A - Line B) ${ }^{1}$ |  | \$29,958,192 | \$13,211,323 | \$50,497,412 | \$39,233,006 | \$902,400 |

1: This line reflects the additional costs (those above what is necessary to maintain the current state) to perform a relocation for each scenario. For example: Scenario II costs $\$ 30.08$ million in relocation costs (real estate and human resources), while Scenario I (the current state) requires $\$ 0.12$ million in construction costs. Due to this, Scenario II costs an additional $\$ 29.96$ million in relocation costs over Scenario I. Therefore, Scenario I avoids $\$ 29.96$ million in comparison to Scenario II.

## Appendix G - Executive Order 8-17-22

## EXECUTIVE ORDER B-17-12

4-25-2012

WHEREAS my 2012-13 budget proposes to close the State's structural budget deficit, in part by maintaining a reduction of $\$ 426.5$ million ( $\$ 269$ million General Fund) that was included in last year's budget, and by requiring further reductions in operational expenses and further improvements in operational efficiencies; and

WHEREAS since the beginning of my Administration, I have issued Executive Orders and other directives to reduce government waste and improve efficiency; and

WHEREAS I believe we can do even more; and

WHEREAS State agencies and departments are parties in approximately 2,344 leases covering more than 22 million square feet of real estate, with 9.8 million square feet of real estate in Sacramento County alone; and

WHEREAS the State leases 191 warehouses totaling more than 2.6 million square feet; and

WHEREAS Government Code section 14682 requires that State agencies first consider using existing state-owned, state-leased, or state-controlled facilities before leasing additional facilities on behalf of a State agency; and

WHEREAS State agencies and departments pay over $\$ 471$ million in rent annually; and

WHEREAS the Department of General Services has already renegotiated nearly 310 leases, which has resulted in rental savings of nearly $\$ 137$ million; and

WHEREAS we can take additional measures to reduce real estate leasing costs.

NOW, THEREFORE, I, EDMUND G. BROWN JR., Governor of the State of California, do hereby issue the following orders to become effective immediately:

IT IS ORDERED that the Department of General Services continue to renegotiate State leases and keep rental costs as low as possible.

IT IS FURTHER ORDERED that State agencies and departments work with the Department of General Services to review whether leased space is essential and necessary and whether consolidations and better practices can reduce the amount of square footage leased.

IT IS FURTHER ORDERED that if there are no available, appropriate State facilities, the Department of General Services procure approved new facilities for the agency that meet the agency's needs using cost efficiency as a primary criterion, among other agency-specific criteria.
IT IS FURTHER ORDERED that agencies and departments work with the Department of General Services to examine opportunities to eliminate or reduce warehouse space.

This Executive Order is not intended to create, and does not create, any rights or benefits, whether substantive or procedural, or enforceable at law or in equity, against the State of California or its agencies, departments, entities, officers, employees, or any other person.

I FURTHER DIRECT that as soon as hereafter possible, this Order shall be filed with the Office of the Secretary of State and that it be given widespread publicity and notice.

IN WITNESS WHEREOF I have hereunto set my hand and caused the Great Seal of the State of California to be affixed this 25th day of April 2012.

EDMUND G. BROWN JR.
Governor of California

## ATTEST:

DEBRA BOWEN
Secretary of State
\#\#\#
http://gov.ca.gov/news.php?id=17525

## CONFERENCE OF STATE COURT ADMINISTRATORS

July 1, 2015

PRESIDENT: David K. Boyd<br>State Court Administrator Iowa<br>PRESIDENT-ELECT: Gerald A. Marroney<br>State Court Administrator, Colorado<br>VICE PRESIDENT: Patricia W. Griffin<br>State Court Administrator, Delaware

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## Appendix I - EDD Data - San Francisco and Sacramento

State of California
EMPLOYMENT DEVELOPMENT DEPARTMENT
Labor Market Information Division

## SAN FRANCISCO-REDWOOD CITY-SOUTH SAN FRANCISCO METROPOLITAN DIVISION (SAN FRANCISCO AND SAN MATEO COUNTIES) Year-over iob growth sustained for five years

The unemployment rate in the San Francisco-Redwood City-South San Francisco MD was 3.4 percent in June 2015, unchanged from a revised 3.4 percent in May 2015, and below the yearago estimate of 4.3 percent. This compares with an unadjusted unemployment rate of 6.2 percent for California and 5.5 percent for the nation during the same period. The unemployment rate was 3.5 percent in San Francisco County, and 3.3 percent in San Mateo County.

Between May 2015 and June 2015, the total number of jobs located in the San FranciscoRedwood City-South San Francisco MD, which includes the counties of San Francisco and San Mateo, rose by 600 jobs to total $1,049,900$.

- Trade, transportation, and utilities expanded by 1,900 jobs, much better than its usual gain of 400 jobs at this time of year. Retail trade (up 1,100 jobs) accounted for most of the increase.
- Professional and business services recorded a net addition of 1,600 jobs.
- Leisure and hospitality experienced a better-than-usual gain of 1,500 jobs, largely due to an expansion in full-service restaurants.
- Meanwhile, public and private schools fell by 3,500 jobs seasonally, as school reductions occurred for the summer break.

Between June 2014 and June 2015, the total number of jobs in the counties of San Francisco and San Mateo increased by 41,800 jobs or 4.1 percent.

- Total jobs in the area advanced on a year-over basis for the $60^{\text {th }}$ consecutive month. Professional and business services led the way with a gain of 21,600 jobs.
- Leisure and hospitality picked up 4,900 jobs over the year. Food services and bars (up 4,700 jobs) accounted for most of the addition.
- Trade, transportation, and utilities grew by 4,300 jobs, as retail trade (up 2,300 jobs) accounted for over half of the expansion.
- Information climbed by 3,200 jobs, while government rose by 3,100 jobs.
- Other services scored a 1,800-job gain, while financial activities added 1,500 jobs over the year.


# San Francisco Redwood City South San Francisco MD <br> (San Francisco and San Mateo Counties) 

Data Not Seasonally Adjusted

|  | Jun 14 | Apr 15 | May 15 | Jun 15 | Percen | hange |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Revised | Prelim | Month | Year |
| Civilian Labor Force (1) | 957,600 | 980,800 | 987,000 | 986,700 | 0.0\% | 3.0\% |
| Civilian Employment | 916,700 | 948,700 | 953,700 | 952,700 | -0.1\% | 3.9\% |
| Civilian Unemployment | 40,900 | 32,100 | 33,300 | 34,000 | 2.1\% | -16.9\% |
| Civilian Unemployment Rate | 4.3\% | 3.3\% | 3.4\% | 3.4\% |  |  |
| (CA Unemployment Rate) | 7.4\% | 6.1\% | 6.2\% | 6.2\% |  |  |
| (U.S. Unemployment Rate) | 6.3\% | 5.1\% | 5.3\% | 5.5\% |  |  |


| Total, All Industries (2) | 1,008,100 | 1,046,400 | 1,049,300 | 1,049,900 | 0.1\% | 4.1\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total Farm | 1,900 | 1,900 | 1,900 | 1,900 | 0.0\% | 0.0\% |
| Total Nonfarm | 1,006,200 | 1,044,500 | 1,047,400 | 1,048,000 | 0.1\% | 4.2\% |
| Total Private | 886,500 | 920,100 | 923,000 | 925,200 | 0.2\% | 4.4\% |
| Goods Producing | 72,200 | 73,400 | 72,800 | 72,300 | -0.7\% | 0.1\% |
| Mining and Logging | 100 | 100 | 100 | 100 | 0.0\% | 0.0\% |
| Construction | 36,500 | 37,200 | 36,400 | 35,500 | -2.5\% | -2.7\% |
| Building, Development \& General \& Heavy Cons | 15,900 | 16,000 | 15,700 | 15,300 | -2.5\% | -3.8\% |
| Specialty Trade Contractors | 20,600 | 21,200 | 20,700 | 20,200 | -2.4\% | -1.9\% |
| Manufacturing | 35,600 | 36,100 | 36,300 | 36,700 | 1.1\% | 3.1\% |
| Durable Goods | 16,100 | 16,500 | 16,600 | 16,700 | 0.6\% | 3.7\% |
| Nondurable Goods | 19,500 | 19,600 | 19,700 | 20,000 | 1.5\% | 2.6\% |
| Service Providing | 934,000 | 971,100 | 974,600 | 975,700 | 0.1\% | 4.5\% |
| Private Service Providing | 814,300 | 846,700 | 850,200 | 852,900 | 0.3\% | 4.7\% |
| Trade, Transportation \& Utilities | 144,900 | 145,700 | 147,300 | 149,200 | 1.3\% | 3.0\% |
| Wholesale Trade | 25,700 | 25,800 | 26,200 | 26,700 | 1.9\% | 3.9\% |
| Merchant Wholesalers, Durable Goods | 11,700 | 11,900 | 12,000 | 12,200 | 1.7\% | 4.3\% |
| Merchant Wholesalers, Nondurable Goods | 10,400 | 10,400 | 10,500 | 10,500 | 0.0\% | 1.0\% |
| Retail Trade | 79,500 | 80,200 | 80,700 | 81,800 | 1.4\% | 2.9\% |
| Food \& Beverage Stores | 18,300 | 18,200 | 18,300 | 18,400 | 0.5\% | 0.5\% |
| Health \& Personal Care Stores | 6,100 | 6,100 | 6,100 | 6,200 | 1.6\% | 1.6\% |
| Clothing \& Clothing Accessories Stores | 10,600 | 10,200 | 10,300 | 10,400 | 1.0\% | -1.9\% |
| General Merchandise Stores | 11,700 | 11,700 | 11,800 | 11,900 | 0.8\% | 1.7\% |
| Miscellaneous Store Retailers | 5,600 | 5,800 | 5,700 | 5,800 | 1.8\% | 3.6\% |
| Transportation, Warehousing \& Utilities | 39,700 | 39,700 | 40,400 | 40,700 | 0.7\% | 2.5\% |
| Utilities | 5,600 | 5,600 | 5,600 | 5,600 | 0.0\% | 0.0\% |
| Transportation \& Warehousing | 34,100 | 34,100 | 34,800 | 35,100 | 0.9\% | 2.9\% |
| Air Transportation | 15,300 | 15,100 | 15,200 | 15,300 | 0.7\% | 0.0\% |
| Couriers \& Messengers | 4,000 | 4,300 | 4,300 | 4,300 | 0.0\% | 7.5\% |
| Information | 54,300 | 57,200 | 57,100 | 57,500 | 0.7\% | 5.9\% |
| Publishing Industries (except Internet) | 18,800 | 19,000 | 19,100 | 19,200 | 0.5\% | 2.1\% |
| Telecommunications | 6,200 | 6,200 | 6,200 | 6,200 | 0.0\% | 0.0\% |
| Financial Activities | 71,700 | 72,100 | 73,000 | 73,200 | 0.3\% | 2.1\% |
| Finance \& Insurance | 51,900 | 52,400 | 52,700 | 53,100 | 0.8\% | 2.3\% |
| Credit Intermediation \& Related Activities | 17,900 | 18,100 | 18,200 | 18,300 | 0.5\% | 2.2\% |
| Depository Credit Intermediation | 10,900 | 10,600 | 10,700 | 10,600 | -0.9\% | -2.8\% |
| Nondepository Credit Intermediation | 4,400 | 4,600 | 4,600 | 4,600 | 0.0\% | 4.5\% |
| Securities, Commodity Contracts \& Investment | 21,100 | 21,300 | 21,300 | 21,700 | 1.9\% | 2.8\% |
| Insurance Carriers \& Related | 11,700 | 12,200 | 12,300 | 12,300 | 0.0\% | 5.1\% |
| Real Estate \& Rental \& Leasing | 19,800 | 19,700 | 20,300 | 20,100 | -1.0\% | 1.5\% |
| Real Estate | 14,700 | 14,600 | 14,700 | 14,700 | 0.0\% | 0.0\% |
| Professional \& Business Services | 242,200 | 261,500 | 262,200 | 263,800 | 0.6\% | 8.9\% |
| Professional, Scientific \& Technical Services | 154,400 | 172,700 | 173,100 | 175,200 | 1.2\% | 13.5\% |
| Legal Services | 16,900 | 17,200 | 17,100 | 17,100 | 0.0\% | 1.2\% |
| Accounting, Tax Preparation \& Bookkeeping S | 9,800 | 11,400 | 10,900 | 10,800 | -0.9\% | 10.2\% |
| Architectural, Engineering \& Related Services | 12,900 | 13,600 | 13,700 | 13,800 | 0.7\% | 7.0\% |
| Computer Systems Design \& Related Services | 56,200 | 65,000 | 65,900 | 66,800 | 1.4\% | 18.9\% |
| Management of Companies \& Enterprises | 27,000 | 26,400 | 26,500 | 26,700 | 0.8\% | -1.1\% |
| Administrative \& Support \& Waste Services | 60,800 | 62,400 | 62,600 | 61,900 | -1.1\% | 1.8\% |
| Administrative \& Support Services | 58,700 | 60,200 | 60,500 | 59,800 | -1.2\% | 1.9\% |

Employment Development Department
Labor Market Information Division
San Francisco Redwood City South San Francisco MD
(San Francisco and San Mateo Counties)
(916) 262-2162

Industry Employment \& Labor Force
March 2014 Benchmark

Data Not Seasonally Adjusted

|  | Jun 14 | Apr 15 | $\text { May } 15$Revised | Jun 15 <br> Prelim | Percent Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Month | Year |
| Employment Services | 17,400 | 19,000 | 19,300 | 19,500 | 1.0\% | 12.1\% |
| Investigation \& Security Services | 8,700 | 8,800 | 8,800 | 8,700 | -1.1\% | 0.0\% |
| Services to Buildings \& Dwellings | 18,800 | 19,600 | 19,600 | 19,600 | 0.0\% | 4.3\% |
| Educational \& Health Services | 128,700 | 132,600 | 132,100 | 130,000 | -1.6\% | 1.0\% |
| Educational Services | 26,000 | 28,900 | 28,200 | 26,900 | -4.6\% | 3.5\% |
| Colleges, Universities \& Professional Schools | 9,100 | 10,800 | 10,400 | 9,200 | -11.5\% | 1.1\% |
| Health Care \& Social Assistance | 102,700 | 103,700 | 103,900 | 103,100 | -0.8\% | 0.4\% |
| Ambulatory Health Care Services | 31,300 | 31,500 | 31,900 | 31,700 | -0.6\% | 1.3\% |
| Hospitals | 15,300 | 15,200 | 15,100 | 15,100 | 0.0\% | -1.3\% |
| Nursing \& Residential Care Facilities | 10,300 | 10,400 | 10,300 | 10,400 | 1.0\% | 1.0\% |
| Social Assistance | 45,800 | 46,600 | 46,600 | 45,900 | -1.5\% | 0.2\% |
| Leisure \& Hospitality | 132,500 | 134,500 | 135,900 | 137,400 | 1.1\% | 3.7\% |
| Arts, Entertainment \& Recreation | 19,400 | 18,900 | 19,500 | 19,800 | 1.5\% | 2.1\% |
| Performing Arts, Spectator Sports | 6,200 | 6,100 | 6,300 | 6,400 | 1.6\% | 3.2\% |
| Accommodation \& Food Services | 113,100 | 115,600 | 116,400 | 117,600 | 1.0\% | 4.0\% |
| Accommodation | 23,500 | 22,500 | 22,800 | 23,300 | 2.2\% | -0.9\% |
| Food Services \& Drinking Places | 89,600 | 93,100 | 93,600 | 94,300 | 0.7\% | 5.2\% |
| Special Food Services | 8,400 | 10,700 | 11,600 | 11,200 | -3.4\% | 33.3\% |
| Full-Service Restaurants | 49,300 | 48,900 | 49,300 | 50,500 | 2.4\% | 2.4\% |
| Limited-Service Eating Places | 27,700 | 27,200 | 26,800 | 27,400 | 2.2\% | -1.1\% |
| Other Services | 40,000 | 43,100 | 42,600 | 41,800 | -1.9\% | 4.5\% |
| Personal \& Laundry Services | 14,900 | 16,000 | 16,100 | 16,100 | 0.0\% | 8.1\% |
| Religious, Grants, Civic, Professional \& Like Org | 19,200 | 19,900 | 20,100 | 20,000 | -0.5\% | 4.2\% |
| Government | 119,700 | 124,400 | 124,400 | 122,800 | -1.3\% | 2.6\% |
| Federal Government | 17,400 | 17,700 | 17,600 | 17,600 | 0.0\% | 1.1\% |
| Federal Government excluding Department of D | 17,100 | 17,400 | 17,300 | 17,300 | 0.0\% | 1.2\% |
| Department of Defense | 300 | 300 | 300 | 300 | 0.0\% | 0.0\% |
| State \& Local Government | 102,300 | 106,700 | 106,800 | 105,200 | -1.5\% | 2.8\% |
| State Government | 33,200 | 33,900 | 33,900 | 34,000 | 0.3\% | 2.4\% |
| State Government Education | 20,400 | 20,500 | 20,500 | 20,600 | 0.5\% | 1.0\% |
| State Government Excluding Education | 12,800 | 13,400 | 13,400 | 13,400 | 0.0\% | 4.7\% |
| Local Government | 69,100 | 72,800 | 72,900 | 71,200 | -2.3\% | 3.0\% |
| Local Government Education | 23,000 | 26,300 | 26,300 | 24,000 | -8.7\% | 4.3\% |
| Local Government Excluding Education | 46,100 | 46,500 | 46,600 | 47,200 | 1.3\% | 2.4\% |
| County | 6,900 | 6,800 | 6,900 | 7,000 | 1.4\% | 1.4\% |
| City | 36,800 | 37,400 | 37,400 | 37,900 | 1.3\% | 3.0\% |
| Special Districts plus Indian Tribes | 2,400 | 2,300 | 2,300 | 2,300 | 0.0\% | -4.2\% |

## Notes:

(1) Civilian labor force data are by place of residence; include self-employed individuals, unpaid family workers, household domestic workers, \& workers on strike.
Data may not add due to rounding. The unemployment rate is calculated using unrounded data.
(2) Industry employment is by place of work; excludes self-employed individuals, unpaid family workers, household domestic workers, \& workers on strike.
Data may not add due to rounding.
These data are produced by the Labor Market Information Division of the California Employment Development Department (EDD). Questions should be directed to:
Jorge Villalobos 415/749-2002 or Ruth Kavanagh 415/749-7549
These data, as well as other labor market data, are available via the Internet
at http://www.labormarketinfo.edd.ca.gov. If you need assistance, please call (916) 262-2162.

# SACRAMENTO—ROSEVILLE—ARDEN-ARCADE METROPOLITAN STATISTICAL AREA <br> (MSA) 

(EL DORADO, PLACER, SACRAMENTO, AND YOLO COUNTIES) Leisure and Hospitality leads month-over and year-over iob gains

The unemployment rate in the Sacramento-Roseville-Arden Arcade MSA was 5.7 percent in June 2015, up from a revised 5.6 percent in May 2015, and below the year-ago estimate of 7.0 percent. This compares with an unadjusted unemployment rate of 6.2 percent for California and 5.5 percent for the nation during the same period. The unemployment rate was 5.4 percent in El Dorado County, 4.9 percent in Placer County, 5.8 percent in Sacramento County, and 6.0 percent in Yolo County.

Between May 2015 and June 2015, combined employment located in the counties of El Dorado, Placer, Sacramento and Yolo increased by 5,500 to total 930,100 jobs.

- Employment in leisure and hospitality gained 3,300 jobs, and has added 8,200 jobs since January 2015.
- Professional and business services was up by 1,000 jobs, with professional, scientific and technical services accounting for half of the gain.
- Trade, transportation and utilities added 300 jobs compared to last month. A large gain in retail trade (up 900 jobs) was offset by a decline in wholesale trade (down 600 jobs).
- Three industries saw a month-over decline. Other services and manufacturing lost 100 jobs each and education and health services cutback 1,600 jobs.

Between June 2014 and June 2015, total jobs in the region increased by 19,500, or 2.14 percent.

- Leisure and hospitality added 6,300 jobs over the year. Food services and drinking places led the growth with an expansion of 5,500 jobs.
- Trade, transportation and utilities increased by 4,100 jobs compared to last year. Retail trade improved by 4,300 jobs, offset by a decline in wholesale trade of 200 jobs.
- Construction grew by 1,600 jobs, with gains scattered throughout the industry.
- Information and total farm were the only industries that declined, losing 400 jobs each.

Employment Development Department
Labor Market Information Division
(916) 262-2162

## Sacramento Roseville Arden Arcade MSA <br> (El Dorado, Placer, Sacramento, and Yolo Counties)

Industry Employment \& Labor Force March 2014 Benchmark

Data Not Seasonally Adjusted

|  | Jun 14 | Apr 15 | May 15 | Jun 15 | Percen | nge |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Revised | Prelim | Month | Year |
| Civilian Labor Force (1) | 1,055,400 | 1,045,900 | 1,058,300 | 1,062,900 | 0.4\% | 0.7\% |
| Civilian Employment | 982,000 | 988,000 | 998,900 | 1,002,800 | 0.4\% | 2.1\% |
| Civilian Unemployment | 73,400 | 57,900 | 59,400 | 60,200 | 1.3\% | -18.0\% |
| Civilian Unemployment Rate | 7.0\% | 5.5\% | 5.6\% | 5.7\% |  |  |
| (CA Unemployment Rate) | 7.4\% | 6.1\% | 6.2\% | 6.2\% |  |  |
| (U.S. Unemployment Rate) | 6.3\% | 5.1\% | 5.3\% | 5.5\% |  |  |


| Total, All Industries (2) | 910,600 | 915,800 | 924,600 | 930,100 | 0.6\% | 2.1\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total Farm | 10,700 | 8,800 | 9,900 | 10,300 | 4.0\% | -3.7\% |
| Total Nonfarm | 899,900 | 907,000 | 914,700 | 919,800 | 0.6\% | 2.2\% |
| Total Private | 667,000 | 672,800 | 681,700 | 685,200 | 0.5\% | 2.7\% |
| Goods Producing | 81,600 | 80,200 | 83,300 | 83,700 | 0.5\% | 2.6\% |
| Mining and Logging | 500 | 500 | 500 | 500 | 0.0\% | 0.0\% |
| Construction | 46,500 | 44,800 | 47,600 | 48,100 | 1.1\% | 3.4\% |
| Construction of Buildings | 10,100 | 10,200 | 10,400 | 10,700 | 2.9\% | 5.9\% |
| Specialty Trade Contractors | 30,700 | 29,900 | 32,000 | 32,500 | 1.6\% | 5.9\% |
| Building Foundation \& Exterior Contractors | 8,000 | 8,300 | 8,600 | 8,800 | 2.3\% | 10.0\% |
| Building Equipment Contractors | 11,900 | 12,000 | 12,100 | 12,300 | 1.7\% | 3.4\% |
| Building Finishing Contractors | 7,000 | 6,800 | 7,100 | 7,200 | 1.4\% | 2.9\% |
| Manufacturing | 34,600 | 34,900 | 35,200 | 35,100 | -0.3\% | 1.4\% |
| Durable Goods | 24,600 | 25,200 | 25,400 | 25,100 | -1.2\% | 2.0\% |
| Computer \& Electronic Product Manufacturing | 6,600 | 6,700 | 6,800 | 6,700 | -1.5\% | 1.5\% |
| Nondurable Goods | 10,000 | 9,700 | 9,800 | 10,000 | 2.0\% | 0.0\% |
| Food Manufacturing | 3,500 | 3,200 | 3,300 | 3,400 | 3.0\% | -2.9\% |
| Service Providing | 818,300 | 826,800 | 831,400 | 836,100 | 0.6\% | 2.2\% |
| Private Service Providing | 585,400 | 592,600 | 598,400 | 601,500 | 0.5\% | 2.8\% |
| Trade, Transportation \& Utilities | 142,400 | 144,100 | 146,200 | 146,500 | 0.2\% | 2.9\% |
| Wholesale Trade | 24,600 | 24,300 | 25,000 | 24,400 | -2.4\% | -0.8\% |
| Merchant Wholesalers, Durable Goods | 13,100 | 13,000 | 13,300 | 12,800 | -3.8\% | -2.3\% |
| Merchant Wholesalers, Nondurable Goods | 9,100 | 9,300 | 9,300 | 9,300 | 0.0\% | 2.2\% |
| Retail Trade | 94,600 | 97,000 | 98,000 | 98,900 | 0.9\% | 4.5\% |
| Motor Vehicle \& Parts Dealer | 12,700 | 12,900 | 13,000 | 13,100 | 0.8\% | 3.1\% |
| Building Material \& Garden Equipment Stores | 8,100 | 8,200 | 8,200 | 8,400 | 2.4\% | 3.7\% |
| Grocery Stores | 18,200 | 18,400 | 18,500 | 18,700 | 1.1\% | 2.7\% |
| Health \& Personal Care Stores | 5,400 | 5,200 | 5,200 | 5,200 | 0.0\% | -3.7\% |
| Clothing \& Clothing Accessories Stores | 7,000 | 6,600 | 6,700 | 6,800 | 1.5\% | -2.9\% |
| Sporting Goods, Hobby, Book \& Music Stores | 4,000 | 4,200 | 4,200 | 4,200 | 0.0\% | 5.0\% |
| General Merchandise Stores | 19,500 | 20,100 | 20,200 | 20,300 | 0.5\% | 4.1\% |
| Transportation, Warehousing \& Utilities | 23,200 | 22,800 | 23,200 | 23,200 | 0.0\% | 0.0\% |
| Information | 13,900 | 13,500 | 13,500 | 13,500 | 0.0\% | -2.9\% |
| Publishing Industries (except Internet) | 2,500 | 2,400 | 2,400 | 2,400 | 0.0\% | -4.0\% |
| Telecommunications | 6,600 | 6,500 | 6,500 | 6,500 | 0.0\% | -1.5\% |
| Financial Activities | 48,700 | 48,900 | 48,500 | 48,700 | 0.4\% | 0.0\% |
| Finance \& Insurance | 35,100 | 35,300 | 35,100 | 35,000 | -0.3\% | -0.3\% |
| Credit Intermediation \& Related Activities | 12,100 | 12,000 | 12,000 | 12,100 | 0.8\% | 0.0\% |
| Depository Credit Intermediation | 7,400 | 7,200 | 7,100 | 7,100 | 0.0\% | -4.1\% |
| Nondepository Credit Intermediation | 2,600 | 2,700 | 2,600 | 2,600 | 0.0\% | 0.0\% |
| Insurance Carriers \& Related | 19,100 | 19,400 | 19,200 | 19,000 | -1.0\% | -0.5\% |
| Real Estate \& Rental \& Leasing | 13,600 | 13,600 | 13,400 | 13,700 | 2.2\% | 0.7\% |
| Real Estate | 10,400 | 10,400 | 10,100 | 10,400 | 3.0\% | 0.0\% |
| Professional \& Business Services | 121,000 | 121,900 | 122,600 | 123,600 | 0.8\% | 2.1\% |
| Professional, Scientific \& Technical Services | 53,100 | 55,300 | 55,300 | 55,800 | 0.9\% | 5.1\% |
| Architectural, Engineering \& Related Services | 9,000 | 9,300 | 9,300 | 9,300 | 0.0\% | 3.3\% |
| Management of Companies \& Enterprises | 10,300 | 10,600 | 10,600 | 10,600 | 0.0\% | 2.9\% |
| Administrative \& Support \& Waste Services | 57,600 | 56,000 | 56,700 | 57,200 | 0.9\% | -0.7\% |
| Administrative \& Support Services | 54,800 | 53,000 | 53,700 | 54,200 | 0.9\% | -1.1\% |
| Employment Services | 22,800 | 20,700 | 21,100 | 21,200 | 0.5\% | -7.0\% |

Employment Development Department
Labor Market Information Division
(916) 262-2162

Sacramento Roseville Arden Arcade MSA
(El Dorado, Placer, Sacramento, and Yolo Counties)
Industry Employment \& Labor Force
March 2014 Benchmark

Data Not Seasonally Adjusted

|  | Jun 14 | Apr 15 | May 15 Revised | Jun 15 <br> Prelim | Percent Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Month | Year |
| Services to Buildings \& Dwellings | 11,300 | 11,500 | 11,600 | 11,700 | 0.9\% | 3.5\% |
| Educational \& Health Services | 134,100 | 139,100 | 138,700 | 137,100 | -1.2\% | 2.2\% |
| Education Services | 12,900 | 14,600 | 14,300 | 13,700 | -4.2\% | 6.2\% |
| Health Care \& Social Assistance | 121,200 | 124,500 | 124,400 | 123,400 | -0.8\% | 1.8\% |
| Ambulatory Health Care Services | 42,100 | 44,200 | 43,600 | 43,200 | -0.9\% | 2.6\% |
| Hospitals | 23,300 | 23,700 | 23,700 | 23,700 | 0.0\% | 1.7\% |
| Nursing \& Residential Care Facilities | 16,000 | 16,400 | 16,400 | 16,500 | 0.6\% | 3.1\% |
| Leisure \& Hospitality | 94,300 | 94,100 | 97,300 | 100,600 | 3.4\% | 6.7\% |
| Arts, Entertainment \& Recreation | 15,700 | 14,000 | 14,800 | 15,700 | 6.1\% | 0.0\% |
| Accommodation \& Food Services | 78,600 | 80,100 | 82,500 | 84,900 | 2.9\% | 8.0\% |
| Accommodation | 8,600 | 8,300 | 9,000 | 9,400 | 4.4\% | 9.3\% |
| Food Services \& Drinking Places | 70,000 | 71,800 | 73,500 | 75,500 | 2.7\% | 7.9\% |
| Full-Service Restaurants | 32,300 | 33,300 | 34,100 | 35,500 | 4.1\% | 9.9\% |
| Limited-Service Eating Places | 34,100 | 34,400 | 35,600 | 36,200 | 1.7\% | 6.2\% |
| Other Services | 31,000 | 31,000 | 31,600 | 31,500 | -0.3\% | 1.6\% |
| Repair \& Maintenance | 8,800 | 8,800 | 8,800 | 8,900 | 1.1\% | 1.1\% |
| Government | 232,900 | 234,200 | 233,000 | 234,600 | 0.7\% | 0.7\% |
| Federal Government | 13,700 | 13,500 | 13,400 | 13,600 | 1.5\% | -0.7\% |
| Department of Defense | 1,700 | 1,700 | 1,700 | 1,700 | 0.0\% | 0.0\% |
| State \& Local Government | 219,200 | 220,700 | 219,600 | 221,000 | 0.6\% | 0.8\% |
| State Government | 114,700 | 116,000 | 116,300 | 116,500 | 0.2\% | 1.6\% |
| State Government Education | 29,100 | 29,500 | 29,600 | 29,800 | 0.7\% | 2.4\% |
| State Government Excluding Education | 85,600 | 86,500 | 86,700 | 86,700 | 0.0\% | 1.3\% |
| Local Government | 104,500 | 104,700 | 103,300 | 104,500 | 1.2\% | 0.0\% |
| Local Government Education | 58,600 | 59,800 | 57,800 | 57,800 | 0.0\% | -1.4\% |
| Local Government Excluding Education | 45,900 | 44,900 | 45,500 | 46,700 | 2.6\% | 1.7\% |
| County | 18,400 | 18,200 | 18,300 | 18,700 | 2.2\% | 1.6\% |
| City | 10,400 | 9,900 | 10,100 | 10,500 | 4.0\% | 1.0\% |
| Special Districts plus Indian Tribes | 17,100 | 16,800 | 17,100 | 17,500 | 2.3\% | 2.3\% |

## Notes:

(1) Civilian labor force data are by place of residence; include self-employed individuals, unpaid family workers, household domestic workers, \& workers on strike.
Data may not add due to rounding. The unemployment rate is calculated using unrounded data.
(2) Industry employment is by place of work; excludes self-employed individuals, unpaid family workers, household domestic workers, \& workers on strike.
Data may not add due to rounding.
These data are produced by the Labor Market Information Division of the California
Employment Development Department (EDD). Questions should be directed to:
Elizabeth Bosley 530/741-5191 or Luis Alejo 530/749-4885
These data, as well as other labor market data, are available via the Internet at http://www.labormarketinfo.edd.ca.gov. If you need assistance, please call (916) 262-2162.

## Appendix J - Salary Savings By Scenario

|  | Salaries and Benefits Savings as Compared to Scenario I (Current State) |  |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Scenario I | Scenario II | Scenario III | Scenario IV | Scenario V | Scenario VI |  |
|  |  | $\$ 1,183,830,647$ | $\$ 1,141,982,434$ | $\$ 1,151,830,671$ | $\$ 1,164,173,344$ | $\$ 1,167,683,661$ | $\$ 1,179,997,328$ |
| Salaries and Benefits Costs | $\$ 0.00$ | $\$ 41,848,213.00$ | $\$ 31,999,976.00$ | $\$ 19,657,303.00$ | $\$ 16,146,986.00$ | $\$ 3,833,319.00$ |  |
| Savings as Compared to Scenario I |  |  |  |  |  |  |  |

Title:

Contact:

Policy
Statement:

Contents:

## Geographic Salary Differentials

 Human Resources, Labor and Employee Relations UnitThe Judicial Council has established salary ranges for employee compensation based on three geographic regions.
(A) Geographic Regions
(B) Primary Work Location
(C) Change in Primary Work Location
(D) Temporary Changes in Primary Work Location
(E) Procedures to Change Primary Work Location

## (A) Geographic Regions

The Judicial Council has established salary ranges for employee compensation based on the following three geographic regions, from lowest (region 1) to highest (region 3), reflecting recognizable cost-of-living and cost-of-labor differences throughout California:

| Region 1 | Region 1 (cont.) | Region 2 | Region 3 |
| :---: | :---: | :---: | :---: |
| Alpine <br> Amador <br> Butte <br> Calaveras <br> Colusa <br> Del Norte <br> El Dorado <br> Fresno <br> Glenn <br> Humboldt <br> Imperial <br> Inyo <br> Kern <br> Kings <br> Lake <br> Lassen <br> Madera <br> Mariposa <br> Mendocino <br> Merced | Modoc <br> Mono <br> Nevada <br> Placer <br> Plumas <br> Riverside <br> Sacramento <br> San Luis Obispo <br> Shasta <br> Sierra <br> Siskiyou <br> Stanislaus <br> Sutter <br> Tehama <br> Trinity <br> Tulare <br> Tuolumne <br> Yolo <br> Yuba | Los Angeles Orange San Bernardino San Diego Santa Barbara Ventura | Alameda <br> Contra Costa <br> Marin <br> Monterey <br> Napa <br> San Benito <br> San Francisco <br> San Joaquin <br> San Mateo <br> Santa Clara <br> Santa Cruz <br> Solano <br> Sonoma |

For more information on setting and adjusting salary ranges for Judicial Council classifications, please refer to Salary Structure, policy 4.1.
(B) Primary Work Location

Employee placement within a particular regional salary range is based on the employee's primary work location. Primary work location is defined as the location in which the employee physically spends the majority (i.e., more than 50 percent) of time working, be based on the business needs of the Judicial Council. If an employee works in more than one location and does not work more than 50 percent of the time in any one geographic region, employee placement in a particular regional salary range is based on the work location in which the employee spends the largest percentage of work time.

A record of all regular work locations will be maintained in Human Resources along with the daily work schedules. On a quarterly basis, Human Resources will review the primary work location listed for each employee to ensure the employee's salary rate is within the salary range for the region in which the employee actually spends the majority of time working.

As part of the quarterly reconciliation process, Human Resources will validate the primary work location of each employee by comparing the information contained in the State Controller's Office database with the Judicial Council's Human Resources and Education Management System (HREMS).

Additionally, at the beginning of each fiscal year, a memorandum will be sent out to Office Leadership to obtain each employee's daily work hours, primary location, and when applicable multiple work location schedule.

Any changes to the regular work location must be requested before implementation by submitting a Personnel Action Request (PAR) for review and approval. Changes requiring an adjustment to salary will occur in the pay period following the PAR approval.

Individuals regularly scheduled to work in more than one region or location, regardless of primary work location for salary purposes, will be reimbursed for work-related travel consistent with Finance guidelines and IRS criteria (determination of taxable expenses).

## (C) Change in Primary Work Location

A change in an employee's primary work location from one region to another will result in an immediate salary rate adjustment only if the employee's rate is outside the new region's salary range for the employee's position. For example:

- A change to a higher-cost region will result in a salary rate increase only if the employee's salary rate is below the range minimum for the higher-cost region, in which event the employee's salary will be increased to the minimum of that range.
- A change to a lower-cost region will result in a salary rate decrease only if the employee's salary rate is above the range maximum for the lower-cost region, in which event the employee's salary will be reduced to the maximum of that range.

More information on salary ranges for the three geographic regions is at Judicial Council Salary Listing.

## (D) Temporary Changes in Primary Work Location

If an employee's primary work location changes in connection with a temporary long-term assignment or transfer scheduled to last six months or longer, the temporary work location is considered the primary work location for pay purposes. If the temporary assignment results in a pay decrease, the office leadership may request maintaining the employee's
then current rate of pay by submitting a written justification to the Classification and Compensation Unit for review. Requests to maintain pay rate must be approved by the Chief Administrative Officer. If the nature of the employee's job involves working in a multicounty territory, work-related movements are not considered temporary assignments for regional salary range purposes.

## (E) Procedures to Change Primary Work Location

All PARs requesting primary work location changes must include the business justification for the change. Justifications must explain how the planned work location change will improve service delivery to judicial branch entities as well as any cost implications (e.g., leased office space). All PARs must be approved by the Chief Administrative Officer before any actual change in primary work location.

A change in an employee's primary work location may not only affect an employee's salary range, but also reimbursement of certain travel expenses within policy. It may also result in potential tax consequences to the employee for travel reimbursements.

## STATE OF CALIFORNIA <br> JUDICIAL COUNCIL

Monthly Salary Listing
Effective July 1, 2015 (Last Revised 7-1-15)

| Class |  | Region 1 |  | Region 2 |  | Region 3 |  | FLSA |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Code | Class Description | Min | Max | Min | Max | Min | Max |  |
| 3614 | Accountant | \$5,514 | \$6,701 | \$5,649 | \$6,866 | \$5,812 | \$7,064 | E |
| 3432 | Accounting Office Asst. I | \$2,838 | \$3,452 | \$2,909 | \$3,536 | \$2,993 | \$3,639 | N |
| 3433 | Accounting Office Asst. II | \$3,122 | \$3,796 | \$3,200 | \$3,891 | \$3,293 | \$4,002 | N |
| 3207 | Accounting Operations Supervisor | \$5,778 | \$7,023 | \$5,922 | \$7,196 | \$6,092 | \$7,404 | E |
| 3206 | Accounting Technician | \$4,150 | \$5,047 | \$4,253 | \$5,172 | \$4,376 | \$5,321 | N |
| 3216 | Administrative Coordinator I | \$4,150 | \$5,047 | \$4,253 | \$5,172 | \$4,376 | \$5,321 | N |
| 3217 | Administrative Coordinator II | \$4,567 | \$5,552 | \$4,680 | \$5,688 | \$4,814 | \$5,853 | N |
| 3195 | Administrative Director of the Courts | - | - | - | - | \$17,557 | \$20,470 | E |
| 3298 | Administrative Secretary | \$3,904 | \$4,744 | \$3,998 | \$4,861 | \$4,116 | \$5,000 | N |
| 3698 | Administrative Services Assistant I | \$2,681 | \$3,260 | \$2,748 | \$3,341 | \$2,826 | \$3,436 | N |
| 3699 | Administrative Services Assistant II | \$2,949 | \$3,584 | \$3,020 | \$3,671 | \$3,108 | \$3,778 | N |
| 3700 | Administrative Services Assistant III | \$3,244 | \$3,940 | \$3,324 | \$4,039 | \$3,419 | \$4,154 | N |
| 3474 | Application Development Analyst | \$6,218 | \$9,337 | \$6,372 | \$9,568 | \$6,556 | \$9,843 | N |
| 3199 | Assistant Division Director * | \$10,574 | \$13,321 | \$10,839 | \$13,655 | \$11,156 | \$14,054 | E |
| 3574 | Assistant General Counsel | \$10,462 | \$13,777 | \$10,724 | \$14,122 | \$11,038 | \$14,535 | E |
| 3630 | Assistant Judicial Administrative Librarian I | \$5,011 | \$6,090 | \$5,135 | \$6,240 | \$5,281 | \$6,422 | E |
| 3631 | Assistant Judicial Administrative Librarian II | \$5,514 | \$6,701 | \$5,649 | \$6,866 | \$5,812 | \$7,064 | E |
| 3236 | Associate Attorney I | \$6,059 | \$7,696 | \$6,208 | \$7,886 | \$6,387 | \$8,114 | E |
| 3237 | Associate Attorney II | \$6,662 | \$8,465 | \$6,826 | \$8,673 | \$7,021 | \$8,923 | E |
| 3238 | Attorney | \$7,666 | \$10,232 | \$7,856 | \$10,484 | \$8,084 | \$10,787 | E |
| 3665 | AV/Video Systems Technical Analyst | \$6,042 | \$7,343 | \$6,190 | \$7,524 | \$6,369 | \$7,742 | E |
| 3244 | AV/Video Technician I | \$3,352 | \$4,073 | \$3,435 | \$4,174 | \$3,534 | \$4,293 | N |
| 3245 | AV/Video Technician II | \$3,685 | \$4,481 | \$3,777 | \$4,590 | \$3,886 | \$4,723 | N |
| 3310 | Budget Analyst | \$5,514 | \$6,701 | \$5,649 | \$6,866 | \$5,812 | \$7,064 | E |
| 3768 | Business Applications Analyst | \$6,042 | \$7,710 | \$6,190 | \$7,900 | \$6,369 | \$8,128 | E |
| 3472 | Business Systems Analyst | \$6,042 | \$7,710 | \$6,190 | \$7,900 | \$6,369 | \$8,128 | N |
| 3864 | Chief Administrative Officer | - | - |  | - | \$15,131 | \$16,844 | E |
| 3863 | Chief of Staff | - | - | - | - | \$16,661 | \$18,360 | E |
| 3785 | Chief Operating Officer | - | - | - | - | \$15,131 | \$16,844 | E |
| 3339 | Communications Specialist I | \$5,011 | \$6,090 | \$5,135 | \$6,240 | \$5,281 | \$6,422 | E |
| 3340 | Communications Specialist II | \$5,514 | \$6,701 | \$5,649 | \$6,866 | \$5,812 | \$7,064 | E |
| 3623 | Construction Inspector | \$6,443 | \$7,831 | \$6,603 | \$8,023 | \$6,794 | \$8,256 | E |
| 3702 | Construction Manager | \$10,574 | \$13,088 | \$10,839 | \$13,409 | \$11,156 | \$13,799 | E |
| 3530 | Contract Specialist | \$5,514 | \$6,701 | \$5,649 | \$6,866 | \$5,812 | \$7,064 | E |
| 3695 | Cost Estimator | \$6,057 | \$7,360 | \$6,207 | \$7,542 | \$6,386 | \$7,760 | E |
| 3313 | Court Services Analyst | \$5,514 | \$6,701 | \$5,649 | \$6,866 | \$5,812 | \$7,064 | E |
| 3280 | Database Administrator | \$6,057 | \$7,729 | \$6,207 | \$7,919 | \$6,386 | \$8,149 | E |
| 3838 | Design \& Construction Project Manager I | \$5,514 | \$6,701 | \$5,649 | \$6,866 | \$5,812 | \$7,064 | E |

Although region 1, 2 and 3 salary ranges are shown for most classes, all regions do not apply to every class.

## STATE OF CALIFORNIA JUDICIAL COUNCIL

Monthly Salary Listing
Effective July 1, 2015 (Last Revised 7-1-15)

| Class |  | Region 1 |  | Region 2 |  | Region 3 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Code | Class Description | Min | Max | Min | Max | Min | Max | FLSA |
| 3840 | Design \& Construction Project Manager II | \$6,057 | \$7,360 | \$6,207 | \$7,542 | \$6,386 | \$7,760 | E |
| 3853 | Design \& Construction Project Manager III | \$7,427 | \$9,025 | \$7,608 | \$9,247 | \$7,829 | \$9,514 | E |
| 3197 | Division Director | - | - | - | - | \$11,227 | \$15,249 | E |
| 3342 | Editor I | \$4,150 | \$5,047 | \$4,253 | \$5,172 | \$4,376 | \$5,321 | N |
| 3343 | Editor II | \$4,567 | \$5,552 | \$4,680 | \$5,688 | \$4,814 | \$5,853 | N |
| 3347 | Education Specialist I | \$5,011 | \$6,090 | \$5,135 | \$6,240 | \$5,281 | \$6,422 | E |
| 3348 | Education Specialist II | \$5,514 | \$6,701 | \$5,649 | \$6,866 | \$5,812 | \$7,064 | E |
| 3827 | Enterprise Technology Architect | \$6,479 | \$9,729 | \$6,641 | \$9,972 | \$6,835 | \$10,263 | E |
| 3689 | Environmental Analyst | \$7,427 | \$9,025 | \$7,608 | \$9,247 | \$7,829 | \$9,514 | E |
| 3653 | Executive Office Liaison I | \$6,359 | \$7,730 | \$6,516 | \$7,920 | \$6,703 | \$8,148 | E |
| 3654 | Executive Office Liaison II | \$6,981 | \$9,819 | \$7,152 | \$10,059 | \$7,358 | \$10,349 | E |
| 3655 | Executive Office Liaison III | \$10,574 | \$13,088 | \$10,839 | \$13,409 | \$11,156 | \$13,799 | E |
| 3305 | Executive Secretary | \$4,906 | \$5,965 | \$5,028 | \$6,113 | \$5,173 | \$6,289 | N |
| 3677 | Executive Secretary to Chief Deputy Director | \$5,312 | \$6,491 | \$5,448 | \$6,653 | \$5,609 | \$6,852 | N |
| 3365 | Executive Secretary to the Administrative Director | \$5,312 | \$6,491 | \$5,448 | \$6,653 | \$5,609 | \$6,852 | N |
| 3669 | Facilities Management Administrator | \$6,663 | \$8,098 | \$6,827 | \$8,296 | \$7,023 | \$8,536 | E |
| 3602 | Facilities Management Specialist | \$5,024 | \$6,107 | \$5,148 | \$6,258 | \$5,296 | \$6,437 | N |
| 3337 | Facilities Planner | \$6,057 | \$7,360 | \$6,207 | \$7,542 | \$6,386 | \$7,760 | E |
| 3857 | Federal Court Consultant | \$0 | \$19,040 | - | - | - | - | Other |
| 3814 | General Counsel/Division Director | - | - | - | - | \$11,788 | \$15,424 | E |
| 3316 | Government Affairs Analyst | \$5,514 | \$6,701 | \$5,649 | \$6,866 | \$5,812 | \$7,064 | E |
| 3235 | Graduate Legal Assistant | \$3,882 | \$4,282 | \$3,978 | \$4,387 | \$4,093 | \$4,516 | N |
| 3580 | Graduate Student Assistant | \$2,692 | \$3,270 | \$2,758 | \$3,350 | \$2,838 | \$3,448 | N |
| 3758 | Health and Safety Analyst | \$6,443 | \$7,831 | \$6,603 | \$8,023 | \$6,794 | \$8,256 | E |
| 3319 | Human Resources Analyst | \$5,514 | \$6,701 | \$5,649 | \$6,866 | \$5,812 | \$7,064 | E |
| 3469 | Information Systems Manager | \$8,327 | \$12,333 | \$8,532 | \$12,635 | \$8,778 | \$12,999 | E |
| 3787 | Internal Auditor I | \$5,011 | \$6,395 | \$5,135 | \$6,552 | \$5,281 | \$6,742 | E |
| 3789 | Internal Auditor II | \$5,514 | \$7,037 | \$5,649 | \$7,209 | \$5,812 | \$7,416 | E |
| 3450 | Judicial Administrative Librarian | \$6,057 | \$7,360 | \$6,207 | \$7,542 | \$6,386 | \$7,760 | E |
| 3818 | Labor and Employee Relations Officer | \$7,666 | \$10,232 | \$7,856 | \$10,484 | \$8,084 | \$10,787 | E |
| 3860 | Labor and Employee Relations Officer I | \$6,979 | \$9,282 | \$7,153 | \$9,515 | \$7,362 | \$9,793 | E |
| 3861 | Labor and Employee Relations Officer II | \$7,666 | \$10,232 | \$7,856 | \$10,484 | \$8,084 | \$10,787 | E |
| 3732 | Labor Relations Negotiator | \$6,506 | \$7,936 | \$6,666 | \$8,135 | \$6,856 | \$8,372 | E |
| 3616 | Lead Management and Program Analyst | \$6,359 | \$7,730 | \$6,516 | \$7,920 | \$6,703 | \$8,148 | E |
| 3105 | Management and Program Analyst | \$6,057 | \$7,360 | \$6,207 | \$7,542 | \$6,386 | \$7,760 | E |
| 3201 | Manager | \$8,327 | \$12,333 | \$8,532 | \$12,635 | \$8,778 | \$12,999 | E |
| 3205 | Managing Attorney | \$10,574 | \$13,088 | \$10,839 | \$13,409 | \$11,156 | \$13,799 | E |
| 3688 | Mechanical, Electrical, Plumbing (MEP) Engineer | \$7,427 | \$9,025 | \$7,608 | \$9,247 | \$7,829 | \$9,514 | E |

Although region 1, 2 and 3 salary ranges are shown for most classes, all regions do not apply to every class.

## STATE OF CALIFORNIA <br> JUDICIAL COUNCIL

Monthly Salary Listing
Effective July 1, 2015 (Last Revised 7-1-15)

| Class |  | Region 1 |  | Region 2 |  | Region 3 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Code | Class Description | Min | Max | Min | Max | Min | Max | FLSA |
| 3618 | Media Production Specialist | \$5,514 | \$6,701 | \$5,649 | \$6,866 | \$5,812 | \$7,064 | E |
| 3615 | Meeting and Conference Services Supervisor | \$6,057 | \$7,360 | \$6,207 | \$7,542 | \$6,386 | \$7,760 | E |
| 3737 | O\&M Customer Support Representative I | \$4,150 | \$5,047 | \$4,253 | \$5,172 | \$4,376 | \$5,321 | N |
| 3738 | O\&M Customer Support Representative II | \$4,567 | \$5,552 | \$4,680 | \$5,688 | \$4,814 | \$5,853 | N |
| 3739 | O\&M Customer Support Supervisor | \$5,778 | \$7,023 | \$5,922 | \$7,196 | \$6,092 | \$7,404 | E |
| 3282 | Office Assistant I | \$2,387 | \$2,902 | \$2,445 | \$2,973 | \$2,516 | \$3,059 | N |
| 3283 | Office Assistant II | \$2,625 | \$3,190 | \$2,689 | \$3,269 | \$2,767 | \$3,363 | N |
| 3284 | Office Technician I | \$2,681 | \$3,260 | \$2,748 | \$3,341 | \$2,826 | \$3,436 | N |
| 3286 | Office Technician II | \$2,949 | \$3,584 | \$3,020 | \$3,671 | \$3,108 | \$3,778 | N |
| 3592 | Pay and Benefits Specialist I | \$4,567 | \$5,552 | \$4,680 | \$5,688 | \$4,814 | \$5,853 | N |
| 3596 | Pay and Benefits Specialist II | \$5,024 | \$6,107 | \$5,148 | \$6,258 | \$5,296 | \$6,437 | N |
| 3703 | Portfolio Administration Analyst | \$5,778 | \$7,023 | \$5,922 | \$7,196 | \$6,092 | \$7,404 | E |
| 3741 | Principal Architect | \$8,860 | \$10,768 | \$9,077 | \$11,032 | \$9,338 | \$11,351 | E |
| 3704 | Procurement Specialist | \$4,150 | \$5,047 | \$4,253 | \$5,172 | \$4,376 | \$5,321 | N |
| 3591 | Production \& Mail Services Supervisor | \$4,906 | \$5,965 | \$5,028 | \$6,113 | \$5,173 | \$6,289 | E |
| 3220 | Production Artist I | \$3,775 | \$4,589 | \$3,869 | \$4,703 | \$3,980 | \$4,838 | N |
| 3221 | Production Artist II | \$4,150 | \$5,047 | \$4,253 | \$5,172 | \$4,376 | \$5,321 | N |
| 3585 | Public Information Officer | \$8,327 | \$12,333 | \$8,532 | \$12,635 | \$8,778 | \$12,999 | E |
| 3682 | Real Estate Analyst | \$6,057 | \$7,360 | \$6,207 | \$7,542 | \$6,386 | \$7,760 | E |
| 3435 | Receptionist I | \$2,802 | \$3,407 | \$2,871 | \$3,491 | \$2,955 | \$3,592 | N |
| 3288 | Receptionist II | \$3,084 | \$3,749 | \$3,160 | \$3,841 | \$3,252 | \$3,951 | N |
| 3227 | Records Management Supervisor | \$4,239 | \$5,152 | \$4,344 | \$5,279 | \$4,469 | \$5,432 | N |
| 3225 | Records Technician I | \$2,681 | \$3,260 | \$2,748 | \$3,341 | \$2,826 | \$3,436 | N |
| 3226 | Records Technician II | \$2,949 | \$3,584 | \$3,020 | \$3,671 | \$3,108 | \$3,778 | N |
| 3632 | Regional Court Interpreter Coordinator | \$5,024 | \$6,107 | \$5,148 | \$6,258 | \$5,296 | \$6,437 | N |
| 3676 | Regional Manager of Facility Operations | \$8,327 | \$10,121 | \$8,532 | \$10,370 | \$8,778 | \$10,669 | E |
| 3325 | Research Analyst | \$5,514 | \$6,701 | \$5,649 | \$6,866 | \$5,812 | \$7,064 | E |
| 3834 | Retired Annuitant | \$0 | \$13,994 | \$0 | \$14,344 | \$0 | \$14,765 | Other |
| 3292 | Secretary I | \$3,227 | \$3,922 | \$3,307 | \$4,019 | \$3,402 | \$4,134 | N |
| 3293 | Secretary II | \$3,547 | \$4,312 | \$3,635 | \$4,419 | \$3,739 | \$4,546 | N |
| 3363 | Security Coordinator | \$5,514 | \$6,701 | \$5,649 | \$6,866 | \$5,812 | \$7,064 | E |
| 3334 | Senior Accountant | \$6,057 | \$7,360 | \$6,207 | \$7,542 | \$6,386 | \$7,760 | E |
| 3606 | Senior Accounting Technician | \$4,567 | \$5,552 | \$4,680 | \$5,688 | \$4,814 | \$5,853 | N |
| 3218 | Senior Administrative Coordinator | \$5,024 | \$6,107 | \$5,148 | \$6,258 | \$5,296 | \$6,437 | N |
| 3475 | Senior Application Development Analyst | \$6,864 | \$10,307 | \$7,034 | \$10,563 | \$7,236 | \$10,866 | E |
| 3239 | Senior Attorney | \$8,678 | \$11,582 | \$8,891 | \$11,868 | \$9,148 | \$12,209 | E |
| 3666 | Senior AV/Video Systems Technical Analyst | \$6,646 | \$8,077 | \$6,811 | \$8,277 | \$7,007 | \$8,517 | E |
| 3246 | Senior AV/Video Technician | \$4,057 | \$4,931 | \$4,155 | \$5,052 | \$4,277 | \$5,199 | N |

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## STATE OF CALIFORNIA <br> JUDICIAL COUNCIL

Monthly Salary Listing
Effective July 1, 2015 (Last Revised 7-1-15)

| Class |  | Region 1 |  | Region 2 |  | Region 3 |  | FLSA |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Code | Class Description | Min | Max | Min | Max | Min | Max |  |
| 3311 | Senior Budget Analyst | \$6,057 | \$7,360 | \$6,207 | \$7,542 | \$6,386 | \$7,760 | E |
| 3771 | Senior Business Applications Analyst | \$6,646 | \$8,481 | \$6,811 | \$8,690 | \$7,007 | \$8,942 | E |
| 3473 | Senior Business Systems Analyst | \$6,646 | \$8,481 | \$6,811 | \$8,690 | \$7,007 | \$8,942 | E |
| 3341 | Senior Communications Specialist | \$6,057 | \$7,360 | \$6,207 | \$7,542 | \$6,386 | \$7,760 | E |
| 3624 | Senior Construction Inspector | \$7,088 | \$8,615 | \$7,262 | \$8,826 | \$7,472 | \$9,080 | E |
| 3586 | Senior Contract Specialist | \$6,057 | \$7,360 | \$6,207 | \$7,542 | \$6,386 | \$7,760 | E |
| 3696 | Senior Cost Estimator | \$7,427 | \$9,025 | \$7,608 | \$9,247 | \$7,829 | \$9,514 | E |
| 3314 | Senior Court Services Analyst | \$6,057 | \$7,360 | \$6,207 | \$7,542 | \$6,386 | \$7,760 | E |
| 3854 | Senior Design \& Construction Project Manager | \$8,860 | \$10,768 | \$9,077 | \$11,032 | \$9,338 | \$11,351 | E |
| 3344 | Senior Editor | \$5,024 | \$6,107 | \$5,148 | \$6,258 | \$5,296 | \$6,437 | N |
| 3360 | Senior Education Specialist | \$6,057 | \$7,360 | \$6,207 | \$7,542 | \$6,386 | \$7,760 | E |
| 3717 | Senior Emergency Response \& Planning Manager | \$10,574 | \$13,088 | \$10,839 | \$13,409 | \$11,156 | \$13,799 | E |
| 3828 | Senior Enterprise Technology Architect | \$7,127 | \$10,702 | \$7,304 | \$10,970 | \$7,518 | \$11,290 | E |
| 3338 | Senior Facilities Planner | \$6,663 | \$8,098 | \$6,827 | \$8,296 | \$7,023 | \$8,535 | E |
| 3621 | Senior Facilities Risk Manager | \$10,574 | \$13,088 | \$10,839 | \$13,409 | \$11,156 | \$13,799 | E |
| 3317 | Senior Government Affairs Analyst | \$6,057 | \$7,360 | \$6,207 | \$7,542 | \$6,386 | \$7,760 | E |
| 3320 | Senior Human Resource Analyst | \$6,057 | \$7,360 | \$6,207 | \$7,542 | \$6,386 | \$7,760 | E |
| 3588 | Senior Internal Auditor | \$6,057 | \$7,729 | \$6,207 | \$7,919 | \$6,386 | \$8,149 | E |
| 3820 | Senior Labor and Employee Relations Officer | \$8,678 | \$11,582 | \$8,891 | \$11,868 | \$9,148 | \$12,209 | E |
| 3604 | Senior Manager | \$10,574 | \$13,088 | \$10,839 | \$13,409 | \$11,156 | \$13,799 | E |
| 3573 | Senior Media Production Specialist | \$6,057 | \$7,360 | \$6,207 | \$7,542 | \$6,386 | \$7,760 | E |
| 3597 | Senior Pay and Benefits Specialist | \$5,514 | \$6,701 | \$5,649 | \$6,866 | \$5,812 | \$7,064 | N |
| 3720 | Senior Procurement Specialist | \$4,567 | \$5,552 | \$4,680 | \$5,688 | \$4,814 | \$5,853 | N |
| 3823 | Senior Production Artist | \$4,567 | \$5,552 | \$4,680 | \$5,688 | \$4,814 | \$5,853 | N |
| 3683 | Senior Real Estate Analyst | \$6,663 | \$8,098 | \$6,827 | \$8,296 | \$7,023 | \$8,535 | E |
| 3326 | Senior Research Analyst | \$6,057 | \$7,360 | \$6,207 | \$7,542 | \$6,386 | \$7,760 | E |
| 3364 | Senior Security Coordinator | \$6,063 | \$7,371 | \$6,212 | \$7,550 | \$6,392 | \$7,768 | E |
| 3270 | Senior Systems Administrator | \$5,021 | \$6,410 | \$5,145 | \$6,569 | \$5,294 | \$6,756 | N |
| 3276 | Senior Technical Analyst | \$6,646 | \$8,481 | \$6,811 | \$8,690 | \$7,007 | \$8,942 | E |
| 3490 | Senior Web Analyst | \$6,646 | \$8,481 | \$6,811 | \$8,690 | \$7,007 | \$8,942 | E |
| 3581 | Special Consultant | \$0 | \$16,480 | \$0 | \$16,887 | \$0 | \$17,375 | Other |
| 3716 | Specifications Specialist | \$8,327 | \$10,121 | \$8,532 | \$10,370 | \$8,778 | \$10,669 | E |
| 3612 | Staff Accountant | \$5,024 | \$6,107 | \$5,148 | \$6,258 | \$5,296 | \$6,437 | E |
| 3306 | Staff Analyst I | \$4,150 | \$5,047 | \$4,253 | \$5,172 | \$4,376 | \$5,321 | N |
| 3309 | Staff Analyst II | \$4,567 | \$5,552 | \$4,680 | \$5,688 | \$4,814 | \$5,853 | N |
| 3577 | Student Assistant | \$2,403 | \$2,650 | \$2,462 | \$2,715 | \$2,535 | \$2,794 | N |
| 3335 | Supervising Accountant | \$6,981 | \$9,819 | \$7,152 | \$10,059 | \$7,358 | \$10,349 | E |
| 3367 | Supervising Administrative Coordinator | \$5,778 | \$7,023 | \$5,922 | \$7,196 | \$6,092 | \$7,404 | E |

Although region 1, 2 and 3 salary ranges are shown for most classes, all regions do not apply to every class.

## STATE OF CALIFORNIA <br> JUDICIAL COUNCIL

Monthly Salary Listing
Effective July 1, 2015 (Last Revised 7-1-15)

| Class |  | Region 1 |  | Region 2 |  | Region 3 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Code | Class Description | Min | Max | Min | Max | Min | Max | FLSA |
| 3241 | Supervising Attorney | \$9,112 | \$12,161 | \$9,336 | \$12,461 | \$9,606 | \$12,819 | E |
| 3667 | Supervising AV/Video Systems Technical Analyst | \$7,643 | \$9,289 | \$7,832 | \$9,518 | \$8,058 | \$9,793 | E |
| 3575 | Supervising AV/Video Technician | \$4,665 | \$5,671 | \$4,780 | \$5,809 | \$4,919 | \$5,978 | E |
| 3312 | Supervising Budget Analyst | \$6,981 | \$9,819 | \$7,152 | \$10,059 | \$7,358 | \$10,349 | E |
| 3772 | Supervising Business Applications Analyst | \$7,643 | \$9,819 | \$7,832 | \$10,059 | \$8,058 | \$10,349 | E |
| 3437 | Supervising Communications Specialist | \$6,981 | \$9,819 | \$7,152 | \$10,059 | \$7,358 | \$10,349 | E |
| 3625 | Supervising Construction Inspector | \$8,272 | \$10,055 | \$8,476 | \$10,302 | \$8,721 | \$10,601 | E |
| 3587 | Supervising Contract Specialist | \$6,981 | \$9,819 | \$7,152 | \$10,059 | \$7,358 | \$10,349 | E |
| 3315 | Supervising Court Services Analyst | \$6,981 | \$9,819 | \$7,152 | \$10,059 | \$7,358 | \$10,349 | E |
| 3346 | Supervising Editor | \$6,273 | \$7,623 | \$6,430 | \$7,814 | \$6,618 | \$8,043 | E |
| 3361 | Supervising Education Specialist | \$6,981 | \$9,819 | \$7,152 | \$10,059 | \$7,358 | \$10,349 | E |
| 3829 | Supervising Enterprise Technology Architect | \$8,332 | \$11,385 | \$8,540 | \$11,670 | \$8,790 | \$12,012 | E |
| 3670 | Supervising Facilities Management Administrator | \$7,569 | \$9,201 | \$7,756 | \$9,427 | \$7,979 | \$9,700 | E |
| 3601 | Supervising Facilities Planner | \$7,569 | \$9,201 | \$7,756 | \$9,427 | \$7,979 | \$9,700 | E |
| 3318 | Supervising Government Affairs Analyst | \$6,981 | \$9,819 | \$7,152 | \$10,059 | \$7,358 | \$10,349 | E |
| 3323 | Supervising Human Resource Analyst | \$6,981 | \$9,819 | \$7,152 | \$10,059 | \$7,358 | \$10,349 | E |
| 3589 | Supervising Internal Auditor | \$6,981 | \$9,819 | \$7,152 | \$10,059 | \$7,358 | \$10,349 | E |
| 3470 | Supervising IS Analyst - A | \$7,643 | \$9,819 | \$7,832 | \$10,059 | \$8,058 | \$10,349 | E |
| 3471 | Supervising IS Analyst - B | \$8,025 | \$10,241 | \$8,223 | \$10,493 | \$8,460 | \$10,798 | E |
| 3619 | Supervising Media Production Specialist | \$6,981 | \$9,819 | \$7,152 | \$10,059 | \$7,358 | \$10,349 | E |
| 3598 | Supervising Pay and Benefits Specialist | \$6,981 | \$9,819 | \$7,152 | \$10,059 | \$7,358 | \$10,349 | E |
| 3721 | Supervising Procurement Specialist | \$6,273 | \$7,623 | \$6,430 | \$7,814 | \$6,618 | \$8,043 | E |
| 3684 | Supervising Real Estate Analyst | \$7,569 | \$9,201 | \$7,756 | \$9,427 | \$7,979 | \$9,700 | E |
| 3327 | Supervising Research Analyst | \$6,981 | \$9,819 | \$7,152 | \$10,059 | \$7,358 | \$10,349 | E |
| 3572 | Support Services Supervisor | \$4,567 | \$5,552 | \$4,680 | \$5,688 | \$4,814 | \$5,853 | N |
| 3267 | Systems Administrator I | \$4,150 | \$5,299 | \$4,253 | \$5,430 | \$4,376 | \$5,587 | N |
| 3269 | Systems Administrator II | \$4,567 | \$5,829 | \$4,680 | \$5,973 | \$4,814 | \$6,144 | N |
| 3275 | Technical Analyst | \$6,042 | \$7,710 | \$6,190 | \$7,900 | \$6,369 | \$8,128 | N |
| 3277 | Technical Writer | \$5,514 | \$7,037 | \$5,649 | \$7,209 | \$5,812 | \$7,416 | N |
| 3816 | Telecommunications Specialist | \$5,024 | \$6,107 | \$5,148 | \$6,258 | \$5,296 | \$6,437 | N |
| 3656 | Utility Engineer/Analyst | \$7,427 | \$9,025 | \$7,608 | \$9,247 | \$7,829 | \$9,514 | E |
| 3489 | Web Analyst | \$6,042 | \$7,710 | \$6,190 | \$7,900 | \$6,369 | \$8,128 | N |

Although region 1, 2 and 3 salary ranges are shown for most classes, all regions do not apply to every class.

## STATE OF CALIFORNIA JUDICIAL COUNCIL

## Monthly Salary Listing

Effective July 1, 2015 (Last Revised 7-1-15)

| Class |  | Region 1 |  | Region 2 |  | Region 3 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Code | Class Description | Min | Max | Min | Max | Min | Max | FLSA |

* Assistant Division Directors must be "designated" to reach maximum shown, otherwise range maximums are as follows:

Region 1 = \$13,088 Region 2: \$13,409 Region 3: \$13,799

## Notes about regions:

Region 1: The baseline salary range; applicable to all employees who do not meet the criteria for region 2 or 3.
Region 2: 2.5\% greater than the baseline salary range; applicable to Los Angeles, Orange, San Bernardino, San Diego, Santa Barbara, and Ventura counties.

Region 3: $5.5 \%$ greater than the baseline salary range; applicable to Alameda, Contra Costa, Marin, Monterey, Napa, San Benito, San Francisco, San Joaquin, San Mateo, Santa Clara, Santa Cruz, Solano, and Sonoma counties.

## Appendix L - Turnover Estimates

| Line | Item | Equation | Scenario II | Scenario III | Scenario IV | Scenario V | Scenario VI |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | Impacted Positions ${ }^{1}$ |  | 604 | 395 | 254 | 200 | 67 |
| 2 | Total Positions |  | 814 | 814 | 814 | 814 | 814 |
| 3 | Percent of Positions Impacted | [Line 2/Line 1] | 74.20\% | 48.53\% | 31.20\% | 24.57\% | 8.23\% |
| 4 | Impacted Staff ${ }^{2}$ |  | 522 | 350 | 230 | 186 | 56 |
| 5 | Total Staff ${ }^{3}$ |  | 719 | 719 | 719 | 719 | 719 |
| 6 | Percent of Staff Impacted | [Line 5/Line 4] | 72.60\% | 48.68\% | 31.99\% | 25.87\% | 7.79\% |
| 7 | Expected Turnover (Years 1-3) Due to Impact ${ }^{4}$ |  | 261 | 175 | 107 | 90 | 18 |
| 8 | Expected Turnover Rate Due to Impact | [Line 7/Line 5] | 36.30\% | 24.34\% | 14.88\% | 12.52\% | 2.50\% |
| 9 | Resignation Rate ${ }^{5}$ | [Line 7/Line 4] | 50.0\% | 50.0\% | 46.5\% | 48.4\% | 32.1\% |

1 Total number of impacted authorized positions. Governmental Affairs positions were counted as impacted; Field Office positions locating to courthouses were not counted as impacted.
2 Reflects number of filled impacted positons as of February 1, 2015 (e.g. line 1 less true vacancies as of 2/1/15)
3 Number of staff (headcount) as of February 1, 2015.
4 Number of staff expected to resign within the first three years of the analysis period as a result of relocation. To most accurately reflect this, we reduced each scenario's total number of resignations in the first three years by the number of expected "natural retirements." (E.g. if 100 staff resign in Scenario X based on the turnover formula, and 20 of those same staff are expected to naturally retire in Scenario I (current state) due to the retirement formula, we subtracted the expected natural retirees from the turnover group to reflect the turnover caused by relocation, which in this case, would be 80).
5 Reflects the percent of impacted staff expected to resign as a result of relocation. The turnover equation estimates roughly $50 \%$ of the impacted population to resign. In Scenario VI, a significant portion of the impacted staff (line 5) are from Governmental Affairs. Since Governmental Affairs is not relocating a far distance, $0 \%$ of that staff is expected to resign. This results in Scenario VI having a signifcantly lower resignation rate.

Title:

Contact:

Policy
Statement:

## Contents:

## CaIPERS Retirement Benefits

Human Resources, Payroll and Benefits Administration Unit

## The J udicial Council offers retirement benefits through CaIPERS.

(A) Overview
(B) Eligibility
(C) Enrollment
(D) Retirement Benefits
(1) Service Retirement
(2) Disability Retirement
(3) Death and Survivor Benefits
(E) Retiree Health and Dental Benefits
(F) Effect of Reciprocity
(G) Contributions and Accruals During Leave of Absence
(H) Refund of Contributions Upon Separation
(I) References

## (A) Overview

The Judicial Council, through the California Public Employee Retirement System (CaIPERS), offers a defined benefit plan that provides lifetime monthly income and other retirement and survivor benefits for eligible employees. The retirement benefit is funded by employer contributions, investment earnings, and employee contributions. Employee contributions and benefits are determined by CaIPERS and will vary depending on plan selection (Tier I or Tier II) and date of hire. Employees who are uncertain of their contribution level are encouraged to consult with their Pay and Benefits Specialist.

The Judicial Council's retirement plan is administered by CaIPERS. Judicial Council employees who are members of CalPERS are in the State Miscellaneous plan. Detailed information is available on the CalPERS retirement plan website. Additional information regarding the retirement plan, including differences between the Tier I and Tier II plans, can also be found in the plan brochure, available from Human Resources, Payroll and Benefits Administration Unit.

Because of the many variables connected with retirement planning, and to help ensure that employees take all the steps necessary to receive applicable benefits, employees are encouraged to contact the Payroll and Benefits Administration Unit to discuss retirement. To help educate employees regarding their retirement benefits, the Judicial Council also regularly hosts retirement planning seminars for its employees presented by CaIPERS.

## (B) Eligibility

To be eligible for CalPERS membership, an employee must be:

- A full-time employee with an anticipated duration of Judicial Council employment of
at least six months; or
- A part-time employee working at least on a half-time basis with an anticipated duration of Judicial Council employment of at least one calendar year.

Intermittent employees are excluded from CalPERS membership until they complete over 1,000 hours of service within a fiscal year, at which time CalPERS membership is effective on the first day of the following pay period.

## (C) Enrollment

Eligible employees are automatically enrolled in the Tier I plan. During the first 180 calendar days of CalPERS membership, employees may elect to switch to the Tier II plan. Consistent with CaIPERS requirements, employees who do not elect the Tier II plan during the first 180 calendar days of CaIPERS membership remain enrolled in the Tier I plan and may not change to the Tier II plan at a later time. If the Tier II plan is elected, employees may change their election back to the Tier I plan at any time. Employees who switch from the Tier II plan to the Tier I plan are encouraged to consult with CaIPERS regarding possible buy back options.

## (D) Retirement Benefits

## (1) Service Retirement

Service retirement is a lifetime benefit that provides continuing income to eligible employees in recognition for years of service in CalPERS-covered employment.

Service retirement benefits are determined by CaIPERS and vary based on the date of hire. For more information regarding service retirement benefits, contact Human Resources, Payroll and Benefits Administration Unit.

After retirement, CaIPERS pays eligible employees a monthly retirement allowance, with annual cost-of-living adjustments, for life. The employee's retirement allowance is determined based on the retirement plan selected (Tier I or Tier II), age at retirement, date of hire, years of service credit, and final compensation.

For employees who retire within 120 days of separation from employment, any unused sick leave at the time of retirement will be converted to additional service credit for purposes of calculating the retirement allowance (for example, it takes 250 days of sick leave to earn one year of service credit). In limited circumstances, the employee may also purchase additional service credit directly through CaIPERS.

More information on service retirement benefits is on the CalPERS website at: www.calpers.ca.gov

## (2) Disability Retirement

Employees may be eligible for disability retirement benefits if unable to perform their job duties due to an illness or injury (work-related or not), and the disability is expected to be permanent or of uncertain duration. There is no minimum age requirement for disability retirement.

To be eligible for non-work-related disability retirement, employees must have:

- 5 years of CaIPERS service under the Tier I plan; or
- 10 years of CalPERS service under the Tier II plan.

There is no minimum service requirement for work-related (industrial) disability retirement

CaIPERS pays eligible employees a monthly disability allowance, with annual cost-ofliving adjustments, for life or until recovery from disability.

More information on disability retirement benefits is on the CaIPERS website at: www.calpers.ca.gov/index.jsp?bc=/member/retirement/disability/home.xml.

## (3) Death and Survivor Benefits

Benefits are paid to the beneficiaries or survivors of an employee who dies. The amount of benefits paid depends on various factors, including the status of the employee's beneficiary (those considered eligible survivors are entitled to additional benefits), and the employee's retirement eligibility and status at the time of death.

More information on death and survivor benefits is on the CaIPERS website at: http://www.calpers.ca.gov/index.jsp?bc=/member/death/home.xml.

## (E) Retiree Health and Dental Benefits

Retiree health and dental benefits are available to employees (and their eligible dependents) who retire within 120 days of separation from employment. The percentage of the premiums covered by employer contribution will depend on the employee's date of hire and years of service credit.

- Employees first hired into CaIPERS-covered employment before J anuary 1, 1985, will continue receiving full employer contributions toward premiums.
- Employees first hired into CaIPERS-covered employment on or after J anuary 1, 1985, and who have 10 years or more of CalPERS service credit at the time of retirement will continue receiving full employer contributions toward premiums.
- Employees first hired into CaIPERS-covered employment on or after J anuary 1, 1985, and who have 5 years or more of CalPERS service credit at the time of retirement will receive a portion of the employer contributions toward premiums, prorated based on length of service up to 10 years. For example, employees with 5 years of service will receive $50 \%$ of the employer contribution.

More information on retiree health and dental benefits is available through the Payroll and Benefits Administration Unit or by contacting CaIPERS.

## (F) Effect of Reciprocity

Employees with service credit under another retirement system with a reciprocity agreement with CaIPERS may be entitled to combine service credit from both systems to determine eligibility for certain benefits. For example, service in a reciprocal retirement system may be used to meet minimum service requirements for a retirement allowance but not count toward vesting for retiree health benefits.

More information on reciprocity with other retirement systems, including a list of Reciprocal Retirement Systems, is on the CalPERS website at:
www.calpers.ca.gov/index.jsp?bc=/member/retirement/reciprocity.xml.

## (G) Contributions and Accruals During Leave of Absence

Employee contributions do not automatically continue during an employee's leave of absence, except for any period of leave during which the employee uses paid leave or supplements non-industrial disability insurance (NDI) payments. Employer contributions continue, on a prorated basis, during periods of leave that the employee uses paid leave or supplements NDI payments. Contributions resume on the first paycheck following return from leave of absence, consistent with state benefit administration procedures.

Service credit continues to accrue during periods of leave that the employee uses paid leave. Service credit will also accrue, on a prorated basis, during periods of leave that the employee supplements NDI payments. Service credit accruals resume on the first day of the pay period following return from leave of absence, consistent with state benefit administration procedures.

## (H) Refund of Contributions Upon Separation

Accumulated contributions into the Tier I or Tier II plans will remain on deposit with CaIPERS until separation from CalPERS-covered employment. Employees may then:

- Withdraw their employee contributions with accumulated interest, regardless of years of service;
- Leave their employee contributions on deposit and apply for retirement benefits at a later date; or
- Roll-over their employee contributions to an IRA without penalty.

Employees may redeposit withdrawn contributions plus interest to restore previous service credit based on CalPERS guidelines if they return to CalPERS-covered employment.

More information on refund of contributions upon separation, including how to request a refund, and tax impact, is on the CalPERS website at: www.calpers.ca.gov/index.jsp?bc=/member/retirement/refunds/home.xml.

## (I) References

## CaIPERS Retirement

## CaIPERS Retirement Judicial Council Employee Benefits

## Judicial Council Employee Benefits

*Information on accessing CaIPERS links: Direct linking may not be activated for some users. If direct linking is not activated, the CaIPERS website will direct users to identify membership status, and users may then access these websites by copying and pasting the address into the internet browser.

Appendix N - Civil Service Pay Scale by Class Title (Executive Branch)
State of California
Civil Service Pay Scale - by Class Title




| Schem |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
|  | Class |
|  | Code |
|  | FuII Class Title |



| Schem | Class Code | Full Class Title |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Compensation SISA | Footnotes | AR Crit | MCR | Prob. Mo. | WWG | NT | CBID |
| VT70 | 8845 | ASSISTANT CHIEF ATHLETIC INSPECTOR $\$ 4,330.00-\$ 5,371.00$ | 013443 |  | 1 | 12 | 2 |  | S07 |
| KJ94 | 8383 | ASSISTANT CHIEF CENTRAL PROGRAM SERVIC $\$ 5,592.00-\$ 6,951.00$ | $\begin{aligned} & \text { ES } \\ & 0119 \end{aligned}$ |  | 1 | 12 | E |  | S01 |
| KJ96 | 8384 | ASSISTANT CHIEF CENTRAL PROGRAM SERVIC $\$ 5,592.00-\$ 6,951.00$ | $\begin{aligned} & \text { ES -EDUCATIO } \\ & 0119 \end{aligned}$ |  | 1 | 12 | E |  | S01 |
| OB10 | 5871 | ```ASSISTANT CHIEF COUNSEL \$9,337.00 - \$10,815.00``` | 0119 |  | 1 | 12 | SE |  | M02 |
| OM20 | 5934 | ASSISTANT CHIEF COUNSEL, DEPARTMENT OF $\$ 9,337.00-\$ 10,815.00$ | GENERAL SER 0119 |  | 1 | 12 | SE |  | M02 |
| JN44 | 4571 | $\begin{aligned} & \text { ASSISTANT CHIEF FINANCIAL OFFICER, CALIFOF } \\ & \$ 8,170.00-\$ 9,277.00 \end{aligned}$ | RNIA EARTHQU <br> 0119 | ITHORITY | 1 | 12 | E |  | M01 |
| 0030 | 5786 | $\begin{aligned} & \text { ASSISTANT CHIEF LEGAL DIVISION DEPARTMEN } \\ & \$ 9,314.00-\$ 11,848.00 \end{aligned}$ | T OF TRANSP 0119 |  | 1 | 12 | E |  | S02 |
| IS45 | 4047 | $\begin{aligned} & \text { ASSISTANT CHIEF OF CONSTRUCTION SERVICE } \\ & \$ 10,665.00-\$ 12,113.00 \end{aligned}$ | S, OFFICE OF 0119 | ATE ARCH | 1 | 12 | E |  | M09 |
| EA15 | 2299 | $\begin{aligned} & \text { ASSISTANT CHIEF OF EDUCATION, CORRECTION } \\ & \$ 8,482.00-\$ 10,116.00 \end{aligned}$ | NAL PROGRAM 0119 |  | 1 | 12 | SE |  | M03 |
| OJ10 | 5810 | ASSISTANT CHIEF PUBLIC UTILITIES COUNSEL $\$ 10,316.00-\$ 11,948.00$ | $0119$ |  | 1 | 12 | SE |  | M02 |
| SX40 | 0561 | ```ASSISTANT CHIEF VECTOR CONTROL SECTION $5,975.00 - $7,427.00``` | $0119$ |  | 1 | 12 | E |  | S 10 |
| IE05 | 3880 | ASSISTANT CHIEF, CAL/OSHA CONSULTATION S <br> \$9,410.00 - \$11,488.00 | $\begin{gathered} \text { ERVICE } \\ 0119 \end{gathered}$ |  | 1 | 12 | E |  | M10 |
| VA30 | 8385 | $\begin{aligned} & \text { ASSISTANT CHIEF, CALIFORNIA HIGHWAY PATR } \\ & \$ 14,454.00-\$ 16,582.00 \end{aligned}$ | $\begin{aligned} & \text { OL } \\ & 0119 \end{aligned}$ |  | 1 | 12 | E |  | M05 |
| VA35 | 8386 | $\begin{aligned} & \text { ASSISTANT CHIEF, CALIFORNIA HIGHWAY PATR } \\ & \$ 7,792.00-\$ 8,849.00 \end{aligned}$ | (NONUNIFO 0119 |  | 1 | 12 | E |  | M01 |
| WQ04 | 9538 | ASSISTANT CHIEF, DIVISION OF LABOR STANDA <br> \$7,509.00 - \$8,526.00 | RDS ENFORC <br> 0119 |  | 1 | 12 | E |  | M01 |
| IE10 | 3870 | $\begin{aligned} & \text { ASSISTANT CHIEF, DIVISION OF OCCUPATIONAL } \\ & \$ 10,839.00-\$ 12,312.00 \end{aligned}$ | SAFETY AND <br> 0119 |  | 1 | 12 | E |  | M09 |
| HV92 | 6727 | ASSISTANT CHIEF, MARINE FACILITIES INSPECT $\$ 7,088.00-\$ 8,048.00$ | ION AND MAN 0119 | NT DIVISIO | 1 | 12 | E |  | M01 |
| HU16 | 3770 | ASSISTANT CHIEF, MINERAL RESOURCES MANA $\$ 12,410.00-\$ 14,094.00$ | GEMENT DIVI $0119$ | TATE LAN | COMMIS <br> 1 | SION $12$ | E |  | M09 |
| VC82 | 1987 | ASSISTANT CHIEF, MUSEUM SECURITY AND SAF $\$ 4,603.00-\$ 6,007.00$ | EETY, CALIFOR 013443 P2 | USEUM OF | ENCE A 1 | ND INDUSTR 12 | E |  | S07 |
| KK01 | 4770 | ASSISTANT CHIEF, OFFICE OF REAL ESTATE AN $\$ 7,792.00-\$ 9,056.00$ | $\begin{aligned} & \text { ID DESIGN SEP } \\ & 0119 \end{aligned}$ |  | 1 | 12 | E |  | M01 |
| GH50 | 3126 | ASSISTANT CIVIL ENGINEER $\$ 5,450.00-\quad \$ 6,819.00$ |  |  | 1 | 6 | 2 |  | R09 |
| CA73 | 1123 | ASSISTANT CLERK <br> \$1,936.00 - \$2,424.00 SISA |  |  | 1 | 6 | 2 |  | R04 |
| VA10 | 8377 | ASSISTANT COMMISSIONER CALIFORNIA HIGHW $\$ 16,820.00-\$ 18,915.00$ | VAY PATROL 0119 |  | 1 | 12 | E |  | M05 |
| TN69 | 8132 | ASSISTANT COORDINATOR OF NURSING SERVIC <br> A \$5,544.00 - \$7,408.00 <br> S \$7,402.00 - \$9,316.00 <br> T \$7,439.00 - \$9,316.00 | CES <br> 0119 <br> 0119 <br> 0119 | $\begin{aligned} & 437 \\ & 437 \\ & 437 \end{aligned}$ | $\begin{aligned} & 1 \\ & 1 \\ & 1 \end{aligned}$ | $\begin{aligned} & 12 \\ & 12 \\ & 12 \end{aligned}$ | $E$ $E$ $E$ |  | $\begin{aligned} & \text { S } 17 \\ & \text { S } 17 \\ & \text { S } 17 \end{aligned}$ |
| DH23 | 5479 | ASSISTANT CORRECTIONAL FOOD MANAGER (D $\$ 4,502.00-\$ 5,538.00$ | EPARTMENT 0119 R0 | RECTIONS | 1 | 12 | 2 |  | S 15 |
| KC17 | 5639 | ASSISTANT CRIMINAL JUSTICE SPECIALIST $\$ 3,824.00-\$ 4,788.00$ |  |  | 1 | 6 | 2 |  | R01 |
| KD75 | 6275 | ASSISTANT DEVELOPMENT SPECIALIST, CALIFO <br> A $\$ 3,189.00$ - $\$ 3,992.00$ <br> B $\$ 3,824.00$ - $\$ 4,788.00$ | RNIA TRADE <br> 011921 <br> 011921 | $\begin{aligned} & \text { MMERCE A } \\ & 260 \\ & 260 \end{aligned}$ | $\begin{array}{r} \text { NCY } \\ 1 \\ 1 \end{array}$ | $\begin{aligned} & 12 \\ & 12 \end{aligned}$ | $\begin{aligned} & 2 \\ & 2 \end{aligned}$ |  | $\begin{aligned} & \text { R01 } \\ & \text { R01 } \end{aligned}$ |
| VG90 | 8531 | ASSISTANT DIRECTOR COMMISSION ON PEACE $\$ 8,401.00-\$ 9,541.00$ | OFFICER STA <br> 011934 | ANDTRAI | - 1 | 12 | E |  | M07 |
| TT47 | 2155 | ASSISTANT DIRECTOR OF DIETETICS $\$ 5,113.00 \text { - } \$ 6,400.00$ | 0119 |  | 1 | 12 | 2 |  | S 19 |
| IA22 | 3878 | ASSISTANT DIVISION CHIEF, AIR RESOURCES B $\$ 10,667.00-\$ 12,113.00$ | OARD 0119 |  | 1 | 12 | E |  | M09 |
| VQ55 | 4621 | ASSISTANT DIVISION CHIEF/PROGRAM MANAGE $\$ 7,619.00-\$ 8,652.00$ | $\begin{aligned} & \text { ER DEPARTME } \\ & 0119 \text { P6 } \end{aligned}$ | MOTORVEH | ES 1 | 12 | E |  | M01 |
| JX86 | 4728 | ASSISTANT ENERGY FACILITY SITING PLANNER $\$ 3,824.00-\$ 4,788.00$ | 19 |  | 1 | 6 | 2 |  | R01 |
| Gl10 | 3128 | ASSISTANT ENGINEERING SPECIALIST -CIVIL- $\$ 5,450.00-\$ 6,819.00$ | 19 |  | 1 | 6 | 2 |  | R09 |



| Schem | Class <br> Code | Full Class Title |  |  |  |  |  |  |  |
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|  |  | Compensation SISA | Footnotes | AR Crit | MCR | Prob. Mo. | WWG | NT | CBID |
| JV82 | 4288 | ASSISTANT PROGRAM SPECIALIST, CALIFORNIA DEBT ADVISORY COMMISSION |  |  |  |  |  |  |  |
|  |  | A \$3,111.00 - \$3,895.00 | 011921 | 070 | 1 | 12 | 2 |  | R01 |
|  |  | B $\$ 3,731.00-\$ 4,671.00$ | 011921 | 070 | 1 | 12 | 2 |  | R01 |
| KW50 | 5095 | ASSISTANT PROPERTY AGENT |  |  |  |  |  |  |  |
| KT46 | 5013 | ASSISTANT PROPERTY APPRAISER \$3,824.00 - \$4,788.00 |  |  | 1 | 6 | 2 |  | R01 |
| KT58 | 5439 | ASSISTANT PROPERTY APPRAISER (BOARD OF EQUALIZATION)$\$ 4,016.00-\$ 5,029.00$ |  |  | 1 | 6 | 2 |  | R01 |
| KT64 | 5441 | ASSISTANT PROPERTY AUDITOR APPRAISER (BOARD OF EQUALIZATION)$\$ 4,016.00-\$ 5,280.00$ |  |  | 1 | 6 | 2 |  | R01 |
| SX80 | 0565 | ASSISTANT PUBLIC HEALTH BIOLOGIST |  |  | 1 | 6 | 2 |  | R10 |
|  |  | B $\$ 3,580.00-\$ 4,659.00$ | 20 | 391 | 1 | 6 | 2 |  | R10 |
| JP34 | 4685 | ASSISTANT RISK ANALYST <br> \$3,824.00 - \$4,788.00 |  |  | 1 | 6 | 2 |  | R01 |
| IF55 | 3899 | ASSISTANT SAFETY ENGINEER \$5,450.00 - \$6,819.00 |  |  | 1 | 6 | 2 |  | R09 |
| ME50 | 9024 | ASSISTANT SATELLITE FACILITY SUPERVISOR $\$ 3,490.00-\$ 4,321.00$ | 0119 |  | 1 | 12 | 2 |  | S01 |
| DE60 | 2079 | ASSISTANT SEAMER <br> \$2,315.00 - \$2,900.00 |  |  | 1 | 6 | 2 |  | R15 |
| KD15 | 5721 | ASSISTANT SMALL BUSINESS OFFICER$\$ 3,731.00 \text { - } \$ 4,671.00$ |  |  | 1 | 6 | 2 |  | R01 |
| BU74 | 2714 | ASSISTANT STATE ARCHEOLOGIST |  |  |  |  |  |  |  |
|  |  | A \$2,902.00 - \$3,388.00 | 011921 | 319 | 1 | 12 | 2 |  | R10 |
|  |  | B $\$ 3,600.00$ - $\$ 4,455.00$ | 011921 | 319 | 1 | 12 | 2 |  | R10 |
| RF20 | 7381 | $\begin{array}{ll}\text { ASSISTANT STATE PRINTER } \\ \$ 7,447.00-\quad \$ 8,456.00 & 0119\end{array}$ |  |  | 1 | 12 | E |  | M14 |
| GY10 | 3390 | ASSISTANT STEEL INSPECTOR \$4,100.00 - \$5,132.00 |  |  | 1 | 6 | 2 |  | R11 |
| FB24 | 2605 | ASSISTANT SUPERINTENDENT OF PUBLIC INSTRUCTION FOR CHILD DEVELOPMENT C.E.A. |  |  |  |  |  |  | M21 |
| ER82 | 2659 | ASSISTANT SUPERINTENDENT OF PUBLIC INSTRUCTION FOR GENERAL EDUCATION C.E.A. |  |  |  | 12 | E |  | M21 |
| EK85 | 2493 | ASSISTANT SUPERINTENDENT OF PUBLIC INSTRUCTION FOR RESEARCH AND EVALUATION, C.E.A. |  |  |  |  |  |  | M21 |
| FE10 | 2712 | ASSISTANT SUPERINTENDENT OF PUBLIC INSTRUCTION FOR SPECIAL EDUCATION, C.E.A. |  |  |  |  |  |  | M21 |
| EN20 | 2510 | ASSISTANT SUPERINTENDENT OF PUBLIC INSTRUCTION-DIRECTOR OF CAREER-VOCATIONAL EDUCATION, C.E.A. |  |  |  |  |  |  | M21 |
| LZ33 | 5692 | ASSISTANT TAX SERVICE SPECIALIST |  |  | 1 | 6 | 2 |  | R01 |
| HK95 | 3643 | ASSISTANT TELECOMMUNICATIONS ENGINEER$\$ 5,770.00-\$ 7,222.00$ |  |  | 1 | 6 | 2 |  | R09 |
| PD20 | 6262 | ASSISTANT UTILITY CRAFTSWORKER SUPERINTENDENT, WATER RESOURCES$\begin{array}{lll} \$ 6,185.00-\$ 7,678.00 & 0143 \end{array}$ |  |  | 1 | 12 | 2 |  | S 12 |
| TR71 | 8264 | ASSISTIVE TECHNOLOGY SPECIALIST \$3,487.00 - \$4,367.00 | 01 |  | 1 | 12 | 2 |  | R20 |
| TR69 | 8295 | $\begin{aligned} & \text { ASSISTIVE TECHNOLOGY SUPERVISOR } \\ & \$ 4,028.00-\$ 5,045.00 \end{aligned}$ | 0119 |  | 1 | 12 | 2 |  | S20 |
| TR72 | 8265 | ASSISTIVE TECHNOLOGY TRAINEE $\$ 2,806.00-\$ 3,515.00$ | 01 |  | 1 | 12 | 2 |  | R20 |
| JM10 | 4588 | ASSOCIATE ACCOUNTING ANALYST <br> A \$4,829.00 - \$6,048.00 <br> L \$4,829.00 - \$6,048.00 | $\begin{aligned} & 0119 \\ & 0119 \end{aligned}$ | $\begin{aligned} & 285 \\ & 285 \end{aligned}$ | $\begin{aligned} & 1 \\ & 1 \end{aligned}$ | $\begin{aligned} & 12 \\ & 12 \end{aligned}$ | $\begin{aligned} & 2 \\ & 2 \end{aligned}$ |  | R01 R01 |
| JM36 | 5304 | ASSOCIATE ADMINISTRATIVE ANALYST -ACCOUNTING SYSTEMS- <br> \$4,829.00 - \$6,048.00 1929 |  |  | 1 | 6 | 2 |  | R01 |
| BB43 | 0751 | ASSOCIATE AGRICULTURAL BIOLOGIST <br> A \$4,772.00 - \$5,925.00 <br> B $\$ 4,758.00$ - $\$ 5,912.00$ <br> C $\$ 4,988.00$ - $\$ 6,192.00$ | $\begin{aligned} & 1924 \\ & 1924 \\ & 1924 \end{aligned}$ | $\begin{aligned} & 208 \\ & 208 \\ & 208 \end{aligned}$ | $\begin{aligned} & 1 \\ & 1 \\ & 1 \end{aligned}$ | $\begin{aligned} & 6 \\ & 6 \\ & 6 \end{aligned}$ | 2 2 2 |  | R10 R10 R10 |
| AQ40 | 0193 | ASSOCIATE AGRICULTURAL ECONOMIST |  |  | 1 | 6 | 2 |  | R01 |
| IK60 | 3964 | ASSOCIATE ARCHITECT |  |  | 1 | 12 | 2 |  | R09 |
| FK62 | 5630 | ASSOCIATE ARTS GRANTS ADMINISTRATOR |  |  | 1 | 12 | 2 |  | R01 |
| HN20 | 3651 | ASSOCIATE AUTOMOTIVE EQUIPMENT STANDARDS ENGINEER |  |  | 1 | 6 | 2 |  | R09 |












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| Schem | Class Code | Full Class Title |  |  |  |  |  |  |  |  |  |
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|  |  |  | Compensation | SISA | Footnotes | AR Crit | MCR | Prob. Mo. | WWG | NT | CBID |
| SB20 | 9267 | CHIEF PHYSICIAN AND SURGEON, CORRECTIONAL FACILITY |  |  |  |  |  |  |  |  |  |
|  |  |  | \$10,878.00 - \$13,943.00 |  | 0119 R0 | 008455 | 1 | 12 | SE |  | M16 |
|  |  |  | \$11,413.00 - \$14,284.00 |  | 0119 R0 | 008455 | 1 | 12 | SE |  | M16 |
|  |  |  | \$20,139.00 - \$20,744.00 |  | 0119 R0 | 008455 | 1 | 12 | SE |  | M16 |
|  |  |  | \$21,259.00 - \$21,896.00 |  | 0119 RO | 008455 | 1 | 12 | SE |  | M16 |
|  |  | R | \$22,379.00 - \$23,050.00 |  | 0119 RO | 008455 | 1 | 12 | SE |  | M16 |
| JX50 | 4649 | CHIEF PLANNING OFFICER SAN FRANCISCO BAY CONSERVATION AND DEVELOPMENT COMMISSION |  |  |  |  |  |  |  |  |  |
| SF35 | 9774 | CHIEF PSYCHIATRIST, CORRECTIONAL AND REHABILITATIVE SERVICES(SAFETY) |  |  |  |  |  |  |  |  |  |
|  |  |  | \$12,555.00 - \$15,714.00 |  | 0119 P8 | 444448 | 1 | 12 | SE |  | M16 |
|  |  |  | \$13,166.00 - \$15,934.00 |  | 0119 P8 | 444448 | 1 | 12 | SE |  | M16 |
|  |  |  | \$22,348.00 - \$27,021.00 |  | $0119 \text { P8 }$ | $444448$ | 1 | 12 | SE |  | M16 |
|  |  |  | \$22,776.00 - \$27,698.00 |  | 0119 P8 | 444448 | 1 | 12 | SE |  | M16 |
|  |  |  | \$19,697.00 - \$25,734.00 |  | 0119 P8 | 444448 | 1 | 12 | SE |  | M16 |
|  |  |  | \$20,071.00 - \$26,378.00 |  | 0119 P8 | $444448$ | 1 | 12 | SE |  | M16 |
|  |  |  | \$21,283.00 - \$25,734.00 |  | 0119 P8 | 444448 | 1 | 12 | SE |  | M16 |
|  |  | V | \$21,691.00 - \$26,378.00 |  | 0119 P8 | 444448 | 1 | 12 | SE |  | M16 |
| XL45 | 9859 | CHIEF PSYCHOLOGIST, CORRECTIONAL FACILITY |  |  |  |  |  |  |  |  |  |
|  |  |  | $\$ 6,584.00-\$ 9,087.00$ |  | $0119 \text { R1 }$ | 448471 | 1 | 12 | E |  | S 19 |
|  |  |  | \$11,909.00 - \$12,705.00 |  | 0119 R 1 | 448471 | 1 | 12 | E |  | S 19 |
|  |  |  | \$9,533.00 - \$12,099.00 |  | $0119 \text { R1 }$ | $448471$ | 1 | 12 | E |  | S 19 |
|  |  |  | $\$ 11,342.00-\$ 12,099.00$ |  | $0119 \text { R1 }$ | $448471$ | $1$ | 12 | E |  | S 19 |
| XL20 | 9251 | CHIEF PSYCHOLOGIST, STATE PERSONNEL BOARD |  |  |  |  |  |  |  |  |  |
| PK85 | 6465 | CHIEF WATER AND POWER DISPATCHER |  |  |  |  |  |  |  |  |  |
| JE32 | 6614 | CHIEF, ACCOUNTANCY ENFORCEMENT PROGRAM |  |  |  |  |  |  |  |  |  |
| JK06 | 7917 | CHIEF, ACCOUNTING AND REPORTING, STATE CONTROLLER'S OFFICE |  |  |  |  |  |  |  |  |  |
| XU10 | 9932 | CHIEF, ALCOHOL TREATMENT SERVICE$\$ 4,195.00-\$ 5,252.00$ |  |  |  |  | 1 | 12 | E |  | S19 |
| VA20 | 8382 | CHIEF, CALIFORNIA HIGHWAY PATROL <br> \$15,752.00 - \$18,216.00 |  |  |  |  | 1 | 12 | E |  | M05 |
| FJ65 | 0008 | CHIEF, CALIFORNIA STATE ARCHIVES AND MUSEUM \$8,252.00 - \$9,371.00 0119 |  |  |  |  | 1 | 12 | E |  | M21 |
| IH13 | 9809 | CHIEF, CALTRANS SAFETY PROGRAM <br> \$5,830.00 - \$7,245.00 0119 |  |  |  |  | 1 | 12 | E |  | S01 |
| XS45 | 1153 | CHIEF, CORRECTIONAL CASE RECORDS SERVICES <br> $\$ 7,088.00-\$ 8,048.00$ <br> 1924 |  |  |  |  | 1 | 12 | E |  | M01 |
| IS15 | 4110 | CHIEF, DAY LABOR PROGRAM, (CORRECTIONAL FACILITY) <br> \$8,814.00 - \$11,033.00 0119 |  |  |  |  | 1 | 12 | E |  | S09 |
| JK25 | 4054 | CHIEF, DIVISION OF AUDITS, STATE CONTROLLER'S <br> \$9,428.00 - \$10,703.00 0119 |  |  |  |  | 1 | 12 | E |  | M01 |
| JK26 | 4055 | CHIEF, DIVISION OF COLLECTIONS, STATE CONTROLLER'S OFFICE \$9,428.00 - \$10,703.00 0119 |  |  |  |  | 1 | 12 | E |  | M01 |
| TL10 | 8214 | CHIEF, DOMICILIARY SERVICES |  |  |  |  | 1 | 12 | E |  | S19 |
| TA02 | 8004 | CHIEF, ENVIRONMENTAL HEALTH DIVISION |  |  |  |  | 1 | 12 | E |  | M10 |
| TE20 | 8045 | CHIEF, ENVIRONMENTAL HEALTH LABORATORY BRANCH <br> \$7,032.00 - \$8,755.00 |  |  |  |  | 1 | 12 | E |  | S 10 |
| VC56 | 1941 | CHIEF, EXPOSITION AND STATE FAIR POLICE$\$ 8,532.00-\$ 10,054.00$ |  |  | 011934 P1 |  | 1 | 12 | E |  | M07 |
| ME93 | 4408 | CHIEF, EXPOSITION EVENTS$\$ 5,553.00-\$ 6,901.00$ |  |  | 01 |  | 1 | 12 | E |  | S01 |
| JN15 | 2023 | CHIEF, FINANCIAL OFFICER, PUBLIC EMPLOYEES' RETIREMENT SYSTEM \$17,500.00 - \$25,833.00 011955 |  |  |  |  | 1 | 12 | E |  | M01 |
| VZ10 | 8988 | CHIEF, FIREFIGHTER/SECURITY OFFICER |  |  |  |  | 1 | 12 | E |  | S07 |
| VW40 | 9030 | CHIEF, FOOD AND DRUG BRANCH |  |  |  |  | 1 | 12 | E |  | M07 |
| TE80 | 8056 | CHIEF, FOOD AND DRUG LABORATORY BRANCH |  |  |  |  | 1 | 12 | E |  | S 10 |
| VW50 | 9235 | CHIEF, FOOD AND DRUG SECTION |  |  |  |  | 1 | 12 | E |  | S07 |
| VW55 | 9236 | CHIEF, FOOD AND DRUG UNIT |  |  |  |  | 1 | 12 | E |  | S07 |
| TE50 | 8043 | CHIEF, GENETIC DISEASE LABORATORY |  |  |  |  | 1 | 12 | E |  | S 10 |






| Schem | Class <br> Code | Full Class Title |  |  |  |  |  |  |  |
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|  |  | Compensation SISA | Footnotes | AR Crit | MCR | Prob. Mo. | WWG | NT | CBID |
| CX34 | 8736 | CONTROL CASHIER I (MOTOR VEHICLE SERVICES) $\$ 3,198.00 \text { - \$4,003.00 }$ | S), DEPART 19 | MOTOR | $\begin{array}{r} \text { CLES } \\ 1 \end{array}$ | 6 | 2 |  | R04 |
| CX36 | 8738 | CONTROL CASHIER I (VEHICLE REGISTRATION), $\$ 3,198.00-\$ 4,003.00$ | DEPARTME $19$ | OTOR VEH | S 1 | 6 | 2 |  | R04 |
| CX35 | 8737 | CONTROL CASHIER II (MOTOR VEHICLE SERVICE $\$ 3,444.00-\$ 4,315.00$ | ES), DEPARTM $19$ | MOTOR | $\begin{gathered} \text { ICLES } \\ 1 \end{gathered}$ | 6 | 2 |  | R04 |
| CX37 | 8739 | CONTROL CASHIER II (VEHICLE REGISTRATION), $\$ 3,444.00-\$ 4,315.00$ | $\begin{aligned} & \text { DEPARTMEN } \\ & 19 \end{aligned}$ | OTOR VEH | ES 1 | 6 | 2 |  | R04 |
| HQ50 | 3660 | CONTROL ENGINEER    <br> A $\$ 5,238.00$ - $\$ 6,244.00$ <br> B $\$ 6,144.00$ - $\$ 7,684.00$ | $\begin{aligned} & 1921 \\ & 1921 \end{aligned}$ | $\begin{aligned} & 388 \\ & 388 \end{aligned}$ | $\begin{aligned} & 1 \\ & 1 \end{aligned}$ | 6 | 2 2 |  | R09 R09 |
| HQ63 | 3657 | CONTROL SYSTEM TECHNICIAN I A $\quad \$ 3,780.00-\$ 4,773.00$ B $\quad \$ 4,545.00-\$ 5,754.00$ | $\begin{aligned} & 012124 \\ & 012124 \end{aligned}$ | $\begin{aligned} & 212 \\ & 212 \end{aligned}$ | $\begin{aligned} & 1 \\ & 1 \end{aligned}$ | 12 12 | $\begin{aligned} & 2 \\ & 2 \end{aligned}$ |  | R12 R12 |
| HQ60 | 3662 | $\begin{aligned} & \text { CONTROL SYSTEM TECHNICIAN II } \\ & \$ 5,227.00-\$ 6,624.00 \end{aligned}$ | 24 |  | 1 | 6 | 2 |  | R12 |
| HQ55 | 3661 | CONTROL SYSTEM TECHNICIAN III \$5,744.00 - \$7,277.00 | 1924 |  | 1 | 6 | 2 |  | R12 |
| DJ40 | 2185 | COOK SPECIALIST I    <br> A $\$ 2,487.00$ $-\quad \$ 3,114.00$ SISA <br> F $\$ 2,072.50-$ $\$ 2,595.00$ SISA | $\begin{aligned} & 01 \\ & 01 \end{aligned}$ | $\begin{aligned} & 047 \\ & 047 \end{aligned}$ | $\begin{aligned} & 1 \\ & 1 \end{aligned}$ | $\begin{aligned} & 12 \\ & 12 \end{aligned}$ | $\begin{aligned} & 2 \\ & 2 \end{aligned}$ |  | $\begin{aligned} & \text { R15 } \\ & \text { R15 } \end{aligned}$ |
| DJ45 | 2187 | COOK SPECIALIST I (CORRECTIONAL FACILITY) $\$ 2,487.00-\$ 3,114.00 \quad$ SISA | 01 RO |  | 1 | 12 | 2 |  | R15 |
| DJ30 | 2184 | COOK SPECIALIST II    <br> A $\$ 2,780.00$ - $\$ 3,482.00$ <br> F $\$ 2,316.67$ - $\$ 2,901.67$ |  | $\begin{aligned} & 047 \\ & 047 \end{aligned}$ | $\begin{aligned} & 1 \\ & 1 \end{aligned}$ | $\begin{aligned} & 6 \\ & 6 \end{aligned}$ | $\begin{aligned} & 2 \\ & 2 \end{aligned}$ |  | $\begin{aligned} & \text { R15 } \\ & \text { R15 } \end{aligned}$ |
| DJ35 | 2186 | COOK SPECIALIST II (CORRECTIONAL FACILITY)  <br> $\$ 2,780.00-\$ 3,482.00$ SISA | Ro |  | 1 | 6 | 2 |  | R15 |
| DJ38 | 2189 | COOK, CALIFORNIA CONSERVATION CORPS <br> \$2,675.00 - \$3,347.00 SISA |  |  | 1 | 6 | 2 |  | R15 |
| UG30 | 8188 | COORDINATOR (FIRE AND RESCUE SERVICES) <br> \$5,621.00 - \$7,272.00 | 34 P1 |  | 1 | 6 | 2 |  | R07 |
| UD85 | 8123 | $\begin{aligned} & \text { COORDINATOR (RADIOLOGICAL), OFFICE OF EME } \\ & \$ 4,879.00-\$ 6,057.00 \end{aligned}$ | $\begin{aligned} & \text { IERGENCY SE } \\ & 0134 \text { R1 } \end{aligned}$ |  | 1 | 12 | 2 |  | R07 |
| UD50 | 8115 | COORDINATOR -COMMUNICATIONS- O.E.S. <br> \$4,879.00 - \$6,057.00 | 34 R 1 |  | 1 | 6 | 2 |  | R07 |
| UE30 | 8122 | COORDINATOR -LAW ENFORCEMENT- O.E.S. <br> \$5,239.00 - \$6,772.00 | 0134 P1 |  | 1 | 12 | 2 |  | R07 |
| TN70 | 8133 | COORDINATOR OF NURSING SERVICES <br> A \$6,373.00 - \$7,778.00 <br> S $\$ 8,486.00-\$ 10,780.00$ <br> T \$8,611.00 - \$10,780.00 | $\begin{array}{ll} 0119 \\ 0119 \\ 0119 \end{array}$ | $\begin{aligned} & 437 \\ & 437 \\ & 437 \end{aligned}$ | $\begin{aligned} & 1 \\ & 1 \\ & 1 \end{aligned}$ | $\begin{aligned} & 12 \\ & 12 \\ & 12 \end{aligned}$ | $\begin{aligned} & \mathrm{E} \\ & \mathrm{E} \\ & \mathrm{E} \end{aligned}$ |  | $\begin{aligned} & \text { M } 17 \\ & \text { M } 17 \\ & \text { M } 17 \end{aligned}$ |
| TR10 | 8308 | COORDINATOR OF VOLUNTEER SERVICES $\$ 4,408.00 \text { - } \$ 5,469.00$ | 0119 |  | 1 | 12 | 2 |  | S20 |
| XG89 | 9786 | COORDINATOR SERVICES TO THE DEAF DEPART $\$ 4,403.00-\$ 5,780.00$ | TMENT OF RE $0119$ | TATION | 1 | 12 | 2 |  | R19 |
| KI90 | 8408 | COORDINATOR, INDIAN HEALTH <br> \$5,553.00 - \$6,901.00 | 0119 |  | 1 | 12 | E |  | S01 |
| LK08 | 1623 | $\begin{aligned} & \text { COORDINATOR, LEGISLATIVE INFORMATION SYS } \\ & \$ 8,182.00-\$ 9,756.00 \end{aligned}$ | TEM 0119 |  | 1 | 12 | E |  | E99 |
| RI10 | 7266 | $\begin{aligned} & \text { COPYHOLDER } \\ & \$ 2,860.00-\$ 2,945.00 \end{aligned}$ |  |  | 1 | 6 | 2 |  | R14 |
| CW62 | 1823 | CORPORATION ASSISTANT <br> \$4,156.00 - \$5,203.00 | 0143 |  | 1 | 12 | 2 |  | S04 |
| CW75 | 1827 | CORPORATION DOCUMENTS EXAMINER $\$ 3,509.00-\$ 4,392.00$ |  |  | 1 | 6 | 2 |  | R04 |
| JD76 | 4443 | CORPORATION EXAMINER    <br> A $\$ 4,191.00$ -  <br> B $\$ 5,053.00$ -  <br> C $\$ 6,327.00$   <br> D $\$ 4,600.00$ -  <br> D $\$ 5,558.00$   | $\begin{aligned} & 1921 \\ & 1921 \\ & 1921 \\ & 1921 \end{aligned}$ | $\begin{aligned} & 238 \\ & 238 \\ & 238 \\ & 238 \end{aligned}$ | $\begin{aligned} & 1 \\ & 1 \\ & 1 \\ & 1 \end{aligned}$ | $\begin{aligned} & 6 \\ & 6 \\ & 6 \\ & 6 \end{aligned}$ | $\begin{aligned} & 2 \\ & 2 \\ & 2 \\ & 2 \end{aligned}$ |  | R01 <br> R01 <br> R01 <br> R01 |
| JD74 | 4452 | CORPORATION EXAMINER IV (SPECIALIST) A $\quad \$ 5,814.00-\$ 7,642.00$ C C | $\begin{aligned} & 19 \\ & 19 \end{aligned}$ | $\begin{aligned} & 004 \\ & 004 \end{aligned}$ | $\begin{aligned} & 1 \\ & 1 \end{aligned}$ | 6 6 | 2 |  | R01 R01 |
| JD72 | 4453 | $\begin{aligned} & \text { CORPORATION EXAMINER IV (SUPERVISOR) } \\ & \text { A } \quad \$ 6,110.00-\$ \$ 7,984.00 \\ & \text { C } \quad \$ 6,712.00-\$ 8,774.00 \end{aligned}$ | $\begin{aligned} & 0119 \\ & 0119 \end{aligned}$ | $\begin{aligned} & 004 \\ & 004 \end{aligned}$ | $\begin{aligned} & 1 \\ & 1 \end{aligned}$ | 12 12 | E |  | S01 S01 |
| OK70 | 6187 |  CORPORATIONS COUNSEL   <br> A $\$ 4,886.00$ - $\$ 5,082.00$ <br> B $\$ 4,891.00$ - $\$ 5,585.00$ | $\begin{aligned} & 011921 \\ & 011921 \end{aligned}$ | $\begin{aligned} & 254 \\ & 254 \end{aligned}$ | $\begin{aligned} & 1 \\ & 1 \end{aligned}$ | 12 12 | $\begin{aligned} & \text { SE } \\ & \text { SE } \end{aligned}$ |  | $\begin{aligned} & \text { R02 } \\ & \text { R02 } \end{aligned}$ |



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|  |  | Compensation | Footnotes | AR Crit | MCR | Prob. Mo. | WWG | NT | CBID |
|  |  | J \$3,925.00 - \$4,718.00 | 0121 R3 | 168 | 1 | 12 | 2 |  | R06 |
|  |  | K \$5,257.00 - \$6,644.00 | 0121 R3 | 168 | 1 | 12 | 2 |  | R06 |
|  |  | K \$29.59 - \$37.40 | 0121 R3 | 168 | 1 | 12 | 2 |  | R06 |
| QF58 | 6304 | CORRECTIONAL PLANT MANAGER I, DEPARTMEN $\$ 5,654.00-\$ 7,026.00$ | $\begin{aligned} & \text { NT OF CORRE } \\ & 0119 \end{aligned}$ |  | 1 | 12 | E |  | S 12 |
| QF48 | 6305 | CORRECTIONAL PLANT MANAGER II, DEPARTME $\$ 5,938.00-\$ 7,380.00$ | $\begin{aligned} & \text { ENT OF CORR } \\ & 0119 \end{aligned}$ |  | 1 | 12 | E |  | S 12 |
| QF62 | 6303 | CORRECTIONAL PLANT SUPERVISOR, DEPARTM <br> \$5,281.00 - \$6,567.00 | $\begin{aligned} & \text { IENT OF COR } \\ & 0119 \end{aligned}$ |  | 1 | 12 | E |  | S 12 |
| WY40 | 9659 | CORRECTIONAL SERGEANT <br> \$5,902.00 - \$7,455.00 | 0119 R3 |  | 1 | 12 | 2 |  | S06 |
| DJ25 | 2183 | CORRECTIONAL SUPERVISING COOK (CORRECT | IONAL FACILI |  |  |  |  |  |  |
|  |  | A \$3,031.00 - \$3,798.00 | 43 R0 | 241322 | 1 | 6 | 2 |  | U15 |
|  |  | C \$3,346.00-\$4,191.00 | 43 R0 | 241322 | 1 | 6 | 2 |  | U15 |
|  |  | S \$3,033.00-\$3,800.00 | 43 R0 | 241322 | 1 | 6 | 2 |  | U15 |
|  |  | U \$3,349.00 - \$4,193.00 | 43 R0 | 241322 | 1 | 6 | 2 |  | U15 |
| VU60 | 8818 | COSMETOLOGY EXAMINERI <br> $\$ 3,579.00$ - $\$ 4,431.00$ | 1934 |  | 1 | 6 | 2 |  | R01 |
| VU55 | 8822 | COSMETOLOGY EXAMINER II <br> $\$ 3,921.00$ - $\$ 4,870.00$ | 011934 |  | 1 | 12 | E |  | S01 |
| OB11 | 5935 | COUNSEL, MULTISATE TAX AFFAIRS, FRANCHIS <br> \$10,070.00 - \$11,661.00 | E TAX BOARD 01 |  | 1 | 12 | SE |  | M02 |
| XB10 | 9676 | COUNSELOR ORIENTATION CENTER FOR THE BLI <br> \$2,769.00 - \$3,465.00 SISA |  |  | 1 | 6 | 2 |  | R20 |
| XB55 | 9713 | COUNSELOR, SCHOOL FOR THE BLIND |  |  |  |  |  |  |  |
|  |  | A \$2,722.00-\$3,408.00 | 011921 | 047409 | 1 | 12 | 2 |  | R20 |
|  |  | B \$3,026.00-\$3,788.00 | 011921 | 047409 | 1 | 12 | 2 |  | R20 |
|  |  | C \$3,279.00-\$4,104.00 | 011921 | 047409 | 1 | 12 | 2 |  | R20 |
|  |  | F \$2,268.33-\$2,840.00 | 011921 | 047409 | 1 | 12 | 2 |  | R20 |
|  |  | G \$2,521.67-\$3,156.67 | 011921 | 047409 | 1 | 12 | 2 |  | R20 |
|  |  | H \$2,732.50-\$3,420.00 | 011921 | 047409 | , | 12 | 2 |  | R20 |
| XB75 | 9664 | COUNSELOR, SCHOOL FOR THE DEAF |  |  |  |  |  |  |  |
|  |  | A \$2,722.00-\$3,408.00 | 011921 | 047409 | 1 | 12 | 2 |  | R20 |
|  |  | B \$3,026.00 - \$3,788.00 | 011921 | 047409 | 1 | 12 | 2 |  | R20 |
|  |  | C \$3,279.00 - \$4,104.00 | 011921 | 047409 | 1 | 12 | 2 |  | R20 |
|  |  | F \$2,268.33 - \$2,840.00 | 011921 | 047409 | 1 | 12 | 2 |  | R20 |
|  |  | G \$2,521.67-\$3,156.67 | 011921 | 047409 | 1 | 12 | 2 |  | R20 |
|  |  | H \$2,732.50-\$3,420.00 | 011921 | 047409 | 1 | 12 | 2 |  | R20 |
| AA20 | 0010 | COUNTY/STATE LIAISON <br> \$6,382.00 - \$7,245.00 | 0119 |  | 1 | 12 | E |  | M01 |
| KC33 | 3499 | CRIME PREVENTION PROGRAM SUPERVISOR $\$ 5,553.00 \text { - } \$ 6,901.00$ | 0119 |  | 1 | 12 | E |  | S01 |
| KC36 | 3498 | CRIME PREVENTION SPECIALIST |  |  |  |  |  |  |  |
|  |  | A \$4,488.00 - \$5,618.00 | 011921 | 259 | 1 | 12 | 2 |  | R01 |
|  |  | B \$4,930.00-\$6,171.00 | 011921 | 259 | 1 | 12 | 2 |  | R01 |
| LX42 | 5565 | CRIME STUDIES TECHNICIAN I $\$ 2,871.00$ - $\$ 3,596.00$ |  |  | 1 | 6 | 2 |  | R01 |
| LX40 | 5566 | CRIME STUDIES TECHNICIAN II $\$ 3,410.00-\$ 4,272.00$ |  |  | 1 | 6 | 2 |  | R01 |
| LX44 | 5562 | CRIME STUDIES TECHNICIAN TRAINEE $\$ 2,461.00-\$ 3,082.00$ |  |  | 1 | 6 | 2 |  | R01 |
| VE40 | 8471 | CRIMINAL IDENTIFICATION AND INTELLIGENCE A \$2,370.00 - \$2,631.00 SISA | ASSISTANT <br> R1 |  | 1 | 6 | 2 |  | R07 |
| VD55 | 8436 | CRIMINAL IDENTIFICATION AND INTELLIGENCE S $\$ 4,727.00-\$ 5,879.00$ | SUPERVISOR 0119 |  | 1 | 12 | 2 |  | S07 |
| VE35 | 8462 | CRIMINAL IDENTIFICATION SPECIALIST I <br> $\$ 2,963.00$ - $\$ 3,633.00$ SISA | R1 |  | 1 | 6 | 2 |  | R07 |
| VE25 | 8456 | CRIMINAL IDENTIFICATION SPECIALIST II $\$ 3,527.00-\$ 4,365.00$ | R1 |  | 1 | 6 | 2 |  | R07 |
| VE15 | 8454 | CRIMINAL IDENTIFICATION SPECIALIST III <br> \$3,921.00 - \$4,870.00 | 0143 |  | 1 | 12 | 2 |  | S07 |
| VD85 | 8443 | CRIMINAL INTELLIGENCE SPECIALIST I <br> \$2,963.00 - \$3,633.00 SISA | R1 |  | 1 | 6 | 2 |  | R07 |
| VD75 | 8440 | CRIMINAL INTELLIGENCE SPECIALIST II $\$ 3,527.00-\$ 4,365.00$ | R1 |  | 1 | 6 | 2 |  | R07 |
| VD65 | 8439 | CRIMINAL INTELLIGENCE SPECIALIST III $\$ 3,860.00$ - $\$ 4,795.00$ | R1 |  | 1 | 6 | 2 |  | R07 |
| KC15 | 5640 | CRIMINAL JUSTICE SPECIALIST I <br> $\$ 4,488.00$ - $\$ 5,618.00$ | 19 |  | 1 | 6 | 2 |  | R01 |






















| Schem | Class Code |  | Class Titl |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Compensation |  |  |  | SISA | Footnotes | AR Crit | MCR | Prob. Mo. | WWG | NT | CBID |
|  |  | E | \$4,481.00 | - \$4,481.00 |  |  |  | 057 | 1 | 6 | 2 |  | R12 |
|  |  | E | \$25.85 | - \$25.85 | HR |  |  | 057 | 1 | 6 | 2 |  | R12 |
|  |  | F | \$4,801.00 | - \$4,801.00 |  |  |  | 057 | 1 | 6 | 2 |  | R12 |
|  |  | F | \$27.70 | - \$27.70 | HR |  |  | 057 | 1 | 6 | 2 |  | R12 |
|  |  | G | \$5,121.00 | - \$5,121.00 |  |  |  | 057 | 1 | 6 | 2 |  | R12 |
|  |  | G | \$29.54 | - \$29.54 | HR |  |  | 057 | 1 | 6 | 2 |  | R12 |
|  |  | H | \$5,761.00 | - \$5,761.00 |  |  |  | 057 | 1 | 6 | 2 |  | R12 |
|  |  | H | \$33.24 | - \$33.24 | HR |  |  | 057 | 1 | 6 | 2 |  | R12 |
| PL60 | 6455 | HYDROELECTRIC PLANT ELECTRICIAN I$\$ 6,401.00-\$ 7,935.00$ |  |  |  |  |  |  | 1 | 6 | 2 |  | R12 |
| PL40 | 6453 | HYDROELECTRIC PLANT ELECTRICIAN II \$7,037.00 - \$8,724.00 |  |  |  |  |  |  | 1 | 6 | 2 |  | R12 |
| PL10 | 6450 | HYDROELECTRIC PLANT MAINTENANCE SUPERINTENDENT$\$ 8,242.00-\$ 11,039.00$ |  |  |  |  |  |  | 1 | 12 | E |  | S 12 |
| PL75 | 6458 | HYDROELECTRIC PLANT MECHANIC APPRENTICE |  |  |  |  |  |  |  |  |  |  |  |
|  |  | A | \$3,521.00 | - \$3,521.00 |  |  |  | 057 | 1 | 6 | 2 |  | R12 |
|  |  | A | \$20.31 | - \$20.31 | HR |  |  | 057 | 1 | 6 | 2 |  | R12 |
|  |  | B | \$3,681.00 | - \$3,681.00 |  |  |  | 057 | 1 | 6 | 2 |  | R12 |
|  |  | B | \$21.24 | - \$21.24 | HR |  |  | 057 | 1 | 6 | 2 |  | R12 |
|  |  | C | \$3,841.00 | - \$3,841.00 |  |  |  | 057 | 1 | 6 | 2 |  | R12 |
|  |  | C | \$22.16 | - \$22.16 | HR |  |  | 057 | 1 | 6 | 2 |  | R12 |
|  |  | D | \$4,161.00 | - \$4,161.00 |  |  |  | 057 | 1 | 6 | 2 |  | R12 |
|  |  | D | \$24.01 | - \$24.01 | HR |  |  | 057 | 1 | 6 | 2 |  | R12 |
|  |  | E | \$4,481.00 | - \$4,481.00 |  |  |  | 057 | 1 | 6 | 2 |  | R12 |
|  |  | E | \$25.85 | - \$25.85 | HR |  |  | 057 | 1 | 6 | 2 |  | R12 |
|  |  | F | \$4,801.00 | - \$4,801.00 |  |  |  | 057 | 1 | 6 | 2 |  | R12 |
|  |  | F | \$27.70 | - \$27.70 | HR |  |  | 057 | 1 | 6 | 2 |  | R12 |
|  |  | G | \$5,121.00 | - \$5,121.00 |  |  |  | 057 | 1 | 6 | 2 |  | R12 |
|  |  | G | \$29.54 | - \$29.54 | HR |  |  | 057 | 1 | 6 | 2 |  | R12 |
|  |  |  | \$5,761.00 | - \$5,761.00 |  |  |  | 057 | 1 | 6 | 2 |  | R12 |
|  |  | H | \$33.24 | - \$33.24 | HR |  |  | 057 | 1 | 6 | 2 |  | R12 |
| PL70 | 6456 | HYDROELECTRIC PLANT MECHANIC I$\$ 6,401.00-\$ 7,935.00$ |  |  |  |  |  |  | 1 | 6 | 2 |  | R12 |
| PL50 | 6454 | HYDROELECTRIC PLANT MECHANIC II |  |  |  |  |  |  | 1 | 6 | 2 |  | R12 |
| PL30 | 6452 | HYDROELECTRIC PLANT MECHANICAL SUPERVISOR |  |  |  |  |  |  | 1 | 12 | 2 |  | S 12 |
| PL80 | 6460 | HYDROELECTRIC PLANT OPERATIONS SUPERINTENDENT |  |  |  |  |  |  | 1 | 12 | E |  | S 12 |
| PM20 | 6463 | HYDROELECTRIC PLANT OPERATOR |  |  |  |  |  |  |  |  |  |  |  |
|  |  | A | \$6,401.00 | - \$7,935.00 |  |  |  | 058 | 1 | 6 | 2 |  | R12 |
|  |  | B | \$6,696.00 | - \$8,307.00 |  |  |  | 058 | 1 | 6 | 2 |  | R12 |
| PM35 | 6469 | HYDROELECTRIC PLANT OPERATOR APPRENTICE |  |  |  |  |  |  |  |  |  |  |  |
|  |  | A | \$3,521.00 | - \$3,521.00 |  |  |  | 057 | 1 | 6 | 2 |  | R12 |
|  |  | A | \$20.31 | - \$20.31 | HR |  |  | 057 | 1 | 6 | 2 |  | R12 |
|  |  | B | \$3,681.00 | - \$3,681.00 |  |  |  | 057 | 1 | 6 | 2 |  | R12 |
|  |  | B | \$21.24 | - \$21.24 | HR |  |  | 057 | 1 | 6 | 2 |  | R12 |
|  |  | C | \$3,841.00 | - \$3,841.00 |  |  |  | 057 | 1 | 6 | 2 |  | R12 |
|  |  | C | \$22.16 | - \$22.16 | HR |  |  | 057 | 1 | 6 | 2 |  | R12 |
|  |  | D | \$4,161.00 | - \$4,161.00 |  |  |  | 057 | 1 | 6 | 2 |  | R12 |
|  |  | D | \$24.01 | - \$24.01 | HR |  |  | 057 | 1 | 6 | 2 |  | R12 |
|  |  | E | \$4,801.00 | - \$4,801.00 |  |  |  | 057 | 1 | 6 | 2 |  | R12 |
|  |  | E | \$27.70 | - \$27.70 | HR |  |  | 057 | 1 | 6 | 2 |  | R12 |
|  |  | F | \$5,441.00 | - \$5,441.00 |  |  |  | 057 | 1 | 6 | 2 |  | R12 |
|  |  | F | \$31.39 | - \$31.39 | HR |  |  | 057 | 1 | 6 | 2 |  | R12 |
| HQ90 | 3728 | HYDROELECTRIC PLANT TECHNICIAN I |  |  |  |  |  |  |  |  |  |  |  |
|  |  | A | \$5,168.00 | - \$6,525.00 |  |  | 0121 | 478 | 1 | 12 | 2 |  | R12 |
|  |  | B | \$6,269.00 | - \$7,934.00 |  |  | 0121 | 478 | 1 | 12 | 2 |  | R12 |
| HQ91 | 3729 | HYDROELECTRIC PLANT TECHNICIAN II \$6,885.00 - \$8,724.00 |  |  |  |  |  |  | 1 | 6 | 2 |  | R12 |
| HQ92 | 3730 | HYDROELECTRIC PLANT TECHNICIAN III <br> \$7,577.00 - \$9,599.00 |  |  |  |  |  |  | 1 | 6 | 2 |  | R12 |
| HQ93 | 3731 | HYDROELECTRIC PLANT TECHNICIAN SUPERVISOR <br> \$8,242.00 - \$11,039.00 <br> 01 |  |  |  |  |  |  | 1 | 12 | 2 |  | S12 |
| XQ90 | 9890 | INDIVIDUAL PROGRAM COORDINATOR |  |  |  |  |  |  | 1 | 12 | 2 |  | R19 |
| QX91 | 9897 | INDIVIDUAL PROGRAM COORDINATOR (SAFETY) |  |  |  |  |  |  | 1 | 12 | 2 |  | R19 |
| EO80 | 2523 |  | USTRIAL AN $\$ 6,650.00$ | $\begin{aligned} & \text { ID TECHNOLO } \\ & -\quad \$ 8,328.00 \end{aligned}$ | EDU | ON AD | MINISTRATO 0119 |  | 1 | 12 | E |  | S21 |
















| Schem | Class <br> Code | Full Class Title |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Com | pensation | SISA | Footnotes | AR Crit | MCR | Prob. Mo. | WWG | NT | CBID |
| QL15 | 6852 |  | $\begin{gathered} \text { TORCYCLE } \\ \$ 3,438.00 \end{gathered}$ | MECHANIC <br> - \$3,958.00 |  |  |  | 1 | 6 | 2 |  | R12 |
| BS75 | 2871 |  | SEUM CURAT <br> \$3,656.00 | ATOR I <br> - \$4,524.00 |  | 0119 |  | 1 | 12 | 2 |  | S01 |
| BS70 | 2872 |  | SEUM CURAT <br> \$4,195.00 | ATOR II - \$5,209.00 |  | 0119 |  | 1 | 12 | 2 |  | S01 |
| BS65 | 2873 |  | $\begin{aligned} & \text { SEUM CURA } \\ & \$ 5,057.00 \end{aligned}$ | ATOR III - \$6,283.00 |  | 0119 |  | 1 | 12 | E |  | S01 |
| DC85 | 2042 |  | $\begin{aligned} & \text { SEUM CUST } \\ & \$ 2,271.00 \\ & \$ 2,442.00 \end{aligned}$ | $\begin{aligned} & \text { IODIAN } \\ & -\quad \$ 2,841.00 \\ & -\quad \$ 3,052.00 \end{aligned}$ | SISA | $\begin{aligned} & 2021 \\ & 2021 \end{aligned}$ | $\begin{aligned} & 070 \\ & 070 \end{aligned}$ | $\begin{aligned} & 1 \\ & 1 \end{aligned}$ | $\begin{aligned} & 6 \\ & 6 \end{aligned}$ | $\begin{aligned} & 2 \\ & 2 \end{aligned}$ |  | $\begin{aligned} & \text { R15 } \\ & \text { R15 } \end{aligned}$ |
| PS70 | 6540 |  | SEUM ELEC <br> \$4,327.00 | TRICIAN <br> - \$4,989.00 |  |  |  | 1 | 6 | 2 |  | R12 |
| VC90 | 1992 |  | SEUM SECU $\$ 3,204.00$ | RITY OFFICER <br> - \$4,086.00 |  | R3 |  | 1 | 6 | 2 |  | R07 |
| BS80 | 2870 | $\begin{aligned} & \mathrm{ML} \\ & \mathrm{~A} \\ & \mathrm{~B} \end{aligned}$ | $\begin{gathered} \text { SEUM TECH } \\ \$ 2,593.00 \\ \$ 2,932.00 \end{gathered}$ | NICIAN <br> - \$3,245.00 <br> - \$3,668.00 |  | $\begin{aligned} & 1921 \\ & 1921 \end{aligned}$ | $\begin{aligned} & 070 \\ & 070 \end{aligned}$ | $\begin{aligned} & 1 \\ & 1 \end{aligned}$ | $\begin{aligned} & 6 \\ & 6 \end{aligned}$ | $\begin{aligned} & 2 \\ & 2 \end{aligned}$ |  | $\begin{aligned} & \text { R11 } \\ & \text { R11 } \end{aligned}$ |
| XT52 | 9768 |  | LIM CHAPL <br> \$4,171.00 | AIN $\text { - } \$ 5,476.00$ |  | 19 |  | 1 | 6 | E |  | R19 |
| XT54 | 9769 |  | $\begin{array}{r} \text { SLIM CHAPL } \\ \$ 96.24 \\ \$ 24.06 \end{array}$ | $\begin{array}{rr} \text {-AIN } & \text { INTERMI } \\ - & \$ 221.13 \\ -\quad \$ 31.59 \end{array}$ |  | $\begin{aligned} & 19 \\ & 19 \end{aligned}$ |  | $\begin{aligned} & 1 \\ & 1 \end{aligned}$ | $\begin{aligned} & 6 \\ & 6 \end{aligned}$ | $\begin{aligned} & 2 \\ & 2 \end{aligned}$ |  | $\begin{aligned} & \text { R } 19 \\ & \text { R } 19 \end{aligned}$ |
| XT80 | 9912 |  | IVE AMERICA <br> \$4,171.00 | CAN SPIRITUA <br> - \$5,476.00 |  | 19 |  | 1 | 6 | E |  | R19 |
| XT85 | 9913 |  | $\begin{gathered} \text { IVE AMERIC } \\ \$ 24.06 \\ \$ 96.24 \end{gathered}$ | $\begin{array}{rr} \text { CAN SPIRITUA } \\ - & \$ 31.59 \\ - & \$ 221.13 \end{array}$ | NTERM | $\begin{gathered} \text { TTENT) } \\ 19 \\ 19 \end{gathered}$ |  | $\begin{aligned} & 1 \\ & 1 \end{aligned}$ | $\begin{aligned} & 6 \\ & 6 \end{aligned}$ | $\begin{aligned} & 2 \\ & 2 \end{aligned}$ |  | $\begin{aligned} & \text { R } 19 \\ & \text { R } 19 \end{aligned}$ |
| KC82 | 4661 |  | $\begin{aligned} & \text { PROGRAN } \\ & \$ 0.00 \\ & \$ 0.00 \\ & \$ 0.00 \end{aligned}$ | $\begin{array}{rr} \text { U CONSULTAN } \\ -\quad \$ 9,999.99 \\ - & \$ 999.99 \\ - & \$ 99.99 \end{array}$ |  |  |  | $\begin{aligned} & 1 \\ & 1 \\ & 1 \end{aligned}$ | $\begin{aligned} & 0 \\ & 0 \\ & 0 \end{aligned}$ |  | $\begin{aligned} & \text { NT } \\ & \text { NT } \\ & \text { NT } \end{aligned}$ | $\begin{aligned} & \text { S01 } \\ & \text { S01 } \\ & \text { S01 } \end{aligned}$ |
| XB60 | 9712 | N A F | HT ATTEND <br> \$2,407.00 <br> \$2,005.83 | ANT, SCHOOL - \$3,016.00 <br> - \$2,513.33 | LIND SISA SISA | $\begin{aligned} & 0119 \\ & 0119 \end{aligned}$ | $\begin{aligned} & 047 \\ & 047 \end{aligned}$ | $\begin{aligned} & 1 \\ & 1 \end{aligned}$ | $\begin{aligned} & 12 \\ & 12 \end{aligned}$ | $\begin{aligned} & 2 \\ & 2 \end{aligned}$ |  | $\begin{aligned} & \text { R20 } \\ & \text { R20 } \end{aligned}$ |
| XB80 | 9663 | $\begin{aligned} & \mathrm{NI} \\ & \mathrm{~A} \\ & \mathrm{~F} \end{aligned}$ | HT ATTEND \$2,407.00 \$2,005.83 | $\begin{gathered} \text { ANT, SCHOOL } \\ -\quad \$ 3,016.00 \\ -\quad \$ 2,513.33 \end{gathered}$ | EAF SISA SISA | $\begin{aligned} & 0119 \\ & 0119 \end{aligned}$ | $\begin{aligned} & 047 \\ & 047 \end{aligned}$ | $\begin{aligned} & 1 \\ & 1 \end{aligned}$ | $\begin{aligned} & 12 \\ & 12 \end{aligned}$ | $\begin{aligned} & 2 \\ & 2 \end{aligned}$ |  | $\begin{aligned} & \text { R20 } \\ & \text { R20 } \end{aligned}$ |
| TJ35 | 8197 | N A P S T | $\begin{aligned} & \text { RSE CONSU } \\ & \$ 5,225.00 \\ & \$ 9,072.00 \\ & \$ 7,802.00 \\ & \$ 8,640.00 \end{aligned}$ | UTANT I <br> - \$6,891.00 <br> - \$11,359.00 <br> - \$10,819.00 <br> - \$10,819.00 |  | $\begin{aligned} & 01 \\ & 01 \\ & 01 \\ & 01 \end{aligned}$ | $\begin{aligned} & 437 \\ & 437 \\ & 437 \\ & 437 \end{aligned}$ | $\begin{aligned} & 1 \\ & 1 \\ & 1 \\ & 1 \end{aligned}$ | $\begin{aligned} & 12 \\ & 12 \\ & 12 \\ & 12 \end{aligned}$ | $E$ $E$ $E$ $E$ |  | $\begin{aligned} & \text { R17 } \\ & \text { R17 } \\ & \text { R17 } \\ & \text { R17 } \end{aligned}$ |
| TJ30 | 8195 | N A P S T | $\begin{aligned} & \text { RSE CONSU } \\ & \$ 5,703.00 \\ & \$ 9,161.00 \\ & \$ 8,248.00 \\ & \$ 8,726.00 \end{aligned}$ | LTANT II <br> - \$7,529.00 <br> - \$11,472.00 <br> - \$10,925.00 <br> - \$10,925.00 |  | $\begin{array}{ll} 01 & 19 \\ 01 & 19 \\ 0 & 19 \\ 01 & 19 \end{array}$ | $\begin{aligned} & 437 \\ & 437 \\ & 437 \\ & 437 \end{aligned}$ | $\begin{aligned} & 1 \\ & 1 \\ & 1 \\ & 1 \end{aligned}$ | $\begin{aligned} & 12 \\ & 12 \\ & 12 \\ & 12 \end{aligned}$ | $E$ $E$ $E$ $E$ |  | $\begin{aligned} & \text { R17 } \\ & \text { R17 } \\ & \text { R17 } \\ & \text { R17 } \end{aligned}$ |
| TJ20 | 8181 | $\begin{aligned} & \mathrm{NL} \\ & \mathrm{~A} \\ & \mathrm{P} \\ & \mathrm{~T} \end{aligned}$ | $\begin{aligned} & \text { RSE CONSU } \\ & \$ 6,224.00 \\ & \$ 9,252.00 \\ & \$ 8,813.00 \end{aligned}$ | LTANT III (SPE <br> - \$8,231.00 <br> - \$11,584.00 <br> - \$11,031.00 |  | $\begin{array}{ll} 0119 \\ 0119 \\ 0119 \\ 01 & 19 \end{array}$ | $\begin{aligned} & 437 \\ & 437 \\ & 437 \end{aligned}$ | $\begin{aligned} & 1 \\ & 1 \\ & 1 \end{aligned}$ | $\begin{aligned} & 12 \\ & 12 \\ & 12 \end{aligned}$ | $\begin{aligned} & \mathrm{E} \\ & \mathrm{E} \\ & \mathrm{E} \end{aligned}$ |  | $\begin{aligned} & \text { R } 17 \\ & \text { R17 } \\ & \text { R17 } \end{aligned}$ |
| TJ21 | 8179 | $\begin{aligned} & \mathrm{NL} \\ & \mathrm{~A} \\ & \mathrm{P} \\ & \mathrm{R} \end{aligned}$ | $\begin{gathered} \text { RSE CONSU } \\ \$ 5,869.00 \\ \$ 9,579.00 \\ \$ 9,579.00 \end{gathered}$ | LTANT III (SUP <br> - \$7,838.00 <br> - \$11,991.00 <br> - \$11,991.00 |  | 0119 <br> 0119 <br> 0119 | $\begin{aligned} & 437 \\ & 437 \\ & 437 \end{aligned}$ | $\begin{aligned} & 1 \\ & 1 \\ & 1 \end{aligned}$ | $\begin{aligned} & 12 \\ & 12 \\ & 12 \end{aligned}$ |  |  | $\begin{aligned} & \text { S } 17 \\ & \text { S } 17 \\ & \text { S } 17 \end{aligned}$ |
| TN95 | 8143 |  | RSE EVALUA <br> \$4,257.00 | ATOR I, HEALT <br> - \$5,665.00 |  |  |  | 1 | 6 | 2 |  | R17 |
| TN90 | 8144 |  | RSE EVALU \$5,140.00 | ATOR II, HEAL <br> - \$6,751.00 |  | 19 |  | 1 | 6 | 2 |  | R17 |
| TN85 | 8145 |  | $\begin{aligned} & \text { RSE EVALU/ } \\ & \$ 5,121.00 \end{aligned}$ | ATOR III, HEAL <br> - \$6,839.00 |  | 0119 |  | 1 | 12 | 2 |  | S 17 |
| TN83 | 8149 |  | RSE EVALU <br> \$5,624.00 | ATOR IV, HEAL <br> - \$7,512.00 |  | 0119 |  | 1 | 12 | 2 |  | S17 |
| TI55 | 8154 | $\begin{aligned} & \mathrm{NL} \\ & \mathrm{~A} \\ & \mathrm{~B} \\ & \mathrm{~T} \end{aligned}$ | $\begin{gathered} \text { RSE INSTRU } \\ \$ 5,694.00 \\ \$ 6,192.00 \\ \$ 7,228.00 \end{gathered}$ | UCTOR <br> - \$7,406.00 <br> - \$8,074.00 <br> - \$9,050.00 |  | $\begin{array}{ll} 011 \\ 01 & 19 \\ 01 & 19 \\ 01 & 19 \end{array}$ | $\begin{aligned} & 040437 \\ & 040437 \\ & 040437 \end{aligned}$ | $\begin{aligned} & 1 \\ & 1 \\ & 1 \end{aligned}$ | $\begin{aligned} & 12 \\ & 12 \\ & 12 \end{aligned}$ | $\begin{aligned} & 2 \\ & 2 \\ & 2 \end{aligned}$ |  | $\begin{aligned} & \text { R17 } \\ & \text { R17 } \\ & \text { R17 } \end{aligned}$ |
| TI57 | 9353 |  | $\begin{aligned} & \text { RSE INSTRU } \\ & \$ 5,691.00 \end{aligned}$ | UCTOR, CORR <br> - \$7,406.00 | ACILITY | 19 | 040437 | 1 | 6 | 2 |  | R17 |




| Schem | Class <br> Code | Full Class Title |  |  |  |  |  |  |  |
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|  |  | Compensation SISA | Footnotes | AR Crit | MCR | Prob. Mo. | WWG | NT | CBID |
| VW39 | 7853 | OIL SPILL PREVENTION SUPERVISOR II $\$ 5,822.00 \text { - \$7,309.00 }$ | 0119 |  | 1 | 12 | E |  | S07 |
| LQ02 | 5259 | OPERATIONS RESEARCH SPECIALIST II <br> \$4,817.00 - \$6,033.00 | 19 |  | 1 | 6 | 2 |  | R01 |
| LQ01 | 5260 | OPERATIONS RESEARCH SPECIALIST III \$5,687.00 - \$7,118.00 | 19 |  | 1 | 6 | E |  | R01 |
| QC70 | 6707 | OPERATOR TUNNELS AND TUBES $\$ 5,148.00-\$ 5,405.00$ |  |  | 1 | 6 | 2 |  | R13 |
| TC20 | 7971 | OPTOMETRIST, CORRECTIONAL FACILITY \$161.65 - \$214.04 |  |  | 1 | 6 | E |  | R19 |
| PQ90 | 6526 | PAINTER I    <br> A $\$ 3,770.00$ - $\$ 4,339.00$ <br> B $\$ 4,132.00$ - $\$ 4,761.00$ |  | $\begin{aligned} & 040 \\ & 040 \end{aligned}$ | 1 1 | 6 | $\begin{aligned} & 2 \\ & 2 \end{aligned}$ |  | $\begin{aligned} & \text { R12 } \\ & \text { R12 } \end{aligned}$ |
| PQ92 | 6528 | PAINTER I -CORRECTIONAL FACILITY- $\$ 4,132.00-\$ 4,761.00$ | R0 |  | 1 | 6 | 2 |  | R12 |
| PQ80 | 6525 | PAINTER II    <br> A $\$ 3,943.00$ - $\$ 4,543.00$ <br> B $\$ 4,327.00$ - $\$ 4,989.00$ |  | $\begin{aligned} & 040 \\ & 040 \end{aligned}$ | $\begin{aligned} & 1 \\ & 1 \end{aligned}$ | $\begin{aligned} & 6 \\ & 6 \end{aligned}$ | $\begin{aligned} & 2 \\ & 2 \end{aligned}$ |  | $\begin{aligned} & \text { R12 } \\ & \text { R12 } \end{aligned}$ |
| PQ85 | 6524 | PAINTER II -CORRECTIONAL FACILITY- <br> \$4,327.00 - \$4,989.00 | R0 |  | 1 | 6 | 2 |  | R12 |
| PQ65 | 6521 | PAINTER III (CORRECTIONAL FACILITY) $\$ 4,534.00-\$ 5,231.00$ | R0 |  | 1 | 6 | 2 |  | R12 |
| PQ60 | 6520 | PAINTER SUPERVISOR | $\begin{aligned} & 43 \\ & 43 \\ & 43 \\ & 43 \end{aligned}$ | $\begin{aligned} & 040322 \\ & 040322 \\ & 040322 \\ & 040322 \end{aligned}$ | $\begin{aligned} & 1 \\ & 1 \\ & 1 \\ & 1 \end{aligned}$ | $\begin{aligned} & 6 \\ & 6 \\ & 6 \\ & 6 \end{aligned}$ | $\begin{aligned} & 2 \\ & 2 \\ & 2 \\ & 2 \end{aligned}$ |  | $\begin{aligned} & \text { U } 12 \\ & \text { U } 12 \\ & \text { U } 12 \\ & \text { U } 12 \end{aligned}$ |
| BR90 | 0986 | PARK AIDE (SEASONAL) $\$ 10.43-\quad \$ 11.96 \quad H R$ | 36 |  | 1 | 0 | 2 | NT | E |
| BR91 | 5048 | PARK AIDE (SEASONAL) (ANGEL ISLAND) $\$ 10.43-\quad \$ 11.96 \quad$ HR | 36 |  | 1 | 0 | 2 | NT | E |
| BV55 | 1068 | PARK AND RECREATION SPECIALIST <br> A \$2,945.00 - \$3,514.00 <br> B $\quad \$ 3,654.00$ - $\$ 4,575.00$ <br> C $\$ 4,390.00$ - $\$ 5,497.00$ | $\begin{array}{ll} 0120 & 21 \\ 012021 \\ 012021 \end{array}$ | $\begin{aligned} & 107 \\ & 107 \\ & 107 \end{aligned}$ | 1 1 1 | $\begin{aligned} & 12 \\ & 12 \\ & 12 \end{aligned}$ | $\begin{aligned} & 2 \\ & 2 \\ & 2 \end{aligned}$ |  | $\begin{aligned} & \text { R01 } \\ & \text { R01 } \\ & \text { R01 } \end{aligned}$ |
| BT70 | 1019 | PARK INTERPRETIVE SPECIALIST -SEASONAL- $\$ 11.71 \quad-\quad \$ 14.19 \quad H R$ | 36 |  | 1 | 0 | 2 | NT | E |
| BL48 | 0715 | PARK LANDSCAPE MAINTENANCE TECHNICIAN $\$ 3,077.00-\$ 3,872.00$ |  |  | 1 | 6 | 2 |  | R12 |
| QG95 | 6766 | PARK MAINTENANCE ASSISTANT <br> \$2,768.00 - \$3,167.00 SISA |  |  | 1 | 6 | 2 |  | R12 |
| QG96 | 5057 | PARK MAINTENANCE ASSISTANT (ANGEL ISLAND) \$2,768.00 - \$3,167.00 SISA |  |  | 1 | 6 | 2 |  | R12 |
| QG64 | 6232 | PARK MAINTENANCE CHIEF I $\$ 4,293.00-\$ 5,332.00$ | 0143 |  | 1 | 12 | 2 |  | S 12 |
| QG66 | 6535 | PARK MAINTENANCE CHIEF II <br> $\$ 4,711.00$ - $\$ 5,860.00$ | 0119 |  | 1 | 12 | E |  | S 12 |
| QG67 | 9918 | PARK MAINTENANCE CHIEF III $\$ 5,184.00-\$ 6,447.00$ | 0119 |  | 1 | 12 | E |  | S 12 |
| QG62 | 6229 | PARK MAINTENANCE SUPERVISOR $\$ 3,743.00-\$ 4,639.00$ | 0143 |  | 1 | 12 | 2 |  | S 12 |
| QG63 | 6228 | PARK MAINTENANCE SUPERVISOR (ANGEL ISLAN $\$ 3,743.00-\$ 4,639.00$ | ND) 0143 |  | 1 | 12 | 2 |  | S 12 |
| QG90 | 6767 | PARK MAINTENANCE WORKER I $\$ 3,017.00-\$ 3,782.00$ |  |  | 1 | 6 | 2 |  | R12 |
| QG92 | 5058 | PARK MAINTENANCE WORKER I (ANGEL ISLAND) \$3,017.00 - \$3,782.00 |  |  | 1 | 6 | 2 |  | R12 |
| QG85 | 6768 | PARK MAINTENANCE WORKER II $\$ 3,282.00-\$ 4,140.00$ |  |  | 1 | 6 | 2 |  | R12 |
| QG86 | 5065 | PARK MAINTENANCE WORKER II (ANGEL ISLAND) \$3,282.00 - \$4,140.00 |  |  | 1 | 6 | 2 |  | R12 |
| QF10 | 6729 | PARKING OPERATIONS SUPERVISOR <br> \$4,195.00 - \$5,209.00 | 0119 |  | 1 | 12 | E |  | S12 |
| XE25 | 9754 | $\begin{aligned} & \text { PAROLE ADMINISTRATOR I ADULT PAROLE } \\ & \$ 9,323.00 \text { - } \$ 10,691.00 \end{aligned}$ | 0119 R3 |  | 1 | 12 | E |  | M06 |
| XE23 | 9753 | $\begin{aligned} & \text { PAROLE ADMINISTRATOR II ADULT PAROLE } \\ & \$ 9,660.00-\$ 11,077.00 \end{aligned}$ | 011924 R3 |  | 1 | 12 | E |  | M06 |
| XE70 | 9765 | PAROLE AGENT I ADULT PAROLE A $\quad \$ 5,234.00-\$ 6,300.00$ B $\quad \$ 6,360.00-\$ 7,661.00$ | $\begin{aligned} & 011921 \text { R3 } \\ & 011921 \text { R3 } \end{aligned}$ | $\begin{aligned} & 329 \\ & 329 \end{aligned}$ | 1 1 | 12 12 | 2 2 |  | R06 R06 |























| Schem | Class Code | Full Class Title |  |  |  |  |  |
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|  |  | Compensation SISA Footnotes AR Crit | MCR | Prob. Mo. | WWG | NT | CBID |
| LR16 | 5604 | RESEARCH SCIENTIST III (PHYSICAL/ENGINEERING SCIENCES) \$5,970.00 - \$7,473.00 0119 | 1 | 12 | E |  | R10 |
| LR17 | 5605 | RESEARCH SCIENTIST III (SOCIAL/BEHAVIORAL SCIENCES) <br> \$5,970.00 - \$7,473.00 0119 | 1 | 12 | E |  | R10 |
| LR18 | 5606 | RESEARCH SCIENTIST III (VETERINARY SCIENCES) <br> \$5,970.00 - \$7,473.00 0119 | 1 | 12 | E |  | R10 |
| LR19 | 5608 | RESEARCH SCIENTIST IV (CHEMICAL SCIENCES) <br> \$6,865.00 - \$8,593.00 0119 | 1 | 12 | E |  | R10 |
| LR20 | 5609 | RESEARCH SCIENTIST IV (EPIDEMIOLOGY/BIOSTATISTICS) $\$ 6,865.00-\$ 8,593.00$ 0119 | 1 | 12 | E |  | R10 |
| LR21 | 5611 | RESEARCH SCIENTIST IV (FOOD AND DRUG SCIENCES) $\$ 6,865.00-\$ 8,593.00$ | 1 | 12 | E |  | R10 |
| LR22 | 5612 | RESEARCH SCIENTIST IV (MICROBIOLOGICAL SCIENCES) $\$ 6,865.00-\$ 8,593.00$ 0119 | 1 | 12 | E |  | R10 |
| LR23 | 5613 | RESEARCH SCIENTIST IV (PHYSICAL/ENGINEERING SCIENCES) \$6,865.00 - \$8,593.00 0119 | 1 | 12 | E |  | R10 |
| LR24 | 5622 | RESEARCH SCIENTIST IV (SOCIAL/BEHAVIORAL SCIENCES) $\$ 6,865.00-\$ 8,593.00$ 0119 | 1 | 12 | E |  | R10 |
| LR25 | 5625 | RESEARCH SCIENTIST IV (VETERINARY SCIENCES) $\$ 6,865.00-\$ 8,593.00$ | 1 | 12 | E |  | R10 |
| LR49 | 5661 | RESEARCH SCIENTIST MANAGER (CHEMICAL SERVICES) $\$ 9,296.00-\$ 10,555.00$ | 1 | 12 | E |  | M10 |
| LR50 | 5662 | RESEARCH SCIENTIST MANAGER (EPIDEMIOLOGY/BIOSTATISTICS) <br> \$9,296.00 - \$10,555.00 0119 | 1 | 12 | E |  | M10 |
| LR51 | 5667 | RESEARCH SCIENTIST MANAGER (FOOD AND DRUG SCIENCES) \$9,296.00 - \$10,555.00 0119 | 1 | 12 | E |  | M10 |
| LR52 | 5669 | RESEARCH SCIENTIST MANAGER (MICROBIOLOGICAL SCIENCES) <br> \$9,296.00 - \$10,555.00 0119 | 1 | 12 | E |  | M10 |
| LR53 | 5670 | RESEARCH SCIENTIST MANAGER (PHYSICAL/ENGINEERING SCIENCES) \$9,296.00 - \$10,555.00 0119 | 1 | 12 | E |  | M10 |
| LR54 | 5671 | RESEARCH SCIENTIST MANAGER (SOCIAL/BEHAVIORAL SCIENCES) \$9,296.00 - \$10,555.00 0119 | 1 | 12 | E |  | M10 |
| LR55 | 5675 | RESEARCH SCIENTIST MANAGER (VETERINARY SCIENCES) <br> \$9,296.00 - \$10,555.00 0119 | 1 | 12 | E |  | M10 |
| LR33 | 5638 | RESEARCH SCIENTIST SUPERVISOR I (CHEMICAL SCIENCES) $\$ 6,700.00-\$ 8,350.00$ 0119 | 1 | 12 | E |  | S10 |
| LR35 | 5644 | RESEARCH SCIENTIST SUPERVISOR I (FOOD AND DRUG SCIENCES) <br> \$6,700.00 - \$8,350.00 0119 | 1 | 12 | E |  | S10 |
| LR36 | 5645 | RESEARCH SCIENTIST SUPERVISOR I (MICROBIOLOGICAL SCIENCES) <br> \$6,700.00 - \$8,350.00 0119 | 1 | 12 | E |  | S10 |
| LR37 | 5646 | RESEARCH SCIENTIST SUPERVISOR I (PHYSICAL/ENGINEERING SCIENCES) \$6,700.00 - \$8,350.00 0119 | 1 | 12 | E |  | S 10 |
| LR38 | 5647 | RESEARCH SCIENTIST SUPERVISOR I (SOCIAL/BEHAVIORAL SCIENCES) <br> \$6,700.00 - \$8,350.00 0119 | 1 | 12 | E |  | S10 |
| LR39 | 5649 | RESEARCH SCIENTIST SUPERVISOR I (VETERINARY SCIENCES) <br> \$6,700.00 - \$8,350.00 0119 | 1 | 12 | E |  | S10 |
| LR34 | 5643 | RESEARCH SCIENTIST SUPERVISOR I(EPIDEMIOLOGY/BIOSTATISTICS) \$6,700.00 - \$8,350.00 0119 | 1 | 12 | E |  | S10 |
| LR40 | 5650 | RESEARCH SCIENTIST SUPERVISOR II (CHEMICAL SCIENCES) <br> \$7,916.00 - \$9,861.00 0119 | 1 | 12 | E |  | S10 |
| LR41 | 5651 | RESEARCH SCIENTIST SUPERVISOR II (EPIDEMIOLOGY/BIOSTATISTICS) \$7,916.00 - \$9,861.00 0119 | 1 | 12 | E |  | S10 |
| LR42 | 5652 | RESEARCH SCIENTIST SUPERVISOR II (FOOD AND DRUG SCIENCES) <br> \$7,916.00 - \$9,861.00 0119 | 1 | 12 | E |  | S10 |
| LR43 | 5654 | RESEARCH SCIENTIST SUPERVISOR II (MICROBIOLOGICAL SCIENCES) <br> \$7,916.00 - \$9,861.00 0119 | 1 | 12 | E |  | S10 |
| LR44 | 5655 | RESEARCH SCIENTIST SUPERVISOR II (PHYSICAL/ENGINEERING SCIENCES) <br> \$7,916.00 - \$9,861.00 0119 | 1 | 12 | E |  | S10 |
| LR46 | 5656 | RESEARCH SCIENTIST SUPERVISOR II (SOCIAL/BEHAVIORAL SCIENCES) <br> \$7,916.00 - \$9,861.00 0119 | 1 | 12 | E |  | S10 |
| LR48 | 5660 | RESEARCH SCIENTIST SUPERVISOR II (VETERINARY SCIENCES) \$7,916.00 - \$9,861.00 0119 | 1 | 12 | E |  | S10 |
| LR26 | 5627 | $\begin{aligned} & \text { RESEARCH SCIENTIST V (CHEMICAL SCIENCE) } \\ & \$ 7,551.00-\$ 9,453.00 \end{aligned}$ | 1 | 12 | E |  | R10 |
| LR27 | 5629 | RESEARCH SCIENTIST V (EPIDEMIOLOGY/BIOSTATISTICS) $\$ 7,551.00-\$ 9,453.00$ 0119 | 1 | 12 | E |  | R10 |
| LR28 | 5631 | RESEARCH SCIENTIST V (FOOD AND DRUG SCIENCES) <br> \$7,551.00 - \$9,453.00 0119 | 1 | 12 | E |  | R10 |



| Schem | Class <br> Code | Full Class Title |  |  |  |  |  |  |  |  |  |  |
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|  |  |  | Com | pensation | SISA | Footnotes | AR Crit | MCR | Prob. Mo. | WWG | NT | CBID |
| JR25 | 5188 | RETIREMENT PROGRAM SPECIALIST II (TECHNICAL) |  |  |  |  |  |  |  |  |  |  |
| KR59 | 4959 | R A B | $\begin{aligned} & \text { HT OF WAY } \\ & \$ 3,247.00 \\ & \$ 4,016.00 \end{aligned}$ | AGENT <br> - \$3,873.00 <br> - \$5,029.00 |  | $\begin{aligned} & 011921 \\ & 011921 \end{aligned}$ | $\begin{aligned} & 269 \\ & 269 \end{aligned}$ | $\begin{aligned} & 1 \\ & 1 \end{aligned}$ | $\begin{aligned} & 12 \\ & 12 \end{aligned}$ | $\begin{aligned} & 2 \\ & 2 \end{aligned}$ |  | R01 R01 |
| KB30 | 1791 | R R | UTE SALES \$2,684.00 <br> \$3,122.00 | $\begin{array}{r} \text { REPRESENTA } \\ -\quad \$ 3,362.00 \\ -\quad \$ 3,909.00 \end{array}$ |  | $\begin{aligned} & 0121 \\ & 0121 \end{aligned}$ | 468 468 | 1 | 12 12 | 2 |  | R01 R01 |
| IF25 | 3906 | S | ETY ENGIN <br> \$2,377.00 <br> \$2,871.00 <br> \$3,410.00 | EERING TECH <br> - \$2,977.00 <br> - \$3,596.00 <br> - \$4,268.00 |  | $\begin{aligned} & 0121 \\ & 0121 \\ & 0121 \end{aligned}$ | $\begin{aligned} & 044 \\ & 044 \\ & 044 \end{aligned}$ | $\begin{aligned} & 1 \\ & 1 \\ & 1 \end{aligned}$ | $\begin{aligned} & 12 \\ & 12 \\ & 12 \end{aligned}$ | $\begin{aligned} & 2 \\ & 2 \\ & 2 \end{aligned}$ |  | $\begin{aligned} & \text { R11 } \\ & \text { R11 } \\ & \text { R11 } \end{aligned}$ |
| IH11 | 9807 | SA A B C L M N | ETY SPECI <br> \$3,189.00 <br> \$3,824.00 <br> \$4,600.00 <br> \$3,189.00 <br> \$3,824.00 <br> \$4,600.00 | ALIST, CALTR <br> - \$3,992.00 <br> - \$4,788.00 <br> - \$5,758.00 <br> - \$3,992.00 <br> - \$4,788.00 <br> - \$5,758.00 |  | 011921 <br> 011921 <br> 011921 <br> 011921 <br> 011921 <br> 011921 | $\begin{aligned} & 285364 \\ & 285364 \\ & 285364 \\ & 285364 \\ & 285364 \\ & 285364 \end{aligned}$ | $\begin{aligned} & 1 \\ & 1 \\ & 1 \\ & 1 \\ & 1 \\ & 1 \end{aligned}$ | $\begin{aligned} & 12 \\ & 12 \\ & 12 \\ & 12 \\ & 12 \\ & 12 \end{aligned}$ | $\begin{aligned} & 2 \\ & 2 \\ & 2 \\ & 2 \\ & 2 \\ & 2 \\ & 2 \end{aligned}$ |  | $\begin{aligned} & \text { R01 } \\ & \text { R01 } \\ & \text { R01 } \\ & \text { R01 } \\ & \text { R01 } \\ & \text { R01 } \end{aligned}$ |
| QZ72 | 7148 | SALES MANAGER, PRISON INDUSTRIES |  |  |  |  |  |  |  |  |  |  |
| QZ76 | 7147 |  | $\begin{gathered} \text { ES ORDER } \\ \$ 4,504.00 \end{gathered}$ | SUPERVISOR <br> - \$5,590.00 |  | 0119 |  | 1 | 12 | 2 |  | S01 |
| QZ74 | 7149 | SALES REPRESENTATIVE, PRISON INDUSTRIES$\$ 5,173.00-\$ 6,477.00$ |  |  |  | 19 |  | 1 | 6 | 2 |  | R01 |
| HZ15 | 3848 | S A B | ITARY ENG <br> \$4,760.00 <br> \$5,450.00 | INEER $\begin{array}{ll} - & \$ 5,675.00 \\ - & \$ 6,819.00 \end{array}$ |  | $\begin{aligned} & 0121 \\ & 0121 \end{aligned}$ | $\begin{aligned} & 070 \\ & 070 \end{aligned}$ | $\begin{aligned} & 1 \\ & 1 \end{aligned}$ | $\begin{aligned} & 12 \\ & 12 \end{aligned}$ | $\begin{aligned} & 2 \\ & 2 \end{aligned}$ |  | R09 R09 |
| HY80 | 3826 | SANITARY ENGINEERING ASSOCIATE |  |  |  |  |  |  |  |  |  |  |
| HZ35 | 3782 | S A B | ITARY ENG <br> \$3,571.00 <br> \$4,100.00 | INEERING TE <br> - \$4,472.00 <br> - \$5,132.00 |  | $\begin{aligned} & 21 \\ & 21 \end{aligned}$ | $\begin{aligned} & 085 \\ & 085 \end{aligned}$ | $\begin{aligned} & 1 \\ & 1 \end{aligned}$ | $\begin{aligned} & 6 \\ & 6 \end{aligned}$ | $\begin{aligned} & 2 \\ & 2 \end{aligned}$ |  | $\begin{aligned} & \text { R11 } \\ & \text { R11 } \end{aligned}$ |
| HZ40 | 3839 | A | ITARY ENG <br> \$2,377.00 <br> \$2,871.00 | INEERING TE <br> - \$2,977.00 <br> - \$3,596.00 | RAINEE | $\begin{aligned} & 21 \\ & 21 \end{aligned}$ | $\begin{aligned} & 070 \\ & 070 \end{aligned}$ | $\begin{aligned} & 1 \\ & 1 \end{aligned}$ | $\begin{aligned} & 6 \\ & 6 \end{aligned}$ | $\begin{aligned} & 2 \\ & 2 \end{aligned}$ |  | $\begin{aligned} & \text { R11 } \\ & \text { R11 } \end{aligned}$ |
| ME52 | 9025 | SATELLITE FACILITY SUPERVISOR |  |  |  |  |  |  |  |  |  |  |
| ME02 | 8098 | S A B C | ELLITE WA $\begin{aligned} & \$ 2,280.00 \\ & \$ 2,280.00 \\ & \$ 2,280.00 \end{aligned}$ | GERING FACIL <br> - \$2,853.00 <br> - \$2,770.00 <br> - \$2,853.00 | $\begin{aligned} & \text { IONS/P } \\ & \text { SISA } \\ & \text { SISA } \\ & \text { SISA } \end{aligned}$ | ROGRAM CLE | $\begin{aligned} & 456 \\ & 456 \\ & 456 \end{aligned}$ | $\begin{aligned} & 1 \\ & 1 \\ & 1 \end{aligned}$ | $\begin{aligned} & 6 \\ & 6 \\ & 6 \end{aligned}$ | $\begin{aligned} & 2 \\ & 2 \\ & 2 \end{aligned}$ |  | E25 E25 E25 |
| ME03 | 8099 | A | $\begin{gathered} \text { ELLITE WAC } \\ \$ 2,098.00 \\ \$ 2,098.00 \end{gathered}$ | $\begin{gathered} \text { GERING FACIL } \\ -\quad \$ 2,625.00 \\ -\quad \$ 2,625.00 \end{gathered}$ | $\begin{aligned} & \text { SISA } \\ & \text { SISA } \end{aligned}$ |  | $\begin{aligned} & 456 \\ & 456 \end{aligned}$ | $\begin{aligned} & 1 \\ & 1 \end{aligned}$ | $\begin{aligned} & 6 \\ & 6 \end{aligned}$ | 2 |  | E25 E25 |
| ME04 | 8100 | A | $\begin{aligned} & \text { ELLITE WAC } \\ & \$ 2,252.00 \\ & \$ 2,252.00 \end{aligned}$ | $\begin{gathered} \text { GERING FACIL } \\ -\quad \$ 2,819.00 \\ -\quad \$ 2,819.00 \end{gathered}$ | NITOR SISA SISA |  | $\begin{aligned} & 456 \\ & 456 \end{aligned}$ | $\begin{aligned} & 1 \\ & 1 \end{aligned}$ | $\begin{aligned} & 6 \\ & 6 \end{aligned}$ | $\begin{aligned} & 2 \\ & 2 \end{aligned}$ |  | E25 E25 |
| ME06 | 8105 | S A B C | ELLITE WA $\begin{aligned} & \$ 2,252.00 \\ & \$ 2,252.00 \\ & \$ 2,252.00 \end{aligned}$ | GERING FACIL <br> - \$2,819.00 <br> - $\$ 2,737.00$ <br> - \$2,819.00 | ECURIT | GUARD | $\begin{aligned} & 456 \\ & 456 \\ & 456 \end{aligned}$ | $\begin{aligned} & 1 \\ & 1 \\ & 1 \end{aligned}$ | $\begin{aligned} & 6 \\ & 6 \\ & 6 \end{aligned}$ | $\begin{aligned} & 2 \\ & 2 \\ & 2 \end{aligned}$ |  | $\begin{aligned} & \text { E25 } \\ & \text { E25 } \\ & \text { E25 } \end{aligned}$ |
| ME01 | 8097 | S A B C | ELLITE WA $\begin{aligned} & \$ 2,173.00 \\ & \$ 2,173.00 \\ & \$ 2,173.00 \end{aligned}$ | GERING FACIL <br> - \$2,718.00 <br> - \$2,639.00 <br> - \$2,718.00 | $\begin{array}{r} \text { TY GUA } \\ \text { SISA } \\ \text { SISA } \\ \text { SISA } \end{array}$ |  | $\begin{aligned} & 456 \\ & 456 \\ & 456 \end{aligned}$ | $\begin{aligned} & 1 \\ & 1 \\ & 1 \end{aligned}$ | $\begin{aligned} & 6 \\ & 6 \\ & 6 \end{aligned}$ | $\begin{aligned} & 2 \\ & 2 \\ & 2 \end{aligned}$ |  | $\begin{aligned} & \text { E25 } \\ & \text { E25 } \\ & \text { E25 } \end{aligned}$ |
| TR65 | 8291 | SCHOOL BUS DRIVER |  |  |  |  |  |  |  |  |  |  |
| TR66 | 8322 | SCHOOL BUS DRIVER, DEPARTMENTS OF MENTAL HEALTH AND DEVELOPMENTAL SERVICES |  |  |  |  |  |  |  |  |  |  |
| FG41 | 2773 | S A B F G | OOOL HEAL <br> \$4,510.00 <br> \$5,445.00 <br> \$3,758.33 <br> \$4,537.50 | TH EDUCATIO <br> - \$5,642.00 <br> - \$6,815.00 <br> - \$4,701.67 <br> - \$5,679.17 | T | $\begin{array}{lll} 0 & 19 & 21 \\ 0 & 19 & 21 \\ 0 & 19 & 21 \\ 0 & 19 & 21 \end{array}$ | $\begin{aligned} & 047226 \\ & 047226 \\ & 047226 \\ & 047226 \end{aligned}$ | $\begin{aligned} & 1 \\ & 1 \\ & 1 \\ & 1 \end{aligned}$ | $\begin{aligned} & 12 \\ & 12 \\ & 12 \\ & 12 \end{aligned}$ | $E$ $E$ $E$ $E$ |  | R21 <br> R21 <br> R21 <br> R21 |
| FG40 | 2772 | A | $\begin{aligned} & \text { HOOL HEAL7 } \\ & \$ 5,984.00 \\ & \$ 4,986.67 \end{aligned}$ | $\begin{gathered} \text { TH EDUCATION } \\ -\quad \$ 7,489.00 \\ -\quad \$ 6,240.83 \end{gathered}$ | ANT | $\begin{aligned} & 0119 \\ & 0119 \end{aligned}$ | 047 047 | 1 1 | 12 12 | E |  | R21 R21 |
| XM50 | 9854 | SCHOOL PSYCHOLOGIST |  |  |  |  |  |  |  |  |  |  |


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| Code |  |
|  | Full Class Title |





| Schem | Class <br> Code | Full Class Title |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Compensation | SISA | Footnotes | AR Crit | MCR | Prob. Mo. | WWG | NT | CBID |
| LM80 | 1340 | SENIOR INFORMATION SYSTEMS ANALYST (SUPERVISOR) |  |  |  |  |  |  |  |  |  |
| BF40 | 0531 | S A B C | IOR INSECT BIOSYSTEM $\begin{array}{lll} \$ 5,344.00 & - & \$ 6,644.00 \\ \$ 5,602.00 & - & \$ 6,963.00 \\ \$ 5,864.00 & - & \$ 7,304.00 \end{array}$ | IALIST | $\begin{aligned} & 19 \\ & 19 \\ & 19 \end{aligned}$ | $\begin{aligned} & 208 \\ & 208 \\ & 208 \end{aligned}$ | $\begin{aligned} & 1 \\ & 1 \\ & 1 \end{aligned}$ | $\begin{aligned} & 6 \\ & 6 \\ & 6 \end{aligned}$ | $\begin{aligned} & \mathrm{E} \\ & \mathrm{E} \\ & \mathrm{E} \end{aligned}$ |  | $\begin{aligned} & \text { R } 10 \\ & \text { R } 10 \\ & \text { R } 10 \end{aligned}$ |
| BF45 | 0525 | S | IOR INSECT BIOSYSTEMA $\begin{array}{rll} \$ 5,427.00 & - & \$ 6,747.00 \\ \$ 5,690.00 & - & \$ 7,073.00 \\ \$ 5,957.00 & - & \$ 7,420.00 \end{array}$ | RVISO | 0119 <br> 0119 <br> 0119 | $\begin{aligned} & 208 \\ & 208 \\ & 208 \end{aligned}$ | $\begin{aligned} & 1 \\ & 1 \\ & 1 \end{aligned}$ | $\begin{aligned} & 12 \\ & 12 \\ & 12 \end{aligned}$ | $E$ $E$ $E$ |  | $\begin{aligned} & \text { S } 10 \\ & \text { S } 10 \\ & \text { S } 10 \end{aligned}$ |
| QN15 | 6855 | SENIOR INSPECTOR OF AUTOMOTIVE EQUIPMENT |  |  |  |  |  |  |  |  |  |
| LC60 | 2948 | SENIOR INSTRUCTIONAL DESIGNER (TECHNOLOGY), COMMISSION ON PEACE OFFICER STANDARDS AND TRAINING |  |  |  |  |  |  |  |  |  |
| LM24 | 2950 | SENIOR INSTRUCTIONAL SYSTEMS ENGINEER, COMMISSION ON PEACE OFFICER STANDARDS |  |  |  |  |  |  |  |  |  |
| VJ36 | 8607 | SENIOR INSURANCE COMPLIANCE OFFICER (SPECIALIST), DEPARTMENT OF INSURANCE |  |  |  |  |  |  |  |  |  |
| JC16 | 4410 | S A B C D | IOR INSURANCE EXAMIN <br> \$5,550.00 - \$7,295.00 <br> \$6,097.00 - \$8,013.00 <br> \$6,097.00 - \$8,013.00 <br> \$6,695.00 - \$8,801.00 | IST) | $\begin{aligned} & 19 \\ & 19 \\ & 19 \\ & 19 \end{aligned}$ | $\begin{aligned} & 004 \\ & 004 \\ & 004 \\ & 004 \end{aligned}$ | $\begin{aligned} & 1 \\ & 1 \\ & 1 \\ & 1 \end{aligned}$ | $\begin{aligned} & 6 \\ & 6 \\ & 6 \\ & 6 \end{aligned}$ | $\begin{aligned} & 2 \\ & 2 \\ & 2 \\ & 2 \end{aligned}$ |  | $\begin{aligned} & \text { R01 } \\ & \text { R01 } \\ & \text { R01 } \\ & \text { R01 } \end{aligned}$ |
| JC14 | 4411 | S | IOR INSURANCE EXAMIN <br> \$5,862.00 - \$7,649.00 <br> \$6,442.00 - \$8,414.00 <br> \$6,442.00 - \$8,414.00 <br> \$7,071.00 - \$9,256.00 | VISOR) | $\begin{array}{ll} 01 & 19 \\ 0 & 19 \\ 01 & 19 \\ 01 & 19 \end{array}$ | $\begin{aligned} & 004 \\ & 004 \\ & 004 \\ & 004 \end{aligned}$ | $\begin{aligned} & 1 \\ & 1 \\ & 1 \\ & 1 \end{aligned}$ | $\begin{aligned} & 12 \\ & 12 \\ & 12 \\ & 12 \end{aligned}$ | $E$ $E$ $E$ $E$ |  | $\begin{aligned} & \text { S01 } \\ & \text { S01 } \\ & \text { S01 } \\ & \text { S01 } \end{aligned}$ |
| VJ71 | 8577 | SENIOR INSURANCE INVESTIGATOR |  |  |  |  |  |  |  |  |  |
| JC34 | 4435 | S A B | IOR INSURANCE RATE ANAL \$5,550.00 - \$6,947.00 \$6,097.00 - \$7,632.00 |  | $\begin{aligned} & 19 \\ & 19 \end{aligned}$ | $\begin{aligned} & 004 \\ & 004 \end{aligned}$ | $\begin{aligned} & 1 \\ & 1 \end{aligned}$ | $\begin{aligned} & 6 \\ & 6 \end{aligned}$ | $\begin{aligned} & 2 \\ & 2 \end{aligned}$ |  | $\begin{aligned} & \text { R01 } \\ & \text { R01 } \end{aligned}$ |
| BH60 | 1989 | SENIOR INTEGRATED WASTE MANAGEMENT SPECIALIST |  |  |  |  |  |  |  |  |  |
| VI96 | 8595 | SENIOR INVESTIGATOR, DEPARTMENT OF CONSUMER AFFAIRS |  |  |  |  |  |  |  |  |  |
| ST90 | 7878 | SENIOR LABORATORY ASSISTANT |  |  |  |  |  |  |  |  |  |
| SV09 | 9266 | SENIOR LABORATORY ASSISTANT, CORRECTIONAL FACILITY |  |  |  |  |  |  |  |  |  |
| KS45 | 4998 | SENIOR LAND AGENT (SPECIALIST) |  |  |  |  |  |  |  |  |  |
| KS40 | 4995 | SENIOR LAND AGENT (SUPERVISORY) |  |  |  |  |  |  |  |  |  |
| GE90 | 3081 | SENIOR LAND AND WATER USE SCIENTIST |  |  |  |  |  |  |  |  |  |
| GC93 | 3049 | SENIOR LAND SURVEYOR |  |  |  |  |  |  |  |  |  |
| IM40 | 3983 | SENIOR LANDSCAPE ARCHITECT |  |  |  |  |  |  |  |  |  |
| IM12 | 2972 | SENIOR LANDSCAPE ARCHITECT, CALTRANS |  |  |  |  |  |  |  |  |  |
| VG80 | 8529 | SENIOR LAW ENFORCEMENT CONSULTANT COMMISSION ON PEACE OFFICER STANDARDS AND TRAINING |  |  |  |  |  |  |  |  |  |
| CX15 | 2955 | SENIOR LAW INDEXER |  |  |  |  |  |  |  |  |  |
| JY60 | 5333 | S A L | NIOR LEGAL ANALYST \$4,829.00 - \$6,048.00 \$4,829.00 - \$6,048.00 |  | $\begin{aligned} & 19 \\ & 19 \end{aligned}$ | $\begin{aligned} & 285 \\ & 285 \end{aligned}$ | $\begin{aligned} & 1 \\ & 1 \end{aligned}$ | 6 | $\begin{aligned} & 2 \\ & 2 \end{aligned}$ |  | R01 R01 |
| CC45 | 3224 | S A B L M | NIOR LEGAL TYPIST | SISA <br> SISA | $\begin{aligned} & 2021 \\ & 2021 \\ & 2021 \\ & 2021 \end{aligned}$ | $\begin{aligned} & 230285 \\ & 230285 \\ & 230285 \\ & 230285 \end{aligned}$ | $\begin{aligned} & 1 \\ & 1 \\ & 1 \\ & 1 \end{aligned}$ | $\begin{aligned} & 6 \\ & 6 \\ & 6 \\ & 6 \end{aligned}$ | $\begin{aligned} & 2 \\ & 2 \\ & 2 \\ & 2 \end{aligned}$ |  | $\begin{aligned} & \text { R04 } \\ & \text { R04 } \\ & \text { R04 } \\ & \text { R04 } \end{aligned}$ |
| FM41 | 2943 | S A F | NIOR LIBRARIAN $\begin{array}{lll} \$ 4,768.00 & - & \$ 5,967.00 \\ \$ 3,973.33 & - & \$ 4,972.50 \end{array}$ |  | $\begin{aligned} & 0119 \\ & 0119 \end{aligned}$ | $\begin{aligned} & 047 \\ & 047 \end{aligned}$ | 1 1 | 12 12 | E |  | R21 R21 |
| FM44 | 7546 | $\begin{aligned} & \mathrm{SE} \\ & 1 \end{aligned}$ | NIOR LIBRARIAN (SPECIAL \$4,132.33 - \$5,701.67 | SENIOR LIBRARIAN (SPECIALIST) (RESIDENTIAL CARE CENTERS) |  |  |  |  |  |  |  |




| Schem | Class <br> Code | Full Class Title |  |  |  |  |  |  |  |  |  |
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|  |  |  | Compensation | SISA | Footnotes | AR Crit | MCR | Prob. Mo. | WWG | NT | CBID |
| LM10 | 1584 | SENIOR PROGRAMMER ANALYST (SUPERVISOR)$\$ 6,116.00-\$ 8,039.00$ |  |  | $011929$ |  | 1 | 12 | E |  | S01 |
| KW30 | 5097 |  | NIOR PROPERTY AGENT $\$ 5,553.00-\$ 6,901.00$ |  | 0119 |  | 1 | 12 | E |  | S01 |
| KT42 | 5010 | S A S | NIOR PROPERTY APPRAIS $\$ 5,550.00-\$ 6,947.00$ $\$ 5,552.00-\$ 6,952.00$ |  | $\begin{aligned} & 19 \\ & 19 \end{aligned}$ | $\begin{aligned} & 322 \\ & 322 \end{aligned}$ | $\begin{aligned} & 1 \\ & 1 \end{aligned}$ | 6 | $\begin{aligned} & \mathrm{E} \\ & \mathrm{E} \end{aligned}$ |  | $\begin{aligned} & \text { U01 } \\ & \text { U01 } \end{aligned}$ |
| KS85 | 5458 | SENIOR PROPERTY APPRAISER/INVESTIGATOR (OFFICE OF REAL ESTATE APPRAISERS) \$5,689.00 - \$7,120.00 19 |  |  |  |  |  | 6 | 2 |  | R01 |
| TL50 | 8231 | S A B C S T U | NIOR PSYCHIATRIC TECH |  | $\begin{aligned} & 01 \\ & 01 \\ & 01 \\ & 01 \\ & 01 \\ & 01 \end{aligned}$ | 029460 029460 029460 029460 029460 029460 | $\begin{aligned} & 1 \\ & 1 \\ & 1 \\ & 1 \\ & 1 \\ & 1 \end{aligned}$ | $\begin{aligned} & 12 \\ & 12 \\ & 12 \\ & 12 \\ & 12 \\ & 12 \end{aligned}$ | $\begin{aligned} & 2 \\ & 2 \\ & 2 \\ & 2 \\ & 2 \\ & 2 \end{aligned}$ |  | $\begin{aligned} & \text { R } 18 \\ & \text { R } 18 \\ & \text { R18 } \\ & \text { R18 } \\ & \text { R18 } \\ & \text { R18 } \end{aligned}$ |
| TL51 | 8252 | S A B C P Q R S T U | NIOR PSYCHIATRIC TECHN  <br> $\$ 3,546.00$ - <br> $\$ 3,710.524 .00$  <br> $\$ 3,888.00$ - <br> $\$ 54,730.00$  <br> $\$ 5407.00$ - <br> $\$ 5,641.00$ - <br> $\$ 5,820.00$  <br> $\$ 5,893.00$ - <br> $\$ 5,149.00$ -415.00 <br> $\$ 5,373.00$ - <br> $\$ 5,541.00$  <br> $\$ 5,613.00$ - | ETY) | $\begin{aligned} & 01 \text { R1 } \\ & 01 \\ & 01 \\ & 01 \\ & 01 \\ & 01 \\ & 01 \\ & 01 \\ & 01 \\ & 01 \\ & 01 \\ & 01 \\ & 01 \\ & 01 \\ & 01 \\ & 01 \\ & 01 \end{aligned}$ | 029448460 029448460 029448460 029448460 029448460 029448460 029448460 029448460 029448460 | $\begin{aligned} & 1 \\ & 1 \\ & 1 \\ & 1 \\ & 1 \\ & 1 \\ & 1 \\ & 1 \\ & 1 \end{aligned}$ | $\begin{aligned} & 12 \\ & 12 \\ & 12 \\ & 12 \\ & 12 \\ & 12 \\ & 12 \\ & 12 \\ & 12 \end{aligned}$ | $\begin{aligned} & 2 \\ & 2 \\ & 2 \\ & 2 \\ & 2 \\ & 2 \\ & 2 \\ & 2 \\ & 2 \\ & 2 \end{aligned}$ |  | $\begin{aligned} & \text { R } 18 \\ & \text { R18 } \\ & \text { R } 18 \\ & \text { R18 } \\ & \text { R18 } \\ & \text { R18 } \\ & \text { R18 } \\ & \text { R } 18 \\ & \text { R } 18 \end{aligned}$ |
| SF20 | 7616 | S A C P R S S T U V | NIOR PSYCHIATRIST (SPECIA $\$ 10,243.00-\$ 14,052.00$ $\$ 10,488.00-\$ 14,388.00$ $\$ 20,018.00-\$ 24,945.00$ $\$ 20,525.00-\$ 25,667.00$ $\$ 15,983.00-\$ 23,756.00$ $\$ 16,388.00-\$ 24,445.00$ $\$ 19,064.00-\$ 23,756.00$ $\$ 19,547.00-\$ 24,445.00$ |  | 19 P8 <br> 19 P8 <br> 19 P8 <br> 19 P8 <br> 19 P8 <br> 19 P8 <br> 19 P8 <br> 19 P8 | $\begin{aligned} & 008448471 \\ & 008448471 \\ & 008448471 \\ & 008448471 \\ & 008448471 \\ & 008448471 \\ & 008448471 \\ & 008448471 \end{aligned}$ | $\begin{aligned} & 1 \\ & 1 \\ & 1 \\ & 1 \\ & 1 \\ & 1 \\ & 1 \\ & 1 \\ & 1 \end{aligned}$ | $\begin{aligned} & 6 \\ & 6 \\ & 6 \\ & 6 \\ & 6 \\ & 6 \\ & 6 \\ & 6 \end{aligned}$ | $\begin{aligned} & \text { SE } \\ & \text { SE } \\ & \text { SE } \\ & \text { SE } \\ & \text { SE } \\ & \text { SE } \\ & \text { SE } \end{aligned}$ |  | $\begin{aligned} & \text { R } 16 \\ & \text { R } 16 \\ & \text { R } 16 \\ & \text { R } 16 \\ & \text { R } 16 \\ & \text { R } 16 \\ & \text { R } 16 \\ & \text { R } 16 \end{aligned}$ |
| SF37 | 9759 | A | NIOR PSYCHIATRIST (SPEC <br> \$11,267.00 - \$15,459.00 <br> \$11,537.00 - \$15,826.00 <br> \$20,018.00 - \$24,945.00 <br> \$20,525.00 - \$25,667.00 | RREC | $\begin{aligned} & \text { IONAL AND R } \\ & 19 \text { P8 } \\ & 19 \text { P8 } \\ & 19 \text { P8 } \\ & 19 \text { P8 } \end{aligned}$ | TATIVE SERVI <br> 444448 <br> 444448 <br> 444448 <br> 444448 | $\begin{gathered} \text { CES }(\mathrm{S} \\ 1 \\ 1 \\ 1 \\ 1 \end{gathered}$ | AFETY) $\begin{aligned} & 6 \\ & 6 \\ & 6 \\ & 6 \end{aligned}$ | $\begin{aligned} & \text { SE } \\ & \text { SE } \\ & \text { SE } \\ & \text { SE } \end{aligned}$ |  | $\begin{aligned} & \text { R } 16 \\ & \text { R } 16 \\ & \text { R16 } \\ & \text { R16 } \end{aligned}$ |
| SF10 | 7609 | S A C P R S T T U V | NIOR PSYCHIATRIST (SUP $\$ 10,064.00-\$ 14,207.00$ $\$ 10,561.00-\$ 14,544.00$ $\$ 21,311.00-\$ 25,326.00$ $\$ 21,770.00-\$ 25,934.00$ $\$ 17,017.00-\$ 24,120.00$ $\$ 17,384.00-\$ 24,698.00$ $\$ 20,295.00-\$ 24,120.00$ $\$ 20,734.00-\$ 24,698.00$ |  | 0119 P8 <br> 0119 P8 <br> 0119 P8 <br> 0119 P8 <br> 0119 P8 <br> 0119 P8 <br> 0119 P8 <br> 0119 P8 | $\begin{aligned} & 008448471 \\ & 008448471 \\ & 008448471 \\ & 008448471 \\ & 008448471 \\ & 008448471 \\ & 008448471 \\ & 008448471 \end{aligned}$ | $\begin{aligned} & 1 \\ & 1 \\ & 1 \\ & 1 \\ & 1 \\ & 1 \\ & 1 \\ & 1 \end{aligned}$ | $\begin{aligned} & 12 \\ & 12 \\ & 12 \\ & 12 \\ & 12 \\ & 12 \\ & 12 \\ & 12 \end{aligned}$ | $\begin{aligned} & \text { SE } \\ & \text { SE } \\ & \text { SE } \\ & \text { SE } \\ & \text { SE } \\ & \text { SE } \\ & \text { SE } \end{aligned}$ |  | $\begin{aligned} & \text { S } 16 \\ & \text { S } 16 \\ & \text { S } 16 \\ & \text { S } 16 \\ & \text { S } 16 \\ & \text { S } 16 \\ & \text { S } 16 \\ & \text { S } 16 \end{aligned}$ |
| SF36 | 9761 | A | NIOR PSYCHIATRIST (SUP <br> \$10,793.00 - \$15,240.00 <br> \$11,594.00 - \$15,602.00 <br> \$21,311.00 - \$25,326.00 <br> \$21,770.00 - \$25,934.00 | ORRE | TIONAL AND <br> 0119 P8 <br> 0119 P8 <br> 0119 P8 <br> 0119 P8 | LITATIVE SERV <br> 444448 <br> 444448 <br> 444448 <br> 444448 | $\begin{gathered} \text { VICES } \\ 1 \\ 1 \\ 1 \\ 1 \end{gathered}$ | SAFETY) <br> 12 <br> 12 <br> 12 <br> 12 | $\begin{aligned} & \text { SE } \\ & \text { SE } \\ & \text { SE } \\ & \text { SE } \end{aligned}$ |  | $\begin{aligned} & \text { S } 16 \\ & \text { S } 16 \\ & \text { S } 16 \\ & \text { S } 16 \end{aligned}$ |
| XL40 | 9840 | A | NIOR PSYCHOLOGIST$\$ 5,444.00$ - <br> $\$ 5,692.00$ -893.00 |  | $\begin{aligned} & 0119 \\ & 0119 \end{aligned}$ | $\begin{aligned} & 322 \\ & 322 \end{aligned}$ | $\begin{aligned} & 1 \\ & 1 \end{aligned}$ | 12 12 | E |  | U19 U19 |
| XL41 | 9839 | S A P S U | NIOR PSYCHOLOGIST (HE  <br> $\$ 5,444.00$ $-r$ <br> $\$ 8,881.00$  <br> $\$ 8,670.00$ - <br> $\$ 10,143.00$  <br> $\$ 8,922.00$ - <br> $\$ 9,661.00$  | TY) (SP | $\begin{aligned} & \text { ECIALIST) } \\ & 0119 \text { P8 } \\ & 0119 \text { P8 } \\ & 0119 \text { P8 } \\ & 0119 \text { P8 } \end{aligned}$ | $\begin{aligned} & 448471 \\ & 448471 \\ & 448471 \\ & 448471 \end{aligned}$ | $\begin{aligned} & 1 \\ & 1 \\ & 1 \\ & 1 \end{aligned}$ | $\begin{aligned} & 12 \\ & 12 \\ & 12 \\ & 12 \end{aligned}$ | $E$ $E$ $E$ $E$ |  | $\begin{aligned} & \text { R } 19 \\ & \text { R } 19 \\ & \text { R } 19 \\ & \text { R } 19 \end{aligned}$ |
| XL42 | 9831 | S A P S U | NIOR PSYCHOLOGIST (HEA  <br> $\$ 6,134.00$ - <br> $\$ 8,455.00$  <br> $\$ 9,929.00$ - <br> $\$ 10,629.00$  <br> $\$ 9,457.00$ - | TY) (SU | PERVISOR) <br> 0119 P8 <br> 0119 P8 <br> 0119 P8 <br> 0119 P8 | $\begin{aligned} & 448471 \\ & 448471 \\ & 448471 \\ & 448471 \end{aligned}$ | $\begin{aligned} & 1 \\ & 1 \\ & 1 \\ & 1 \end{aligned}$ | $\begin{aligned} & 12 \\ & 12 \\ & 12 \\ & 12 \end{aligned}$ | $E$ $E$ $E$ $E$ |  | $\begin{aligned} & \text { S } 19 \\ & \text { S } 19 \\ & \text { S } 19 \\ & \text { S } 19 \end{aligned}$ |
| XL39 | 9289 | A | NIOR PSYCHOLOGIST, CO \$5,444.00 - \$7,893.00 \$5,692.00 - \$7,857.00 | FACIL | $\begin{array}{r} \text { ITY } \\ 19 \\ 19 \end{array}$ | $\begin{aligned} & 322 \\ & 322 \end{aligned}$ | $\begin{aligned} & 1 \\ & 1 \end{aligned}$ | 6 | E E |  | U19 U 19 |











| Schem | Class Code | Full Class Title |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Compensation | SISA | Footnotes | AR Crit | MCR | Prob. Mo. | WWG | NT | CBID |
|  |  | N | \$3,824.00 - \$4,788.00 |  | 01192921 | 069285 | 1 | 12 | 2 |  | R01 |
| KB85 | 5697 | STAFF SERVICES ANALYST, FAIR POLITICAL PRACTICES COMMISSION |  |  |  |  |  |  |  |  |  |
|  |  | A | \$2,945.00 - \$3,690.00 |  | 0121 | 069285 | 1 | 12 | 2 |  | R01 |
|  |  | B | \$3,189.00 - \$3,992.00 |  | 0121 | 069285 | 1 | 12 | 2 |  | R01 |
|  |  | C | \$3,824.00 - \$4,788.00 |  | 0121 | 069285 | 1 | 12 | 2 |  | R01 |
|  |  |  | \$2,945.00 - \$3,690.00 |  | 0121 | 069285 | 1 | 12 | 2 |  | R01 |
|  |  |  | \$3,189.00 - \$3,992.00 |  | 0121 | 069285 | 1 | 12 | 2 |  | R01 |
|  |  |  | $\$ 3,824.00-\$ 4,788.00$ |  | 0121 | 069285 | 1 | 12 | 2 |  | R01 |
| LE30 | 5841 | STAFF SERVICES MANAGEMENT AUDITOR |  |  |  |  |  |  |  |  |  |
|  |  | A | \$3,247.00 - \$3,872.00 |  | 011921 | 036 | 1 | 12 | 2 |  | R01 |
|  |  |  | \$3,350.00 - \$4,192.00 |  | 011921 | 036 | 1 | 12 | 2 |  | R01 |
|  |  |  | $\$ 4,016.00-\$ 5,280.00$ |  | $011921$ | 036 | 1 | 12 | 2 |  | R01 |
| JY15 | 4800 | STAFF SERVICES MANAGER I |  |  |  |  |  |  |  |  |  |
| JY10 | 4969 | ```STAFF SERVICES MANAGER II (MANAGERIAL) $6,453.00 - $7,331.00``` |  |  | 011929 |  | 2 | 12 | E |  | M01 |
| JY12 | 4801 | ```STAFF SERVICES MANAGER II (SUPERVISORY) $5,830.00 - $7,245.00``` |  |  | 011929 |  | 2 | 12 | E |  | S01 |
| JY05 | 4802 | STAFF SERVICES MANAGER III <br> \$7,088.00 - \$8,048.00 <br> 011929 |  |  |  |  | 2 | 12 | E |  | M01 |
| KK20 | 4716 | STAFF SPACE PLANNER$\$ 5,053.00-\$ 6,325.00$0119 |  |  |  |  | 1 | 12 | 2 |  | R01 |
| JJ35 | 4341 | STAFF TAX AUDITOR, EMPLOYMENT DEVELOPMENT DEPARTMENT \$5,053.00 - \$6,642.00 0119 |  |  |  |  | 1 | 12 | 2 |  | R01 |
| TC10 | 7978 | ```STAFF TOXICOLOGIST (SPECIALIST) $6,596.00 - $8,218.00 01 19``` |  |  |  |  | 1 | 12 | E |  | R10 |
| TC58 | 7942 | $\begin{aligned} & \text { STAFF TOXICOLOGIST (SUPERVISOR) } \\ & \$ 6,700.00-\$ 8,350.00 \end{aligned}$ |  |  | 0119 |  | 1 | 12 | E |  | S10 |
| GY55 | 3304 | STANDARDS AND QUALITY CONTROL MANAGER$\$ 10,192.00-\$ 11,578.00$ |  |  | 0119 |  | 1 | 12 | E |  | M09 |
| KJ50 | 8328 | STANDARDS COMPLIANCE COORDINATOR \$5,297.00 - \$6,584.00 |  |  | 0119 |  | 1 | 12 | E |  | S01 |
| KK10 | 4717 | STATE FACILITIES MANAGER I  <br> $\$ 5,830.00-\$ 7,245.00$ 0119 |  |  |  |  | 1 | 12 | E |  | S01 |
| KK05 | 4718 | STATE FACILITIES MANAGER II \$7,088.00 - \$8,048.00 |  |  | 0119 |  | 1 | 12 | E |  | M01 |
| ME55 | 4863 | STATE FAIR ACTIVITY SUPERVISOR$\$ 9.31-\quad \$ 16.89$ |  |  |  |  | 1 | 0 | 2 | NT | E |
| VC64 | 1945 | STATE FAIR POLICE OFFICER$\quad \$ 3,911.00-\$ 4,856.00 \quad 011934$ R8 |  |  |  |  | 1 | 12 | 2 |  | R07 |
| VC66 | 1949 | STATE FAIR POLICE OFFICER (SEASONAL)$\$ 3,670.00 \text { - \$4,553.00 }$ |  |  | 34 R1 |  | 1 | 0 | 2 | NT | R07 |
| PA30 | 5999 | STATE FAIR WORKER, (CASUAL EMPLOYMENT) (VARIOUS)  <br> $\$ 0.00-\$ 0.00$ 36 |  |  |  |  | 1 | 0 | 2 | NT | E |
| VY87 | 8980 | STATE FIRE MARSHAL TRAINEE <br> $\$ 4,101.00$ - $\$ 4,815.00$ <br> 011934 R3 |  |  |  |  | 1 | 12 | 2 |  | R07 |
| BU70 | 2801 | $\begin{aligned} & \text { STATE HISTORIAN I } \\ & \$ 3,654.00-\$ 4,575.00 \end{aligned}$ |  |  |  |  | 1 | 6 | 2 |  | R01 |
| BU60 | 2800 | STATE HISTORIAN II$\$ 4,609.00-\$ 5,770.00$ |  |  |  |  | 1 | 6 | 2 |  | R01 |
| BU50 | 2799 | STATE HISTORIAN III <br> \$5,436.00 - \$6,757.00 <br> 0119 |  |  |  |  | 1 | 12 | E |  | S10 |
| PJ20 | 6389 | STATE PARK EQUIPMENT OPERATOR$\$ 4,023.00-\$ 4,632.00$ |  |  |  |  | 1 | 6 | 2 |  | R12 |
| BU46 | 2826 | STATE PARK INTERPRETER I$\$ 3,654.00-\$ 4,575.00$ |  |  |  |  | 1 | 6 | 2 |  | R01 |
| BU44 | 2827 | STATE PARK INTERPRETER II <br> \$4,191.00 - \$5,248.00 |  |  |  |  | 1 | 6 | 2 |  | R01 |
| BU42 | 2828 | STATE PARK INTERPRETER III <br> \$5,057.00 - \$6,283.00 <br> 0119 |  |  |  |  | 2 | 12 | E |  | S01 |
| KS21 | 5109 | STATE PARK LAND OFFICER (SPECIALIST) <br> \$5,053.00 - \$6,325.00 0119 |  |  |  |  | 1 | 12 | 2 |  | R01 |
| BS40 | 0992 | STATE PARK PEACE OFFICER (LIFEGUARD) |  |  |  | 070 070 | 1 1 | 12 12 | 2 2 |  | $R 07$ $R 07$ |
| BR70 | 0983 | ST A B | ATE PARK PEACE OFFICER \$3,444.00 - \$4,601.00 \$4,100.00 - \$5,531.00 |  | $\begin{aligned} & 011921 \text { R8 } \\ & 011921 \text { R8 } \end{aligned}$ | $\begin{aligned} & 070 \\ & 070 \end{aligned}$ | 1 1 | 12 12 | 2 2 |  | R07 R07 |
| BS42 | 1916 | STATE PARK PEACE OFFICER CADET (LIFEGUARD) $01934 \mathrm{R1}$ |  |  |  |  | 1 | 12 | 2 |  | R07 |












| Schem | Class <br> Code |  | Class Titl |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Compensation |  |  | SISA | Footnotes | AR Crit | MCR | Prob. Mo. | WWG | NT | CBID |
|  |  | 7 | \$4,542.51 | - \$9,800.79 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$247.77 | - \$534.59 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$30.97 | \$66.82 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | A | \$4,000.00 | - \$5,004.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | B | \$4,183.00 | - \$5,236.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | C | \$4,384.00 | - \$5,485.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | D | \$4,590.00 | - \$5,746.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | E | \$4,807.00 | - \$6,015.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | F | \$5,038.00 | - \$6,619.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | J | \$3,333.33 | - \$4,170.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | K | \$3,485.83 | - \$4,363.33 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | L | \$3,653.33 | - \$4,570.83 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | M | \$3,825.00 | - \$4,788.33 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | N | \$4,005.83 | - \$5,012.50 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | P | \$4,198.33 | - \$5,515.83 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | T | \$3,000.00 | - \$3,753.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | U | \$3,137.25 | - \$3,927.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | V | \$3,288.00 | - \$4,113.75 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | W | \$3,442.50 | - \$4,309.50 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | X | \$3,778.50 | - \$4,964.25 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | Y | \$3,778.50 | - \$4,964.25 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
| EB10 | 3075 | TEACHER (ENGLISH LANGUAGE DEVELOPMENT) (CORRECTIONAL FACILITY) |  |  |  |  |  |  |  |  |  |  |
|  |  | 1 | \$3,666.67 | - \$4,587.00 |  | $01194521 \text { R0 }$ | $011$ | 1 | 12 | SE |  | R03 |
|  |  | 2 | \$3,834.42 | - \$4,799.67 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 3 | \$4,018.67 | - \$5,027.92 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 4 | \$4,207.50 | - \$5,267.17 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 5 | \$4,406.42 | - \$5,513.75 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 6 | \$4,618.17 | - \$6,067.42 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$4,542.51 | - \$9,800.79 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$30.97 | $\text { - } \quad \$ 66.82$ |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$247.77 | - \$534.59 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | A | \$4,000.00 | - \$5,004.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | B | \$4,183.00 | - \$5,236.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | C | \$4,384.00 | - \$5,485.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | D | \$4,590.00 | $\text { - } \$ 5,746.00$ |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | E | \$4,807.00 | - \$6,015.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | F | \$5,038.00 | - \$6,619.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | J | $\$ 3,333.33$ | $\text { - } \$ 4,170.00$ |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | K | \$3,485.83 | - \$4,363.33 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | L | \$3,653.33 | - \$4,570.83 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | M | \$3,825.00 | - \$4,788.33 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | N | \$4,005.83 | - \$5,012.50 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | P | \$4,198.33 | - \$5,515.83 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | T | \$3,000.00 | - \$3,753.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | U | \$3,137.25 | - \$3,927.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | V | \$3,288.00 | - \$4,113.75 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | W | \$3,442.50 | - \$4,309.50 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | X | $\$ 3,605.25$ | - \$4,511.25 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | Y | \$3,778.50 | - \$4,964.25 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
| EB22 2284 |  | TEACHER (HIGH SCHOOL-ARTS AND CRAFTS) (CORRECTIONAL FACILITY) |  |  |  |  |  |  |  |  |  |  |
|  |  | 1 | \$3,666.67 | - \$4,587.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 2 | \$3,834.42 | - \$4,799.67 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 3 | \$4,018.67 | - \$5,027.92 |  | 01194521 R0 | $011$ | 1 | 12 | SE |  | R03 |
|  |  | 4 | \$4,207.50 | - \$5,267.17 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 5 | \$4,406.42 | - \$5,513.75 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 6 | \$4,618.17 | - \$6,067.42 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$30.97 | - \$66.82 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$4,542.51 | - \$9,800.79 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$247.77 | - \$534.59 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | A | \$4,000.00 | - \$5,004.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | B | \$4,183.00 | - \$5,236.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | C | \$4,384.00 | - \$5,485.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | D | \$4,590.00 | - \$5,746.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | E | \$4,807.00 | - \$6,015.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | F | \$5,038.00 | - \$6,619.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | J | \$3,333.33 | - \$4,170.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | K | \$3,485.83 | - \$4,363.33 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | L | \$3,653.33 | - \$4,570.83 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | M | \$3,825.00 | - \$4,788.33 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | N | \$4,005.83 | - \$5,012.50 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | P | \$4,198.33 | - \$5,515.83 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | T | \$3,000.00 | - \$3,753.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |


| Schem | Class <br> Code | Ful | Class Titl |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Compensation |  |  | SISA | Footnotes | AR Crit | MCR | Prob. Mo. | WWG | NT | CBID |
|  |  | U | \$3,137.25 | - \$3,927.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | V | \$3,288.00 | - \$4,113.75 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | W | \$3,442.50 | - \$4,309.50 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | X | \$3,605.25 | - \$4,511.25 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | Y | \$3,778.50 | - \$4,964.25 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
| EB33 | 3074 | TEACHER (HIGH SCHOOL-ENGLISH/LANGUAGE ARTS) (CORRECTIONAL FACILITY) |  |  |  |  |  |  |  |  |  |  |
|  |  | 1 | \$3,666.67 | - \$4,587.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 2 | \$3,834.42 | - \$4,799.67 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 3 | \$4,018.67 | - \$5,027.92 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 4 | \$4,207.50 | - \$5,267.17 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 5 | \$4,406.42 | - \$5,513.75 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 6 | \$4,618.17 | - \$6,067.42 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$4,542.51 | - \$9,800.79 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$247.77 | - \$534.59 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$30.97 | - \$66.82 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | A | \$4,000.00 | - \$5,004.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | B | \$4,183.00 | - \$5,236.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | C | \$4,384.00 | - \$5,485.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | D | \$4,590.00 | - \$5,746.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | E | \$4,807.00 | - \$6,015.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | F | \$5,038.00 | - \$6,619.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | J | \$3,333.33 | - \$4,170.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | K | \$3,485.83 | - \$4,363.33 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | L | \$3,653.33 | - \$4,570.83 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | M | \$3,825.00 | - \$4,788.33 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | N | \$4,005.83 | - \$5,012.50 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | P | \$4,198.33 | - \$5,515.83 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | T | \$3,000.00 | - \$3,753.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | U | \$3,137.25 | - \$3,927.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | V | \$3,288.00 | - \$4,113.75 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | W | \$3,442.50 | - \$4,309.50 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | X | \$3,605.25 | - \$4,511.25 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | Y | \$3,778.50 | - \$4,964.25 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
| EB35 | 3076 | TEACHER (HIGH SCHOOL-FOREIGN LANGUAGE) (CORRECTIONAL FACILITY) |  |  |  |  |  |  |  |  |  |  |
|  |  | 1 | \$3,576.83 | - \$4,475.17 | ) | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 2 | \$3,740.92 | - \$4,682.33 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 3 | \$3,920.58 | - \$4,905.08 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 4 | \$4,104.83 | - \$5,138.83 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 5 | \$4,299.17 | - \$5,379.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 6 | \$4,505.42 | - \$5,919.83 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$30.22 | - $\quad \$ 65.19$ |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$241.73 | - \$521.55 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$4,431.72 | - \$9,561.75 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | A | \$3,902.00 | - \$4,882.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | B | \$4,081.00 | - \$5,108.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | C | \$4,277.00 | - \$5,351.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | D | \$4,478.00 | - \$5,606.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | E | \$4,690.00 | - \$5,868.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | F | \$4,915.00 | - \$6,458.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | $J$ | \$3,251.67 | - \$4,068.33 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | K | \$3,400.83 | - \$4,256.67 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | L | \$3,564.17 | - \$4,459.17 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | M | \$3,731.67 | - \$4,671.67 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | N | \$3,908.33 | - \$4,890.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | P | \$4,095.83 | - \$5,381.67 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | T | \$2,926.50 | - \$3,661.50 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | U | \$3,060.75 | - \$3,831.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | V | \$3,207.75 | - \$4,013.25 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | W | \$3,358.50 | - \$4,204.50 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | X | \$3,517.50 | - \$4,401.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | Y | \$3,686.25 | - \$4,843.50 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
| EB51 | 2290 | TEACHER (HIGH SCHOOL-GENERAL EDUCATION) (CORRECTIONAL FACILITY) |  |  |  |  |  |  |  |  |  |  |
|  |  | 1 | \$3,666.67 | - \$4,587.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 2 | \$3,834.42 | - \$4,799.67 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 3 | \$4,018.67 | - \$5,027.92 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 4 | \$4,207.50 | - \$5,267.17 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 5 | \$4,406.42 | - \$5,513.75 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 6 | \$4,618.17 | - \$6,067.42 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$30.97 | - \$66.82 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$4,542.51 | - \$9,800.79 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$247.77 | - \$534.59 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | A | \$4,000.00 | - \$5,004.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |


| Schem | Class Code | Ful | Class Titl |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Compensation |  |  | SISA | Footnotes | AR Crit | MCR | Prob. Mo. | WWG | NT | CBID |
|  |  | B | \$4,183.00 | - \$5,236.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | C | \$4,384.00 | - \$5,485.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | D | \$4,590.00 | - \$5,746.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | E | \$4,807.00 | - \$6,015.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | F | \$5,038.00 | - \$6,619.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | J | \$3,333.33 | - \$4,170.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | K | \$3,485.83 | - \$4,363.33 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | L | \$3,653.33 | - \$4,570.83 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | M | \$3,825.00 | - \$4,788.33 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | N | \$4,005.83 | - \$5,012.50 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | P | \$4,198.33 | - \$5,515.83 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | T | \$3,000.00 | - \$3,753.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | U | \$3,137.25 | - \$3,927.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | V | \$3,288.00 | - \$4,113.75 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | W | \$3,442.50 | - \$4,309.50 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | X | \$3,605.25 | - \$4,511.25 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | Y | \$3,778.50 | - \$4,964.25 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
| EB62 | 2291 | TEACHER (HIGH SCHOOL-HOME ECONOMICS) (CORRECTIONAL FACILITY) |  |  |  |  |  |  |  |  |  |  |
|  |  | 1 | \$3,576.83 | - \$4,475.17 |  | 011921 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 2 | \$3,740.92 | - \$4,682.33 |  | 011921 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 3 | \$3,920.58 | - \$4,905.08 |  | 011921 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 4 | \$4,104.83 | - \$5,138.83 |  | 011921 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 5 | \$4,299.17 | - \$5,379.00 |  | 011921 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 6 | \$4,505.42 | - \$5,919.83 |  | 011921 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | A | \$3,902.00 | - \$4,882.00 |  | 011921 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | B | \$4,081.00 | - \$5,108.00 |  | 011921 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | C | \$4,277.00 | - \$5,351.00 |  | 011921 Ro | 011 | 1 | 12 | SE |  | R03 |
|  |  | D | \$4,478.00 | - \$5,606.00 |  | 011921 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | E | \$4,690.00 | - \$5,868.00 |  | 011921 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | F | \$4,915.00 | - \$6,458.00 |  | 011921 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | J | \$3,251.67 | - \$4,068.33 |  | 011921 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | K | \$3,400.83 | - \$4,256.67 |  | 011921 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | L | \$3,564.17 | - \$4,459.17 |  | 011921 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | M | \$3,731.67 | - \$4,671.67 |  | 011921 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | N | \$3,908.33 | - \$4,890.00 |  | 011921 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | P | \$4,095.83 | - \$5,381.67 |  | 011921 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | T | \$2,926.50 | - \$3,661.50 |  | 011921 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | U | \$3,060.75 | - \$3,831.00 |  | 011921 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | V | \$3,207.75 | - \$4,013.25 |  | 011921 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | W | \$3,358.50 | - \$4,204.50 |  | 011921 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | $X$ | \$3,517.50 | - \$4,401.00 |  | 011921 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | Y | \$3,686.25 | - \$4,843.50 |  | 011921 Ro | 011 | 1 | 12 | SE |  | R03 |
| EB63 | 2859 | TEACHER (HIGH SCHOOL-INDUSTRIAL ARTS) (CORRECTIONAL FACILITY) |  |  |  |  |  |  |  |  |  |  |
|  |  | 1 | \$3,576.83 | - \$4,475.17 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 2 | \$3,740.92 | - \$4,682.33 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 3 | \$3,920.58 | - \$4,905.08 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 4 | \$4,104.83 | - \$5,138.83 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 5 | \$4,299.17 | - \$5,379.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 6 | \$4,505.42 | - \$5,919.83 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | A | \$3,902.00 | - \$4,882.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | B | \$4,081.00 | - \$5,108.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | C | \$4,277.00 | - \$5,351.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | D | \$4,478.00 | - \$5,606.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | E | \$4,690.00 | - \$5,868.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | F | \$4,915.00 | - \$6,458.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | J | \$3,251.67 | - \$4,068.33 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | K | \$3,400.83 | - \$4,256.67 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | L | \$3,564.17 | - \$4,459.17 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | M | \$3,731.67 | - \$4,671.67 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | N | \$3,908.33 | - \$4,890.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | P | \$4,095.83 | - \$5,381.67 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | T | \$2,926.50 | - \$3,661.50 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | U | \$3,060.75 | - \$3,831.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | V | \$3,207.75 | - \$4,013.25 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | W | \$3,358.50 | - \$4,204.50 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | X | \$3,517.50 | - \$4,401.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | Y | \$3,686.25 | - \$4,843.50 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
| EB37 | 3077 | TEACHER (HIGH SCHOOL-MATHEMATICS) (CORRECTIONAL FACILITY) |  |  |  |  |  |  |  |  |  |  |
|  |  | 1 | \$3,666.67 | - \$4,587.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 2 | \$3,834.42 | - \$4,799.67 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 3 | \$4,018.67 | - \$5,027.92 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 4 | \$4,207.50 | - \$5,267.17 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |


| Schem | Class <br> Code | Ful | Class Titl |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Compensation |  |  | SISA | Footnotes | AR Crit | MCR | Prob. Mo. | WWG | NT | CBID |
|  |  | 5 | \$4,406.42 | - \$5,513.75 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 6 | \$4,618.17 | - \$6,067.42 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$4,542.51 | - \$9,800.79 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$247.77 | - \$534.59 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$30.97 | - \$66.82 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | A | \$4,000.00 | - \$5,004.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | B | \$4,183.00 | - \$5,236.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | C | \$4,384.00 | - \$5,485.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | D | \$4,590.00 | - \$5,746.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | E | \$4,807.00 | - \$6,015.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | F | \$5,038.00 | - \$6,619.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | J | \$3,333.33 | - \$4,170.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | K | \$3,485.83 | - \$4,363.33 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | L | \$3,653.33 | - \$4,570.83 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | M | \$3,825.00 | - \$4,788.33 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | N | \$4,005.83 | - \$5,012.50 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | P | \$4,198.33 | - \$5,515.83 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | T | \$3,000.00 | - \$3,753.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | U | \$3,137.25 | - \$3,927.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | V | \$3,288.00 | - \$4,113.75 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | W | \$3,442.50 | - \$4,309.50 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | X | \$3,605.25 | - \$4,511.25 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | Y | \$3,778.50 | - \$4,964.25 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
| EB82 | 2294 | TEACHER (HIGH SCHOOL-MUSIC) (CORRECTIONAL FACILITY) |  |  |  |  |  |  |  |  |  |  |
|  |  | 1 | \$3,576.83 | - \$4,475.17 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 2 | \$3,740.92 | - \$4,682.33 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 3 | \$3,920.58 | - \$4,905.08 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 4 | \$4,104.83 | - \$5,138.83 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 5 | \$4,299.17 | - \$5,379.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 6 | \$4,505.42 | - \$5,919.83 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$30.22 | - \$65.19 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$241.73 | - \$521.55 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$4,431.72 | - \$9,561.75 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | A | \$3,902.00 | - \$4,882.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | B | \$4,081.00 | - \$5,108.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | C | \$4,277.00 | - \$5,351.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | D | \$4,478.00 | - \$5,606.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | E | \$4,690.00 | - \$5,868.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | F | \$4,915.00 | - \$6,458.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | J | \$3,251.67 | - \$4,068.33 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | K | \$3,400.83 | - \$4,256.67 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | L | \$3,564.17 | - \$4,459.17 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | M | \$3,731.67 | - \$4,671.67 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | N | \$3,908.33 | - \$4,890.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | P | \$4,095.83 | - \$5,381.67 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | T | \$2,926.50 | - \$3,661.50 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | U | \$3,060.75 | - \$3,831.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | V | \$3,207.75 | - \$4,013.25 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | W | \$3,358.50 | - \$4,204.50 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | X | \$3,517.50 | - \$4,401.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | Y | \$3,686.25 | - \$4,843.50 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
| EB72 | 2295 | TEACHER (HIGH SCHOOL-PHYSICAL EDUCATION) (CORRECTIONAL FACILITY) |  |  |  |  |  |  |  |  |  |  |
|  |  | 1 | \$3,666.67 | - \$4,587.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 2 | \$3,834.42 | - \$4,799.67 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 3 | \$4,018.67 | - \$5,027.92 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 4 | \$4,207.50 | - \$5,267.17 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 5 | \$4,406.42 | - \$5,513.75 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 6 | \$4,618.17 | - \$6,067.42 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$30.97 | - \$66.82 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$247.77 | - \$534.59 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$4,542.51 | - \$9,800.79 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | A | \$4,000.00 | - \$5,004.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | B | \$4,183.00 | - \$5,236.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | C | \$4,384.00 | - \$5,485.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | D | \$4,590.00 | - \$5,746.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | E | \$4,807.00 | - \$6,015.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | F | \$5,038.00 | - \$6,619.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | J | \$3,333.33 | - \$4,170.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | K | \$3,485.83 | - \$4,363.33 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | L | \$3,653.33 | - \$4,570.83 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | M | \$3,825.00 | - \$4,788.33 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | N | \$4,005.83 | - \$5,012.50 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |


| Schem | Class <br> Code | Ful | Class Titl |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Compensation |  |  | SISA | Footnotes | AR Crit | MCR | Prob. Mo. | WWG | NT | CBID |
|  |  | P | \$4,198.33 | - \$5,515.83 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | T | \$3,000.00 | - \$3,753.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | U | \$3,137.25 | - \$3,927.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | V | \$3,288.00 | - \$4,113.75 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | W | \$3,442.50 | - \$4,309.50 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | X | \$3,605.25 | - \$4,511.25 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | Y | \$3,778.50 | - \$4,964.25 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
| EB39 | 3078 | TEACHER (HIGH SCHOOL-SCIENCE) (CORRECTIONAL FACILITY) |  |  |  |  |  |  |  |  |  |  |
|  |  | 1 | \$3,666.67 | - \$4,587.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 2 | \$3,834.42 | - \$4,799.67 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 3 | \$4,018.67 | - \$5,027.92 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 4 | \$4,207.50 | - \$5,267.17 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 5 | \$4,406.42 | - \$5,513.75 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 6 | \$4,618.17 | - \$6,067.42 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$4,542.51 | - \$9,800.79 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$247.77 | - \$534.59 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$30.97 | - \$66.82 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | A | \$4,000.00 | - \$5,004.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | B | \$4,183.00 | - \$5,236.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | C | \$4,384.00 | - \$5,485.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | D | \$4,590.00 | - \$5,746.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | E | \$4,807.00 | - \$6,015.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | F | \$5,038.00 | - \$6,619.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | J | \$3,333.33 | - \$4,170.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | K | \$3,485.83 | - \$4,363.33 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | L | \$3,653.33 | - \$4,570.83 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | M | \$3,825.00 | - \$4,788.33 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | N | \$4,005.83 | - \$5,012.50 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | P | \$4,198.33 | - \$5,515.83 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | T | \$3,000.00 | - \$3,753.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | U | \$3,137.25 | - \$3,927.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | V | \$3,288.00 | - \$4,113.75 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | W | \$3,442.50 | - \$4,309.50 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | X | \$3,605.25 | - \$4,511.25 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | Y | \$3,778.50 | - \$4,964.25 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
| EB41 | 3079 | TEACHER (HIGH SCHOOL-SOCIAL SCIENCE) (CORRECTIONAL FACILITY) |  |  |  |  |  |  |  |  |  |  |
|  |  | 1 | \$3,666.67 | - \$4,587.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 2 | \$3,834.42 | - \$4,799.67 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 3 | \$4,018.67 | - \$5,027.92 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 4 | \$4,207.50 | - \$5,267.17 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 5 | \$4,406.42 | - \$5,513.75 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 6 | \$4,618.17 | - \$6,067.42 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$4,542.51 | - \$9,800.79 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$30.97 | - \$66.82 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$247.77 | - \$534.59 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | A | \$4,000.00 | - \$5,004.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | B | \$4,183.00 | - \$5,236.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | C | \$4,384.00 | - \$5,485.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | D | \$4,590.00 | - \$5,746.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | E | \$4,807.00 | - \$6,015.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | F | \$5,038.00 | - \$6,619.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | $J$ | \$3,333.33 | - \$4,170.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | K | \$3,485.83 | - \$4,363.33 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | L | \$3,653.33 | - \$4,570.83 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | M | \$3,825.00 | - \$4,788.33 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | N | \$4,005.83 | - \$5,012.50 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | P | \$4,198.33 | - \$5,515.83 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | T | \$3,000.00 | - \$3,753.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | U | \$3,137.25 | - \$3,927.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | v | \$3,288.00 | - \$4,113.75 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | W | \$3,442.50 | - \$4,309.50 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | X | \$3,605.25 | - \$4,511.25 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | Y | \$3,778.50 | - \$4,964.25 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
| EB91 | 2371 | TEACHER (SPEECH DEVELOPMENT AND CORRECTION)(CORRECTIONAL FACILITY) |  |  |  |  |  |  |  |  |  |  |
|  |  | 1 | \$3,576.83 | - \$4,475.17 |  | 011921 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 2 | \$3,740.92 | - \$4,682.33 |  | 011921 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 3 | \$3,920.58 | - \$4,905.08 |  | 011921 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 4 | \$4,104.83 | - \$5,138.83 |  | 011921 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 5 | \$4,299.17 | - \$5,379.00 |  | 011921 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 6 | \$4,505.42 | - \$5,919.83 |  | 011921 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | A | \$3,902.00 | - \$4,882.00 |  | 011921 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | B | \$4,081.00 | - \$5,108.00 |  | 011921 R0 | 011 | 1 | 12 | SE |  | R03 |


| Schem | Class <br> Code | Ful | Class Titl |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Compensation |  |  | SISA | Footnotes | AR Crit | MCR | Prob. Mo. | WWG | NT | CBID |
|  |  | C | \$4,277.00 | - \$5,351.00 |  | 011921 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | D | \$4,478.00 | - \$5,606.00 |  | 011921 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | E | \$4,690.00 | - \$5,868.00 |  | 011921 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | F | \$4,915.00 | - \$6,458.00 |  | 011921 Ro | 011 | 1 | 12 | SE |  | R03 |
|  |  | J | \$3,251.67 | - \$4,068.33 |  | 011921 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | K | \$3,400.83 | - \$4,256.67 |  | 011921 Ro | 011 | 1 | 12 | SE |  | R03 |
|  |  | L | \$3,564.17 | - \$4,459.17 |  | 011921 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | M | \$3,731.67 | - \$4,671.67 |  | 011921 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | N | \$3,908.33 | - \$4,890.00 |  | 011921 Ro | 011 | 1 | 12 | SE |  | R03 |
|  |  | P | \$4,095.83 | - \$5,381.67 |  | 011921 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | T | \$2,926.50 | - \$3,661.50 |  | 011921 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | U | \$3,060.75 | - \$3,831.00 |  | 011921 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | V | \$3,207.75 | - \$4,013.25 |  | 011921 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | W | \$3,358.50 | - \$4,204.50 |  | 011921 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | X | \$3,517.50 | - \$4,401.00 |  | 011921 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | Y | \$3,686.25 | - \$4,843.50 |  | 011921 Ro | 011 | 1 | 12 | SE |  | R03 |
| EB30 | 2340 | TEACHER -BUSINESS EDUCATION- |  |  |  |  |  |  |  |  |  |  |
|  |  | 1 | \$3,666.67 | - \$4,816.17 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 2 | \$3,834.42 | - \$5,038.92 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 3 | \$4,018.67 | - \$5,278.17 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 4 | \$4,207.50 | - \$5,530.25 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 5 | \$4,406.42 | - \$5,788.75 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 6 | \$4,618.17 | - \$6,371.75 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | A | \$4,000.00 | - \$5,254.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | B | \$4,183.00 | - \$5,497.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | C | \$4,384.00 | - \$5,758.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | D | \$4,590.00 | - \$6,033.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | E | \$4,807.00 | - \$6,315.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | F | \$5,038.00 | - \$6,951.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | J | \$3,333.33 | - \$4,378.33 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | K | \$3,485.83 | - \$4,580.83 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | L | \$3,653.33 | - \$4,798.33 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | M | \$3,825.00 | - \$5,027.50 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | N | \$4,005.83 | - \$5,262.50 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | P | \$4,198.33 | - \$5,792.50 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | T | \$3,000.00 | - \$3,940.50 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | U | \$3,137.25 | - \$4,122.75 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | V | \$3,288.00 | - \$4,318.50 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | W | \$3,442.50 | - \$4,524.75 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | X | \$3,605.25 | - \$4,736.25 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | Y | \$3,778.50 | - \$5,213.25 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
| EB60 | 2376 | TEACHER -HOME ECONOMICS- |  |  |  |  |  |  |  |  |  |  |
|  |  | 1 | \$3,666.66 | - \$4,816.17 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 2 | \$3,834.42 | - \$5,038.92 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 3 | \$4,018.67 | - \$5,278.17 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 4 | \$4,207.50 | - \$5,530.25 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 5 | \$4,406.42 | - \$5,788.75 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 6 | \$4,618.17 | - \$6,371.75 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | A | \$4,000.00 | - \$5,254.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | B | \$4,183.00 | - \$5,497.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | C | \$4,384.00 | - \$5,758.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | D | \$4,590.00 | - \$6,033.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | E | \$4,807.00 | - \$6,315.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | F | \$5,038.00 | - \$6,951.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | $J$ | \$3,333.33 | - \$4,378.33 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | K | \$3,485.83 | - \$4,580.83 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | L | \$3,653.33 | - \$4,798.33 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | M | \$3,825.00 | - \$5,027.50 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | N | \$4,005.83 | - \$5,262.50 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | P | \$4,198.33 | - \$5,792.50 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | T | \$3,000.00 | - \$3,940.50 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | U | \$3,137.25 | - \$4,122.75 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | V | \$3,288.00 | - \$4,318.50 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | W | \$3,442.50 | - \$4,524.75 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | X | \$3,605.25 | - \$4,736.25 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | Y | \$3,778.50 | - \$5,213.25 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
| EB67 | 2298 | TEACHER -LIBRARIAN- -CORRECTIONAL FACILITY- |  |  |  |  |  |  |  |  |  |  |
|  |  | 1 | \$3,576.83 | - \$4,475.17 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 2 | \$3,740.92 | - \$4,682.33 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 3 | \$3,920.58 | - \$4,905.08 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 4 | \$4,104.83 | - \$5,138.83 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 5 | \$4,299.17 | - \$5,379.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |


| Schem | Class <br> Code |  | Class Titl |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Compensation |  |  | SISA | Footnotes | AR Crit | MCR | Prob. Mo. | WWG | NT | CBID |
|  |  | 6 | \$4,505.42 | - \$5,919.83 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$241.73 | - \$521.55 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$30.22 | - \$65.19 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$4,431.72 | - \$9,561.75 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | A | \$3,902.00 | - \$4,882.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | B | \$4,081.00 | - \$5,108.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | C | \$4,277.00 | - \$5,351.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | D | \$4,478.00 | - \$5,606.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | E | \$4,690.00 | - \$5,868.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | F | \$4,915.00 | - \$6,458.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | J | \$3,251.67 | - \$4,068.33 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | K | \$3,400.83 | - \$4,256.67 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | L | \$3,564.17 | - \$4,459.17 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | M | \$3,731.67 | - \$4,671.67 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | N | \$3,908.33 | - \$4,890.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | P | \$4,095.83 | - \$5,381.67 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | T | \$2,926.50 | - \$3,661.50 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | U | \$3,060.75 | - \$3,831.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | V | \$3,207.75 | - \$4,013.25 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | W | \$3,358.50 | - \$4,204.50 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | X | \$3,517.50 | - \$4,401.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | Y | \$3,686.25 | - \$4,843.50 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
| EC20 | 2338 | TEACHER -MENTALLY RETARDED CHILDREN- |  |  |  |  |  |  |  |  |  |  |
|  |  | 1 | \$3,576.83 | - \$4,698.83 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 2 | \$3,740.92 | - \$4,916.08 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 3 | \$3,920.58 | - \$5,149.83 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 4 | \$4,104.83 | - \$5,395.50 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 5 | \$4,299.17 | - \$5,647.58 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 6 | \$4,505.42 | - \$6,215.92 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | A | \$3,902.00 | - \$5,126.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | B | \$4,081.00 | - \$5,363.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | C | \$4,277.00 | - \$5,618.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | D | \$4,478.00 | - \$5,886.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | E | \$4,690.00 | - \$6,161.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | F | \$4,915.00 | - \$6,781.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | J | \$3,251.67 | - \$4,271.67 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | K | \$3,400.83 | - \$4,469.17 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | L | \$3,564.17 | - \$4,681.67 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | M | \$3,731.67 | - \$4,905.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | N | \$3,908.33 | - \$5,134.17 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | P | \$4,095.83 | - \$5,650.83 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | T | \$2,926.50 | - \$3,844.50 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | U | \$3,060.75 | - \$4,022.25 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | V | \$3,207.75 | - \$4,213.50 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | W | \$3,358.50 | - \$4,414.50 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | X | \$3,517.50 | - \$4,620.75 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | Y | \$3,686.25 | - \$5,085.75 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
| EC10 | 2326 | TEACHER -MENTALLY RETARDED DEAF CHILDREN- |  |  |  |  |  |  |  |  |  |  |
|  |  | 1 | \$3,576.83 | - \$4,698.83 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 2 | \$3,740.92 | - \$4,916.08 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 3 | \$3,920.58 | - \$5,149.83 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 4 | \$4,104.83 | - \$5,395.50 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 5 | \$4,299.17 | - \$5,647.58 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 6 | \$4,505.42 | - \$6,215.92 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | A | \$3,902.00 | - \$5,126.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | B | \$4,081.00 | - \$5,363.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | C | \$4,277.00 | - \$5,618.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | D | \$4,478.00 | - \$5,886.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | E | \$4,690.00 | - \$6,161.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | F | \$4,915.00 | - \$6,781.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | J | \$3,251.67 | - \$4,271.67 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | K | \$3,400.83 | - \$4,469.17 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | L | \$3,564.17 | - \$4,681.67 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | M | \$3,731.67 | - \$4,905.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | N | \$3,908.33 | - \$5,134.17 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | P | \$4,095.83 | - \$5,650.83 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | T | \$2,926.50 | - \$3,844.50 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | U | \$3,060.75 | - \$4,022.25 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | V | \$3,207.75 | - \$4,213.50 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | W | \$3,358.50 | - \$4,414.50 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | X | \$3,517.50 | - \$4,620.75 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | Y | \$3,686.25 | - \$5,085.75 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |


| Schem | Class <br> Code | Full Class Title |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Compensation |  |  | SISA | Footnotes | AR Crit | MCR | Prob. Mo. | WWG | NT | CBID |
| EC40 | 2329 | TEACHER ORIENTATION AND MOBILITY FOR THE BLIND |  |  |  |  |  |  |  |  |  |  |
|  |  | 1 | \$3,666.67 | - \$4,816.17 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 2 | \$3,834.42 | - \$5,038.92 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 3 | \$4,018.67 | - \$5,278.17 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 4 | \$4,207.50 | - \$5,530.25 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 5 | \$4,406.42 | - \$5,788.75 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 6 | \$4,618.17 | - \$6,371.75 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | A | \$4,000.00 | - \$5,254.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | B | \$4,183.00 | - \$5,497.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | C | \$4,384.00 | - \$5,758.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | D | \$4,590.00 | - \$6,033.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | E | \$4,807.00 | - \$6,315.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | F | \$5,038.00 | - \$6,951.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | J | \$3,333.33 | - \$4,378.33 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | K | \$3,485.83 | - \$4,580.83 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | L | \$3,653.33 | - \$4,798.33 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | M | \$3,825.00 | - \$5,027.50 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | N | \$4,005.83 | - \$5,262.50 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | P | \$4,198.33 | - \$5,792.50 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | T | \$3,000.00 | - \$3,940.50 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | U | \$3,137.25 | - \$4,122.75 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | V | \$3,288.00 | - \$4,318.50 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | W | \$3,442.50 | - \$4,524.75 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | X | \$3,605.25 | - \$4,736.25 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | Y | \$3,778.50 | - \$5,213.25 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
| EC50 | 2328 | TEACHER ORIENTATION CENTER FOR THE BLIND -TYPING AND BRAILLE- |  |  |  |  |  |  |  |  |  |  |
|  |  | 1 | \$3,666.67 | - \$4,816.17 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 2 | \$3,834.42 | - \$5,038.92 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 3 | \$4,018.67 | - \$5,278.17 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 4 | \$4,207.50 | - \$5,530.25 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 5 | \$4,406.42 | - \$5,788.75 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 6 | \$4,618.17 | - \$6,371.75 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | A | \$4,000.00 | - \$5,254.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | B | \$4,183.00 | - \$5,497.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | C | \$4,384.00 | - \$5,758.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | D | \$4,590.00 | - \$6,033.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | E | \$4,807.00 | - \$6,315.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | F | \$5,038.00 | - \$6,951.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | J | \$3,333.33 | - \$4,378.33 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | K | \$3,485.83 | - \$4,580.83 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | L | \$3,653.33 | - \$4,798.33 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | M | \$3,825.00 | - \$5,027.50 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | N | \$4,005.83 | - \$5,262.50 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | P | \$4,198.33 | - \$5,792.50 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | T | \$3,000.00 | - \$3,940.50 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | U | \$3,137.25 | - \$4,122.75 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | V | \$3,288.00 | - \$4,318.50 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | W | \$3,442.50 | - \$4,524.75 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | X | \$3,605.25 | - \$4,736.25 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | Y | \$3,778.50 | - \$5,213.25 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
| EU85 | 2636 | TEACHER PREPARATION ADMINISTRATOR I (EXAMINATIONS AND RESEARCH) |  |  |  |  |  |  |  |  |  |  |
| EU90 | 2637 | TEACHER PREPARATION ADMINISTRATOR I (PROGRAM EVALUATION AND RESEARCH) |  |  |  |  |  |  |  |  |  |  |
| EB70 | 2496 | TEACHER -RECREATION AND PHYSICAL EDUCATION- |  |  |  |  |  |  |  |  |  |  |
|  |  | 1 | \$3,576.83 | - \$4,698.83 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 2 | \$3,740.92 | - \$4,916.08 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 3 | \$3,920.58 | - \$5,149.83 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 4 | \$4,104.83 | - \$5,395.50 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 5 | \$4,299.17 | - \$5,647.58 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 6 | \$4,505.42 | - \$6,215.92 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | A | \$3,902.00 | - \$5,126.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | B | \$4,081.00 | - \$5,363.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | C | \$4,277.00 | - \$5,618.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | D | \$4,478.00 | - \$5,886.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | E | \$4,690.00 | - \$6,161.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | F | \$4,915.00 | - \$6,781.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | J | \$3,251.67 | - \$4,271.67 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | K | \$3,400.83 | - \$4,469.17 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | L | \$3,564.17 | - \$4,681.67 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | M | \$3,731.67 | - \$4,905.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | N | \$3,908.33 | - \$5,134.17 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |


| Schem | Class <br> Code | Ful | Class Titl |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Compensation |  |  | SISA | Footnotes | AR Crit | MCR | Prob. Mo. | WWG | NT | CBID |
|  |  | P | \$4,095.83 | - \$5,650.83 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | T | \$2,926.50 | - \$3,844.50 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | U | \$3,060.75 | - \$4,022.25 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | V | \$3,207.75 | - \$4,213.50 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | W | \$3,358.50 | - \$4,414.50 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | X | \$3,517.50 | - \$4,620.75 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | Y | \$3,686.25 | - \$5,085.75 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
| EC36 | 2275 | TEACHER, STATE HOSPITAL (ADULT EDUCATION) |  |  |  |  |  |  |  |  |  |  |
|  |  | 1 | \$3,666.67 | - \$4,816.17 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 2 | \$3,834.42 | - \$5,038.92 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 3 | \$4,018.67 | - \$5,278.17 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 4 | \$4,207.50 | - \$5,530.25 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 5 | \$4,406.42 | - \$5,788.75 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 6 | \$4,618.17 | - \$6,371.75 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | A | \$4,000.00 | - \$5,254.00 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | B | \$4,183.00 | - \$5,497.00 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | C | \$4,384.00 | - \$5,758.00 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | D | \$4,590.00 | - \$6,033.00 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | E | \$4,807.00 | - \$6,315.00 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | F | \$5,038.00 | - \$6,951.00 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | J | \$3,333.33 | - \$4,378.33 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | K | \$3,485.83 | - \$4,580.83 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | L | \$3,653.33 | - \$4,798.33 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | M | \$3,825.00 | - \$5,027.50 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | N | \$4,005.83 | - \$5,262.50 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | P | \$4,198.33 | - \$5,792.50 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | T | \$3,000.00 | - \$3,940.50 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | U | \$3,137.25 | - \$4,122.75 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | V | \$3,288.00 | - \$4,318.50 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | W | \$3,442.50 | - \$4,524.75 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | X | \$3,605.25 | - \$4,736.25 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | Y | \$3,778.50 | - \$5,213.25 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
| EC15 | 2337 | TEACHER, STATE HOSPITAL (COMMUNICATION HANDICAPPED) |  |  |  |  |  |  |  |  |  |  |
|  |  | 1 | \$3,666.67 | - \$4,816.17 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 2 | \$3,834.42 | - \$5,038.92 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 3 | \$4,018.67 | - \$5,278.17 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 4 | \$4,207.50 | - \$5,530.25 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 5 | \$4,406.42 | - \$5,788.75 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 6 | \$4,618.17 | - \$6,371.75 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | A | \$4,000.00 | - \$5,254.00 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | B | \$4,183.00 | - \$5,497.00 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | C | \$4,384.00 | - \$5,758.00 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | D | \$4,590.00 | - \$6,033.00 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | E | \$4,807.00 | - \$6,315.00 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | F | \$5,038.00 | - \$6,951.00 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | J | \$3,333.33 | - \$4,378.33 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | K | \$3,485.83 | - \$4,580.83 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | L | \$3,653.33 | - \$4,798.33 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | M | \$3,825.00 | - \$5,027.50 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | N | \$4,005.83 | - \$5,262.50 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | P | \$4,198.33 | - \$5,792.50 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | T | \$3,000.00 | - \$3,940.50 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | U | \$3,137.25 | - \$4,122.75 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | V | \$3,288.00 | - \$4,318.50 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | W | \$3,442.50 | - \$4,524.75 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | X | \$3,605.25 | - \$4,736.25 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | Y | \$3,778.50 | - \$5,213.25 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
| EB93 | 2334 | TEACHER, STATE HOSPITAL (SPEECH DEVELOPMENT AND CORRECTION) |  |  |  |  |  |  |  |  |  |  |
|  |  | 1 | \$3,666.67 | - \$4,816.17 |  | 01192199 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 2 | \$3,834.42 | - \$5,038.92 |  | 01192199 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 3 | \$4,018.67 | - \$5,278.17 |  | 01192199 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 4 | \$4,207.50 | - \$5,530.25 |  | 01192199 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 5 | \$4,406.42 | - \$5,788.75 |  | 01192199 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 6 | \$4,618.17 | - \$6,371.75 |  | 01192199 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | A | \$4,000.00 | - \$5,254.00 |  | 01192199 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | B | \$4,183.00 | - \$5,497.00 |  | 01192199 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | C | \$4,384.00 | - \$5,758.00 |  | 01192199 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | D | \$4,590.00 | - \$6,033.00 |  | 01192199 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | E | \$4,807.00 | - \$6,315.00 |  | 01192199 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | F | \$5,038.00 | - \$6,951.00 |  | 01192199 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | J | \$3,333.33 | - \$4,378.33 |  | 01192199 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | K | \$3,485.83 | - \$4,580.83 |  | 01192199 P8 | 011 | 1 | 12 | SE |  | R03 |


| Schem | Class <br> Code | Ful | Class Titl |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Compensation |  |  | SISA | Footnotes | AR Crit | MCR | Prob. Mo. | WWG | NT | CBID |
|  |  | L | \$3,653.33 | - \$4,798.33 |  | 01192199 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | M | \$3,825.00 | - \$5,027.50 |  | 01192199 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | N | \$4,005.83 | - \$5,262.50 |  | 01192199 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | P | \$4,198.33 | - \$5,792.50 |  | 01192199 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | T | \$3,000.00 | - \$3,940.50 |  | 01192199 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | U | \$3,137.25 | - \$4,122.75 |  | 01192199 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | V | \$3,288.00 | - \$4,318.50 |  | 01192199 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | W | \$3,442.50 | - \$4,524.75 |  | 01192199 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | X | \$3,605.25 | - \$4,736.25 |  | 01192199 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | Y | \$3,778.50 | - \$5,213.25 |  | 01192199 P8 | 011 | 1 | 12 | SE |  | R03 |
| EC59 | 2271 | TEACHER, STATE HOSPITALS (LEARNING HANDICAPPED, DEVELOPMENTALLY DISABLED) |  |  |  |  |  |  |  |  |  |  |
|  |  | 1 | \$3,576.83 | - \$4,698.83 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 2 | \$3,740.92 | - \$4,916.08 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 3 | \$3,920.58 | - \$5,149.83 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 4 | \$4,104.83 | - \$5,395.50 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 5 | \$4,299.17 | - \$5,647.58 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 6 | \$4,505.42 | - \$6,215.92 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | A | \$3,902.00 | - \$5,126.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | B | \$4,081.00 | - \$5,363.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | C | \$4,277.00 | - \$5,618.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | D | \$4,478.00 | - \$5,886.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | E | \$4,690.00 | - \$6,161.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | F | \$4,915.00 | - \$6,781.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | J | \$3,251.67 | - \$4,271.67 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | K | \$3,400.83 | - \$4,469.17 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | L | \$3,564.17 | - \$4,681.67 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | M | \$3,731.67 | - \$4,905.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | N | \$3,908.33 | - \$5,134.17 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | P | \$4,095.83 | - \$5,650.83 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | T | \$2,926.50 | - \$3,844.50 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | U | \$3,060.75 | - \$4,022.25 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | V | \$3,207.75 | - \$4,213.50 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | W | \$3,358.50 | - \$4,414.50 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | X | \$3,517.50 | - \$4,620.75 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | Y | \$3,686.25 | - \$5,085.75 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
| EC28 | 2273 | TEACHER, STATE HOSPITALS (LEARNING HANDICAPPED, MENTALLY DISABLED) |  |  |  |  |  |  |  |  |  |  |
|  |  | 1 | \$3,666.67 | - \$4,816.17 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 2 | \$3,834.42 | - \$5,038.92 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 3 | \$4,018.67 | - \$5,278.17 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 4 | \$4,207.50 | - \$5,530.25 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 5 | \$4,406.42 | - \$5,788.75 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 6 | \$4,618.17 | - \$6,371.75 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | A | \$4,000.00 | - \$5,254.00 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | B | \$4,183.00 | - \$5,497.00 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | C | \$4,384.00 | - \$5,758.00 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | D | \$4,590.00 | - \$6,033.00 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | E | \$4,807.00 | - \$6,315.00 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | F | \$5,038.00 | - \$6,951.00 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | $J$ | \$3,333.33 | - \$4,378.33 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | K | \$3,485.83 | - \$4,580.83 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | L | \$3,653.33 | - \$4,798.33 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | M | \$3,825.00 | - \$5,027.50 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | N | \$4,005.83 | - \$5,262.50 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | P | \$4,198.33 | - \$5,792.50 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | T | \$3,000.00 | - \$3,940.50 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | U | \$3,137.25 | - \$4,122.75 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | V | \$3,288.00 | - \$4,318.50 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | W | \$3,442.50 | - \$4,524.75 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | X | \$3,605.25 | - \$4,736.25 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | Y | \$3,778.50 | - \$5,213.25 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
| EC31 | 2277 | TEACHER, STATE HOSPITALS (SEVERELY HANDICAPPED-DEVELOPMENTALLY DISABLED-SAFETY) |  |  |  |  |  |  |  |  |  |  |
|  |  | 1 | \$3,666.67 | - \$4,816.17 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 2 | \$3,834.42 | - \$5,038.92 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 3 | \$4,018.67 | - \$5,278.17 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 4 | \$4,207.50 | - \$5,530.25 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 5 | \$4,406.42 | - \$5,788.75 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 6 | \$4,618.17 | - \$6,371.75 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | A | \$4,000.00 | - \$5,254.00 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | B | \$4,183.00 | - \$5,497.00 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | C | \$4,384.00 | - \$5,758.00 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | D | \$4,590.00 | - \$6,033.00 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | E | \$4,807.00 | - \$6,315.00 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |


| Schem | Class Code |  | Class Titl |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Compensation |  |  | SISA | Footnotes | AR Crit | MCR | Prob. Mo. | WWG | NT | CBID |
|  |  | F | \$5,038.00 | - \$6,951.00 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | J | \$3,333.33 | - \$4,378.33 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | K | \$3,485.83 | - \$4,580.83 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | L | \$3,653.33 | - \$4,798.33 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | M | \$3,825.00 | - \$5,027.50 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | N | \$4,005.83 | - \$5,262.50 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | P | \$4,198.33 | - \$5,792.50 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | T | \$3,000.00 | - \$3,940.50 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | U | \$3,137.25 | - \$4,122.75 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | V | \$3,288.00 | - \$4,318.50 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | W | \$3,442.50 | - \$4,524.75 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | X | \$3,605.25 | - \$4,736.25 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | Y | \$3,778.50 | - \$5,213.25 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
| EC27 | 2272 | TEACHER, STATE HOSPITALS (SEVERLY HANDICAPPED, DEVELOPMENTALLY DISABLED) |  |  |  |  |  |  |  |  |  |  |
|  |  | 1 | \$3,666.67 | - \$4,816.17 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 2 | \$3,834.42 | - \$5,038.92 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 3 | \$4,018.67 | - \$5,278.17 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 4 | \$4,207.50 | - \$5,530.25 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 5 | \$4,406.42 | - \$5,788.75 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 6 | \$4,618.17 | - \$6,371.75 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | A | \$4,000.00 | - \$5,254.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | B | \$4,183.00 | - \$5,497.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | C | \$4,384.00 | - \$5,758.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | D | \$4,590.00 | - \$6,033.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | E | \$4,807.00 | - \$6,315.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | F | \$5,038.00 | - \$6,951.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | J | \$3,333.33 | - \$4,378.33 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | K | \$3,485.83 | - \$4,580.83 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | L | \$3,653.33 | - \$4,798.33 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  |  | \$3,825.00 | - \$5,027.50 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | N | \$4,005.83 | - \$5,262.50 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | P | \$4,198.33 | - \$5,792.50 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  |  | \$3,000.00 | - \$3,940.50 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | U | \$3,137.25 | - \$4,122.75 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | V | \$3,288.00 | - \$4,318.50 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | W | \$3,442.50 | - \$4,524.75 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | X | \$3,605.25 | - \$4,736.25 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | Y | \$3,778.50 | - \$5,213.25 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
| TR60 | 8240 | TEACHING ASSISTANT |  |  |  |  |  |  |  |  |  |  |
|  |  |  | \$2,358.00 | $\text { - } \$ 2,952.00$ | SISA | 24 | 047 | 1 | 6 | 2 |  | R20 |
|  |  | F | \$1,965.00 | - \$2,460.00 | SISA | 24 | 047 | 1 | 6 | 2 |  | R20 |
| TR57 | 6400 | TEACHING ASSISTANT (CORRECTIONAL FACILITY) |  |  |  |  |  |  |  |  |  |  |
|  |  |  | \$2,417.00 | - \$3,026.00 | SISA |  |  | 1 | 6 | 2 |  | R20 |
| TR62 | 8263 | TEACHING ASSISTANT (SAFETY) |  |  |  |  |  |  |  |  |  |  |
|  |  |  | $\$ 2,417.00$ | $\text { - } \$ 3,026.00$ | SISA |  | $047$ | $1$ | 6 | 2 |  | R20 |
|  |  |  | \$2,014.17 | - \$2,521.67 | SISA | R1 | $047$ | 1 | 6 | 2 |  | R20 |
| TR61 | 8298 | TEACHING ASSISTANT, DEPARTMENTS OF MENTAL HEALTH ANA $\$ 2,417.00-\$ 3,026.00$ |  |  |  |  | VELOPMEN | SERVI | CES |  |  |  |
|  |  |  |  |  |  |  | 047 | 1 | 6 | 2 |  | R20 |
|  |  | F | $\$ 2,014.17$ | $\text { - } \$ 2,521.67$ | SISA |  | 047 | 1 | 6 | 2 |  | R20 |
| TR58 | 8244 | TEACHING ASSISTANT, SCHOOL FOR THE BLIND |  |  |  |  |  |  |  |  |  |  |
|  |  |  | $\$ 2,417.00$ | $\text { - } \$ 3,026.00$ | SISA |  | 047 | 1 | 6 | 2 |  | R20 |
|  |  | $\begin{array}{llcc}\text { F } & \$ 2,014.17 & \text { - } 22,521.67 \\ \text { TEACHING ASSISTANT, SCHOOL FOR THE DEAF }\end{array}$ |  |  |  |  | 047 | 1 | 6 | 2 |  | R20 |
| TR59 | 8246 |  |  |  |  |  |  |  |  |  |  |  |
|  |  | A $\$ 2,417.00$ <br> F $\$ 2,014.17$ |  | - \$3,026.00 | SISA |  | 047 | 1 | 6 | 2 |  | R20 |
|  |  |  |  | - \$2,521.67 | SISA |  | 047 | 1 | 6 | 2 |  | R20 |
| CX40 | 1803 | TECHNICAL ASSISTANT I, POLITICAL PRACTICES COMMISSION |  |  |  |  |  |  |  |  |  | R04 |
| CX41 | 1804 | TECHNICAL ASSISTANT II, POLITICAL PRACTICES COMMISSION |  |  |  |  |  | 1 | 6 | 2 |  | R04 |
| HI10 | 5125 | TELECOMMUNICATIONS FACILITIES TECHNICIAN I, CALIFORNIA HIGHWAY PATROL |  |  |  |  |  |  |  |  |  |  |
| HI2O | 5126 | TELECOMMUNICATIONS FACILITIES TECHNICIAN II, CALIFORNIA HIGHWAY PATROL |  |  |  |  |  |  |  |  |  | R12 |
| Q070 | 6909 | TELECOMMUNICATIONS MAINTENANCE SUPERVISOR I |  |  |  |  |  |  |  |  |  |  |
| Q060 | 6906 | TELECOMMUNICATIONS MAINTENANCE SUPERVISOR II |  |  |  |  |  |  |  |  |  |  |
| QQ50 | 6923 | TELECOMMUNICATIONS MAINTENANCE SUPERVISOR III |  |  |  |  |  |  |  |  |  |  |
| LE92 | 5170 | TELECOMMUNICATIONS SYSTEMS ANALYST I |  |  |  |  |  |  |  |  |  | R01 |





| Schem | Class <br> Code | Ful | Class Titl |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Compensation |  |  | SISA | Footnotes | AR Crit | MCR | Prob. Mo. | WWG | NT | CBID |
|  |  | F | \$5,038.00 | - \$6,619.00 |  | 01194521 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | J | \$3,333.33 | - \$4,170.00 |  | 01194521 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | K | \$3,485.83 | - \$4,363.33 |  | 01194521 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | L | \$3,653.33 | - \$4,570.83 |  | 01194521 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | M | \$3,825.00 | - \$4,788.33 |  | 01194521 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | N | \$4,005.83 | - \$5,012.50 |  | 01194521 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | P | \$4,198.33 | - \$5,515.83 |  | 01194521 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | T | \$3,000.00 | - \$3,753.00 |  | 01194521 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | U | \$3,137.25 | - \$3,927.00 |  | 01194521 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | V | \$3,288.00 | - \$4,113.75 |  | 01194521 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | W | \$3,442.50 | - \$4,309.50 |  | 01194521 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | X | \$3,605.25 | - \$4,511.25 |  | 01194521 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | Y | \$3,778.50 | - \$4,964.25 |  | 01194521 R1 | 011 | 1 | 12 | SE |  | R03 |
| ED82 | 2854 | VOCATIONAL INSTRUCTOR (BUILDING MAINTENANCE) (CORRECTIONAL FACILITY) |  |  |  |  |  |  |  |  |  |  |
|  |  | 1 | \$3,666.67 | - \$4,587.00 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 2 | \$3,834.42 | - \$4,799.67 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 3 | \$4,018.67 | - \$5,027.92 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 4 | \$4,207.50 | - \$5,267.17 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 5 | \$4,406.42 | - \$5,513.75 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 6 | \$4,618.17 | - \$6,067.42 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$247.77 | - \$534.59 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$4,542.51 | - \$9,800.79 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$30.97 | - \$66.82 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | A | \$4,000.00 | - \$5,004.00 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | B | \$4,183.00 | - \$5,236.00 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | C | \$4,384.00 | - \$5,485.00 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | D | \$4,590.00 | - \$5,746.00 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | E | \$4,807.00 | - \$6,015.00 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | F | \$5,038.00 | - \$6,619.00 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | J | \$3,333.33 | - \$4,170.00 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | K | \$3,485.83 | - \$4,363.33 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | L | \$3,653.33 | - \$4,570.83 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | M | \$3,825.00 | - \$4,788.33 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | N | \$4,005.83 | - \$5,012.50 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | P | \$4,198.33 | - \$5,515.83 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | T | \$3,000.00 | - \$3,753.00 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | U | \$3,137.25 | - \$3,927.00 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | V | \$3,288.00 | - \$4,113.75 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | W | \$3,442.50 | - \$4,309.50 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | X | \$3,605.25 | - \$4,511.25 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | Y | \$3,778.50 | - \$4,964.25 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
| ED93 | 7585 | VOCATIONAL INSTRUCTOR (CARPENTRY) |  |  |  |  |  |  |  |  |  |  |
|  |  | 1 | \$3,666.67 | - \$4,816.17 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 2 | \$3,834.42 | - \$5,038.92 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 3 | \$4,018.67 | - \$5,278.17 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 4 | \$4,207.50 | - \$5,530.25 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 5 | \$4,406.42 | - \$5,788.75 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 6 | \$4,618.17 | - \$6,371.75 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | A | \$4,000.00 | - \$5,254.00 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | B | \$4,183.00 | - \$5,497.00 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | C | \$4,384.00 | - \$5,758.00 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | D | \$4,590.00 | - \$6,033.00 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | E | \$4,807.00 | - \$6,315.00 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | F | \$5,038.00 | - \$6,951.00 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | $J$ | \$3,333.33 | - \$4,378.33 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | K | \$3,485.83 | - \$4,580.83 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | L | \$3,653.33 | - \$4,798.33 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | M | \$3,825.00 | - \$5,027.50 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | N | \$4,005.83 | - \$5,262.50 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | P | \$4,198.33 | - \$5,792.50 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | T | \$3,000.00 | - \$3,940.50 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | U | \$3,137.25 | - \$4,122.75 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | V | \$3,288.00 | - \$4,318.50 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | W | \$3,442.50 | - \$4,524.75 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | X | \$3,605.25 | - \$4,736.25 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | Y | \$3,778.50 | - \$5,213.25 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
| ED94 | 7593 | VOCATIONAL INSTRUCTOR (CARPENTRY-SAFETY) |  |  |  |  |  |  |  |  |  |  |
|  |  | 1 | \$3,666.67 | - \$4,816.17 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 2 | \$3,834.42 | - \$5,038.92 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 3 | \$4,018.67 | - \$5,278.17 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 4 | \$4,207.50 | - \$5,530.25 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 5 | \$4,406.42 | - \$5,788.75 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |


| Schem | Class Code | Ful | Class Title |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Compensation |  |  | SISA | Footnotes | AR Crit | MCR | Prob. Mo. | WWG | NT | CBID |
|  |  | 6 | \$4,618.17 | - \$6,371.75 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | A | \$4,000.00 | - \$5,254.00 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | B | \$4,183.00 | - \$5,497.00 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | C | \$4,384.00 | - \$5,758.00 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | D | \$4,590.00 | - \$6,033.00 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | E | \$4,807.00 | - \$6,315.00 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | F | \$5,038.00 | - \$6,951.00 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | J | \$3,333.33 | - \$4,378.33 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | K | \$3,485.83 | - \$4,580.83 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | L | \$3,653.33 | - \$4,798.33 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | M | \$3,825.00 | - \$5,027.50 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | N | \$4,005.83 | - \$5,262.50 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | P | \$4,198.33 | - \$5,792.50 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | T | \$3,000.00 | - \$3,940.50 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | U | \$3,137.25 | - \$4,122.75 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | V | \$3,288.00 | - \$4,318.50 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | W | \$3,442.50 | - \$4,524.75 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | X | \$3,605.25 | - \$4,736.25 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | Y | \$3,778.50 | - \$5,213.25 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
| EF03 | 7586 | VOCATIONAL INSTRUCTOR (COMPUTER AND RELATED TECHNOLOGIES) |  |  |  |  |  |  |  |  |  |  |
|  |  | 1 | \$3,666.67 | - \$4,816.17 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 2 | \$3,834.42 | - \$5,038.92 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 3 | \$4,018.67 | - \$5,278.17 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 4 | \$4,207.50 | - \$5,530.25 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 5 | \$4,406.42 | - \$5,788.75 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 6 | \$4,618.17 | - \$6,371.75 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$30.97 | - \$66.82 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$4,542.51 | - \$9,800.79 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$247.77 | - \$534.59 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | A | \$4,000.00 | - \$5,254.00 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | B | \$4,183.00 | - \$5,497.00 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | C | \$4,384.00 | - \$5,758.00 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | D | \$4,590.00 | - \$6,033.00 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | E | \$4,807.00 | - \$6,315.00 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | F | \$5,038.00 | - \$6,951.00 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | J | \$3,333.33 | - \$4,378.33 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | K | \$3,485.83 | - \$4,580.83 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | L | \$3,653.33 | - \$4,798.33 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | M | \$3,825.00 | - \$5,027.50 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | N | \$4,005.83 | - \$5,262.50 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | P | \$4,198.33 | - \$5,792.50 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | T | \$3,000.00 | - \$3,940.50 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | U | \$3,137.25 | - \$4,122.75 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | V | \$3,288.00 | - \$4,318.50 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | W | \$3,442.50 | - \$4,524.75 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | X | \$3,605.25 | - \$4,736.25 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | Y | \$3,778.50 | - \$5,213.25 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
| EF02 | 2855 | VOCATIONAL INSTRUCTOR (COMPUTER AND RELATED TECHNOLOGIES) (CORRECTIONAL FACILITY) |  |  |  |  |  |  |  |  |  |  |
|  |  | 1 | \$3,666.67 | - \$4,587.00 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 2 | \$3,834.42 | - \$4,799.67 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 3 | \$4,018.67 | - \$5,027.92 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 4 | \$4,207.50 | - \$5,267.17 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 5 | \$4,406.42 | - \$5,513.75 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 6 | \$4,618.17 | - \$6,067.42 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$30.97 | - $\quad \$ 66.82$ |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$4,542.51 | - \$9,800.79 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$247.77 | - \$534.59 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | A | \$4,000.00 | - \$5,004.00 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | B | \$4,183.00 | - \$5,236.00 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | C | \$4,384.00 | - \$5,485.00 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | D | \$4,590.00 | - \$5,746.00 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | E | \$4,807.00 | - \$6,015.00 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | F | \$5,038.00 | - \$6,619.00 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | J | \$3,333.33 | - \$4,170.00 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | K | \$3,485.83 | - \$4,363.33 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | L | \$3,653.33 | - \$4,570.83 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | M | \$3,825.00 | - \$4,788.33 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | N | \$4,005.83 | - \$5,012.50 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | P | \$4,198.33 | - \$5,515.83 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | T | \$3,000.00 | - \$3,753.00 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | U | \$3,137.25 | - \$3,927.00 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | V | \$3,288.00 | - \$4,113.75 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |


| Schem | Class <br> Code | Ful | Class Title |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Compensation |  |  | SISA | Footnotes | AR Crit | MCR | Prob. Mo. | WWG | NT | CBID |
|  |  | W | \$3,442.50 | - \$4,309.50 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | X | \$3,605.25 | - \$4,511.25 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | Y | \$3,778.50 | - \$4,964.25 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
| EF23 | 7587 | VOCATIONAL INSTRUCTOR (CULINARY ARTS) |  |  |  |  |  |  |  |  |  |  |
|  |  | 1 | \$3,666.67 | - \$4,816.17 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 2 | \$3,834.42 | - \$5,038.92 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 3 | \$4,018.67 | - \$5,278.17 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 4 | \$4,207.50 | - \$5,530.25 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 5 | \$4,406.42 | - \$5,788.75 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 6 | \$4,618.17 | - \$6,371.75 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | A | \$4,000.00 | - \$5,254.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | B | \$4,183.00 | - \$5,497.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | C | \$4,384.00 | - \$5,758.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | D | \$4,590.00 | - \$6,033.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | E | \$4,807.00 | - \$6,315.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | F | \$5,038.00 | - \$6,951.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | J | \$3,333.33 | - \$4,378.33 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | K | \$3,485.83 | - \$4,580.83 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | L | \$3,653.33 | - \$4,798.33 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | M | \$3,825.00 | - \$5,027.50 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | N | \$4,005.83 | - \$5,262.50 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | P | \$4,198.33 | - \$5,792.50 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | T | \$3,000.00 | - \$3,940.50 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | U | \$3,137.25 | - \$4,122.75 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | V | \$3,288.00 | - \$4,318.50 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | W | \$3,442.50 | - \$4,524.75 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | X | \$3,605.25 | - \$4,736.25 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | Y | \$3,778.50 | - \$5,213.25 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
| EF32 | 2856 | VOCATIONAL INSTRUCTOR (DIESEL MECHANIC) (CORRECTIONAL FACILITY) |  |  |  |  |  |  |  |  |  |  |
|  |  | 1 | \$3,666.67 | - \$4,587.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 2 | \$3,834.42 | - \$4,799.67 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 3 | \$4,018.67 | - \$5,027.92 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 4 | \$4,207.50 | - \$5,267.17 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 5 | \$4,406.42 | - \$5,513.75 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 6 | \$4,618.17 | - \$6,067.42 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | A | \$4,000.00 | - \$5,004.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | B | \$4,183.00 | - \$5,236.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | C | \$4,384.00 | - \$5,485.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | D | \$4,590.00 | - \$5,746.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | E | \$4,807.00 | - \$6,015.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | F | \$5,038.00 | - \$6,619.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | J | \$3,333.33 | - \$4,170.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | K | \$3,485.83 | - \$4,363.33 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | L | \$3,653.33 | - \$4,570.83 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | M | \$3,825.00 | - \$4,788.33 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | N | \$4,005.83 | - \$5,012.50 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | P | \$4,198.33 | - \$5,515.83 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | T | \$3,000.00 | - \$3,753.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | U | \$3,137.25 | - \$3,927.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | V | \$3,288.00 | - \$4,113.75 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | W | \$3,442.50 | - \$4,309.50 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | X | \$3,605.25 | - \$4,511.25 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | Y | \$3,778.50 | - \$4,964.25 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
| EF47 | 2857 | VOCATIONAL INSTRUCTOR (DRYWALL INSTALLER/TAPER) (CORRECTIONAL FACILITY) |  |  |  |  |  |  |  |  |  |  |
|  |  | 1 | \$3,666.67 | - \$4,587.00 |  | 01194521 | $011$ | 1 | 12 | SE |  | R03 |
|  |  | 2 | \$3,834.42 | - \$4,799.67 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 3 | \$4,018.67 | - \$5,027.92 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 4 | \$4,207.50 | - \$5,267.17 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 5 | \$4,406.42 | - \$5,513.75 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 6 | \$4,618.17 | - \$6,067.42 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$4,542.51 | - \$9,800.79 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$247.77 | - \$534.59 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$30.97 | - \$66.82 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | A | \$4,000.00 | - \$5,004.00 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | B | \$4,183.00 | - \$5,236.00 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | C | \$4,384.00 | - \$5,485.00 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | D | \$4,590.00 | - \$5,746.00 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | E | \$4,807.00 | - \$6,015.00 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | F | \$5,038.00 | - \$6,619.00 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | J | \$3,333.33 | - \$4,170.00 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | K | \$3,485.83 | - \$4,363.33 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | L | \$3,653.33 | - \$4,570.83 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |


| Schem | Class Code | Ful | Class Title |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Compensation |  |  | SISA | Footnotes | AR Crit | MCR | Prob. Mo. | WWG | NT | CBID |
|  |  | M | \$3,825.00 | - \$4,788.33 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | N | \$4,005.83 | - \$5,012.50 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | P | \$4,198.33 | - \$5,515.83 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | T | \$3,000.00 | - \$3,753.00 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | U | \$3,137.25 | - \$3,927.00 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | V | \$3,288.00 | - \$4,113.75 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | W | \$3,442.50 | - \$4,309.50 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | X | \$3,605.25 | - \$4,511.25 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | Y | \$3,778.50 | - \$4,964.25 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
| EF72 | 2858 | VOCATIONAL INSTRUCTOR (FLOOR COVER LAYER) (CORRECTIONAL FACILITY) |  |  |  |  |  |  |  |  |  |  |
|  |  | 1 | \$3,666.67 | - \$4,587.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 2 | \$3,834.42 | - \$4,799.67 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 3 | \$4,018.67 | - \$5,027.92 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 4 | \$4,207.50 | - \$5,267.17 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 5 | \$4,406.42 | - \$5,513.75 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 6 | \$4,618.17 | - \$6,067.42 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | A | \$4,000.00 | - \$5,004.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | B | \$4,183.00 | - \$5,236.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | C | \$4,384.00 | - \$5,485.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | D | \$4,590.00 | - \$5,746.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | E | \$4,807.00 | - \$6,015.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | F | \$5,038.00 | - \$6,619.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | J | \$3,333.33 | - \$4,170.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | K | \$3,485.83 | - \$4,363.33 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | L | \$3,653.33 | - \$4,570.83 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | M | \$3,825.00 | - \$4,788.33 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | N | \$4,005.83 | - \$5,012.50 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | P | \$4,198.33 | - \$5,515.83 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | T | \$3,000.00 | - \$3,753.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | U | \$3,137.25 | - \$3,927.00 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | V | \$3,288.00 | - \$4,113.75 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | W | \$3,442.50 | - \$4,309.50 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | X | \$3,605.25 | - \$4,511.25 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
|  |  | Y | \$3,778.50 | - \$4,964.25 |  | 011921 | 011 | 1 | 12 | SE |  | R03 |
| EG61 | 2436 | VOCATIONAL INSTRUCTOR (LANDSCAPE GARDENING-SAFETY) |  |  |  |  |  |  |  |  |  |  |
|  |  | 1 | \$3,666.67 | - \$4,816.17 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 2 | \$3,834.42 | - \$5,038.92 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 3 | \$4,018.67 | - \$5,278.17 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 4 | \$4,207.50 | - \$5,530.25 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 5 | \$4,406.42 | - \$5,788.75 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 6 | \$4,618.17 | - \$6,371.75 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | A | \$4,000.00 | - \$5,254.00 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | B | \$4,183.00 | - \$5,497.00 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | C | \$4,384.00 | - \$5,758.00 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | D | \$4,590.00 | - \$6,033.00 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | E | \$4,807.00 | - \$6,315.00 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | F | \$5,038.00 | - \$6,951.00 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | $J$ | \$3,333.33 | - \$4,378.33 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | K | \$3,485.83 | - \$4,580.83 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | L | \$3,653.33 | - \$4,798.33 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | M | \$3,825.00 | - \$5,027.50 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | N | \$4,005.83 | - \$5,262.50 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | P | \$4,198.33 | - \$5,792.50 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | T | \$3,000.00 | - \$3,940.50 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | U | \$3,137.25 | - \$4,122.75 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | V | \$3,288.00 | - \$4,318.50 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | W | \$3,442.50 | - \$4,524.75 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | X | \$3,605.25 | - \$4,736.25 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | Y | \$3,778.50 | - \$5,213.25 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
| EG85 | 2878 | VOCATIONAL INSTRUCTOR (MACHINE SHOP-AUTOMOTIVE) (CORRECTIONAL FACILITY) |  |  |  |  |  |  |  |  |  |  |
|  |  | 1 | \$3,666.67 | - \$4,587.00 |  | 01194521 R0 | $011$ | 1 | 12 | SE |  | R03 |
|  |  | 2 | \$3,834.42 | - \$4,799.67 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 3 | \$4,018.67 | - \$5,027.92 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 4 | \$4,207.50 | - \$5,267.17 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 5 | \$4,406.42 | - \$5,513.75 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 6 | \$4,618.17 | - \$6,067.42 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$247.77 | - \$534.59 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$4,542.51 | - \$9,800.79 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$30.97 | - \$66.82 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | A | \$4,000.00 | - \$5,004.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | B | \$4,183.00 | - \$5,236.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | C | \$4,384.00 | - \$5,485.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |


| Schem | Class <br> Code | Ful | Class Title |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Compensation |  |  | SISA | Footnotes | AR Crit | MCR | Prob. Mo. | WWG | NT | CBID |
|  |  | D | \$4,590.00 | - \$5,746.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | E | \$4,807.00 | - \$6,015.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | F | \$5,038.00 | - \$6,619.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | $J$ | \$3,333.33 | - \$4,170.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | K | \$3,485.83 | - \$4,363.33 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | L | \$3,653.33 | - \$4,570.83 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | M | \$3,825.00 | - \$4,788.33 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | N | \$4,005.83 | - \$5,012.50 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | P | \$4,198.33 | - \$5,515.83 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | T | \$3,000.00 | - \$3,753.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | U | \$3,137.25 | - \$3,927.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | V | \$3,288.00 | - \$4,113.75 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | W | \$3,442.50 | - \$4,309.50 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | X | \$3,605.25 | - \$4,511.25 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | Y | \$3,778.50 | - \$4,964.25 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
| EH33 | 7590 | VOCATIONAL INSTRUCTOR (MILL AND CABINET WORK) |  |  |  |  |  |  |  |  |  |  |
|  |  | 1 | \$3,666.67 | - \$4,816.17 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 2 | \$3,834.42 | - \$5,038.92 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 3 | \$4,018.67 | - \$5,278.17 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 4 | \$4,207.50 | - \$5,530.25 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 5 | \$4,406.42 | - \$5,788.75 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 6 | \$4,618.17 | - \$6,371.75 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | A | \$4,000.00 | - \$5,254.00 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | B | \$4,183.00 | - \$5,497.00 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | C | \$4,384.00 | - \$5,758.00 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | D | \$4,590.00 | - \$6,033.00 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | E | \$4,807.00 | - \$6,315.00 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | F | \$5,038.00 | - \$6,951.00 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | J | \$3,333.33 | - \$4,378.33 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | K | \$3,485.83 | - \$4,580.83 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | L | \$3,653.33 | - \$4,798.33 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | M | \$3,825.00 | - \$5,027.50 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | N | \$4,005.83 | - \$5,262.50 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | P | \$4,198.33 | - \$5,792.50 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | T | \$3,000.00 | - \$3,940.50 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | U | \$3,137.25 | - \$4,122.75 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | V | \$3,288.00 | - \$4,318.50 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | W | \$3,442.50 | - \$4,524.75 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | X | \$3,605.25 | - \$4,736.25 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | Y | \$3,778.50 | - \$5,213.25 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
| El72 | 2674 | VOCATIONAL INSTRUCTOR (OFFICE MACHINE REPAIR) (CORRECTIONAL FACILITY) |  |  |  |  |  |  |  |  |  |  |
|  |  | 1 | \$3,576.83 | - \$4,475.17 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 2 | \$3,740.92 | - \$4,682.33 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 3 | \$3,920.58 | - \$4,905.08 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 4 | \$4,104.83 | - \$5,138.83 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 5 | \$4,299.17 | - \$5,379.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 6 | \$4,505.42 | - \$5,919.83 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$30.22 | - \$65.19 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$241.73 | - \$521.55 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$4,431.72 | - \$9,561.75 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | A | \$3,902.00 | - \$4,882.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | B | \$4,081.00 | - \$5,108.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | C | \$4,277.00 | - \$5,351.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | D | \$4,478.00 | - \$5,606.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | E | \$4,690.00 | - \$5,868.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | F | \$4,915.00 | - \$6,458.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | J | \$3,251.67 | - \$4,068.33 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | K | \$3,400.83 | - \$4,256.67 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | L | \$3,564.17 | - \$4,459.17 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | M | \$3,731.67 | - \$4,671.67 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | N | \$3,908.33 | - \$4,890.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | P | \$4,095.83 | - \$5,381.67 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | T | \$2,926.50 | - \$3,661.50 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | U | \$3,060.75 | - \$3,831.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | V | \$3,207.75 | - \$4,013.25 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | W | \$3,358.50 | - \$4,204.50 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | X | \$3,517.50 | - \$4,401.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | Y | \$3,686.25 | - \$4,843.50 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
| EH47 | 2849 | VOCATIONAL INSTRUCTOR (OFFICE SERVICES AND RELATED TECHNOLOGIES) (CORRECTIONAL FACILITY) |  |  |  |  |  |  |  |  |  |  |
|  |  | 1 | \$3,666.67 | - \$4,587.00 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 2 | \$3,834.42 | - \$4,799.67 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 3 | \$4,018.67 | - \$5,027.92 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |


| Schem | Class <br> Code | Ful | Class Title |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Compensation |  |  | SISA | Footnotes | AR Crit | MCR | Prob. Mo. | WWG | NT | CBID |
|  |  | 4 | \$4,207.50 | - \$5,267.17 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 5 | \$4,406.42 | - \$5,513.75 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 6 | \$4,618.17 | - \$6,067.42 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$247.77 | - \$534.59 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$4,542.51 | - \$9,800.79 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$30.97 | - \$66.82 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | A | \$4,000.00 | - \$5,004.00 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | B | \$4,183.00 | - \$5,236.00 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | C | \$4,384.00 | - \$5,485.00 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | D | \$4,590.00 | - \$5,746.00 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | E | \$4,807.00 | - \$6,015.00 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | F | \$5,038.00 | - \$6,619.00 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | J | \$3,333.33 | - \$4,170.00 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | K | \$3,485.83 | - \$4,363.33 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | L | \$3,653.33 | - \$4,570.83 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | M | \$3,825.00 | - \$4,788.33 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | N | \$4,005.83 | - \$5,012.50 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | P | \$4,198.33 | - \$5,515.83 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | T | \$3,000.00 | - \$3,753.00 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | U | \$3,137.25 | - \$3,927.00 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | V | \$3,288.00 | - \$4,113.75 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | W | \$3,442.50 | - \$4,309.50 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | X | \$3,605.25 | - \$4,511.25 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | Y | \$3,778.50 | - \$4,964.25 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
| EH83 | 2852 | VOCATIONAL INSTRUCTOR (PRINTING GRAPHIC ARTS) (CORRECTIONAL FACILITY) |  |  |  |  |  |  |  |  |  |  |
|  |  | 1 | \$3,666.67 | - \$4,587.00 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 2 | \$3,834.42 | - \$4,799.67 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 3 | \$4,018.67 | - \$5,027.92 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 4 | \$4,207.50 | - \$5,267.17 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 5 | \$4,406.42 | - \$5,513.75 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 6 | \$4,618.17 | - \$6,067.42 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$30.97 | - \$66.82 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$247.77 | - \$534.59 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$4,542.51 | - \$9,800.79 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | A | \$4,000.00 | - \$5,004.00 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | B | \$4,183.00 | - \$5,236.00 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | C | \$4,384.00 | - \$5,485.00 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | D | \$4,590.00 | - \$5,746.00 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | E | \$4,807.00 | - \$6,015.00 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | F | \$5,038.00 | - \$6,619.00 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | J | \$3,333.33 | - \$4,170.00 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | K | \$3,485.83 | - \$4,363.33 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | L | \$3,653.33 | - \$4,570.83 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | M | \$3,825.00 | - \$4,788.33 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | N | \$4,005.83 | - \$5,012.50 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | P | \$4,198.33 | - \$5,515.83 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | T | \$3,000.00 | - \$3,753.00 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | U | \$3,137.25 | - \$3,927.00 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | V | \$3,288.00 | - \$4,113.75 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | W | \$3,442.50 | - \$4,309.50 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | X | \$3,605.25 | - \$4,511.25 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | Y | \$3,778.50 | - \$4,964.25 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
| EH84 | 7592 | VOCATIONAL INSTRUCTOR (PRINTING/GRAPHIC ARTS) |  |  |  |  |  |  |  |  |  |  |
|  |  | 1 | \$3,666.67 | - \$4,816.17 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 2 | \$3,834.42 | - \$5,038.92 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 3 | \$4,018.67 | - \$5,278.17 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 4 | \$4,207.50 | - \$5,530.25 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 5 | \$4,406.42 | - \$5,788.75 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 6 | \$4,618.17 | - \$6,371.75 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | A | \$4,000.00 | - \$5,254.00 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | B | \$4,183.00 | - \$5,497.00 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | C | \$4,384.00 | - \$5,758.00 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | D | \$4,590.00 | - \$6,033.00 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | E | \$4,807.00 | - \$6,315.00 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | F | \$5,038.00 | - \$6,951.00 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | J | \$3,333.33 | - \$4,378.33 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | K | \$3,485.83 | - \$4,580.83 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | L | \$3,653.33 | - \$4,798.33 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | M | \$3,825.00 | - \$5,027.50 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | N | \$4,005.83 | - \$5,262.50 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | P | \$4,198.33 | - \$5,792.50 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | T | \$3,000.00 | - \$3,940.50 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |


| Schem | Class <br> Code | Ful | Class Titl |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Compensation |  |  | SISA | Footnotes | AR Crit | MCR | Prob. Mo. | WWG | NT | CBID |
|  |  | U | \$3,137.25 | - \$4,122.75 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | V | \$3,288.00 | - \$4,318.50 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | W | \$3,442.50 | - \$4,524.75 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | X | \$3,605.25 | - \$4,736.25 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | Y | \$3,778.50 | - \$5,213.25 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
| El02 | 2850 | VOCATIONAL INSTRUCTOR (ROOFER) (CORRECTIONAL FACILITY) |  |  |  |  |  |  |  |  |  |  |
|  |  | 1 | \$3,666.67 | - \$4,587.00 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 2 | \$3,834.42 | - \$4,799.67 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 3 | \$4,018.67 | - \$5,027.92 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 4 | \$4,207.50 | - \$5,267.17 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 5 | \$4,406.42 | - \$5,513.75 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 6 | \$4,618.17 | - \$6,067.42 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$4,542.51 | - \$9,800.79 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$247.77 | - \$534.59 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$30.97 | - \$66.82 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | A | \$4,000.00 | - \$5,004.00 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | B | \$4,183.00 | - \$5,236.00 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | C | \$4,384.00 | - \$5,485.00 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | D | \$4,590.00 | - \$5,746.00 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | E | \$4,807.00 | - \$6,015.00 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | F | \$5,038.00 | - \$6,619.00 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | J | \$3,333.33 | - \$4,170.00 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | K | \$3,485.83 | - \$4,363.33 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | L | \$3,653.33 | - \$4,570.83 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | M | \$3,825.00 | - \$4,788.33 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | N | \$4,005.83 | - \$5,012.50 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | P | \$4,198.33 | - \$5,515.83 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | T | \$3,000.00 | - \$3,753.00 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | U | \$3,137.25 | - \$3,927.00 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | V | \$3,288.00 | - \$4,113.75 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | W | \$3,442.50 | - \$4,309.50 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | X | \$3,605.25 | - \$4,511.25 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | Y | \$3,778.50 | - \$4,964.25 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
| El47 | 2851 | VOCATIONAL INSTRUCTOR (SMALL ENGINE REPAIR) (CORRECTIONAL FACILITY) |  |  |  |  |  |  |  |  |  |  |
|  |  | 1 | \$3,666.67 | - \$4,587.00 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 2 | \$3,834.42 | - \$4,799.67 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 3 | \$4,018.67 | - \$5,027.92 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 4 | \$4,207.50 | - \$5,267.17 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 5 | \$4,406.42 | - \$5,513.75 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 6 | \$4,618.17 | - \$6,067.42 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$247.77 | - \$534.59 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$4,542.51 | - \$9,800.79 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$30.97 | - \$66.82 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | A | \$4,000.00 | - \$5,004.00 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | B | \$4,183.00 | - \$5,236.00 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | C | \$4,384.00 | - \$5,485.00 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | D | \$4,590.00 | - \$5,746.00 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | E | \$4,807.00 | - \$6,015.00 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | F | \$5,038.00 | - \$6,619.00 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | J | \$3,333.33 | - \$4,170.00 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | K | \$3,485.83 | - \$4,363.33 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | L | \$3,653.33 | - \$4,570.83 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | M | \$3,825.00 | - \$4,788.33 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | N | \$4,005.83 | - \$5,012.50 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | P | \$4,198.33 | - \$5,515.83 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | T | \$3,000.00 | - \$3,753.00 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | U | \$3,137.25 | - \$3,927.00 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | V | \$3,288.00 | - \$4,113.75 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | W | \$3,442.50 | - \$4,309.50 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | X | \$3,605.25 | - \$4,511.25 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
|  |  | Y | \$3,778.50 | - \$4,964.25 |  | 01194521 | 011 | 1 | 12 | SE |  | R03 |
| El81 | 2407 | VOCATIONAL INSTRUCTOR (UPHOLSTERING-SAFETY) |  |  |  |  |  |  |  |  |  |  |
|  |  | 1 | \$3,666.67 | - \$4,816.17 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 2 | \$3,834.42 | - \$5,038.92 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 3 | \$4,018.67 | - \$5,278.17 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 4 | \$4,207.50 | - \$5,530.25 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 5 | \$4,406.42 | - \$5,788.75 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 6 | \$4,618.17 | - \$6,371.75 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | A | \$4,000.00 | - \$5,254.00 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | B | \$4,183.00 | - \$5,497.00 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | C | \$4,384.00 | - \$5,758.00 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | D | \$4,590.00 | - \$6,033.00 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |


| Schem | Class <br> Code |  | Class Title |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Compensation |  |  | SISA | Footnotes | AR Crit | MCR | Prob. Mo. | WWG | NT | CBID |
|  |  | E | \$4,807.00 | - \$6,315.00 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | F | \$5,038.00 | - \$6,951.00 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | J | \$3,333.33 | - \$4,378.33 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | K | \$3,485.83 | - \$4,580.83 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | L | \$3,653.33 | - \$4,798.33 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | M | \$3,825.00 | - \$5,027.50 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | N | \$4,005.83 | - \$5,262.50 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | P | \$4,198.33 | - \$5,792.50 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | T | \$3,000.00 | - \$3,940.50 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | U | \$3,137.25 | - \$4,122.75 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | V | \$3,288.00 | - \$4,318.50 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | W | \$3,442.50 | - \$4,524.75 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | X | \$3,605.25 | - \$4,736.25 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
|  |  | Y | \$3,778.50 | - \$5,213.25 |  | 011921 R1 | 011 | 1 | 12 | SE |  | R03 |
| ED52 | 2396 | VOCATIONAL INSTRUCTOR -AUTO BODY AND FENDER REPAIR--CORRECTIONAL FACILITY- |  |  |  |  |  |  |  |  |  |  |
|  |  | 1 | \$3,666.67 | - \$4,587.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 2 | \$3,834.42 | - \$4,799.67 |  | 01194521 R0 | $011$ | 1 | 12 | SE |  | R03 |
|  |  | 3 | \$4,018.67 | - \$5,027.92 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 4 | \$4,207.50 | - \$5,267.17 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 5 | \$4,406.42 | - \$5,513.75 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 6 | \$4,618.17 | - \$6,067.42 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$4,542.51 | - \$9,800.79 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$247.77 | - \$534.59 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$30.97 | - \$66.82 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | A | \$4,000.00 | - \$5,004.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | B | \$4,183.00 | - \$5,236.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | C | \$4,384.00 | - \$5,485.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | D | \$4,590.00 | - \$5,746.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | E | \$4,807.00 | - \$6,015.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | F | \$5,038.00 | - \$6,619.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | J | \$3,333.33 | - \$4,170.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | K | \$3,485.83 | - \$4,363.33 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | L | \$3,653.33 | - \$4,570.83 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | M | \$3,825.00 | - \$4,788.33 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | N | \$4,005.83 | - \$5,012.50 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | P | \$4,198.33 | - \$5,515.83 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | T | \$3,000.00 | - \$3,753.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | U | \$3,137.25 | - \$3,927.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | V | \$3,288.00 | - \$4,113.75 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | W | \$3,442.50 | - \$4,309.50 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | X | \$3,605.25 | - \$4,511.25 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | Y | \$3,778.50 | - \$4,964.25 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
| ED62 | 2398 | VOCATIONAL INSTRUCTOR -AUTO MECHANICS- -CORRECTIONAL FACILITY- |  |  |  |  |  |  |  |  |  |  |
|  |  | 1 | \$3,666.67 | - \$4,587.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 2 | \$3,834.42 | - \$4,799.67 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 3 | \$4,018.67 | - \$5,027.92 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 4 | \$4,207.50 | - \$5,267.17 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 5 | \$4,406.42 | - \$5,513.75 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 6 | \$4,618.17 | - \$6,067.42 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$30.97 | - \$66.82 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$247.77 | - \$534.59 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$4,542.51 | - \$9,800.79 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | A | \$4,000.00 | - \$5,004.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | B | \$4,183.00 | - \$5,236.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | C | \$4,384.00 | - \$5,485.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | D | \$4,590.00 | - \$5,746.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | E | \$4,807.00 | - \$6,015.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | F | \$5,038.00 | - \$6,619.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | J | \$3,333.33 | - \$4,170.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | K | \$3,485.83 | - \$4,363.33 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | L | \$3,653.33 | - \$4,570.83 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | M | \$3,825.00 | - \$4,788.33 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | N | \$4,005.83 | - \$5,012.50 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | P | \$4,198.33 | - \$5,515.83 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | T | \$3,000.00 | - \$3,753.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | U | \$3,137.25 | - \$3,927.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | V | \$3,288.00 | - \$4,113.75 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | W | \$3,442.50 | - \$4,309.50 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | X | \$3,605.25 | - \$4,511.25 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | Y | \$3,778.50 | - \$4,964.25 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
| ED92 | 2417 | VOCATIONAL INSTRUCTOR -CARPENTRY- -CORRECTIONAL FACILITY- |  |  |  |  |  |  |  |  |  |  |
|  |  | 1 | \$3,666.67 | - \$4,587.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |


| Schem | Class Code | Ful | Class Titl |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Compensation |  |  | SISA | Footnotes | AR Crit | MCR | Prob. Mo. | WWG | NT | CBID |
|  |  | 2 | \$3,834.42 | - \$4,799.67 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 3 | \$4,018.67 | - \$5,027.92 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 4 | \$4,207.50 | - \$5,267.17 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 5 | \$4,406.42 | - \$5,513.75 |  | 01194521 Ro | 011 | 1 | 12 | SE |  | R03 |
|  |  | 6 | \$4,618.17 | - \$6,067.42 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$30.97 | - \$66.82 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$4,542.51 | - \$9,800.79 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$247.77 | - \$534.59 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | A | \$4,000.00 | - \$5,004.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | B | \$4,183.00 | - \$5,236.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | C | \$4,384.00 | - \$5,485.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | D | \$4,590.00 | - \$5,746.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | E | \$4,807.00 | - \$6,015.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | F | \$5,038.00 | - \$6,619.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | J | \$3,333.33 | - \$4,170.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | K | \$3,485.83 | - \$4,363.33 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | L | \$3,653.33 | - \$4,570.83 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | M | \$3,825.00 | - \$4,788.33 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | N | \$4,005.83 | - \$5,012.50 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | P | \$4,198.33 | - \$5,515.83 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | T | \$3,000.00 | - \$3,753.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | U | \$3,137.25 | - \$3,927.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | V | \$3,288.00 | - \$4,113.75 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | W | \$3,442.50 | - \$4,309.50 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | X | \$3,605.25 | - \$4,511.25 |  | 01194521 Ro | 011 | 1 | 12 | SE |  | R03 |
|  |  | Y | \$3,778.50 | $\text { - } \$ 4,964.25$ |  | $01194521 \text { R0 }$ | 011 | 1 | 12 | SE |  | R03 |
| EF12 | 2420 | VOCATIONAL INSTRUCTOR -COSMETOLOGY--CORRECTIONAL FACILITY- |  |  |  |  |  |  |  |  |  |  |
|  |  | 1 | \$3,666.67 | - \$4,587.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 2 | \$3,834.42 | - \$4,799.67 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 3 | \$4,018.67 | - \$5,027.92 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 4 | \$4,207.50 | - \$5,267.17 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 5 | \$4,406.42 | - \$5,513.75 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 6 | \$4,618.17 | - \$6,067.42 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$4,542.51 | - \$9,800.79 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$247.77 | - \$534.59 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$30.97 | - \$66.82 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | A | \$4,000.00 | - \$5,004.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | B | \$4,183.00 | - \$5,236.00 |  | 01194521 Ro | 011 | 1 | 12 | SE |  | R03 |
|  |  | C | \$4,384.00 | - \$5,485.00 |  | $01194521 \text { R0 }$ | 011 | 1 | 12 | SE |  | R03 |
|  |  | D | \$4,590.00 | - \$5,746.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | E | \$4,807.00 | - \$6,015.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | F | \$5,038.00 | - \$6,619.00 |  | 01194521 Ro | 011 | 1 | 12 | SE |  | R03 |
|  |  | J | \$3,333.33 | - \$4,170.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | K | \$3,485.83 | - \$4,363.33 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | L | \$3,653.33 | - \$4,570.83 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | M | \$3,825.00 | - \$4,788.33 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | N | \$4,005.83 | - \$5,012.50 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | P | \$4,198.33 | - \$5,515.83 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | T | \$3,000.00 | - \$3,753.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | U | \$3,137.25 | - \$3,927.00 |  | 01194521 Ro | 011 | 1 | 12 | SE |  | R03 |
|  |  | V | \$3,288.00 | - \$4,113.75 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | W | \$3,442.50 | - \$4,309.50 |  | $01194521 \text { R0 }$ | 011 | 1 | 12 | SE |  | R03 |
|  |  | X | \$3,605.25 | - \$4,511.25 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | Y | \$3,778.50 | - \$4,964.25 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
| EF22 | 2422 | VOCATIONAL INSTRUCTOR -CULINARY ARTS- -CORRECTIONAL FACILITY- |  |  |  |  |  |  |  |  |  |  |
|  |  | 1 | \$3,666.67 | - \$4,587.00 |  | $01194521 \text { R0 }$ | 011 | 1 | 12 | SE |  | R03 |
|  |  | 2 | \$3,834.42 | - \$4,799.67 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 3 | \$4,018.67 | - \$5,027.92 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 4 | \$4,207.50 | - \$5,267.17 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 5 | \$4,406.42 | - \$5,513.75 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 6 | \$4,618.17 | - \$6,067.42 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$247.77 | - \$534.59 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$30.97 | - \$66.82 |  | 01194521 Ro | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$4,542.51 | - \$9,800.79 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | A | \$4,000.00 | - \$5,004.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | B | \$4,183.00 | - \$5,236.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | C | \$4,384.00 | - \$5,485.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | D | \$4,590.00 | - \$5,746.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | E | \$4,807.00 | - \$6,015.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | F | \$5,038.00 | - \$6,619.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | J | \$3,333.33 | - \$4,170.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | K | \$3,485.83 | - \$4,363.33 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |


| Schem | Class <br> Code |  | Class Titl |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Compensation |  |  | SISA | Footnotes | AR Crit | MCR | Prob. Mo. | WWG | NT | CBID |
|  |  | L | \$3,653.33 | - \$4,570.83 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | M | \$3,825.00 | - \$4,788.33 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | N | \$4,005.83 | - \$5,012.50 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | P | \$4,198.33 | - \$5,515.83 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | T | \$3,000.00 | - \$3,753.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | U | \$3,137.25 | - \$3,927.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | V | \$3,288.00 | - \$4,113.75 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | W | \$3,442.50 | - \$4,309.50 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | X | \$3,605.25 | - \$4,511.25 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | Y | \$3,778.50 | - \$4,964.25 |  | 01194521 Ro | 011 | 1 | 12 | SE |  | R03 |
| ED27 | 2423 | VOCATIONAL INSTRUCTOR -DOG GROOMING AND HANDLING- -CORRECTIONAL FACILITY- |  |  |  |  |  |  |  |  |  |  |
|  |  | 1 | \$3,666.67 | - \$4,587.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 2 | \$3,834.42 | - \$4,799.67 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 3 | \$4,018.67 | - \$5,027.92 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 4 | \$4,207.50 | - \$5,267.17 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 5 | \$4,406.42 | - \$5,513.75 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 6 | \$4,618.17 | - \$6,067.42 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$247.77 | - \$534.59 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$4,542.51 | - \$9,800.79 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$30.97 | - \$66.82 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | A | \$4,000.00 | - \$5,004.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | B | \$4,183.00 | - \$5,236.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | C | \$4,384.00 | - \$5,485.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | D | \$4,590.00 | - \$5,746.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | E | \$4,807.00 | - \$6,015.00 |  | 01194521 Ro | 011 | 1 | 12 | SE |  | R03 |
|  |  | F | \$5,038.00 | - \$6,619.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | J | \$3,333.33 | - \$4,170.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | K | \$3,485.33 | - \$4,363.33 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | L | \$3,653.33 | - \$4,570.83 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | M | \$3,825.00 | - \$4,788.33 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | N | \$4,005.83 | - \$5,012.50 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | P | \$4,198.33 | - \$5,515.83 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | T | \$3,000.00 | - \$3,753.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | U | \$3,137.25 | - \$3,927.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | V | \$3,288.00 | - \$4,113.75 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | W | \$3,442.50 | - \$4,309.50 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | X | \$3,605.25 | - \$4,511.25 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | Y | \$3,778.50 | - \$4,964.25 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
| EF42 | 2425 | VOCATIONAL INSTRUCTOR -DRY CLEANING WORK- -CORRECTIONAL FACILITY- |  |  |  |  |  |  |  |  |  |  |
|  |  | 1 | \$3,576.83 | - \$4,475.17 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 2 | \$3,740.92 | - \$4,682.33 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 3 | \$3,920.58 | - \$4,905.08 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 4 | \$4,104.83 | - \$5,138.83 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 5 | \$4,299.17 | - \$5,379.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 6 | \$4,505.42 | - \$5,919.83 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$30.22 | - \$65.19 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$241.73 | - \$521.55 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$4,431.72 | - \$9,561.75 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | A | \$3,902.00 | - \$4,882.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | B | \$4,081.00 | - \$5,108.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | C | \$4,277.00 | - \$5,351.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | D | \$4,478.00 | - \$5,606.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | E | \$4,690.00 | - \$5,868.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | F | \$4,915.00 | - \$6,458.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | J | \$3,251.67 | - \$4,068.33 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | K | \$3,400.83 | - \$4,256.67 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | L | \$3,564.17 | - \$4,459.17 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | M | \$3,731.67 | - \$4,671.67 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | N | \$3,908.33 | - \$4,890.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | P | \$4,095.83 | - \$5,381.67 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | T | \$2,926.50 | - \$3,661.50 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | U | \$3,060.75 | - \$3,831.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | V | \$3,207.75 | - \$4,013.25 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | W | \$3,358.50 | - \$4,204.50 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | X | \$3,517.50 | - \$4,401.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | Y | \$3,686.25 | - \$4,843.50 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
| EF52 | 2426 | VOCATIONAL INSTRUCTOR -ELECTRICAL WORK- -CORRECTIONAL FACILITY- |  |  |  |  |  |  |  |  |  |  |
|  |  | 1 | \$3,666.67 | - \$4,587.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 2 | \$3,834.42 | - \$4,799.67 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 3 | \$4,018.67 | - \$5,027.92 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 4 | \$4,207.50 | - \$5,267.17 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 5 | \$4,406.42 | - \$5,513.75 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |


| Schem | Class <br> Code |  | Class Titl |  |  |  |  |  |  |  |  |  |
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|  |  | Compensation |  |  | SISA | Footnotes | AR Crit | MCR | Prob. Mo. | WWG | NT | CBID |
|  |  | 6 | \$4,618.17 | - \$6,067.42 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$247.77 | - \$534.59 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$4,542.51 | - \$9,800.79 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$30.97 | - \$66.82 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | A | \$4,000.00 | - \$5,004.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | B | \$4,183.00 | - \$5,236.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | C | \$4,384.00 | - \$5,485.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | D | \$4,590.00 | - \$5,746.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | E | \$4,807.00 | - \$6,015.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | F | \$5,038.00 | - \$6,619.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | J | \$3,333.33 | - \$4,170.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | K | \$3,485.83 | - \$4,363.33 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | L | \$3,653.33 | - \$4,570.83 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | M | \$3,825.00 | - \$4,788.33 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | N | \$4,005.83 | - \$5,012.50 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | P | \$4,198.33 | - \$5,515.83 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | T | \$3,000.00 | - \$3,753.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | U | \$3,137.25 | - \$3,927.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | V | \$3,288.00 | - \$4,113.75 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | W | \$3,442.50 | - \$4,309.50 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | X | \$3,605.25 | - \$4,511.25 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | Y | \$3,778.50 | - \$4,964.25 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
| EF62 | 2428 | VOCATIONAL INSTRUCTOR -ELECTRONICS- -CORRECTIONAL FACILITY- |  |  |  |  |  |  |  |  |  |  |
|  |  | 1 | \$3,666.67 | - \$4,587.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 2 | \$3,834.42 | - \$4,799.67 |  | 01194521 Ro | 011 | 1 | 12 | SE |  | R03 |
|  |  | 3 | \$4,018.67 | - \$5,027.92 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 4 | \$4,207.50 | - \$5,267.17 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 5 | \$4,406.42 | - \$5,513.75 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 6 | \$4,618.17 | - \$6,067.42 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$30.97 | - \$66.82 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$247.77 | - \$534.59 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$4,542.51 | - \$9,800.79 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | A | \$4,000.00 | - \$5,004.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | B | \$4,183.00 | - \$5,236.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | C | \$4,384.00 | - \$5,485.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | D | \$4,590.00 | - \$5,746.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | E | \$4,807.00 | - \$6,015.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | F | \$5,038.00 | - \$6,619.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | J | \$3,333.33 | - \$4,170.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | K | \$3,485.83 | - \$4,363.33 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | L | \$3,653.33 | - \$4,570.83 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | M | \$3,825.00 | - \$4,788.33 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | N | \$4,005.83 | - \$5,012.50 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | P | \$4,198.33 | - \$5,515.83 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | T | \$3,000.00 | - \$3,753.00 |  | 01194521 Ro | 011 | 1 | 12 | SE |  | R03 |
|  |  | U | \$3,137.25 | - \$3,927.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | V | \$3,288.00 | - \$4,113.75 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | W | \$3,442.50 | - \$4,309.50 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | X | \$3,605.25 | - \$4,511.25 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | Y | \$3,778.50 | - \$4,964.25 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
| EF64 | 2688 | VOCATIONAL INSTRUCTOR -EYEWEAR MANUFACTURING--CORRECTIONAL FACILITY- |  |  |  |  |  |  |  |  |  |  |
|  |  | 1 | \$3,666.67 | - \$4,587.00 |  | 01194521 R0 | $011$ | 1 | 12 | SE |  | R03 |
|  |  | 2 | \$3,834.42 | - \$4,799.67 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 3 | \$4,018.67 | - \$5,027.92 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 4 | \$4,207.50 | - \$5,267.17 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 5 | \$4,406.42 | - \$5,513.75 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 6 | \$4,618.17 | - \$6,067.42 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$4,542.51 | - \$9,800.79 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$247.77 | - \$534.59 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$30.97 | - \$66.82 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | A | \$4,000.00 | - \$5,004.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | B | \$4,183.00 | - \$5,236.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | C | \$4,384.00 | - \$5,485.00 |  | 01194521 RO | 011 | 1 | 12 | SE |  | R03 |
|  |  | D | \$4,590.00 | - \$5,746.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | E | \$4,807.00 | - \$6,015.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | F | \$5,038.00 | - \$6,619.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | J | \$3,333.33 | - \$4,170.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | K | \$3,485.83 | - \$4,363.33 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | L | \$3,653.33 | - \$4,570.83 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | M | \$3,825.00 | - \$4,788.33 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | N | \$4,005.83 | - \$5,012.50 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | P | \$4,198.33 | - \$5,515.83 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |


| Schem | Class Code | Ful | Class Titl |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Compensation |  |  | SISA | Footnotes | AR Crit | MCR | Prob. Mo. | WWG | NT | CBID |
|  |  | T | \$3,000.00 | - \$3,753.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | U | \$3,137.25 | - \$3,927.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | V | \$3,288.00 | - \$4,113.75 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | W | \$3,442.50 | - \$4,309.50 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | X | \$3,605.25 | - \$4,511.25 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | Y | \$3,778.50 | - \$4,964.25 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
| EG22 | 2597 | VOCATIONAL INSTRUCTOR -HOUSEHOLD APPLIANCE REPAIR--CORRECTIONAL FACILITY- |  |  |  |  |  |  |  |  |  |  |
|  |  | 1 | \$3,576.83 | - \$4,475.17 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 2 | \$3,740.92 | - \$4,682.33 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 3 | \$3,920.58 | - \$4,905.08 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 4 | \$4,104.83 | - \$5,138.83 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 5 | \$4,299.17 | - \$5,379.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 6 | \$4,505.42 | - \$5,919.83 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$30.22 | - \$65.19 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$4,431.72 | - \$9,561.75 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$241.73 | - \$521.55 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | A | \$3,902.00 | - \$4,882.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | B | \$4,081.00 | - \$5,108.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | C | \$4,277.00 | - \$5,351.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | D | \$4,478.00 | - \$5,606.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | E | \$4,690.00 | - \$5,868.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | F | \$4,915.00 | - \$6,458.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | J | \$3,251.67 | - \$4,068.33 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | K | \$3,400.83 | - \$4,256.67 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | L | \$3,564.17 | - \$4,459.17 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | M | \$3,731.67 | - \$4,671.67 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | N | \$3,908.33 | - \$4,890.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | P | \$4,095.83 | - \$5,381.67 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | T | \$2,926.50 | - \$3,661.50 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | U | \$3,060.75 | - \$3,831.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | V | \$3,207.75 | - \$4,013.25 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | W | \$3,358.50 | - \$4,204.50 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | X | \$3,517.50 | - \$4,401.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | Y | \$3,686.25 | - \$4,843.50 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
| EG30 | 2372 | VOCATIONAL INSTRUCTOR -INDUSTRIAL ARTS- |  |  |  |  |  |  |  |  |  |  |
|  |  | 1 | $\$ 3,666.66$ | $\text { - } \quad \$ 4,816.17$ |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 2 | \$3,834.42 | - \$5,038.92 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 3 | \$4,018.67 | - \$5,278.17 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 4 | \$4,207.50 | - \$5,530.25 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 5 | \$4,406.42 | - \$5,788.75 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 6 | \$4,618.17 | - \$6,371.75 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | A | \$4,000.00 | - \$5,254.00 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | B | \$4,183.00 | - \$5,497.00 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | C | \$4,384.00 | - \$5,758.00 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | D | \$4,590.00 | - \$6,033.00 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | E | \$4,807.00 | - \$6,315.00 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | F | \$5,038.00 | - \$6,951.00 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | J | \$3,333.33 | - \$4,378.33 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | K | \$3,485.83 | - \$4,580.83 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | L | \$3,653.33 | - \$4,798.33 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | M | \$3,825.00 | - \$5,027.50 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | N | \$4,005.83 | - \$5,262.50 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | P | \$4,198.33 | - \$5,792.50 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | T | \$3,000.00 | - \$3,940.50 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | U | \$3,137.25 | - \$4,122.75 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | V | \$3,288.00 | - \$4,318.50 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | W | \$3,442.50 | - \$4,524.75 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | X | \$3,605.25 | - \$4,736.25 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
|  |  | Y | \$3,778.50 | - \$5,213.25 |  | 011921 P8 | 011 | 1 | 12 | SE |  | R03 |
| EG52 | 2600 | VOCATIONAL INSTRUCTOR -JANITORIAL SERVICE--CORRECTIONAL FACILITY- |  |  |  |  |  |  |  |  |  |  |
|  |  | 1 | \$3,666.67 | - \$4,587.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 2 | \$3,834.42 | - \$4,799.67 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 3 | \$4,018.67 | - \$5,027.92 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 4 | \$4,207.50 | - \$5,267.17 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 5 | \$4,406.42 | - \$5,513.75 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 6 | \$4,618.17 | - \$6,067.42 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$30.97 | - \$66.82 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$247.77 | - \$534.59 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$4,542.51 | - \$9,800.79 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | A | \$4,000.00 | - \$5,004.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | B | \$4,183.00 | - \$5,236.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | C | \$4,384.00 | - \$5,485.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |


| Schem | Class <br> Code | Full Class Title |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Compensation |  |  | SISA | Footnotes | AR Crit | MCR | Prob. Mo. | WWG | NT | CBID |
|  |  | D | \$4,590.00 | - \$5,746.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | E | \$4,807.00 | - \$6,015.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | F | \$5,038.00 | - \$6,619.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | J | \$3,333.33 | - \$4,170.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | K | \$3,485.83 | - \$4,363.33 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | L | \$3,653.33 | - \$4,570.83 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | M | \$3,825.00 | - \$4,788.33 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | N | \$4,005.83 | - \$5,012.50 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | P | \$4,198.33 | - \$5,515.83 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | T | \$3,000.00 | - \$3,753.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | U | \$3,137.25 | - \$3,927.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | V | \$3,288.00 | - \$4,113.75 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | W | \$3,442.50 | - \$4,309.50 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | X | \$3,605.25 | - \$4,511.25 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | Y | \$3,778.50 | - \$4,964.25 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
| EG62 | 2601 | VOCATIONAL INSTRUCTOR -LANDSCAPE GARDENING--CORRECTIONAL FACILITY- |  |  |  |  |  |  |  |  |  |  |
|  |  | 1 | \$3,666.67 | - \$4,587.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 2 | \$3,834.42 | - \$4,799.67 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 3 | \$4,018.67 | - \$5,027.92 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 4 | \$4,207.50 | - \$5,267.17 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 5 | \$4,406.42 | - \$5,513.75 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 6 | \$4,618.17 | - \$6,067.42 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$30.97 | - \$66.82 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$247.77 | - \$534.59 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$4,542.51 | - \$9,800.79 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | A | \$4,000.00 | - \$5,004.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | B | \$4,183.00 | - \$5,236.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | C | \$4,384.00 | - \$5,485.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | D | \$4,590.00 | - \$5,746.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | E | \$4,807.00 | - \$6,015.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | F | \$5,038.00 | - \$6,619.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | J | \$3,333.33 | - \$4,170.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | K | \$3,485.83 | - \$4,363.33 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | L | \$3,653.33 | - \$4,570.83 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | M | \$3,825.00 | - \$4,788.33 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | N | \$4,005.83 | - \$5,012.50 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | P | \$4,198.33 | - \$5,515.83 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | T | \$3,000.00 | - \$3,753.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | U | \$3,137.25 | - \$3,927.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | V | \$3,288.00 | - \$4,113.75 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | W | \$3,442.50 | - \$4,309.50 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | X | \$3,605.25 | - \$4,511.25 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | Y | \$3,778.50 | - \$4,964.25 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
| EG82 | 2614 | VOCATIONAL INSTRUCTOR -MACHINE SHOP PRACTICES- -CORRECTIONALFACILITY- |  |  |  |  |  |  |  |  |  |  |
|  |  | 1 | \$3,666.67 | - \$4,587.00 |  | 01194521 R0 | $011$ | 1 | 12 | SE |  | R03 |
|  |  | 2 | \$3,834.42 | - \$4,799.67 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 3 | \$4,018.67 | - \$5,027.92 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 4 | \$4,207.50 | - \$5,267.17 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 5 | \$4,406.42 | - \$5,513.75 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 6 | \$4,618.17 | - \$6,067.42 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$4,542.51 | - \$9,800.79 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$247.77 | - \$534.59 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$30.97 | - \$66.82 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | A | \$4,000.00 | - \$5,004.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | B | \$4,183.00 | - \$5,236.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | C | \$4,384.00 | - \$5,485.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | D | \$4,590.00 | - \$5,746.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | E | \$4,807.00 | - \$6,015.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | F | \$5,038.00 | - \$6,619.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | $J$ | \$3,333.33 | - \$4,170.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | K | \$3,485.83 | - \$4,363.33 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | L | \$3,653.33 | - \$4,570.83 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | M | \$3,825.00 | - \$4,788.33 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | N | \$4,005.83 | - \$5,012.50 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | P | \$4,198.33 | - \$5,515.83 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | T | \$3,000.00 | - \$3,753.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | U | \$3,137.25 | - \$3,927.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | V | \$3,288.00 | - \$4,113.75 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | W | \$3,442.50 | - \$4,309.50 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | X | \$3,605.25 | - \$4,511.25 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | Y | \$3,778.50 | - \$4,964.25 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |


| Schem | Class <br> Code | Full Class Title |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Compensation |  |  | SISA | Footnotes | AR Crit | MCR | Prob. Mo. | WWG | NT | CBID |
| EG92 | 2615 | VOCATIONAL INSTRUCTOR -MASONRY- -CORRECTIONAL FACILITY- |  |  |  |  |  |  |  |  |  |  |
|  |  | 1 | \$3,666.67 | - \$4,587.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 2 | \$3,834.42 | - \$4,799.67 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 3 | \$4,018.67 | - \$5,027.92 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 4 | \$4,207.50 | - \$5,267.17 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 5 | \$4,406.42 | - \$5,513.75 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 6 | \$4,618.17 | - \$6,067.42 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$30.97 | - \$66.82 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$247.77 | - \$534.59 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$4,542.51 | - \$9,800.79 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | A | \$4,000.00 | - \$5,004.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | B | \$4,183.00 | - \$5,236.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | C | \$4,384.00 | - \$5,485.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | D | \$4,590.00 | - \$5,746.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | E | \$4,807.00 | - \$6,015.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | F | \$5,038.00 | - \$6,619.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | J | \$3,333.33 | - \$4,170.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | K | \$3,485.83 | - \$4,363.33 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | L | \$3,653.33 | - \$4,570.83 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | M | \$3,825.00 | - \$4,788.33 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | N | \$4,005.83 | - \$5,012.50 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | P | \$4,198.33 | - \$5,515.83 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | T | \$3,000.00 | - \$3,753.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | U | \$3,137.25 | - \$3,927.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | V | \$3,288.00 | - \$4,113.75 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | W | \$3,442.50 | - \$4,309.50 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | X | \$3,605.25 | - \$4,511.25 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | Y | \$3,778.50 | $\text { - } \$ 4,964.25$ |  | $01194521 \text { R0 }$ | $011$ | 1 | 12 | SE |  | R03 |
| EH32 | 2630 | VOCATIONAL INSTRUCTOR -MILL AND CABINET WORK--CORRECTIONAL FACILITY- |  |  |  |  |  |  |  |  |  |  |
|  |  | 1 | \$3,666.67 | - \$4,587.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 2 | \$3,834.42 | - \$4,799.67 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 3 | \$4,018.67 | - \$5,027.92 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 4 | \$4,207.50 | - \$5,267.17 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 5 | \$4,406.42 | - \$5,513.75 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 6 | \$4,618.17 | - \$6,067.42 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$30.97 | - \$66.82 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$247.77 | - \$534.59 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$4,542.51 | - \$9,800.79 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | A | \$4,000.00 | - \$5,004.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | B | \$4,183.00 | - \$5,236.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | C | \$4,384.00 | - \$5,485.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | D | \$4,590.00 | - \$5,746.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | E | \$4,807.00 | - \$6,015.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | F | \$5,038.00 | - \$6,619.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | J | \$3,333.33 | - \$4,170.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | K | \$3,485.83 | - \$4,363.33 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | L | \$3,653.33 | - \$4,570.83 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | M | \$3,825.00 | - \$4,788.33 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | N | \$4,005.83 | - \$5,012.50 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | P | \$4,198.33 | - \$5,515.83 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | T | \$3,000.00 | - \$3,753.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | U | \$3,137.25 | - \$3,927.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | V | \$3,288.00 | - \$4,113.75 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | W | \$3,442.50 | - \$4,309.50 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | X | \$3,605.25 | - \$4,511.25 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | Y | \$3,778.50 | - \$4,964.25 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
| EH52 | 2644 | VOCATIONAL INSTRUCTOR -PAINTING--CORRECTIONAL FACILITY- |  |  |  |  |  |  |  |  |  |  |
|  |  | 1 | $\$ 3,666.67$ | $\text { - } \quad \$ 4,587.00$ |  | $01194521 \text { R0 }$ | 011 | 1 | 12 | SE |  | R03 |
|  |  | 2 | \$3,834.42 | - \$4,799.67 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 3 | \$4,018.67 | - \$5,027.92 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 4 | \$4,207.50 | - \$5,267.17 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 5 | \$4,406.42 | - \$5,513.75 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 6 | \$4,618.17 | - \$6,067.42 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$247.77 | - \$534.59 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$4,542.51 | - \$9,800.79 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$30.97 | - \$66.82 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | A | \$4,000.00 | - \$5,004.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | B | \$4,183.00 | - \$5,236.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | C | \$4,384.00 | - \$5,485.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | D | \$4,590.00 | - \$5,746.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | E | \$4,807.00 | - \$6,015.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | F | \$5,038.00 | - \$6,619.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |


| Schem | Class Code | Ful | Class Title |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Compensation |  |  | SISA | Footnotes | AR Crit | MCR | Prob. Mo. | WWG | NT | CBID |
|  |  | J | \$3,333.33 | - \$4,170.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | K | \$3,485.83 | - \$4,363.33 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | L | \$3,653.33 | - \$4,570.83 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | M | \$3,825.00 | - \$4,788.33 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | N | \$4,005.83 | - \$5,012.50 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | P | \$4,198.33 | - \$5,515.83 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | T | \$3,000.00 | - \$3,753.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | U | \$3,137.25 | - \$3,927.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | V | \$3,288.00 | - \$4,113.75 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | W | \$3,442.50 | - \$4,309.50 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | X | \$3,605.25 | - \$4,511.25 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | Y | \$3,778.50 | - \$4,964.25 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
| EH62 | 2645 | VOCATIONAL INSTRUCTOR -PLASTERING- -CORRECTIONAL FACILITY- |  |  |  |  |  |  |  |  |  |  |
|  |  | 1 | \$3,576.83 | - \$4,475.17 |  | 011921 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 2 | \$3,740.92 | - \$4,682.33 |  | 011921 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 3 | \$3,920.58 | - \$4,905.08 |  | 011921 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 4 | \$4,104.83 | - \$5,138.83 |  | 011921 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 5 | \$4,299.17 | - \$5,379.00 |  | 011921 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 6 | \$4,505.42 | - \$5,919.83 |  | 011921 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | A | \$3,902.00 | - \$4,882.00 |  | 011921 Ro | 011 | 1 | 12 | SE |  | R03 |
|  |  | B | \$4,081.00 | - \$5,108.00 |  | 011921 Ro | 011 | 1 | 12 | SE |  | R03 |
|  |  | C | \$4,277.00 | - \$5,351.00 |  | 011921 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | D | \$4,478.00 | - \$5,606.00 |  | 011921 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | E | \$4,690.00 | - \$5,868.00 |  | 011921 Ro | 011 | 1 | 12 | SE |  | R03 |
|  |  | F | \$4,915.00 | - \$6,458.00 |  | 011921 Ro | 011 | 1 | 12 | SE |  | R03 |
|  |  | J | \$3,251.67 | - \$4,068.33 |  | 011921 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | K | \$3,400.83 | - \$4,256.67 |  | 011921 Ro | 011 | 1 | 12 | SE |  | R03 |
|  |  | L | \$3,564.17 | - \$4,459.17 |  | 011921 Ro | 011 | 1 | 12 | SE |  | R03 |
|  |  | M | \$3,731.67 | - \$4,671.67 |  | 011921 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | N | \$3,908.33 | - \$4,890.00 |  | 011921 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | P | \$4,095.83 | - \$5,381.67 |  | 011921 Ro | 011 | 1 | 12 | SE |  | R03 |
|  |  | T | \$2,926.50 | - \$3,661.50 |  | 011921 Ro | 011 | 1 | 12 | SE |  | R03 |
|  |  | U | \$3,060.75 | - \$3,831.00 |  | 011921 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | V | \$3,207.75 | - \$4,013.25 |  | 011921 Ro | 011 | 1 | 12 | SE |  | R03 |
|  |  | W | \$3,358.50 | - \$4,204.50 |  | 011921 Ro | 011 | 1 | 12 | SE |  | R03 |
|  |  | X | \$3,517.50 | - \$4,401.00 |  | 011921 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | Y | \$3,686.25 | - \$4,843.50 |  | 011921 R0 | 011 | 1 | 12 | SE |  | R03 |
| EH72 | 2661 | VOCATIONAL INSTRUCTOR -PLUMBING- -CORRECTIONAL FACILITY- |  |  |  |  |  |  |  |  |  |  |
|  |  | 1 | \$3,666.67 | - \$4,587.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 2 | \$3,834.42 | - \$4,799.67 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 3 | \$4,018.67 | - \$5,027.92 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 4 | \$4,207.50 | - \$5,267.17 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 5 | \$4,406.42 | - \$5,513.75 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 6 | \$4,618.17 | - \$6,067.42 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$247.77 | - \$534.59 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$4,542.51 | - \$9,800.79 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$30.97 | - \$66.82 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | A | \$4,000.00 | - \$5,004.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | B | \$4,183.00 | - \$5,236.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | C | \$4,384.00 | - \$5,485.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | D | \$4,590.00 | - \$5,746.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | E | \$4,807.00 | - \$6,015.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | F | \$5,038.00 | - \$6,619.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | J | \$3,333.33 | - \$4,170.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | K | \$3,485.83 | - \$4,363.33 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | L | \$3,653.33 | - \$4,570.83 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | M | \$3,825.00 | - \$4,788.33 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | N | \$4,005.83 | - \$5,012.50 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | P | \$4,198.33 | - \$5,515.83 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | T | \$3,000.00 | - \$3,753.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | U | \$3,137.25 | - \$3,927.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | V | \$3,288.00 | - \$4,113.75 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | W | \$3,442.50 | - \$4,309.50 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | X | \$3,605.25 | - \$4,511.25 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | Y | \$3,778.50 | - \$4,964.25 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
| EH92 | 2668 | VOCATIONAL INSTRUCTOR -REFRIGERATION AND AIR CONDITIONING REPAIR--CORRECTIONAL FACILITY- |  |  |  |  |  |  |  |  |  |  |
|  |  | 1 | \$3,666.67 | - \$4,587.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 2 | \$3,834.42 | - \$4,799.67 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 3 | \$4,018.67 | - \$5,027.92 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 4 | \$4,207.50 | - \$5,267.17 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 5 | \$4,406.42 | - \$5,513.75 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 6 | \$4,618.17 | - \$6,067.42 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |


| Schem | Class <br> Code | Ful | Class Title |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Compensation |  |  |  | SISA | Footnotes | AR Crit | MCR | Prob. Mo. | WWG | NT | CBID |
|  |  | 7 | \$247.77 | - | \$534.59 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$30.97 | - | \$66.82 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$4,542.51 |  | \$9,800.79 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | A | \$4,000.00 |  | \$5,004.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | B | \$4,183.00 |  | \$5,236.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | C | \$4,384.00 |  | \$5,485.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | D | \$4,590.00 | - | \$5,746.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | E | \$4,807.00 | - | \$6,015.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | F | \$5,038.00 |  | \$6,619.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | J | \$3,333.33 | - | \$4,170.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | K | \$3,485.83 | - | \$4,363.33 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | L | \$3,653.33 |  | \$4,570.83 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | M | \$3,825.00 |  | \$4,788.33 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | N | \$4,005.83 | - | \$5,012.50 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | P | \$4,198.33 |  | \$5,515.83 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | T | \$3,000.00 |  | \$3,753.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | U | \$3,137.25 | - | \$3,927.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | V | \$3,288.00 | - | \$4,113.75 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | W | \$3,442.50 |  | \$4,309.50 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | X | \$3,605.25 | - | \$4,511.25 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | Y | \$3,778.50 | - | \$4,964.25 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
| El22 | 2670 | VOCATIONAL INSTRUCTOR -SHEET METAL WORK- -CORRECTIONAL FACILITY- |  |  |  |  |  |  |  |  |  |  |  |
|  |  | 1 | \$3,666.67 | - | \$4,587.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 2 | \$3,834.42 |  | \$4,799.67 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 3 | \$4,018.67 | - | \$5,027.92 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 4 | \$4,207.50 |  | \$5,267.17 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 5 | \$4,406.42 |  | \$5,513.75 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 6 | \$4,618.17 | - | \$6,067.42 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$30.97 |  | \$66.82 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$247.77 |  | \$534.59 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$4,542.51 | - | \$9,800.79 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | A | \$4,000.00 | - | \$5,004.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | B | \$4,183.00 |  | \$5,236.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | C | \$4,384.00 | - | \$5,485.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | D | \$4,590.00 | - | \$5,746.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | E | \$4,807.00 |  | \$6,015.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | F | \$5,038.00 | - | \$6,619.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | J | \$3,333.33 | - | \$4,170.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | K | \$3,485.83 |  | \$4,363.33 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | L | \$3,653.33 |  | \$4,570.83 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | M | \$3,825.00 | - | \$4,788.33 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | N | \$4,005.83 | - | \$5,012.50 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | P | \$4,198.33 | - | \$5,515.83 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | T | \$3,000.00 | - | \$3,753.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | U | \$3,137.25 | - | \$3,927.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | V | \$3,288.00 |  | \$4,113.75 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | W | \$3,442.50 | - | \$4,309.50 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | X | \$3,605.25 |  | \$4,511.25 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | Y | \$3,778.50 | - | \$4,964.25 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
| El52 | 2673 | VOCATIONAL INSTRUCTOR -STOCKKEEPING AND WAREHOUSING- -CORRECTIONAL FACILITY- |  |  |  |  |  |  |  |  |  |  |  |
|  |  | 1 | \$3,666.67 | - | \$4,587.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 2 | \$3,834.42 | - | \$4,799.67 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 3 | \$4,018.67 | - | \$5,027.92 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 4 | \$4,207.50 | - | \$5,267.17 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 5 | \$4,406.42 | - | \$5,513.75 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 6 | \$4,618.17 | - | \$6,067.42 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$4,542.51 | - | \$9,800.79 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$30.97 | - | \$66.82 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$247.77 | - | \$534.59 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | A | \$4,000.00 |  | \$5,004.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | B | \$4,183.00 | - | \$5,236.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | C | \$4,384.00 | - | \$5,485.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | D | \$4,590.00 | - | \$5,746.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | E | \$4,807.00 | - | \$6,015.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | F | \$5,038.00 | - | \$6,619.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | J | \$3,333.33 | - | \$4,170.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | K | \$3,485.83 | - | \$4,363.33 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | L | \$3,653.33 |  | \$4,570.83 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | M | \$3,825.00 |  | \$4,788.33 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | N | \$4,005.83 | - | \$5,012.50 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | P | \$4,198.33 | - | \$5,515.83 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | T | \$3,000.00 | - | \$3,753.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |


| Schem | Class <br> Code |  | Class Title |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Compensation |  |  | SISA | Footnotes | AR Crit | MCR | Prob. Mo. | WWG | NT | CBID |
|  |  | U | \$3,137.25 | - \$3,927.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | V | \$3,288.00 | - \$4,113.75 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | W | \$3,442.50 | - \$4,309.50 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | X | \$3,605.25 | - \$4,511.25 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | Y | \$3,778.50 | - \$4,964.25 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
| El82 | 2675 | VOCATIONAL INSTRUCTOR -UPHOLSTERING--CORRECTIONAL FACILITY- |  |  |  |  |  |  |  |  |  |  |
|  |  | 1 | \$3,666.67 | - \$4,587.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 2 | \$3,834.42 | - \$4,799.67 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 3 | \$4,018.67 | - \$5,027.92 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 4 | \$4,207.50 | - \$5,267.17 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 5 | \$4,406.42 | - \$5,513.75 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 6 | \$4,618.17 | - \$6,067.42 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$30.97 | - \$66.82 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$4,542.51 | - \$9,800.79 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$247.77 | - \$534.59 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | A | \$4,000.00 | - \$5,004.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | B | \$4,183.00 | - \$5,236.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | C | \$4,384.00 | - \$5,485.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | D | \$4,590.00 | - \$5,746.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | E | \$4,807.00 | - \$6,015.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | F | \$5,038.00 | - \$6,619.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | J | \$3,333.33 | - \$4,170.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | K | \$3,485.83 | - \$4,363.33 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | L | \$3,653.33 | - \$4,570.83 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | M | \$3,825.00 | - \$4,788.33 |  | 01194521 RO | 011 | 1 | 12 | SE |  | R03 |
|  |  | N | \$4,005.83 | - \$5,012.50 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | P | \$4,198.33 | - \$5,515.83 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | T | \$3,000.00 | - \$3,753.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | U | \$3,137.25 | - \$3,927.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | V | \$3,288.00 | - \$4,113.75 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  |  | \$3,442.50 | - \$4,309.50 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | X | \$3,605.25 | - \$4,511.25 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | Y | \$3,778.50 | - \$4,964.25 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
| El92 | 2677 | VOCATIONAL INSTRUCTOR -WELDING--CORRECTIONAL FACILITY- |  |  |  |  |  |  |  |  |  |  |
|  |  | 1 | \$3,666.67 | - \$4,587.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 2 | \$3,834.42 | - \$4,799.67 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 3 | \$4,018.67 | - \$5,027.92 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 4 | \$4,207.50 | - \$5,267.17 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 5 | \$4,406.42 | - \$5,513.75 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 6 | \$4,618.17 | - \$6,067.42 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$247.77 | - \$534.59 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$4,542.51 | - \$9,800.79 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | 7 | \$30.97 | - \$66.82 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | A | \$4,000.00 | - \$5,004.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | B | \$4,183.00 | - \$5,236.00 |  | 01194521 RO | 011 | 1 | 12 | SE |  | R03 |
|  |  | C | \$4,384.00 | - \$5,485.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | D | \$4,590.00 | - \$5,746.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | E | \$4,807.00 | - \$6,015.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | F | \$5,038.00 | - \$6,619.00 |  | 01194521 RO | 011 | 1 | 12 | SE |  | R03 |
|  |  | $J$ | \$3,333.33 | - \$4,170.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | K | \$3,485.83 | - \$4,363.33 |  | 01194521 RO | 011 | 1 | 12 | SE |  | R03 |
|  |  | L | \$3,653.33 | - \$4,570.83 |  | 01194521 RO | 011 | 1 | 12 | SE |  | R03 |
|  |  |  | \$3,825.00 | - \$4,788.33 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | N | \$4,005.83 | - \$5,012.50 |  | 01194521 RO | 011 | 1 | 12 | SE |  | R03 |
|  |  | P | \$4,198.33 | - \$5,515.83 |  | 01194521 RO | 011 | 1 | 12 | SE |  | R03 |
|  |  | T | \$3,000.00 | - \$3,753.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | U | \$3,137.25 | - \$3,927.00 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | V | \$3,288.00 | - \$4,113.75 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
|  |  | W | \$3,442.50 | - \$4,309.50 |  | 01194521 RO | 011 | 1 | 12 | SE |  | R03 |
|  |  | X | \$3,605.25 | - \$4,511.25 |  | 01194521 RO | 011 | 1 | 12 | SE |  | R03 |
|  |  | Y | \$3,778.50 | - \$4,964.25 |  | 01194521 R0 | 011 | 1 | 12 | SE |  | R03 |
| XM40 | 9853 | VOCATIONAL PSYCHOLOGIST |  |  |  |  |  |  |  |  |  |  |
| WD40 | 9150 | VOCATIONAL RESOURCE SPECIALIST |  |  |  |  |  |  |  |  |  |  |
| XM30 | 9852 | VOCATIONAL TESTING AND COUNSELING SPECIALIST, CORRECTIONAL PROGRAM |  |  |  |  |  |  |  |  |  |  |
| WS40 | 9610 | VOLUNTEER SERVICES PROGRAM MANAGER, YOUTH AUTHORITY |  |  |  |  |  |  |  |  |  |  |
| VB40 | 8410 | WARDEN-PILOT DEPARTMENT OF FISH AND GAME |  |  |  |  |  |  |  |  |  |  |




Appendix O-Authorized Position Counts by Office and Location


1 Filled positions plus vacancies (authorized positions) for all offices as of february $1,2015$.
 3 The Office of Governmental Affairs (OGA), except in Scenario 1 , will vacate their separate office in Downtown Sacramento and move to a consolidated Sacramento location.
4 Scenario I : One construction inspector based in Turlock. In all Scenarios, this position will relocate to the office with the majority of Judicial Branch Capital Program positions
5 Scenario: : REFM field positions are located in court facilities (rent free) and several small offices (primarily < 1,500 SqFt); abolished in Scenarios IIVI; all positions in Scenarios II-VI located to specific court locations.
In Scenario Il: One Real Estate position will not relocate to Sacramento. Due to its body of work relating the Supreme Court, this position will relocate to a specific court located in the San Francisco Bay Area,
In Scenario Il: Two office of Communications positions will not relocate to Sacramento. Due to their body of work serving the Supreme Court and Courts of Appeal, these positions will relocate to a specific court located in the San Francisco Bay Area.
AAl numbers are authorized positions, not filled positions. These numbers were obtained from filled positions and vacancies reported on February 1,2015
Since all numbers are authorized positions, a $10 \%$ vacancy rate is applied. All numbers were rounded. Field office positions were excluded from the vacancy rate formula. The other offices assumed the vacancy balance from the field.

## TAX CERTIFICATE

> of the

# SAN FRANCISCO STATE BUILDING AUTHORITY <br> and the <br> STATE OF CALIFORNLA DEPARTMENT OF GENERAL SERVICES 

Dated December 15, 2005

\$201,480,0000<br>San Francisco State Building Authority<br>Lease Revenue Refunding Bonds<br>(State of California San Francisco Civic Center Complex)<br>2005 Series A

## TABLE OF CONTENTS

## Page

1. GENERAL ..... 1
1.1 The Authority ..... 1
1.2 Delivery of Bonds .....  1
1.3 Purpose of Financing .....  .1
1.4 One Issue ..... 2
1.5 Governmental Bond Status. ..... 2
1.6 Registered Form .....  2
1.7 Federal Guarantee .....  2
1.8 Information Reporting .....  3
1.9 No Pool Bonds ..... 3
1.10 No Hedge Bonds ..... 3
1.11 First Advance Refunding. ..... 3
1.12 First Call Date Requirement ..... 3
1.13 Definitions ..... 3
2. ARBITRAGE .....  4
2.1 Reasonable Expectations; Reliance on Others ..... 4
2.2 Proceeds of Prior Bonds; Transferred Proceeds ..... 5
2.3 Offering Price ..... 5
2.4 Sale Proceeds and Other Amounts ..... 5
2.5 Investment Proceeds. ..... 5
3. FUNDS AND ACCOUNTS ..... 6
3.1 Establishment of Funds ..... 6
3.2 Bona Fide Debt Service Accounts ..... 6
3.3 Reserve Account. ..... 7
3.4 [RESERVED] ..... 7
3.5 Surplus Account ..... 7
3.6 Rebate Fund ..... 7
3.7 No Other Replacement Proceeds ..... 8
3.8 No Overissuance; Excess Proceeds ..... 8
3.9 Construction Fund ..... 8
3.10 Yield ..... 8
3.11 Qualified Guarantee ..... 9

## TABLE OF CONTENTS (continued)

## Page

3.12 No Qualified Hedges ..... 9
3.13 Yield Restriction ..... 9
3.14 Escrow Fund ..... 9
3.15 Miscellaneous .....  9
3.16 Excess Proceeds .....  .9
4. REBATE ..... 10
4.1 Undertakings ..... 10
4.2 Recordkeeping ..... 10
4.3 Rebate Requirement Calculation and Payment ..... 10
4.4 Exceptions from Rebate Requirement. ..... 11
4.5 Performance of Rebate Calculations ..... 11
4.6 Investments and Dispositions ..... 11
4.7 Segregation of Proceeds ..... 13
4.8 Filing Requirements ..... 13
4.9 Survival After Defeasance ..... 13
5. OTHER MATTERS ..... 13
5.1 Responsible Official ..... 13
5.2 Amendment. ..... 14
EXHIBIT A CERTIFICATE OF THE UNDERWRITER ..... A-1
EXHIBIT B VERIFICATION REPORT. ..... B-1
EXHIBIT C CERTIFICATE OF THE INSURER ..... C-1

## TAX CERTIFICATE

The San Francisco State Building Authority (the "Authority") and the State of California Department of General Services (the "Department") hereby make the following representations of facts and expectations and covenants to comply with the requirements of this certificate (the "Tax Certificate") in connection with the Authority's Lease Revenue Refunding Bonds (State of California San Francisco Civic Center Complex) 2005 Series A in the aggregate principal amount of $\$ 201,480,0000$ (the "Bonds"). The Bonds are being issued pursuant to the Indenture, dated as of December 1, 1996 (the "Original Indenture"), as supplemented by a First Supplemental Indenture, dated as of December 1, 2005 (the "First Supplemental Indenture" and, together with the Original Indenture, the "Indenture"), each between the Authority and the Treasurer of the State of California, as trustee (the "State Treasurer"). Pursuant to the Original Indenture, the Authority has previously issued its Lease Revenue Bonds (State of California San Francisco Civic Center Complex) 1996 Series A (the "1996 Series A Bonds") to pay the costs of financing improvements to the State of California San Francisco Civic Center Complex (the "Project"). Pursuant to Section 5.4 of the Indenture, and in part pursuant to Treasury Regulations $\$ 1.148$-2(b)(2)(i), the Authority and the Department certify, covenant, warrant and represent as follows:

## 1. General

1.1 The Authority. The Authority is a joint exercise of powers authority, duly created and existing pursuant to a Joint Exercise of Powers Agreement, dated as of December 23, 1982, between the State of California (the "State"), acting through its Director of the Department of General Services of the State of California and the Redevelopment Agency of the City and County of San Francisco, as amended on November 19, 1985, December 21, 1993 and July 1, 1998 (as amended, the "JPA Agreement") and is authorized and empowered pursuant to California Government Code Sections 6500 and following, Section 14669.12 and Sections 53580 and following (collectively, the "Code") to issue the Bonds. The Authority is a constituted authority and is issuing the Bonds on behalf of a political subdivision.

The expectations of the Authority and the Department concerning the use of the proceeds of the Bonds and the other funds described herein and the use of the Project are based in whole or in part upon the representations and certifications of such parties as set forth in this Tax Certificate; provided, however, the Authority, in making the representations and certifications herein, is relying and has relied on the representations and certifications of the Department contained herein.
1.2 Delivery of Bonds. The Bonds are being delivered to Banc of America Securities LLC, as representative for the underwriters (the "Underwriter") on the date hereof in exchange for good funds.
1.3 Purpose of Financing. The proceeds of the Bonds will be used to provide funds to (a) establish an irrevocable escrow to refund and defease a portion of the 1996 Series A Bonds, namely, $\$ 227,750,000$ aggregate principal amount of 1996 Series A Bonds maturing on December 1 in the years 2010, 2011, 2016 and 2021 (the "Prior Bonds"), and (b) pay the costs of issuing of the Bonds. In connection with the issuance of the Prior Bonds, the Authority has leased the Project to
the Department pursuant to a Lease Purchase Agreement, dated as of December 1, 1996, between the Authority, as lessor and the State acting through the Department, as lessee, as amended by the First Amendment to Lease Purchase Agreement, dated as of December 1, 2005 (as amended, the "Lease"). By its terms, the Lease will continue so long as the Bonds are Outstanding.
1.4 One Issue. All the Bonds were sold on the same day, have been sold pursuant to a common plan of financing, and are reasonably expected to be paid from substantially the same source of funds. On the same day as or within 15 days of the sale of the Bonds, the State Treasurer also sold $\$ 28,340,000$ aggregate principal amount of Oakland State Building Authority Lease Revenue Refunding Bonds (Elihu M. Harris State Office Building) 2005 Series A (the "Oakland JPA Bonds"). The Bonds and the Oakland JPA Bonds are refinancing separate projects, that are subject to separate leases. Therefore, the Issuer has been advised by Bond Counsel that the Oakland JPA Bonds and the Bonds are probably treated as separate issues for federal income tax purposes. In the event that the Bonds are treated as a single issue together with the Oakland JPA Bonds for federal tax purposes, the Issuer hereby elects under Treasury Regulation $₫ 1.150-1$ (c)(3) to treat the Bonds and the Oakland JPA Bonds as separate issues for certain tax purposes and hereby allocates to the Bonds all bonds so-designated in the Official Statement relating to the Bonds, dated November 30, 2005, as supplemented on December 13, 2005 (the "Official Statement") and all funds derived from such bonds. The Bonds and the Oakland JPA Bonds are designed to separately qualify for taxexempt status. However, see the discussion on the calculation of the yield on the Oakland JPA Bonds and the Bonds described in the note following Section 3.10 hereof. Other than the Bonds and the Oakland JPA Bonds, no other governmental obligations reasonably expected to be paid out of substantially the same source of funds were sold within the period beginning 15 days prior to the date the Bonds were sold and ending 15 days after the sale date pursuant to a common plan of financing.
1.5 Governmental Bond Status. At least $95 \%$ of the proceeds of the Prior Bonds were used to finance or refinance facilities owned by the Authority and operated by the Department and such facilities have not been and will not be used by any non-governmental persons so as to cause the Bonds to be classified as private activity bonds. No Bond proceeds or proceeds of the Prior Bonds have been or will be used to make loans to non-governmental persons.

### 1.6 Registered Form. The Bonds are being issued in registered form.

1.7 Federal Guarantee. The Authority and the Department will not directly or indirectly use or permit the use of any proceeds of the Bonds or any other funds of the Authority or the Department or take or omit to take any action that would cause the Bonds to be treated as "federally guaranteed" within the meaning of Section 149 (b) of the Code. In furtherance of this covenant, the Authority and the Department will not allow the payment of the principal or interest with respect to the Bonds to be guaranteed (directly or indirectly) in whole or in part by the United States or any agency or instrumentality thereof. The Authority and the Department also will not, except as provided in the next sentence, use $5 \%$ or more of the proceeds of the Bonds to make loans the payment of the principal or interest with respect to which are guaranteed in whole or in part by the United States or any agency or instrumentality thereof, nor will it invest $5 \%$ or more of the proceeds in federally insured deposits or accounts. The preceding sentence shall not apply to temporary period investments of proceeds until they are used for the purpose for which the Bonds are issued, to investments in the Revenue Fund (to the extent moneys in the Revenue Fund are transferred to the Interest Account, the Principal Account or the Reserve Account), the Interest Account, the

Principal Account, the Reserve Account, or the Escrow Fund, or to investments in obligations of the United States Treasury.
1.8 Information Reporting. The Authority and the Department shall cause Form 8038 G to be filed with respect to the Bonds by the fifteenth day of the second calendar month following the quarter in which the Bonds are issued.
1.9 No Pool Bonds. The Authority and the Department do not expect to use and will not use the proceeds of the Bonds directly or indirectly to make or finance loans to two or more ultimate borrowers.
1.10 No Hedge Bonds.
1.10.1 As of the date the Prior Bonds were issued, the Authority and the Department reasonably expected that more than $85 \%$ of the spendable proceeds of the Prior Bonds would be expended on the Project within three years of the date of issuance of the Prior Bonds from which such proceeds were derived. The term "spendable proceeds," as used in the foregoing sentence, means, with respect to the Prior Bonds, the issue price of the Prior Bonds less the amount of Prior Bond proceeds deposited into the Reserve Account, if any.
1.10.2 Less than $50 \%$ of the proceeds of the Prior Bonds were invested in investment securities with a "substantially guaranteed yield" for four years or longer.
1.11 First Advance Refunding. The Bonds are being issued to refund the Prior Bonds. No proceeds of the Prior Bonds were used to pay interest, principal or call premium with respect to any other obligations.
1.12 First Call Date Requirement. Each of the Prior Bonds is being called for redemption on the first optional call date of such Prior Bonds.
1.13 Definitions. Unless the context otherwise requires, the following capitalized terms have the following meanings for purposes of this Tax Certificate:
"Bond Insurance" means the bond insurance policy issued by Financial Guaranty Insurance Company which insures a portion of the Bonds.
"Bond Year" means the period beginning on the Closing Date and ending on December 15, 2006, (or on an earlier date selected by the Authority in accordance with Treasury Regulations Section 1.148-1(b)) and each successive one-year period thereafter. The last Bond Year for an issue of the Bonds will end on the last day on which any Bond of such issue is outstanding for federal tax purposes.
"Closing Date" means the date of this Tax Certificate.
"Code" means the Internal Revenue Code of 1986 and the applicable Treasury Regulations.
"Escrow Fund" means that fund established pursuant to an Escrow Agreement, dated as of December 1, 2005, between the Authority and the State Treasurer, as escrow
agent, to effectuate the defeasance of the Prior Bonds (the "Escrow Agreement").
"Gross Proceeds" has the meaning used in Treasury Regulations $\S 1.148-1(\mathrm{~b})$, and generally means all proceeds derived from or relating to the Bonds, including amounts received as a result of investing the original proceeds of sale of the Bonds and amounts to be used to pay debt service on the Bonds.
"Investment Property" means any security or obligation (other than a tax-exempt obligation unless such obligation is a "specified private activity bond" within the meaning of Section 57(b)(5) of the Code), any annuity contract or any other investment type property.
"Nonpurpose Investment" means any Investment Property in which Gross Proceeds are invested.
"Opinion of Counsel" means an opinion of nationally recognized bond counsel.
"Rebate Fund" means the fund established by the State Treasurer and held pursuant to the terms of this Tax Certificate and of the Indenture.
"Rebate Requirement" means (as of the date of any computation) the amount of rebatable arbitrage that would be required to be paid to the United States with respect to the Bonds pursuant to Treasury Regulations $₫ 1.148-3$ if such date were the final computation date with respect to the Bonds.
"Sale Proceeds" means $\$ 215,021,067.92$ (being the principal amount of the Bonds, $\$ 201,480,0000$, plus an original issue premium of $\$ 13,150,830.80$, and plus accrued interest from December 1, 2005, the date of the Bonds, to the date hereof of $\$ 390,237.12$ ).
"Verification Report" means the verification report (attached hereto as Exhibit B) issued by McGladrey \& Pullen LLP relating to the refunding of the Prior Bonds and dated the Closing Date.
"Yield" means that discount rate which when computing the present value of all the unconditionally payable payments of principal and interest, and all payments for qualified guarantees, to be paid on the Bonds produces an amount equal to the issue price of the Bonds, as set forth in Treasury Regulations $\$ 1.148$-4.

## 2. Arbitrage

2.1 Reasonable Expectations; Reliance on Others. This Section 2 states the reasonable expectations of the Authority and the Department with respect to the amounts and uses of the proceeds of the Bonds and certain other funds. The expectations of the Authority and the Department concerning certain uses of Bond proceeds and certain other moneys described herein and other matters are based in whole or in part upon representations of other parties as set forth in this Tax Certificate or exhibits hereto. The Authority and the Department are not aware of any facts or circumstances that would cause them to question the accuracy or reasonableness of any representations made in this Tax Certificate or exhibits hereto.
2.2 Proceeds of Prior Bonds; Transferred Proceeds. As of the Closing Date, the only unspent proceeds of the Prior Bonds are those held in the Construction Fund relating to the Prior Bonds and proceeds held in the Reserve Account under the Indenture. The Proceeds held in the Construction Fund will be used for the purposes for which the Prior Bonds were issued, except possibly for an amount which does not exceed $1 \%$ of the Sales Proceeds of the Bonds. Moneys held in the Reserve Account will continue to be held therein. On the dates that proceeds of the Bonds are used to pay the principal of any Prior Bonds, unexpended proceeds of the Prior Bonds in the Construction Fund and the Reserve Account will become transferred proceeds of the Bonds in the proportion which the aggregate principal amount of the Prior Bonds being paid relates to the total outstanding principal amount of Prior Bonds (the "Transferred Proceeds"). Transferred Proceeds are treated as proceeds of the Bonds and not as proceeds of the Prior Bonds.
2.3 Offering Price. The Authority is delivering the Bonds to the Underwriter on the date hereof in exchange for payment of $\$ 213,988,243.62$ (being the principal amount of the Bonds, $\$ 201,480,0000$ less an underwriter's discount of $\$ 1,032,824.30$ and plus a net original issue premium of $\$ 13,150,830.80$, and plus accrued interest from December 1,2005 , the date of the Bonds, to the date hereof of $\$ 390,237.12$ ). Based upon advice of the Underwriter, the Bonds have been reoffered to the public (excluding any bondhouse, broker or other intermediary) at prices set forth in the Official Statement pursuant to the certificate of the Underwriter attached hereto as Exhibit A. Based upon advice of the Underwriter, the initial offering prices are reasonable under customary standards in the applicable tax-exempt market.
2.4 Sale Proceeds and Other Amounts. The Authority will apply or has applied the Sale Proceeds of the Bonds, less an underwriter's discount of $\$ 1,032,824.30$ as follows:

Interest Account (for accrued interest on the Bonds) $\$ 390,237.12$
Escrow Fund 211,275,540.08
Costs of Issuance Account in the Construction Fund
618,961.70
Bond Insurance Premium
$1,703,504.72$
TOTAL
$\$ 213,988,243.62$
On the date hereof, the Authority shall also transfer certain amounts related to the Prior Bonds to the Escrow Fund, as follows:

Reserve Account funds in excess of Reserve Account
Requirement
Construction Fund amounts not needed for $\underline{22,750,872.80}$ construction of the Project

TOTAL
$\$ 762,318.75$
\$23,513,191.55

These amounts shall be applied to purchase certain of the escrow securities, which in turn shall be applied to certain payments with respect to the Prior Bonds as set forth in the Verification Report.
2.5 Investment Proceeds. Pursuant to Section 4.8 of the Indenture, investment earnings on any fund or account (other than the Escrow Fund and the Rebate Fund) will be deposited into the Construction Fund until the Project is complete. Thereafter, such earnings shall be deposited into the Revenue Fund. Earnings on the Rebate Fund will be retained in the Rebate Fund. Earnings on the Escrow Fund will be kept in the Escrow Fund and used to accomplish the refunding. The earnings on all funds are collectively referred to as the "Investment Proceeds."

## 3. Funds and Accounts.

3.1 Establishment of Funds. Pursuant to the Indenture, the Authority has established or will establish the following funds:

Revenue Fund<br>Interest Account<br>Principal Account<br>Surplus Account<br>Escrow Fund<br>Rebate Fund<br>Construction Fund<br>Costs of Issuance Account

Neither the Authority nor any other person benefiting from the issuance of the Bonds will use any fund or account other than the Interest Account, the Principal Account, or the Revenue Fund (to the extent used to fund the foregoing Accounts), directly or indirectly, to pay principal of or interest on the Bonds; nor is any fund or account, however established, other than the foregoing funds and accounts, so pledged as security for the Bonds that there is a reasonable assurance that amounts held in such fund or account will be available if needed to pay debt service with respect to the Bonds. The Authority is establishing the Escrow Fund to accomplish the refunding.

### 3.2 Bona Fide Debt Service Accounts.

3.2.1 The Bonds are obligations of the Authority secured by a pledge of the Revenues and certain proceeds of the sale of the Bonds, including moneys in the Revenue Fund, the Interest Account, the Principal Account and the Surplus Account.
3.2.2 Under the Indenture, all Revenues are collected by the Authority, deposited in the State Treasury to the credit of the Revenue Fund, and applied as provided in the Indenture. Revenues will be equal to or exceed debt service on the Bonds during each payment period, and all amounts transferred to accounts within the Revenue Fund will be from current Revenues using a last-in, first-out accounting convention. It is expected that the Revenues will be derived from current revenues of the State of California.
3.2.3 The Interest Account, the Principal Account and the Revenue Fund (to the extent moneys in the Revenue Fund are transferred to the Interest Account or the Principal Account) will be used primarily to achieve a proper matching of revenues and debt service within each Bond Year. Such funds and accounts in the aggregate will be depleted at least once a year except for a carryover amount not to exceed the greater of the preceding year's earnings on such funds and accounts or $1 / 12$ th of the preceding year's debt service on the Bonds. Amounts
contributed to each such fund and account will be spent within thirteen months after the date of such contribution (or the date of contribution to the Revenue Fund, if earlier), and any amounts received from the investment or reinvestment of moneys held in such funds and accounts will be expended within one year after the date of accumulation thereof in such funds and accounts. Amounts in the Interest Account, the Principal Account and the Revenue Fund (to such extent) shall be invested without regard to yield.
3.3 Reserve Account. The Reserve Account was established under the Indenture in connection with the Prior Bonds to provide a reasonable reserve for debt service in the event of temporary shortfalls of Revenues on the Prior Bonds. Such a reserve is a vital factor in marketing the Bonds and is reasonably required, as set forth in the Certificate of the Underwriter, attached hereto as Exhibit A. The Reserve Account is not expected to exceed the least of (i) $10 \%$ of the average Sale Proceeds of the aggregate bonds outstanding under the Indenture and secured by the Reserve Account, (ii) maximum annual debt service on the aggregate bonds outstanding under the Indenture and secured by the Reserve Account, or (iii) $125 \%$ of average annual debt service of the aggregate bonds outstanding under the Indenture and secured by the Reserve Account. Absent an Opinion of Counsel, any amount in the Reserve Account that exceeds the least of (i) through (iii) above (the "Restricted Amount") will be invested as set forth in Section 3.13 of this Tax Certificate.

## 3.4 [RESERVED].

3.5 Surplus Account. Following all required deposits to all other accounts within the Revenue Fund, and to the Rebate Fund, if any, the State Treasurer shall deposit in the Surplus Account all remaining money. On December 2 of each year after such deposit, if the Authority is not then in default under the Indenture and Department is not then in default under the Lease, then the State Treasurer shall disburse the moneys in the Surplus Account to the Department (with the written consent of the Department of Finance of the State) unless the State Treasurer, in his discretion, shall determine that any money in the Surplus Account is or will be required for the payment of the principal of or interest on the Bonds on any succeeding Interest Payment Date. There is no reasonable expectation that any moneys held in the Surplus Account would be available to owners of the Bonds in the event of financial difficulties of the Authority or Department. Any moneys in the Surplus Account will be invested without regard to yield.
3.6 Rebate Fund. A special fund designated the "Rebate Fund" has been established pursuant to the Indenture. The Indenture requires the State Treasurer to keep the Rebate Fund separate and apart from all other funds and moneys held by it and to administer the Rebate Fund as directed by the Authority. The Authority has covenanted not to use moneys on deposit in any fund or account in connection with the Bonds in a manner which will cause the Bonds to be arbitrage bonds within the meaning of Section 148 of the Code. Within 55 days after the close of each Bond Year, the State Treasurer shall deposit into the Rebate Fund any payments received in accordance with this Tax Certificate for purposes of ultimate rebate to the United States. The amount required to be held in the Rebate Fund at any point in time is determined pursuant to the requirements of the Code, including particularly Section $148(\mathrm{f})$ of the Code and the regulations applicable thereto. Moneys in the Rebate Fund are neither pledged to nor expected to be used to pay debt service on the Bonds. Original proceeds and investment proceeds of the Bonds are not expected to be held in the Rebate Fund. Amounts in the Rebate Fund will be invested without regard to yield.

Amounts are currently on deposit in the Rebate Fund with respect to the 1996 Series A Bonds in the sum of $\$ 197,470.28$, and will be retained therein and applied to make any required rebate payments to the U.S. Treasury in accordance with the Tax Certificate for the 1996 Series A Bonds.
3.7 No Other Replacement Proceeds. Neither the Authority or the Department nor any related person will use any proceeds of the Bonds directly or indirectly to replace funds of the Authority or the Department or any related persons and use such funds directly or indirectly to acquire investment property reasonably expected to produce a yield materially higher than the yield on the Bonds. The average weighted maturity of the Bonds is not more than $120 \%$ of the weighted expected remaining average life of the Project.
3.8 No Overissuance; Excess Proceeds. Proceeds from the sale of the Bonds, taking into account anticipated investment income thereon until expended, do not exceed the amount necessary to refinance the Project and to pay costs of issuance. All remaining proceeds of the Prior Bonds will be used for the purposes of the Prior Bonds or continue to be held in the Reserve Account, except for an amount not exceeding $1 \%$ of the Sale Proceeds of the Bonds.
3.9 Construction Fund. The amount deposited in the Costs of Issuance Account of the Construction Fund will be used to pay the costs of issuing the Bonds. Such amounts will be invested without regard to yield for up to 13 months from the Closing Date.

In addition, there remain on deposit in the Construction Fund certain proceeds of the 1996 Series A Bonds in the amount of $\$ 6,736,610.75$. Such amounts shall be applied to pay for the remaining costs of construction and acquisition of the Project and, until expended for such purpose, shall not be invested at a yield in excess of the yield on the 1996 Series A Bonds until they become transferred proceeds to the Bonds, at which point they shall not be invested at a yield in excess of Bond Yield.
3.10 Yield. For purposes of this Tax Certificate, yield is calculated as set forth in Section 148(b) of the Code and Treasury Regulations Sections 1.148-4 and 1.148-5. Thus, yield on the Bonds or yield on Investment Property generally means that discount tate which, when used in computing the present value of all unconditionally payable payments representing principal adjusted, as required, for any substantial discounts, interest and costs of qualified guarantees, produces an amount equal to the issue price of the Bonds or the purchase price of the Investment Property, as appropriate. The aggregate issue price of the Bonds is $\$ 213,317,563.20$, which represents the price at which the Bonds were offered to the ultimate purchaser(s), as represented by the Underwriter in Exhibit A hereto, pursuant to the Official Statement, minus the premium paid for the Bond Insurance. The yield on the Bonds has been calculated to be at least $4.2076 \%$ (subject to the following paragraph, the "Bond Yield").

Note: As shown in the Verification Report, the yield on the Bonds and the Oakland JPA Bonds was also calculated as though these two issues constituted a single issue for purposes of the yield calculation, namely 4.1768\% (the "Combined Bond Yield"). Except as provided in Section 3.14, for purposes of applying yield restriction or rebate to any amounts pursuant to this Tax Certificate, the Combined Bond Yield shall be used and referred to as the "Bond Yield".
3.11 Qualified Guarantee. For purposes of the yield calculations described in Section 3.10 above, the amount paid for the Bond Insurance has been treated as a qualified guarantee on the Bonds when paid, because the present value of the amounts paid for the Bond Insurance is less than the present value of the expected reduction in the interest cost as a result of the Bond Insurance based on the advice of the Underwriter. See Exhibits A and C attached hereto.
3.12 No Qualified Hedges. No contract has been, and (absent an Opinion of Counsel) no contract will be entered into such that failure to take the contract into account would distort the yield on the Bonds or otherwise would fail clearly to reflect the economic substance of the transaction.
3.13 Yield Restriction. Absent an Opinion of Counsel, any amounts held in Bona Fide Debt Service Funds and remaining unexpended after 13 months from the date of accumulation in any such funds, or any Restricted Amount, at any time in the aggregate exceeds $\$ 100,000$, the excess will be invested either (i) in Investment Property with a yield not exceeding the Bond Yield, or (ii) in assets that are not treated as Investment Property (e.g., Tax-Exempt Bonds).
3.14 Escrow Fund. Amounts deposited in the Escrow Fund will be used to pay principal of and premium and interest on the Prior Bonds. All investments in the Escrow Fund are in United States Treasury Securities, State and Local Government Series ("SLGS"). Schedules showing the times and amounts of receipts into and disbursements from the Escrow Fund are set forth in the Verification Report. Any moneys deposited in the Escrow Fund that are not proceeds of the Bonds pursuant to Section 2.4 hereof will, in the case of construction fund or debt service fund moneys, be invested in the earliest maturing investments in the Escrow Fund and, in the case of reserve fund moneys, be invested in securities that mature no slower than pro rata with the securities purchased with proceeds of the Bonds. As shown in the Verification Report, the composite yield on the investment of proceeds of the Bonds in the Escrow Fund (4.2066\%), does not exceed the Bond Yield ( $4.2076 \%$ ). Moreover, the combined yield on the investment of proceeds of the Bonds in the Escrow Fund and the investment of proceeds of the Oakland JPA Bonds in its escrow fund ( $4.1229 \%$ ), does not exceed the Combined Bond Yield ( $4.1768 \%$ ).

### 3.15 Miscellaneous.

3.15.1 No Abusive Arbittage. The Bonds are not and will not be part of a transaction or series of transactions that has the effect of enabling the Authority or the Department or any related person to exploit the difference between tax-exempt and taxable interest rates to gain a material financial advantage and that overburdens the tax-exempt bond market.
3.15.2 No Expected Sale. It is not expected that the Project (except for equipment improvements) or any part of the Project (except for equipment improvements), will be sold or otherwise disposed of before December 1, 2021, the last scheduled maturity of the Bonds.
3.16 Excess Proceeds. All of the proceeds of the Bonds will be used to pay interest, principal, and call premium on the Prior Bonds, costs of issuance of the Bonds and accrued interest on the Bonds.

## 4. Rebate

4.1 Undertakings. The Authority and the Department, pursuant to the Indenture, has covenanted to comply with certain requirements of the Code. The Authority and the Department covenant that they will undertake to determine precisely what is required with respect to the rebate provisions contained in Section 148(f) of the Code and the applicable regulations from time to time and will comply with any requirements that may be applicable to the Bonds. Except to the extent inconsistent with any requirements of the Code or the regulations, the Authority and the Department will undertake the methodology described in this Tax Certificate.
4.2 Recordkeeping. The Authority shall maintain or cause the State Treasurer to maintain detailed records with respect to each Nonpurpose Investment attributable to Gross Proceeds of the Bonds, including: (i) purchase date, (ii) purchase price, (iii information establishing fair market value on the date such investment became a Nonpurpose Investment, (iv) any accrued interest paid, (v) face amount, (vi) coupon rate, (vii) periodicity of interest payments, (viii) disposition price, (ix) any accrued interest received, and ( x ) disposition date. Such detailed record keeping is required to facilitate the calculation of the Rebate Requirement.

### 4.3 Rebate Requirement Calculation and Payment.

4.3.1 Except as provided in Section 4.4 hereof, the Authority will prepare or have prepared an annual calculation of the Rebate Requirement consistent with the rules described in this Section 4.3. (The interim calculations not falling at the close of the periods referred to in Section 4.3.3 below may be made as of the close of the Bond Years involved or as of other dates more convenient to the Authority, and such dates shall be treated as the close of Bond Years for purposes of this Section 4.3.) The Authority will deliver or have delivered to the State Treasurer a completed copy of the annual calculation of the Rebate Requirement within 55 days after the close of each Bond Year and within 55 days after the first date on which there are no outstanding Bonds. If the Authority fails to deliver to the State Treasurer such calculations by such dates, the State Treasurer shall immediately request the Authority to provide such calculations. Concurrent with the delivery of such calculations to the State Treasurer, the Authority shall deposit with the State Treasurer or direct the State Treasurer to transfer from designated funds for deposit in the Rebate Fund an amount which when added to amounts already on deposit therein will equal the Rebate Requirement. If an amount in excess of the amount of the Rebate Requirement is held in the Rebate Fund, the Authority may direct that the excess be remitted to the Authority.
4.3.2 For purposes of calculating the Rebate Requirement (i) the aggregate amount earned with respect to a Nonpurpose Investment shall be determined by assuming that the Nonpurpose Investment was acquired for an amount equal to its fair market value at the time it becomes a Nonpurpose Investment, and (ii) the aggregate amount earned with respect to any Nonpurpose Investment shall include any unrealized gain or loss with respect to the Nonpurpose Investment (based on the assumed purchase price at fair market value and adjusted to take into account amounts received with respect to the Nonpurpose Investment and earned original issue discount or premium) on the first date when there are no outstanding Bonds or when the investment ceases to be a Nonpurpose Investment.
4.3.3 The Authority and the State Treasurer shall pay to the United States Department of the Treasury from the Rebate Fund (A) not later than 60 days after the end of each
fifth Bond year, and (B) not later than 60 days after the first date when there are no outstanding Bonds, the rebate payment required pursuant to Treasury Regulations $\S 1.148$-3, determined as of the end of such period or as of the first date when no Bonds remain outstanding, respectively.
4.3.4 Each payment required to be made pursuant hereto shall be filed with the Internal Revenue Service on or before the date such payment is due, and shall be accompanied by Form 8038T. The Authority must retain or cause to be retained records of the calculations required by this Section 4.3 until 6 years after the retirement of the last of the Bonds.

### 4.4 Exceptions from Rebate Requirement.

4.4.1 Bona Fide Debt Service Funds. Earnings on moneys in the "bona fide debt service fund," which comprises the Interest Account, the Principal Account, and the Revenue Account (to the extent used to fund the foregoing accounts), are not included when calculating the Rebate Requirement.
4.5 Performance of Rebate Calculations. The Authority will perform, or will cause to be performed by the State Treasurer or another party selected by it, the rebate calculations that may be required to be made from time to time with respect to the Bonds.

### 4.6 Investments and Dispositions.

4.6.1 General Rule. Investment Property acquired with Gross Proceeds may only be for an amount not in excess of the fair market value of such Investment Property and may only be sold or otherwise disposed of for an amount not less than the fair market value of the Investment Property.
4.6.2 Fair Market Value. In general, the fair market value of any Investment Property is the price at which a willing buyer would pay a willing seller to acquire the Investment Property, with no amounts paid to artificially reduce or increase the yield on such Investment Property. This Section 4.6 sets forth methods for determining fair market value. Other methods may be used to establish fair market value, provided that such methods comply with the requirements of Section 1.148-5 of the Treasury Regulations.
4.6.2.1 If Investment Property is acquired pursuant to an arm's length transaction without regard to any amount paid to reduce the yield on the Investment Property, the fair market value of the Investment Property shall be the amount paid for the Investment Property (without increase for transaction costs, except as otherwise provided in Section 1.148-5(e) of the Treasury Regulations).
4.6.2.2 If Investment Property is sold or otherwise disposed of in an arm's length transaction without regard to any reduction in the disposition price to reduce the Rebate Requirement, the fair market value of the Investment Property shall be the amount realized from the sale or other disposition of the Investment Property (without reduction for transaction costs, except as otherwise provided in Section 1.148-5(e) of the Treasury Regulations).
4.6.2.3 If a United States Treasury obligation is acquired directly from or disposed of directly to the United States Department of the Treasury (as in the case of United States Treasury Securities - State and Local Government Series ("SLGS") obligations), such acquisition or
disposition shall be treated as establishing a market for the obligation and as establishing the fair market value of the obligation.
4.6.3 Investment Contracts. The purchase price of any Investment Property acquired pursuant to an investment contract shall be determined as provided in this subsection 4.6.3. No investment contract shall be acquired with Gross Proceeds unless the requirements of this subsection 4.6.3 are satisfied. With respect to any investment contract the Authority will obtain or cause to be obtained from any provider of the investment contract, broker thereof or other party, such information, certification or representation as will enable the Authority to determine that the requirements of this subsection 4.6.3 are satisfied.

The purchase price of an investment contract will be considered to be fair market value if:
4.6.3.1 the Authority has made (or has had made on its behalf) a bona fide solicitation for the investment contract. The solicitation must have specified the material terms of the investment contract, including the collateral security requirements for the investment contract, if any, and, unless the moneys invested pursuant to such investment contract will be held in a float fund or reasonably required reserve or replacement fund (e.g., the Reserve Account), the Authority's reasonably expected drawdown schedule for the moneys to be invested;
4.6.3.2 at least three bids meeting the qualification requirements of the bid solicitation (as set forth in (4.6.3.1) above) have been received from different reasonably competitive providers of investment contracts that have no material financial interest in the Bonds;
4.6.3.3 the investment contract has a yield at least equal to the highest yielding of the qualifying bids received from the bidders that have no material financial interest in the Bonds. If the investment contract is not the highest-yielding of the qualifying bids, the Authority must have significant non-tax reasons, such as creditworthiness of the bidder, for failure to purchase the highest-yielding investment contract offered;
4.6.3.4 the yield on the investment contract takes into account as a significant factor the reasonably expected drawdown schedule for the fund(s) to be invested therein, unless such moneys will be held in a float fund or reasonably required reserve or replacement fund (e.g., the Reserve Account);
4.6.3.5 the collateral security requirements for the investment contract, if any, are reasonable, based on all the facts and circumstances;
4.6.3.6 the provider of the investment contract certifies as to all administrative costs to be paid on behalf of the Authority, including any fees paid as broker commissions in connection with the investment contract; and
4.6.3.7 the yield on the investment contract is no less than the yield available from the provider thereof at the time such investment contract was entered into on reasonably comparable investment contracts offered to other persons, if any, from a source of funds other than gross proceeds of an issue of tax-exempt obligations.
4.6.4 Certificates of Deposit. The fair market value of a certificate of deposit issued by a commercial bank that has a fixed interest rate, a fixed payment schedule, and a substantial penalty for early withdrawal shall be determined as provided in this subsection 4.6.4. The purchase price of a certificate of deposit will be considered to be fair market value if:
4.6.4.1 the yield on the certificate of deposit is not less than the yield on reasonably comparable direct obligations of the United States; and
4.6.4.2 the yield on the certificate of deposit is not less than the highest published yield of the provider thereof which is currently available on comparable certificates of deposit offered to the public.
4.6.5 Broker Compensation. For purposes of computing the yield on any Investment Property which has been acquired through a broker obtaining bids for such Investment Property, any compensation which is received by such broker, whether payable by or on behalf of the obligor or obligee under such Investment Property, shall be treated as additional payment of debt service unless an Opinion of Counsel has been obtained to the effect that such compensation received by the broker is not taken into account in such computation.
4.7 Segregation of Proceeds. In order to perform the calculations required by the Code, it is necessary to track separately all of the Gross Proceeds. To that end, the Authority shall instruct the State Treasurer to establish separate subaccounts or take other accounting measures in order to account fully for all Gross Proceeds.
4.8 Filing Requirements. The Authority shall file or cause to be filed such reports or other documents with the Internal Revenue Service as is required by the Code in accordance with an Opinion of Counsel.
4.9 Survival After Defeasance. Notwithstanding anything in this certificate or any other provisions of the Indenture to the contrary, the obligation to remit the Rebate Requirement to the United States Department of the Treasury and to comply with all other requirements contained in this certificate shall survive the defeasance of the Bonds.

## 5. Other Matters

5.1 Responsible Official. The undersigned are authorized representatives of the Authority and the Department, and are acting for and on behalf of the Authority and the Department, respectively, in executing this Tax Certificate. To the best of the knowledge and belief of the undersigned, there are no other facts, estimates or circumstances that would materially change the expectations as set forth herein, and said expectations are reasonable.
[The remainder of this page is intentionally left blank]
5.2 Amendment. Notwithstanding any provision of this Tax Certificate, the Authority and the Department may amend this Tax Certificate and thereby alter any actions allowed or required by this Tax Certificate if such amendment is based on an Opinion of Bond Counsel.

Dated: December 15, 2005

## SAN FRANCISCO STATE BUILDING AUTHORITY



STATE OF CALIFORNIA DEPARTMENT OF GENERAL SERVICES

By
Director
5.2 Amendment. Notwithstanding any provision of this Tax Certificate, the Authority and the Department may amend this Tax Certificate and thereby alter any actions allowed or required by this Tax Certificate if such amendment is based on an Opinion of Bond Counsel.

Dated: December 15, 2005

# SAN FRANCISCO STATE BUILDING AUTHORITY 

By
President
STATE OF CALIFORNIA DEPARTMENT OF GENERAL SERVICES


## EXHIBIT A

## CERTIFICATE OF THE UNDERWRITER

Banc of America Securities LLC, as representative of the underwriters (the "Underwriter"), has purchased all of the San Francisco State Building Authority Lease Revenue Refunding Bonds (State of California San Francisco Civic Center Complex) 2005 Series A in the aggregate principal amount of $\$ 201,480,0000$ (the "Bonds"), and hereby certifies and represents the following, based upon the information available to the undersigned after due inquiry:

## A. Tax Certificate.

The undersigned has read the attached Tax Certificate with respect to the Bonds and confirms the statements in paragraphs 2.3 and 3.3 of such Tax Certificate that are stated to be based upon the representations and advice of the Underwriter.
B. Issue Price.

1. As of November 30, 2005 (the "Sale Date"), the Underwriter had offered or reasonably expected to offer all of the Bonds to the general public (excluding bond houses, brokers, or similar persons acting in the capacity of underwriters or wholesalers) in a bona fide public offering at the prices or yields shown on the inside front cover of the Official Statement dated November 30, 2005, as supplemented on December 13, 2005, relating to the Bonds (the "Official Statement').
2. The prices or yields shown on the inside front cover of the Official Statement do not exceed the fair market prices or yields of the Bonds as of the Sale Date.
3. As of the date of this certificate, all of the Bonds have actually been offered to the general public at such prices or yields.
C. Reserve Account.

The amount in the Reserve Account is a vital factor in marketing the Bonds and is reasonably required.

## D. Qualified Guarantee.

The charge for the bond insurance provided with respect to certain maturities of the Bonds (the "Insurance") does not exceed the present value of the interest reasonably expected to be saved as a result of the Insurance. The Insurance was essential in marketing the Bonds at the interest rates at which they were sold, and the absence of the Insurance would have materially affected in an adverse manner the interest rates at which the Bonds were sold. We were involved in the solicitation for the Insurance and believe the fee for the Insurance in not unreasonable.

Dated: December 15, 2005

BANC OF AMERICA SECURITIES LC

By


## EXHIBIT B

VERIFICATION REPORT

## McGladrey\& Pullen

Certified Public Accountants

## San Francisco State Building Authority and Oakland State Building Authority

Verification Report
December 15, 2005

## McGladrey \& Pullen

## Certified Public Accountants

## Independent Accountant's Verification Report

Office of the Treasurer of the State of California
Public Finance Division
915 Capitol Mall, Room 280
Sacramento, California
Orrick, Herrington \& Sutcliffe LLP
The Orrick Building
405 Howard Street
San Francisco, California

Kelling, Northcross \& Nobriga
1333 Broadway, Suite 1000
Oakland, California
Banc of America Securities LLC 300 South Grand Avenue, 19 Floor
CA9-704-19-19
Los Angeles, California

Pursuant to the request of Kelling, Northcross \& Nobriga (the "Financial Advisor") and Banc of America Securities LLC (the "Underwriter") on behalf of the San Francisco State Building Authority and Oakland State Building Authority (the "Issuers"), we have performed certain procedures, as discussed below, in connection with the Issuers' proposed issuance of the following two series of bonds, both to be dated December 1,2005 (collectively referred to as the "2005 Bonds"):

- $\$ 201,480,000$ San Francisco State Building Authority Lease Revenue Refunding Bonds (State of California San Francisco Civic Center Complex), 2005 Series A (the "2005 SF Bonds"); and
- $\$ 28,340,000$ Oakland State Building Authority Lease Revenue Refunding Bonds (Elihu M. Harris State Office Building), 2005 Series A (the "2005 Oakland Bonds").

A portion of the proceeds from the 2005 Bonds will be used together with other funds to advance refund a portion of two outstanding series of bonds (collectively referred to as the "Refunded Bonds"), as summarized below:

|  | To Be Refunded |  |  | Optional Redemption Date and Price |
| :---: | :---: | :---: | :---: | :---: |
|  |  | Amount | Maturities |  |
| San Francisco State Building Authority Lease |  |  | 12/01/10; |  |
| Revenue Bonds (State of California San Francisco |  |  | 12/01/11; | 12/01/06 |
| Civic Center Complex), 1996 Series A (the |  |  | 12/01/16; and | at |
| "Refunded 1996 SF Bonds") | \$ | 227,750,000 | 12/01/21 | 102.00 |
| Oakland State Building Authority Lease Revenue |  |  | 04/01/09 | 04/01/08 |
| Bonds (Elihu M. Harris State Office Building), 1998 |  |  | through | a |
| Series A (the "Refunded 1998 Oakland Bonds") | \$ | 36,960,000 | 04/01/14 | 101.00 |

The procedures were performed solely to assist the addressees of this report in evaluating the mathematical accuracy of certain schedules prepared by the Underwriter which indicate that:

- there will be sufficient funds available in an escrow account to be established on December 15, 2005 (the "San Francisco Escrow Account") to pay the remaining debt service payments and redemption premium related to the Refunded 1996 SF Bonds (the "SF Escrow Requirements"), assuming the Refunded 1996 SF Bonds will be redeemed at 102.00 percent of par on December 1, 2006;
- there will be sufficient funds available in an escrow account to be established on December 15, 2005 (the "Oakland Escrow Account") to pay the remaining debt service payments and redemption premium related to the Refunded 1998 Oakland Bonds (the "Oakland Escrow Requirements"), assuming the Refunded 1998 Oakland Bonds will be redeemed at 101.00 percent of par on April 1, 2008;
- the yield on the United States Treasury Securities - State and Local Government Series (the "SLGS") to be purchased with 2005 SF Bond proceeds (the "2005 SF SLGS") is equal to 4.2065776 percent;
- the yield on the SLGS to be purchased with 2005 Oakland Bonds proceeds (the "2005 Oakland SLGS") is equal to 3.8561704 percent;
- the composite yield on the 2005 SF SLGS and the 2005 Oakland SLGS (the "2005 SLGS") is equal to 4.1229298 percent;
- the yield on the 2005 SF Bonds is equal to 4.2076299 percent;
- the yield on the 2005 Oakland Bonds is equal to 3.8578334 percent; and
- the yield on the 2005 Bonds is equal to 4.1767544 percent.

The procedures we performed are summarized below.

1. We independently calculated the future cash receipts from the 2005 SF SLGS, the 2005 Oakland SLGS and certain SLGS to be purchased with existing debt service fund monies and other monies (the "Prior-Money SLGS"), compared the future cash receipts to the Underwriter's schedules and found the future cash receipts to be in agreement.
2. We independently calculated the Escrow Requirements related to the Refunded Bonds using information from the Official Statements for the Refunded Bonds, compared the Escrow Requirements to the Underwriter's schedules and found the Escrow Requirements to be in agreement.
3. Using the results of our independent calculations described in procedures 1 and 2 above and using an assumed initial cash deposit of $\$ 11.63$ to the San Francisco Escrow Account and $\$ 492.58$ to the Oakland Escrow Account on December 15, 2005, we prepared two escrow account cash flow schedules (attached hereto as Exhibits A and B). The resulting cash flow schedules indicate that there will be sufficient funds available in the escrow accounts to pay the respective Escrow Requirements on a timely basis.
4. We compared the rate table date (i.e., November 30, 2005) set forth on the SLGS Confirmation of Subscription Receipt to Form PD 4262 Department of the Treasury - Bureau of the Public Debt - SLGS Table for Use on November 30, 2005 (the "SLGS Rate Table"), and found the dates to be the same.
5. We compared the interest rate for each SLGS to the SLGS Rate Table and found each interest rate to be equal to or less than the applicable maximum allowable interest rate for use on November 30, 2005.
6. We compared the terms (i.e., the principal amounts, interest rates, issue dates, maturity dates and first interest payment dates) of the SLGS to be acquired on December 15, 2005, as summarized herein, to the final SLGS subscription forms provided by the Underwriter; we found the terms to be in agreement.
7. We compared pertinent terms of the Refunded Bonds (i.e., debt service payment dates, annual maturity amounts, interest rates and optional redemption provisions), as summarized herein, to the Official Statements for the Refunded Bonds provided by the Underwriter; we found the terms to be in agreement.
8. We independently calculated the yield on the 2005 SF SLGS, the yield on the 2005 Oakland SLGS, the yield on the 2005 SLGS, the yield on the 2005 SF Bonds, the yield on the 2005 Oakland Bonds and the yield on the 2005 Bonds, assuming a settlement date of December 15, 2005. The term "yield," as used herein, means that yield which, when used in computing the present value of all payments of principal and interest on an obligation (adjusted, in the case of the 2005 SF Bonds, to reflect the assumed early redemption of those callable maturities initially reoffered to the public at a price which exceeds 102.250) compounded semiannually using a 30/360-day year basis, produces an amount equal to: in the case of the SLGS, the purchase price of such securities; and, in the case of the 2005 SF Bonds, 2005 Oakland Bonds and 2005 Bonds, the issue price to the public minus bond insurance premiums as represented by the Underwriter. The results of our yield calculations, which are listed below, were compared to the yield calculations provided by the Underwriter; we found the yields to be in agreement.

- Yield on 2005 SF SLGS
$\frac{\text { Yield }}{4.2065776 \%} \frac{\text { Exhibit }}{\text { A-1 }}$
- Yield on 2005 Oakland SLGS
3.8561704\% B-1
- Yield on 2005 SLGS
4.1229298\% F
- Yield on 2005 SF Bonds
4.2076299\%

C

- Yield on 2005 Oakland Bonds
3.8578334\%

D

- Yield on 2005 Bonds
4.1767544\%

E
Based on performing the agreed-upon procedures, we have found that those schedules provided by the Underwriter, when compared to those schedules prepared by us (attached hereto as Exhibits), are arithmetically accurate and reflect, based on the assumptions set forth herein, that:

- there will be sufficient funds available in the San Francisco Escrow Account to pay the SF Escrow Requirements;

San Francisco State Building Authority and Oakland State Building Authority
Office of the Treasurer of the State of California
Orrick, Herrington \& Sutcliffe LLP
Kelling, Northcross \& Nobriga
Banc of America Securities LLC
December 15, 2005
Page 4

- there will be sufficient funds available in the Oakland Escrow Account to pay the Oakland Escrow Requirements;
- the yield on the 2005 SF SLGS is equal to 4.2065776 percent;
- the yield on the 2005 Oakland SLGS is equal to 3.8561704 percent;
- the yield on the 2005 SLGS is equal to 4.1229298 percent;
- the yield on the 2005 SF Bonds is equal to 4.2076299 percent;
- the yield on the 2005 Oakland Bonds is equal to 3.8578334 percent; and
- the yield on the 2005 Bonds is equal to 4.1767544 percent.

This engagement was performed in accordance with standards established by the American Institute of Certified Public Accountants. (the "AICPA"). The sufficiency of these procedures is solely the responsibility of the specified users of the report. We make no representation regarding the sufficiency of the procedures summarized above, either for the purpose for which this report has been requested or for any other purpose.

We were not engaged to, and did not, perform an examination, the objective of which would be the expression of an opinion on the anticipated escrow account cash sufficiency or yield calculations. Accordingly, in accordance with standards for attestation services established by the AICPA, we cannot express such an opinion. Had we performed an examination or performed additional procedures, other matters might have come to our attention that would have been reported to you.

The results of our independent calculations with respect to the proposed transactions are summarized in the accompanying exhibits. The original computations, along with related characteristics and assumptions contained herein, were provided by the Underwriter on behalf of the Issuers. We relied solely on this information and these assumptions and limited our work to performing those procedures set forth above.

This report is issued solely for the information of, and assistance to, the addressees of this report and is not to be quoted or referred to in any document, except for the Official Statement and required closing transaction documents. Additionally, this report should not be used by those who have not agreed to the procedures and taken responsibility for the sufficiency of the procedures for their purposes. Under the terms of our engagement, we have no obligation to update this report because of events or transactions occurring subsequent to the date of this report.


Minneapolis, Minnesota
December 15, 2005

San Francisco State Building Authority and Oakland State Building Authority
San Francisco Escrow Account Cash Flow

| Date | Total Cash Receipts From |  |  |  | Escrow <br> Requirements Related to Refunded 1996 SF Bonds (Exhibit A-3) |  | Cash Balance |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{gathered} 2005 \\ \text { SLGS } \\ \text { (Exhibit A-1) } \end{gathered}$ |  | $\begin{aligned} & \text { Prior-Money } \\ & \text { SLGS } \\ & \text { (Exhibit A-2) } \end{aligned}$ |  |  |  |  |
| Initial cash deposit on |  |  |  |  |  |  |  |  |
| December 15, 2005 | \$ | - | \$ | - | \$ | \$ | \$ | 11.63 |
| 06/01/06 |  | - |  | 5,978,437.21 |  | 5,978,437.50 |  | 11.34 |
| 12/01/06 |  | 219,900,173.38 |  | 18,383,262.79 |  | 238,283,437.50 |  | 10.01 |
|  | \$ | 219,900,173.38 | \$ | 24,361,700.00 |  | \$ 244,261,875.00 |  |  |

## San Francisco State Building Authority and Oakland State Building Authority

## Cash Receipts From and Yield on 2005 SF SLGS

| Receipt Date | Type | Interest Rate |  | Principal |  | Interest | Total Cash Receipts From 2005 SF SLGS | Present Value on December 15, 2005 Using a Yield of 4.2065776\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 12/01/06 | Cert. | 4.245\% | \$ | 211,275,530 | \$ | 8,624,643.38 | \$ 219,900,173.38 | \$ 211,275,530.00 |

Purchase price of 2005 SF SLGS
\$ 211,275,530.00
The sum of the present values of future cash receipts from the 2005 SF SLGS, on December 15, 2005 using a yield of 4.2065776 percent, is equal to the purchase price of the 2005 SF SL.GS; therefore, the yield on the 2005 SF SLGS is equal to 4.2065776 percent.

San Francisco State Building Authority and Oakland State Building Authority
Cash Receipts From Prior-Money SLGS

| Receipt Date |  | $\begin{gathered} \$ 5,864,792 \\ 4.21 \% \\ \text { Cert. } \\ 06 / 01 / 06 \\ \hline \end{gathered}$ |  | $\begin{gathered} \$ 17,648,398 \\ 4.33 \% \\ \text { Cert. } \\ 12 / 01 / 06 \\ \hline \end{gathered}$ |  | Total Cash Receipts From Prior-Money SLGS |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 06/01/06 | \$ | 5,978,437.21 | \$ | - | \$ | 5,978,437.21 |
| 12/01/06 |  | - |  | 18,383,262.79 |  | 18,383,262.79 |
|  | \$ | 5,978,437.21 | \$ | 18,383,262.79 | \$ | 24,361,700.00 |

## San Francisco State Building Authority and Oakland State Building Authority

## Escrow Requirements Related to Refunded 1996 SF Bonds

|  |  |  |  |  | Escrow <br> Requirements <br> Related to <br> Refunded |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Date |  |  |  |  |  |

(1) Consists of the following bonds to be optionally redeemed at 102.00 percent of par on December 1, 2006:

| Maturity <br> Date <br> (December 1) |  | Principal | Interest <br> Rate |
| :---: | :---: | ---: | :---: |
| 2010 | $\$$ | $13,990,000$ | $5.25 \%$ |
| 2011 |  | $14,740,000$ | $5.25 \%$ |
| 2016 |  | $86,515,000$ | $5.25 \%$ |
| 2021 | $112,505,000$ | $5.25 \%$ |  |
|  | $\$$ | $227,750,000$ |  |
|  |  |  |  |

## San Francisco State Building Authority and Oakland State Building Authority

Oakland Escrow Account Cash Flow

| Date | Total Cash Receipts From |  | Escrow <br> Requirements Related to Refunded 1998 Oakland Bonds (Exhibit B-3) | Cash <br> Balance |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} 2005 \text { Oakland } \\ \text { SLGS } \\ \text { (Exhibit B-1) } \\ \hline \end{gathered}$ | $\begin{aligned} & \text { Prior-Money } \\ & \text { SLGS } \\ & \text { (Exhibit B-2) } \end{aligned}$ |  |  |  |
| Initial cash deposit on |  |  |  |  |  |
| December 15, 2005 | \$ | \$ | \$ | \$ | 492.58 |
| 04/01/06 | 326,325.90 | 1,008,353.59 | 1,002,581.25 |  | 332,590.82 |
| 10/01/06 | 555,059.01 | 1,012,399.79 | 1,002,581.25 |  | 897,468.37 |
| 04/01/07 | 555,059.01 | 1,012,399.34 | 1,002,581.25 |  | 1,462,345.47 |
| 10/01/07 | 555,059.01 | 1,012,399.89 | 1,002,581.25 |  | 2,027,223.12 |
| 04/01/08 | 29,351,895.01 | 6,953,073.07 | 38,332,181.25 |  | 9.95 |
|  | \$ 31,343,397.94 | \$ 10,998,625.68 | \$ 42,342,506.25 |  |  |

## San Francisco State Building Authority and Oakland State Building Authority

## Cash Receipts From and Yield on 2005 Oakland SLGS



The sum of the present values of future cash receipts from the 2005 Oakland SLGS, on December 15, 2005 using a yield of 3.8561704 percent, is equal to the purchase price of the 2005 Oakland SLGS; therefore, the yield on the 2005 Oakland SLGS is equal to 3.8561704 percent.

## San Francisco State Building Authority and Oakland State Building Authority

## Cash Receipts From Prior-Money SLGS

|  | $\$ 889,210$$3.96 \%$ |  | \$799,849 |  | \$827,302 |  | \$845,255 |  | \$6,804,397 |  | Total Cash Receipts From Prior-Money SLGS |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 4.32\% |  | 4.34\% |  | 4.37\% |  | 4.37\% |  |  |  |
| Receipt | Cert. |  |  | Cert. | Note |  | Note |  | Note |  |  |  |
| Date | 04/01/06 |  | 10/01/06 |  | 04/01/07 |  | 10/01/07 |  | 04/01/08 |  |  |  |
| 04/01/06 | \$ | 899,532.63 | \$ | - | \$ | 10,554.46 | \$ | 10,858.04 | \$ | 87,408.46 | \$ | 1,008,353.59 |
| 10/01/06 |  | - |  | 827,302.45 |  | 17,952.45 |  | 18,468.82 |  | 148,676.07 |  | 1,012,399.79 |
| 04/01/07 |  | - |  | - |  | 845,254.45 |  | 18,468.82 |  | 148,676.07 |  | 1,012,399.34 |
| 10/01/07 |  | - |  | - |  | - |  | 863,723.82 |  | 148,676.07 |  | 1,012,399.89 |
| 04/01/08 |  | - |  | - |  | - |  | - |  | 6,953,073.07 |  | 6,953,073.07 |
|  | \$ | 899,532.63 | \$ | 827,302.45 | \$ | 873,761.36 | \$ | 911,519.50 | \$ | 7,486,509.74 |  | 10,998,625.68 |

San Francisco State Building Authority and Oakland State Building Authority

## Escrow Requirements Related to Refunded 1998 Oakland Bonds

| Date | Principal |  | Interest |  | Redemption Premium |  | Escrow Requirements Related to Refunded 1998 Oakland Bonds |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 04/01/06 | \$ |  | \$ | 1,002,581.25 | \$ | - | \$ | 1,002,581.25 |
| 10/01/06 |  |  |  | 1,002,581.25 |  | - |  | 1,002,581.25 |
| 04/01/07 |  |  |  | 1,002,581.25 |  | - |  | 1,002,581.25 |
| 10/01/07 |  |  |  | 1,002,581.25 |  | - |  | 1,002,581.25 |
| 04/01/08 |  | 36,960,000 |  | 1,002,581.25 |  | 369,600.00 |  | 38,332,181.25 |
|  | \$ | 36,960,000 | \$ | 5,012,906.25 | \$ | 369,600.00 | \$ | 42,342,506.25 |

(1) Consists of the following bonds to be optionally redeemed at 101.00 percent of par on April 1, 2008:

| Maturity <br> Date <br> (April 1) | Principal | Interest <br> Rate |  |
| :---: | ---: | ---: | ---: |
| 2009 | $\$$ | $5,385,000$ | $5.25 \%$ |
| 2010 |  | $5,670,000$ | $5.25 \%$ |
| 2011 | $5,965,000$ | $5.50 \%$ |  |
| 2012 | $6,295,000$ | $5.50 \%$ |  |
| 2013 | $6,640,000$ | $5.50 \%$ |  |
| 2014 | $7,005,000$ | $5.50 \%$ |  |
|  | $\$ \quad 36,960,000$ |  |  |

Exhibit C
Page 1 of 3

## San Francisco State Building Authority and Oakland State Building Authority

## Yield on 2005 SF Bonds

| Debt |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Service Payment Date | Principal |  | Interest |  | Total Debt Service |  | Adjusted Debt Service for Yield Purposes |  | Present Value on December 15, 2005 Using a Yield Of |  |  |  |
|  |  |  | 4.1767544\% | 4.2076299\% |  |  |  |
| 06/01/06 | \$ | - |  |  | \$ | 5,018,250.00 | \$ | 5,018,250.00 | \$ | 5,018,250.00 | \$ | 4,923,502.35 | \$ | 4,922,815.83 |
| 12/01/06 |  | - |  | 5,018,250.00 |  |  |  | 5,018,250.00 |  | 5,018,250.00 |  | 4,822,784.42 |  | 4,821,382.86 |
| 06/01/07 |  |  |  | 5,018,250.00 |  | 5,018,250.00 |  | 5,018,250.00 |  | 4,724,126.83 |  | 4,722,039.87 |
| 12/01/07 |  | - |  | 5,018,250,00 |  | 5,018,250.00 |  | 5,018,250.00 |  | 4,627,487.44 |  | 4,624,743.82 |
| 06/01/08 |  | - |  | 5,018,250.00 |  | 5,018,250.00 |  | 5,018,250.00 |  | 4,532,824.96 |  | 4,529,452.52 |
| 12/01/08 |  | - |  | 5,018,250.00 |  | 5,018,250.00 |  | 5,018,250.00 |  | 4,440,098.94 |  | 4,436,124.67 |
| 06/01/09 |  | - |  | 5,018,250.00 |  | 5,018,250.00 |  | 5,018,250.00 |  | 4,349,269.78 |  | 4,344,719.80 |
| 12/01/09 |  | - |  | 5,018,250.00 |  | 5,018,250.00 |  | 5,018,250.00 |  | 4,260,298.68 |  | 4,255,198.30 |
| 06/01/10 |  | - |  | 5,018,250.00 |  | 5,018,250.00 |  | 5,018,250.00 |  | 4,173,147.61 |  | 4,167,521.37 |
| 12/01/10 |  | 12,570,000 |  | 5,018,250.00 |  | 17,588,250.00 |  | 17,588,250.00 |  | 14,327,083.21 |  | 14,305,604.13 |
| 06/01/11 |  | $\cdot$ |  | 4,704,000.00 |  | 4,704,000.00 |  | 4,704,000.00 |  | 3,753,411.38 |  | 3,747,217.63 |
| 12/01/11 |  | 13,210,000 |  | 4,704,000.00 |  | 17,914,000.00 |  | 17,914,000.00 |  | 14,001,517.98 |  | 13,976,299.68 |
| 06/01/12 |  | - |  | 4,373,750.00 |  | 4,373,750.00 |  | 4,373,750.00 |  | 3,348,576.37 |  | 3,342,039.82 |
| 12/01/12 |  | 13,885,000 |  | 4,373,750.00 |  | 18,258,750.00 |  | 18,258,750.00 |  | 13,693,075.22 |  | 13,664,279.55 |
| 06/01/13 |  | - |  | 4,026,625.00 |  | 4,026,625.00 |  | 4,026,625.00 |  | 2,957,977.30 |  | 2,951,310.57 |
| 12/01/13 |  | 14,600,000 |  | 4,026,625.00 |  | 18,626,625.00 |  | 18,626,625.00 |  | 13,403,293.33 |  | 13,371,062.81 |
| 06/01/14 |  | - |  | 3,661,625.00 |  | 3,661,625.00 |  | 3,661,625.00 |  | 2,580,922.21 |  | 2,574,326.65 |
| 12/01/14 |  | 15,345,000 |  | 3,661,625.00 |  | 19,006,625.00 |  | 19,006,625.00 |  | 13,122,898.10 |  | 13,087,383.41 |
| (Continued) |  |  |  |  |  |  |  |  |  |  |  |  |

## San Francisco State Building Authority and Oakland State Building Authority

## Yield on 2005 SF Bonds (Continued)



Issue price of 2005 SF Bonds for yield calculation purposes:
Principal amount of 2005 SF Bonds
\$ 201,480,000.00
Plus accrued interest
Plus net original issue premium
Minus bond insurance premium
$13,150,830.80$
( $1,703,504.72$ )
\$ 213,317,563.20

## San Francisco State Building Authority and Oakland State Building Authority

## Yield on 2005 SF Bonds (Continued)

Note: See Appendix for the detail of annual maturity amounts, interest rates, initial reoffering yields and initial reoffering prices.
(a) It is assumed for yield calculation purposes that those callable 2005 SF Bonds scheduled to mature in the years 2016 through 2021, inclusive (which are assumed to have been initially reoffered at a price which exceeds 102.250), will be optionally redeemed at par on December 1, 2015.

The sum of the present values of the adjusted debt service payments to be made on the 2005 SF Bonds, on December 15, 2005 using a yield of 4.2076299 percent, is equal to the issue price of the 2005 SF Bonds for yield calculation purposes; therefore, the yield on the 2005 SF Bonds is equal to 4.2076299 percent.

San Francisco State Building Authority and Oakland State Building Authority
Yield on 2005 Oakland Bonds

| Debt <br> Service <br> Payment | Principal |  | Interest |  | Total Debt Service |  | Present Value on December 15, 2005 Using a Yield Of |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Date |  |  |  | 4.1767544\% |  |  |  | 3.8578334\% |
| 04/01/06 | \$ |  |  |  | \$ | 402,568.76 | \$ | 402,568.76 | \$ | 397,698.57 | \$ | 398,064.84 |
| 10/01/06 |  | - |  | 603,853.13 |  | 603,853.13 |  | 584,344.52 |  | 585,797.70 |
| 04/01/07 |  | - |  | 603,853.13 |  | 603,853.13 |  | 572,390.84 |  | 574,711.98 |
| 10/01/07 |  | - |  | 603,853.13 |  | 603,853.13 |  | 560,681.69 |  | 563,836.06 |
| 04/01/08 |  |  |  | 603,853.13 |  | 603,853.13 |  | 549,212.07 |  | 553,165.95 |
| 10/01/08 |  | - |  | 603,853.13 |  | 603,853.13 |  | 537,977.08 |  | 542,697.76 |
| 04/01/09 |  | 4,280,000 |  | 603,853.13 |  | 4,883,853.13 |  | 4,262,052.05 |  | 4,306,177.15 |
| 10/01/09 |  | - |  | 518,253.13 |  | 518,253.13 |  | 443,018.42 |  | 448,305.25 |
| 04/01/10 |  | 4,455,000 |  | 518,253.13 |  | 4,973,253.13 |  | 4,164,320.23 |  | 4,220,608.26 |
| 10/01/10 |  | - |  | 443,075.00 |  | 443,075.00 |  | 363,416.38 |  | 368,904.81 |
| 04/01/11 |  | 4,605,000 |  | 443,075.00 |  | 5,048,075.00 |  | 4,055,802.16 |  | 4,123,494.90 |
| 10/01/11 |  | - |  | 362,487.50 |  | 362,487.50 |  | 285,277.61 |  | 290,492.74 |
| 04/01/12 |  | 4,765,000 |  | 362,487.50 |  | 5,127,487.50 |  | 3,952,782.80 |  | 4,031,340.26 |
| 10/01/12 |  | - |  | 243,362.50 |  | 243,362.50 |  | 183,770.46 |  | 187,715.92 |
| 04/01/13 |  | 5,005,000 |  | 243,362.50 |  | 5,248,362.50 |  | 3,882,125.54 |  | 3,971,676.37 |
| 10/01/13 |  | - |  | 130,750.00 |  | 130,750.00 |  | 94,735.15 |  | 97,072.08 |
| 04/01/14 |  | 5,230,000 |  | 130,750.00 |  | 5,360,750.00 |  | 3,804,684.99 |  | 3,904,637.90 |
|  | \$ | 28,340,000 | \$ | 7,421,543.80 | \$ | 35,761,543.80 | \$ | 28,694,290.56 | \$ | 29,168,699.93 |

Note: See Appendix for the detail of annual maturity amounts, interest rates, initial reoffering yields and initial reoffering prices.

Issue price of 2005 Oakland Bonds for yield calculation purposes:
Principal amount of 2005 Oakland Bonds


The sum of the present values of debt service payments to be made on the 2005 Oakland Bonds, on December 15, 2005 using a yield of 3.8578334 percent, is equal to the issue price of the 2005 Oakland Bonds for yield calculation purposes; therefore, the yield on the 2005 Oakland Bonds is equal to 3.8578334 percent.

## San Francisco State Building Authority and Oakland State Building Authority

Yieid on 2005 Bonds

|  | 2005 SF <br> Bonds |  |  |  |  | 2005 Oakland <br> Bonds | Total |
| :--- | ---: | ---: | ---: | ---: | :---: | :---: | :---: |
| Issue price of 2005 Bonds for yield calculation purposes: |  |  |  |  |  |  |  |
| Principal | $\$ 201,480,000.00$ | $\$ 28,340,000.00$ | $\$ 229,820,000.00$ |  |  |  |  |
| Accrued interest | $390,237.12$ | $46,965.68$ | $437,202.80$ |  |  |  |  |
| Original issue premium | $13,150,830.80$ | $974,308.95$ | $14,125,139.75$ |  |  |  |  |
| Bond insurance premium | $(1,703,504.72)$ | $(192,574.70)$ | $(1,896,079.42)$ |  |  |  |  |
|  | $\underline{\$ 213,317,563.20}$ | $\$$ | $29,168,699.93$ | $\$ 242,486,263.13$ |  |  |  |

Sum of present values of future debt service payments, on
December 15, 2005 using a yield of 4.1767544 percent, on:
-2005 SF Bonds (Exhibit C)
-2005 Oakland Bonds (Exhibit D)

The sum of the present values of debt service payments to be made on the 2005 Bonds, on December 15, 2005 using a yield of 4.1767544 percent, is equal to the issue price of the 2005 Bonds for yield calculation purposes; therefore, the yield on the 2005 Bonds is equal to 4.1767544 percent.

## San Francisco State Building Authority and Oakland State Building Authority

## Yield on 2005 SLGS

|  | Total Cash Receipts From |  |  | Total Cash Receipts |  | Present Value on December 15, 2005 Using a Yield of <br> 4.1229298\% |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} 2005 \text { SF } \\ \text { SLGS } \\ \text { (Exhibit A-1) } \end{gathered}$ | $\begin{gathered} 2005 \text { Oakland } \\ \text { SLGS } \\ \text { (Exhibit B-1) } \\ \hline \end{gathered}$ |  |  |  |  |  |
| Receipt |  |  |  |  |  |  |  |
| Date |  |  |  |  |  |  |  |
| 04/01/06 | \$ | \$ | 326,325.90 | \$ | 326,325.90 | \$ | 322,428.13 |
| 10/01/06 | - |  | 555,059.01 |  | 555,059.01 |  | 537,351.85 |
| 12/01/06 | 219,900,173.38 |  | - |  | 219,900,173.38 |  | 211,441,985.15 |
| 04/01/07 | - |  | 555,059.01 |  | 555,059.01 |  | 526,498.27 |
| 10/01/07 | - |  | 555,059.01 |  | 555,059.01 |  | 515,863.92 |
| 04/01/08 | - |  | 29,351,895.01 |  | 29,351,895.01 |  | 26,728,238.68 |
|  | \$ 219,900,173.38 | \$ | 31,343,397.94 |  | 251,243,571.32 |  | 240,072,366.00 |

Purchase price of 2005 SLGS
$\xlongequal{\$ 240,072,366.00}$
The sum of the present values of future cash receipts from the 2005 SLGS, on December 15, 2005 using a yield of 4.1229298 percent, is equal to the purchase price of the 2005 SLGS; therefore, the yield on the 2005 SLGS is equal to 4.1229298 percent.

San Francisco State Building Authority and Oakland State Building Authority

## Estimated Sources and Uses of Funds



# San Francisco State Building Authority and Oakland State Building Authority 

Appendix
Underwriter's Detailed Schedules of Interest Rates, Initial Reoffering Yields and Reoffering Prices for 2005 Bonds

## BOND PRICING

California State Building Authorities
Combined Refunding of Oakland and San Francisco


## EXHIBIT C

Financial Guaranty Insurance Company
125 Park Avenue
New York, NY 10017
т $212 \cdot 312 \cdot 3000$
F 212.312.3093

December 15, 2005

San Francisco State Building Authority
Orrick, Herrington \& Sutcliffe LLP

## Re: $\quad \$ 172,995,000.00$ in aggregate principal amount of San Francisco State Building Authority, California Lease Revenue Refunding Bonds (State of California San Francisco Civic Center Complex) 2005 Series A Bonds Maturing on December 1 in the years 2010, 2011, 2014 through 2021

Ladies and Gentlemen:
In connection with the issuance of the above-referenced obligations (the "Bonds"), Financial Guaranty Insurance Company, doing business in California as FGIC Insurance Company ("Financial Guaranty") is issuing a municipal bond insurance policy guaranteeing the payment of principal and interest on the Bonds when due (the "Insurance Policy").

This letter is to advise you that:
(i) The Insurance Policy is an unconditional and recourse obligation of Financial Guaranty (enforceable by or on behalf of the holder of the Bonds) to pay the scheduled payments of principal and interest on the Bonds when due in the event of a failure by the San Francisco State Building Authority, California (the "Issuer") to make such payments.
(ii) The insurance premium is required to be paid as a condition to the issuance of the Insurance Policy and is a charge for the transfer of substantially all of the credit risk for the payment of principal and interest on the Bonds.
(iii) Financial Guaranty is not a co-obligor on the Bonds.
(iv) Except for the premium paid to Financial Guaranty for the Insurance Policy, Financial Guaranty (and any related party within the meaning of section 1.150-1(b) of the Income Tax Regulations) will not use any portion of the proceeds of the Bonds.

December 15, 2005
(v) No portion of the premium paid to Financial Guaranty for the Insurance Policy represents a payment for any direct or indirect services, other than the transfer of credit risk, including costs of underwriting or remarketing the Bonds or the cost of insurance for casualty to property financed with the proceeds of the Bonds.
(vi) The Issuer is not entitled to a refund of any portion of the premium paid for the Insurance Policy in the event that any of the Bonds are retired prior to their stated maturity

Very truly yours,


05010789

SCENARIO I-Current State
REAL ESTATE COSTS BY SCENARIO
Appendix Q

|  |  | 2019-20 |  | 2020-21 |  | 2021-22 |  | 2022-23 |  | 2023-24 |  | 2024-25 |  | 2025-26 |  | 2026-27 |  | 2027-28 |  | 2028-29 |  | TOTAL ${ }^{1}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| San Francisco |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| --Staff Space |  | 177,923 |  | 177,923 |  | 177,923 |  | 177,923 |  | 177,923 |  | 177,923 |  | 177,923 |  | 177,923 |  | 177,923 |  | 177,923 |  |  |
| --Conference Center \& Training Space |  | 25,200 |  | 25,200 |  | 25,200 |  | 25,200 |  | 25,200 |  | 25,200 |  | 25,200 |  | 25,200 |  | 25,200 |  | 25,200 |  |  |
| Total Space |  | 203,123 |  | 203,123 |  | 203,123 |  | 203,123 |  | 203,123 |  | 203,123 |  | 203,123 |  | 203,123 |  | 203,123 |  | 203,123 |  |  |
| Rent per Square Foot (monthly) | \$ | 4.31 | \$ | 4.37 | \$ | 4.43 | \$ | 2.06 | \$ | 2.12 | \$ | 2.18 | \$ | 2.25 | \$ | 2.32 | \$ | 2.39 | \$ | 2.46 | \$ | 2.89 |
| Rent per Square Foot (annually) | \$ | 51.73 | \$ | 52.40 | \$ | 53.10 | \$ | 24.71 | \$ | 25.45 | \$ | 26.21 | \$ | 27.00 | \$ | 27.81 | \$ | 28.64 | \$ | 29.50 | \$ | 34.65 |
| --Base Rent | \$ | 10,506,579 | \$ | 10,644,353 | \$ | 10,786,260 | \$ | 5,018,300 | \$ | 5,168,849 | \$ | 5,323,915 | \$ | 5,483,632 | \$ | 5,648,141 | \$ | 5,817,585 | \$ | 5,992,113 | \$ | 70,389,727 |
| --Records \& Supply Storage Rent | \$ | 195,269 | \$ | 197,523 | \$ | 199,844 | \$ | 82,098 | \$ | 84,561 | \$ | 87,098 | \$ | 89,711 | \$ | 92,402 | \$ | 95,174 | \$ | 98,029 | \$ | 1,221,709 |
| Total Rent | \$ | 10,701,848 | \$ | 10,841,876 | \$ | 10,986,104 | \$ | 5,100,398 | \$ | 5,253,410 | \$ | 5,411,012 | \$ | 5,573,343 | \$ | 5,740,543 | \$ | 5,912,759 | \$ | 6,090,142 | \$ | 71,611,436 |
| Cost to Carry Vacated Space | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| Moving Costs | \$ | - | \$ | - | \$ | - | \$ |  | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ |  |
| Tenant Improvement Costs | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| TOTAL | \$ | 10,701,848 | \$ | 10,841,876 | \$ | 10,986,104 | \$ | 5,100,398 | \$ | 5,253,410 | \$ | 5,411,012 | \$ | 5,573,343 | \$ | 5,740,543 | \$ | 5,912,759 | \$ | 6,090,142 | \$ | 71,611,436 |


'Rentsq. ft. figures are averages over the 10 -year period.

SCENARIO II - Sacramento Consolidation
REAL ESTATE COSTS BY SCENARIO
REAL ESTATE COSTS BY SCENARIO
Appendix Q

|  | 2019-20 |  | 2020-21 |  | 2021-22 |  | 2022-23 |  | 2023-24 |  | 2024-25 |  | 2025-26 |  | 2026-27 |  | 2027-28 |  | 2028-29 |  |  | TOTAL ${ }^{1}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| San Francisco |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| --Staff Space |  | 134,914 |  | 72,829 |  | 72,234 |  | 14,997 |  |  |  |  |  |  |  |  |  | 29,997 |  |  |  |  |  |
| --Conference Center \& Training Space |  | 25,200 |  | 25,200 |  | 25,200 |  | 25,200 |  | 25,200 |  | 25,200 |  | 25,200 |  | 25,200 |  | 25,200 |  |  | 25,200 |  |  |
| Total Space |  | 160,114 |  | 98,029 |  | 97,434 |  | 40,197 |  | 25,200 |  | 25,200 |  | 25,200 |  | 25,200 |  | 55,197 |  |  | 25,200 |  |  |
| Rent per Square Foot (monthly) | \$ | 4.31 | \$ | 4.37 | \$ | 4.43 | \$ | 2.06 | \$ | 2.12 | \$ | 2.18 | \$ | 2.25 | \$ | 2.32 | \$ | 2.39 |  | \$ | 2.46 |  | 2.89 |
| Rent per Square Foot (annually) | \$ | 51.73 | \$ | 52.40 | \$ | 53.10 | \$ | 24.71 | \$ | 25.45 | \$ | 26.21 | \$ | 27.00 | \$ | 27.81 | \$ | 28.64 |  | \$ | 29.50 |  | 34.65 |
| --Base Rent | \$ | 8,281,938 | \$ | 5,137,066 | \$ | 5,173,956 | \$ | 993,097 | \$ | 641,262 | \$ | 660,500 | \$ | 680,315 | \$ | 700,725 | \$ | 1,580,882 |  | \$ | 743,399 |  | 24,593,140 |
| --Records \& Supply Storage Rent | \$ | 195,269 | \$ | 197,523 | \$ | 199,844 | \$ | 8,210 | \$ | 8,456 | \$ | 8,710 | \$ | 8,971 | \$ | 9,240 | \$ | 9,517 | \$ |  | 9,803 |  | 655,544 |
| Total Rent | \$ | 8,477,207 | \$ | 5,334,589 | \$ | 5,373,800 | \$ | 1,001,307 | \$ | 649,718 | \$ | 669,210 | \$ | 689,286 | \$ | 709,965 | \$ | 1,590,400 |  | S | 753,202 |  | 25,248,684 |
| Cost to Carry Vacated Space | \$ | 7,173,730 | \$ | 4,014,020 | \$ | 4,035,626 | \$ | 378,722 | \$ | 8,456 | \$ | 8,710 | \$ | 8,971 | \$ | 9,240 | \$ | 868,653 |  | S | 9,803 |  | 16,515,931 |
| Moving Costs | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |  | \$ | - |  | - |
| Tenant Improvement Costs | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |  | - | \$ | - |  | S | - |  | - |
| TOTAL | \$ | 8,477,207 | \$ | 5,334,589 | \$ | 5,373,800 | \$ | 1,001,307 | \$ | 649,718 | \$ | 669,210 | \$ | 689,286 | \$ | 709,965 | \$ | 1,590,400 |  | S | 753,202 |  | 25,248,684 |


| Sacramento |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| --Staff Space ${ }^{2}$ | 175,272 |  |  | 175,272 |  | $\begin{array}{r} 175,272 \\ 28,750 \end{array}$ |  | $\begin{array}{r} 175,272 \\ 28,750 \end{array}$ |  | $\begin{array}{r} 175,272 \\ 28,750 \end{array}$ |  | $\begin{array}{r} 175,272 \\ 28,750 \end{array}$ |  | $\begin{array}{r} 175,272 \\ 28,750 \end{array}$ |  | $\begin{array}{r} 175,272 \\ 28,750 \end{array}$ | $\begin{array}{r} 175,272 \\ 28,750 \\ \hline \end{array}$ |  | $\begin{gathered} 175,272 \\ 28,750 \end{gathered}$ |  |  |  |
| --Conference Center \& Training Space | 28,750 |  |  | 28,750 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Space |  |  |  | 204,022 | 204,022 |  | 204,022 |  | 204,022 |  | 204,022 |  | 204,022 | 204,022 |  | 204,022 |  | 3.11 |  |  |  |
| Rent per Square Foot (monthly) | \$ | 2.71 | \$ |  |  | 2.79 | \$ | 2.88 | \$ | 2.96 | \$ | 3.05 | \$ | 3.14 | \$ | 3.24 | \$ |  |  | 3.33 | \$ | 3.43 | \$ | 3.54 |
| Rent per Sauare Foot (annually) | \$ | 32.52 | \$ | 33.50 | \$ | 34.50 | \$ | 35.54 | \$ | 36.60 | \$ | 37.70 | \$ | 38.83 | \$ | 40.00 | \$ | 41.20 | \$ | 42.43 | \$ | 37.28 |
| Rent | \$ | 6,634,795 | \$ | 6,833,839 | \$ | 7,038,854 | \$ | 7,250,020 | \$ | 7,467,521 | \$ | 7,691,546 | \$ | 7,922,293 | \$ | 8,159,962 | \$ | 8,404,760 | \$ | 8,656,903 | \$ | 76,060,494 |
| Moving Costs | \$ | 897,152 | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 897,152 |
| Tenant Improvement Costs | \$ | 15,500,539 | \$ | - | \$ |  | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 15,500,539 |
| TOTAL | \$ | 23,032,486 | \$ | 6,833,839 | \$ | 7,038,854 | \$ | 7,250,020 | \$ | 7,467,521 | \$ | 7,691,546 | \$ | 7,922,293 | \$ | 8,159,962 | \$ | 8,404,760 | \$ | 8,656,903 | \$ | 92,458,185 |


|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Burbank |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Rent per Square Foot (monthly) Rent per Square Foot (annually) |  | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ |  |
|  | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| Rent | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | s | - | \$ | - | \$ | - | \$ | - | \$ | - |
| Moving Costs | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| Tenant Improvement Costs |  | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| TOTAL | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |


| Governmental Affairs |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Space |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Rent per Square Foot (monthly) | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ |  |
| Rent per Square Foot (annually) | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| Rent | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| Moving Costs | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| Tenant Improvement Costs | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| TOTAL | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |


| Facilities Management Field Offices |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Space |  | 2,778 |  | 1,882 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Rent per Sauare Foot (monthly) | \$ | 1.10 | \$ | 0.99 | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 1.10 |
| Rent per Square Foot (annually) | \$ | 13.23 | \$ | 11.84 | \$ | - | \$ | - | \$ |  | \$ | - | \$ | - | \$ | - | \$ |  | \$ | - | \$ | 13.23 |
| --Base Rent | \$ | 33,331 | \$ | 1,571 | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 34,902 |
| --Operating Expenses | \$ | 3,420 | \$ | 285 | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 3,705 |
| Rent | \$ | 36,751 | \$ | 1,856 | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ |  | \$ | 38,607 |
| Moving Costs | \$ | 32,328 | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 32,328 |
| TOTAL | \$ | 69,079 | \$ | 1,856 | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 70,935 |


| Total Rent \& Related Expenses | \$ | 15,181,081 | \$ | 12,170,285 | \$ | 12,412,655 | \$ | 8,251,327 | \$ | 8,117,239 | \$ | 8,360,756 | \$ | 8,611,579 | \$ | 8,869,926 | \$ | 9,995,160 | \$ | 9,410,105 | \$ | 101,347,785 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total Moving Costs | \$ | 929,480 | \$ |  | \$ |  | \$ |  | \$ |  | \$ | - | \$ |  | \$ |  | \$ |  | \$ |  | \$ | 929,480 |
| Total Tenant Improvement Costs | \$ | 15,500,539 | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 15,500,539 |
| GRAND TOTAL | S | 31,611,100 | \$ | 12,170,285 | \$ | 12,412,655 | \$ | 8,251,327 | \$ | 8,117 | \$ | 8,360,756 | \$ | 8,611,579 | \$ | 8,869,926 | \$ | 9,995,160 | \$ | 9,410,105 | \$ | 117,777,804 |

Scenario III - Partial Consolidation
REAL ESTATE COSTS BY SCENARIO
Appendix Q
Appendix Q

|  |  | 2019-20 |  | 2020-21 |  | 2021-22 |  | 2022-23 |  | 2023-24 |  | 2024-25 |  | 2025-26 |  | 2026-27 |  | 2027-28 |  | 2028-29 |  | TOTAL ${ }^{1}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| San Francisco |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| --Staff Space |  | 149,140 |  | 117,380 |  | 116,785 |  | 104,544 |  | 104,544 |  | 104,544 |  | 104,544 |  | 104,544 |  | 104,544 |  | 104,544 |  |  |
| --Conference Center \& Training Space |  | 25,200 |  | 25,200 |  | 25,200 |  | 25,200 |  | 25,200 |  | 25,200 |  | 25,200 |  | 25,200 |  | 25,200 |  | 25,200 |  |  |
| Total Space |  | 174,340 |  | 142,580 |  | 141,985 |  | 129,744 |  | 129,744 |  | 129,744 |  | 129,744 |  | 129,744 |  | 129,744 |  | 129,744 |  |  |
| Rent per Square Foot (monthly) | \$ | 4.31 | \$ | 4.37 | \$ | 4.43 | \$ | 2.06 | \$ | 2.12 | \$ | 2.18 | \$ | 2.25 | \$ | 2.32 | \$ | 2.39 | \$ | 2.46 | \$ | 2.89 |
| Rent per Square Foot (annually) | \$ | 51.73 | \$ | 52.40 | \$ | 53.10 | \$ | 24.71 | \$ | 25.45 | \$ | 26.21 | \$ | 27.00 | \$ | 27.81 | \$ | 28.64 | \$ | 29.50 | \$ | 34.65 |
| --Base Rent | \$ | 9,017,781 | \$ | 7,471,696 | \$ | 7,539,710 | \$ | 3,205,422 | \$ | 3,301,585 | \$ | 3,400,632 | \$ | 3,502,651 | \$ | 3,607,731 | \$ | 3,715,963 | \$ | 3,827,442 | \$ | 48,590,614 |
| --Records \& Supply Storage Rent | \$ | 195,269 | \$ | 197,523 | \$ | 199,844 | \$ | 49,259 | \$ | 50,737 | \$ | 52,259 | \$ | 53,826 | \$ | 55,441 | \$ | 57,104 | \$ | 58,818 | \$ | 970,080 |
| Total Rent | \$ | 9,213,050 | \$ | 7,679,219 | \$ | 7,739,555 | \$ | 3,254,681 | \$ | 3,352,321 | \$ | 3,452,891 | \$ | 3,556,478 | \$ | 3,663,172 | \$ | 3,773,067 | \$ | 3,886,259 | \$ | 49,560,694 |
| Cost to Carry Vacated Space | \$ | 2,422,892 | \$ | 790,174 | \$ | 768,956 | \$ | 17,054 | \$ | 17,566 | \$ | 18,093 | \$ | 18,636 | \$ | 19,195 | \$ | 19,771 | \$ | 20,364 | \$ | 4,112,701 |
| Moving Costs | \$ | 126,139 | \$ | - | \$ | - | \$ | - | \$ | - | \$ |  | \$ |  | \$ | - | \$ |  | \$ |  | \$ | 126,139 |
| Tenant Improvement Costs | S | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | . | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| TOTAL | \$ | 9,339,190 | \$ | 7,669,219 | \$ | 7,739,555 | \$ | 3,254,681 | \$ | 3,352,321 | \$ | 3,452,891 | \$ | 3,556,478 | \$ | 3,663,172 | \$ | 3,773,067 | \$ | 3,886,259 | S | 49,686,833 |



|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Burbank <br> Space |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Rent per Sauare Foot (monthly) | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ |  |
| Rent per Square Foot (annually) | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| Rent | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ |  | \$ | - | \$ | - |
| Moving Costs | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| Tenant Improvement Costs | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| TOTAL | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |


| Governmental Affairs |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Space |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Rent per Square Foot (monthly) | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ |  |
| Rent per Square Foot (annually) | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ |  |
| Rent | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ |  |
| Moving Costs | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |  | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ |  |
| Tenant Improvement Costs | \$ | - | \$ | - | \$ | - | \$ | - | \$ | . | \$ | . | \$ | . | \$ | - | \$ | - | \$ | - | \$ | - |
| TOTAL | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ |  |



| Total Rent \& Related Expenses | \$ | 11,852,126 | \$ | 10,318,172 | \$ | 10,466,064 | \$ | 6,062,986 | \$ | 6,244,875 | \$ | 6,432,222 | \$ | 6,625,188 | \$ | 6,823,944 | \$ | 7,028,662 | \$ | 7,239,522 | \$ | 79,061,435 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total Moving Costs | \$ | 401,523 | \$ |  | \$ |  | \$ |  | \$ |  | \$ | - | \$ | - | \$ | - | \$ |  | \$ |  | \$ | 433,851 |
| Total Tenant Improvement Costs | \$ | 3,678,586 | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 3,678,586 |
| GRAND TOTAL | S | 15,932,235 | \$ | 10,318,172 | \$ | 10,466,064 | \$ | 6,062,986 | \$ | 6,2 | \$ | 6,432,222 | \$ | 6,625,188 | \$ | 6,823,944 | S | 7,028,662 | \$ | 7,239,522 | \$ | 83,173,871 |

Rent/sq. ft. figures are averages over the 10 -year period.
${ }^{2}$ Includes 1,150 sq. ft. for storage.

|  |  | 2019-20 |  | 2020-21 |  | 2021-22 |  | 2022-23 |  | 2023-24 |  | 2024-25 |  | 2025-26 |  | 2026-27 |  | 2027-28 |  | 2028-29 |  | TOTAL ${ }^{1}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| San Francisco |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| --Staff Space |  | 185,020 |  | 185,020 |  | 185,020 |  | 185,020 |  | 185,020 |  | 185,020 |  | 185,020 |  | 185,020 |  | 185,020 |  | 185,020 |  |  |
| --Conference Center \& Training Space |  | 25,200 |  | 25,200 |  | 25,200 |  | 25,200 |  | 25,200 |  | 25,200 |  | 25,200 |  | 25,200 |  | 25,200 |  | 25,200 |  |  |
| Total Space |  | 210,220 |  | 210,220 |  | 210,220 |  | 210,220 |  | 210,220 |  | 210,220 |  | 210,220 |  | 210,220 |  | 210,220 |  | 210,220 |  |  |
| Rent per Square Foot (monthly) | \$ | 4.31 | \$ | 4.37 | \$ | 4.43 | \$ | 2.06 | \$ | 2.12 |  | 2.18 | \$ | 2.25 | \$ | 2.32 | \$ | 2.39 |  | 2.46 | \$ | 2.89 |
| Rent per Square Foot (annually) | \$ | 51.73 | \$ | 52.40 | \$ | 53.10 | \$ | 24.71 | \$ | 25.45 |  | 26.21 | \$ | 27.00 | \$ | 27.81 | \$ | 28.64 | \$ | 29.50 | \$ | 34.65 |
| --Base Rent | \$ | 10,873,663 | \$ | 11,016,250 | \$ | 11,163,115 | \$ | 5,193,632 | \$ | 5,349,441 |  | 5,509,924 | \$ | 5,675,222 | \$ | 5,845,479 | \$ | 6,020,843 | \$ | 6,201,468 | \$ | 72,849,036 |
| --Records \& Supply Storage Rent | \$ | 195,269 | \$ | 197,523 | \$ | 199,844 | \$ | 82,098 | \$ | 84,561 |  | 87,098 | \$ | 89,711 | \$ | 92,402 | \$ | 95,174 | \$ | 98,029 | \$ | 1,221,709 |
| Total Rent | \$ | 11,068,932 | \$ | 11,213,773 | \$ | 11,362,959 | \$ | 5,275,730 | \$ | 5,434,002 | \$ | 5,597,022 | \$ | 5,764,933 | \$ | 5,937,880 | \$ | 6,116,017 | \$ | 6,299,497 | \$ | 74,070,745 |
| Cost to Carry Vacated Space | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |  | - | \$ | - | \$ | - | \$ | - | \$ | - | S | - |
| Moving Costs | \$ | 723,572 | \$ | - | \$ | - | \$ | - | \$ | - |  | - | \$ | - | \$ | - | \$ | - | \$ |  | \$ | 723,572 |
| Tenant Improvement Costs | \$ | 44,282,614 | \$ | - | \$ | - | \$ | - | \$ | - |  | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 44,282,614 |
| TOTAL | \$ | 56,075,117 | \$ | 11,213,773 | \$ | 11,362,959 | \$ | 5,275,730 | \$ | 5,434,002 |  | 5,597,022 | \$ | 5,764,933 | \$ | 5,937,880 | \$ | 6,116,017 | \$ | 6,299,497 | \$ | 119,076,931 |



| Burbank |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Rent per Square Foot (monthly) | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ |  | \$ |  |
| Rent per Square Foot (annually) | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ |  |
| Rent | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ |  | \$ |  | \$ |  | \$ | - | \$ | - | \$ |  |
| Moving Costs | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ |  | \$ | - | \$ | - | \$ | - | \$ |  |
| Tenant Improvement Costs | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | S | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ |  |
| TOTAL |  |  | \$ |  |  |  |  |  |  |  | \$ |  |  |  |  |  | \$ |  |  |  |  |  |


| Governmental Affairs |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Space |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Rent per Square Foot (monthly) | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ |  |
| Rent per Square Foot (annually) | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| Rent | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ |  |
| Moving Costs | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ |  |
| Tenant Improvement Costs | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ |  |
| TOTAL | \$ |  | \$ |  | \$ | - |  |  | \$ | - | \$ |  |  |  | \$ |  |  |  |  |  |  |  |



| Total Rent \& Related Expenses | \$ | 11,523,820 | \$ | 11,613,012 | \$ | 11,772,264 | \$ | 5,697,313 | \$ | 5,868,233 | \$ | 6,044,280 | \$ | 6,225,608 | \$ | 6,412,376 | \$ | 6,604,748 | \$ | 6,802,890 | \$ | 78,532,216 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total Moving Costs | \$ | 749,884 | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ |  | \$ |  | \$ |  | \$ | 782,212 |
| Total Tenant Improvement Costs | \$ | 44,282,614 | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 44,282,614 |
| GRAND TOTAL | s | 56,556,317 | \$ | 11,613,012 | \$ | 11,772,264 | \$ | 5,697,313 | \$ | 5,868,233 | \$ | 6,044,280 | \$ | 6,225,608 | \$ | 6,412,376 | \$ | 6,604,748 | \$ | 6,802,890 |  | 123,597,042 |

SCENARIO V - San Francisco/Burbank Consolidation
REAL ESTATE COSTS BY SCENARIO
Appendix 0
Appendix $Q$

|  |  | 2019-20 |  | 2020-21 |  | 2021-22 |  | 2022-23 |  | 2023-24 |  | 2024-25 |  | 2025-26 |  | 2026-27 |  | 2027-28 |  | 2028-29 |  | TOTAL ${ }^{1}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| San Francisco |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| --Staff Space |  | 177,923 |  | 177,923 |  | 177,923 |  | 177,923 |  | 177,923 |  | 177,923 |  | 177,923 |  | 177,923 |  | 177,923 |  | 177,923 |  |  |
| ---Conference Center \& Training Space |  | 25,200 |  | 25,200 |  | 25,200 |  | 25,200 |  | 25,200 |  | 25,200 |  | 25,200 |  | 25,200 |  | 25,200 |  | 25,200 |  |  |
| Total Space |  | 203,123 |  | 203,123 |  | 203,123 |  | 203,123 |  | 203,123 |  | 203,123 |  | 203,123 |  | 203,123 |  | 203,123 |  | 203,123 |  |  |
| Rent per Square Foot (monthly) | \$ | 4.31 | \$ | 4.37 | \$ | 4.43 | \$ | 2.06 | \$ | 2.12 | \$ | 2.18 | \$ | 2.25 | \$ | 2.32 | \$ | 2.39 | \$ | 2.46 | \$ | 2.89 |
| Rent per Square Foot (annually) | \$ | 51.73 | \$ | 52.40 | \$ | 53.10 | \$ | 24.71 | \$ | 25.45 | \$ | 26.21 | \$ | 27.00 | \$ | 27.81 | \$ | 28.64 | \$ | 29.50 | \$ | 34.65 |
| --Base Rent | \$ | 10,506,579 | \$ | 10,644,353 | \$ | 10,786,260 | \$ | 5,018,300 | \$ | 5,168,849 | \$ | 5,323,915 | \$ | 5,483,632 | \$ | 5,648,141 | \$ | 5,817,585 | \$ | 5,992,113 | \$ | 70,389,727 |
| --Records \& Supply Storage Rent | \$ | 195,269 | \$ | 197,523 | \$ | 199,844 | \$ | 82,098 | \$ | 84,561 | \$ | 87,098 | \$ | 89,711 | \$ | 92,402 | \$ | 95,174 | \$ | 98,029 | \$ | 1,221,709 |
| Total Rent | \$ | 10,701,848 | \$ | 10,841,876 | \$ | 10,986,104 | \$ | 5,100,398 | \$ | 5,253,410 | \$ | 5,411,012 | \$ | 5,573,343 | \$ | 5,740,543 | \$ | 5,912,759 | \$ | 6,090,142 | \$ | 71,611,436 |
| Cost to Carry Vacated Space | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| Moving Costs | \$ | 563,192 | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 563,192 |
| Tenant Improvement Costs | \$ | 33,871,858 | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 33,871,858 |
| TOTAL | \$ | 45,136,898 | \$ | 10,841,876 | \$ | 10,986,104 | \$ | 5,100,398 | \$ | 5,253,410 | \$ | 5,411,012 | \$ | 5,573,343 | \$ | 5,740,543 | \$ | 5,912,759 | \$ | 6,090,142 | \$ | 106,046,485 |




| Facilities Management Field Offices |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Space | 2,778 1,882 |  |  |  | , 882 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Rent per Square Foot (monthly) | \$ | 1.10 | \$ | 0.99 | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ |  |  | 1.10 |
| Rent per Square Foot (annually) | \$ | 13.23 | \$ | 11.84 | \$ | - | \$ |  | \$ | - | \$ |  | \$ |  | \$ |  | \$ |  | \$ |  |  | 13.23 |
| --Base Rent | \$ | 33,331 | \$ | 1,571 | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ |  | \$ | - |  | 34,902 |
| --Operating Expenses | \$ | 3,420 | \$ | 285 | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |  | 3,705 |
| Rent | \$ | 36,751 | \$ | 1,856 | \$ | - | \$ | - | \$ | - | \$ |  | \$ |  | \$ | - | \$ |  | \$ |  |  | 38,607 |
| Moving Costs | \$ | 32,328 | \$ | - | \$ | - | \$ | - | \$ | - | \$ |  | \$ |  | \$ |  | \$ |  | \$ |  | S | 32,328 |
| TOTAL | \$ | 69,079 | \$ | 1,856 | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | S | 70,935 |


| Total Rent \& Related Expenses | \$ | 11,655,466 | \$ | 11,754,807 | \$ | 11,924,511 | \$ | 6,066,958 | \$ | 6,248,966 | \$ | 6,436,435 | \$ | 6,629,528 | \$ | 6,828,414 | \$ | 7,033,267 | \$ | 7,244,265 | \$ | 81,790,290 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total Moving Costs | \$ | 589,504 | \$ | - | \$ | - | \$ |  | \$ | - | \$ |  | \$ | - | \$ | - | \$ | - | \$ |  | \$ | 621,832 |
| Total Tenant Improvement Costs | \$ | 33,988,759 | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 33,988,759 |
| GRAND TOTAL | \$ | 46,233,729 | \$ | 11,754,807 | \$ | 11,924,511 | \$ | 6,066,958 | \$ | 6,248,966 | \$ | 6,436,435 | \$ | 6,629,528 | \$ | 6,828,414 | \$ | 7,033,267 | \$ | 7,244,265 | \$ | 116,400,880 |

'Rentsq. ft. figures are averages over the 10 -year period.

SCENARIO VI - San Francisco/Sacramento Consolidation
REAL ESTATE COSTS BY SCENARIO
Appendix Q
Appendix $Q$

|  |  | 2019-20 |  | 2020-21 |  | 2021-22 |  | 2022-23 |  | 2023-24 |  | 2024-25 |  | 2025-26 |  | 2026-27 |  | 2027-28 |  | 2028-29 |  | TOTAL ${ }^{1}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| San Francisco |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| --Staff Space |  | 176,890 |  | 172,879 |  | 172,284 |  | 172,284 |  | 172,284 |  | 172,284 |  | 172,284 |  | 172,284 |  | 172,284 |  | 172,284 |  |  |
| --Conference Center \& Training Space |  | 25,200 |  | 25,200 |  | 25,200 |  | 25,200 |  | 25,200 |  | 25,200 |  | 25,200 |  | 25,200 |  | 25,200 |  | 25,200 |  |  |
| Total Space |  | 202,090 |  | 198,079 |  | 197,484 |  | 197,484 |  | 197,484 |  | 197,484 |  | 197,484 |  | 197,484 |  | 197,484 |  | 197,484 |  |  |
| Rent per Square Foot (monthly) | \$ | 4.31 | \$ | 4.37 | \$ | 4.43 | \$ | 2.06 | \$ | 2.12 | \$ | 2.18 | \$ | 2.25 | \$ | 2.32 | \$ | 2.39 | \$ | 2.46 | \$ | 2.89 |
| Rent per Square Foot (annually) | \$ | 51.73 | \$ | 52.40 | \$ | 53.10 | \$ | 24.71 | \$ | 25.45 | \$ | 26.21 | \$ | 27.00 | \$ | 27.81 | \$ | 28.64 | \$ | 29.50 | \$ | 34.65 |
| --Base Rent | \$ | 10,453,157 | \$ | 10,380,040 | \$ | 10,486,827 | \$ | 4,878,989 | \$ | 5,025,359 | \$ | 5,176,120 | \$ | 5,331,404 | \$ | 5,491,346 | \$ | 5,656,086 | \$ | 5,825,769 | \$ | 68,705,096 |
| --Records \& Supply Storage Rent | \$ | 195,269 | \$ | 197,523 | \$ | 199,844 | \$ | 82,098 | \$ | 84,561 | \$ | 87,098 | \$ | 89,711 | \$ | 92,402 | \$ | 95,174 | \$ | 98,029 | \$ | 1,221,709 |
| Total Rent | \$ | 10,648,426 | \$ | 10,577,563 | \$ | 10,686,672 | \$ | 4,961,087 | \$ | 5,109,920 | \$ | 5,263,218 | \$ | 5,421,114 | \$ | 5,583,748 | \$ | 5,751,260 | \$ | 5,923,798 | \$ | 69,926,805 |
| Cost to Carry Vacated Space | \$ | 409,716 | \$ | 204,898 | \$ | 176,034 | \$ | 81,900 | \$ | 84,357 | \$ | 86,887 | \$ | 89,494 | \$ | 92,179 | \$ | 94,944 | \$ | 97,792 | \$ | 1,418,199 |
| Moving Costs | \$ | 46,414 | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 46,414 |
| Tenant Improvement Costs | S | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | $\bigcirc$ |
| TOTAL | \$ | 10,694,840 | \$ | 10,577,563 | \$ | 10,686,672 | \$ | 4,961,087 | \$ | 5,109,920 | \$ | 5,263,218 | \$ | 5,421,114 | \$ | 5,583,748 | \$ | 5,751,260 | \$ | 5,923,798 | \$ | 69,973,219 |



|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Burbank <br> Space |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Rent per Square Foot (monthly) | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ |  |
| Rent per Sauare Foot (annually) | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| Rent | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| Moving Costs | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| Tenant Improvement Costs | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| TOTAL | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ |  |


|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Space |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Rent per Square Foot (monthly) | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ |  |
| Rent per Square Foot (annually) | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| Rent | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| Moving Costs | \$ | - | \$ | - | \$ | - | \$ | - | \$ |  | \$ | - | \$ | - | \$ | - | \$ | - | \$ |  | \$ |  |
| Tenant Improvement Costs | \$ | . | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| TOTAL | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |



| Total Rent \& Related Expenses | \$ | 11,928,476 | \$ | 11,826,719 | \$ | 11,971,391 | \$ | 6,284,348 | \$ | 6,472,878 | \$ | 6,667,065 | \$ | 6,867,077 | \$ | 7,073,089 | \$ | 7,285,282 | \$ |  | 7,503,840 | \$ | 83,847,836 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total Moving Costs | \$ | 76,476 | \$ |  | \$ |  | \$ |  | \$ | - | \$ |  | \$ | - | \$ |  | \$ |  | \$ |  |  | \$ | 108,804 |
| Total Tenant Improvement Costs | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ |  | - | \$ |  |
| GRAND TOTAL | \$ | 12,004,952 | \$ | 11,826,719 | \$ | 11,971,391 | \$ | 6,284,348 | s | 6,472,878 | s | 6,667,065 | s | 6,867,077 | \$ | 7,073,089 | \$ | 7,285,282 | \$ |  | 7,503,840 | \$ | 83,956,640 |

## Appendix R-Timeline

Scenario II: Sacramento Consolidation
Build-to-Suit Lease

|  | 2015 |  |  |  |  |  | 2016 |  |  |  |  |  |  |  |  |  |  | 2017 |  |  |  |  |  |  |  |  |  |  | 2018 |  |  |  |  |  |  |  |  |  | 2019 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Qtr. 3 |  |  | Qtr. 4 |  |  | Qtr. 1 |  |  | Qtr. 2 |  |  | Qtr. 3 |  |  | Qtr. 4 |  | Qtr. 1 |  |  | Qtr. 2 |  | Qtr. 3 |  |  | Qtr. 4 |  |  | Qtr. 1 |  |  | Qtr. 2 |  | Qtr. 3 |  |  | Qtr. 4 |  | Qtr. 1 |  |  | Qtr. 2 |  |
| Activity | J | A | S | O | N | D | J | F | M | A | M | J | J A | A S |  | O | N D | J | F | M | A | J | J | A | S | 0 | N | D | J F | F M | A | M | J | J | A | S | 0 | N D |  | J | M | A M | M J |
| Cost Benefit Analysis Report |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Report Development and Approval |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Development and Approval of Judicial Council Report |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Judicial Council Meeting - December 11, 2015 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Report to Legislature - January 2016 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Project Funding |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Funding Request Development - BCP |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Funding Request Submittal - Spring Finance Letter |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Funding Acquired - July 1, 2016 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Request for Proposals |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| RFP \& Lease Development |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| RFP Issued/Team Selected |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| RFP Awarded |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Design/Construction - New Building + Tls |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Contract \& Lease Negotiations |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Space Program and Planning |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Construction Documents |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Permits |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Construction |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Move-In |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |

Appendix R-Timelines
Scenario III: Partial Consolidation
Lease Existing Building in Sacramento + Restack San Franciso and Gateway Oaks

|  | 2015 |  |  |  |  |  | 2016 |  |  |  |  |  |  |  |  |  |  |  | 2017 |  |  |  |  |  |  |  |  |  | 2018 |  |  |  |  |  |  |  |  |  | 2019 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Qtr. 3 |  |  | Qtr. 4 |  |  | Qtr. 1 |  |  |  | Qtr. 2 |  | Qtr. 3 |  |  | Qtr. 4 |  |  | Qtr. 1 |  |  | Qtr. 2 |  | Qtr. 3 |  | Qtr. 4 |  |  | Qtr. 1 |  |  | Qtr. 2 |  | Qtr. 3 |  |  | Qtr. 4 |  | Qtr. 1 |  |  | Qtr. 2 |  |
| Activity | J | A | S | 0 | N | D | J | F |  | M | A M | J | J | A | S | O | N | D | J | F M | M A | A M | J | J | A S | O | O | D | J | F | M A | A M | J | J | A | S | 0 | N D | J | F | M A | A M | M J |
| Cost Benefit Analysis Report |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Report Development and Approval |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Development and Approval of Judicial Council Report |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Judicial Council Meeting - December 11, 2015 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Report to Legislature - January 2016 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Project Funding |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Funding Request Development - BCP |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Funding Request Submittal - Spring Finance Letter |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Funding Acquired - July 1, 2016 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Property Search - Sacramento |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Broker Property Search |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Select Location |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Design/Construction - Sacramento TI Only |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Lease Negotiations |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Architect/Contractor Selection (could be part of lease) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Space Program and Planning |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Construction Documents |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Permits |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Construction |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Move-In |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Restack Existing Space - San Francisco |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Space Program and Planning |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Staggered Moves |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Restack Existing Space - Sacramento |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Space Program and Planning |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Staggered Moves |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |

## Appendix R - Timelines

Scenario VI: San Francisco/Sacramento Consolidation
Restack Existing Space in San Francisco and Sacramento

|  | 2015 |  |  |  |  | 2016 |  |  |  |  |  |  |  |  |  |  | 2017 |  |  |  |  |  |  |  |  |  | 2018 |  |  |  |  |  |  |  |  |  | 2019 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Qtr. 3 |  | Qtr. 4 |  |  | Qtr. 1 |  |  | Qtr. 2 |  | Qtr. 3 |  |  | Qtr. 4 |  |  | Qtr. 1 |  | Qtr. 2 |  | Qtr. 3 |  |  | Qtr. 4 |  |  | Qtr. 1 |  | Qtr. 2 |  |  | Qtr. 3 |  | Qtr. 4 |  |  | Qtr. 1 |  | Qtr. 2 |  |
| Activity |  | A S | 0 | N D | D | J | F | M | A M | M J | J | A | S | 0 | N | D | J | M | A | M J | J | A | S | 0 | N | D | J | F M | A | M | J | J A | S | 0 | N | D | J F | M | A M | M J |
| Cost Benefit Analysis Report |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Report Development and Approval |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Development and Approval of Judicial Council Report |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Judicial Council Meeting - December 11, 2015 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Report to Legislature - January 2016 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Restack Existing Space - San Francisco |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Space Program and Planning |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Staggered Moves |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Restack Existing Space - Sacramento |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Space Program and Planning |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Staggered Moves |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |

APPENDIX S - STATE AGENCY LEASES IN SAN FRANCISCO FROM DGS STATEWIDE PROPERTY INVENTORY (SPI)

Scenario II - Sacramento Consolidation

| 177,923 |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| LEASE EXPIRATION | $\begin{gathered} \text { TARGET } \\ \text { RELOCATION } \\ \text { DATE } \end{gathered}$ | AGENCY | $\begin{gathered} \hline \text { LEASED } \\ \text { SQ FT } \\ (N S F)^{1} \end{gathered}$ | $\begin{aligned} & \hline \text { LEASED } \\ & \text { SQ FT } \\ & (\text { RSF })^{2} \end{aligned}$ | 75.0\% | CUMULATIVE BACKFILL OF VACANT SPACE |  | REMAINING SPACE |  |
|  |  |  | FROM SPI |  | LEASED RSF | SQ FT | PERCENT | SQ FT | PERCENT |
| 9/30/2018 | 1/1/2020 | DEPT OF CONSUMER AFFAIRS | 2,297 | 2,756 | 2,067 | 2,067 | 1.2\% | 175,856 | 98.8\% |
| 10/31/2018 | 1/1/2020 | DEPT OF INSURANCE | 61,666 | 73,999 | 55,499 | 57,566 | 32.4\% | 120,357 | 67.6\% |
| 10/31/2018 | 1/1/2020 | CA COSTAL COMMISSION | 28,036 | 33,643 | 25,232 | 82,798 | 46.5\% | 95,125 | 53.5\% |
| 11/30/2018 |  | DEPT OF BUSINESS OVERSIGHT | 16,885 |  |  |  |  |  |  |
| 7/31/2019 |  | FRANCHISE TAX BOARD | 6,201 |  |  |  |  |  |  |
| 5/31/2020 | 6/1/2020 | BOARD OF EQUALIZATION | 21,466 | 25,759 | 19,319 | 102,117 | 57.4\% | 75,806 | 42.6\% |
| 5/31/2020 |  | FRANCHISE TAX BOARD | 3,971 |  |  |  |  |  |  |
| 8/31/2020 | 9/1/2020 | DEPT OF ALCOHOLIC BEVERAGE CONTROL | 3,969 | 4,763 | 3,572 | 105,689 | 59.4\% | 72,234 | 40.6\% |
| 3/31/2021 | N/A | DEPT OF BUSINESS OVERSIGHT | 13,249 |  |  |  |  |  |  |
| 6/30/2022 | 7/1/2022 | DEPT OF CORRECTIONS AND REHAB. | 13,601 | 16,321 | 12,241 | 117,930 | 66.3\% | 59,993 | 33.7\% |

## Scenario III - Partial Consolidation

Council Vacant Office Space 73,737

| LEASE EXPIRATION | TARGETRELOCATIONDATE | AGENCY | LEASED SQ FT $($ NSF) | LEASED SQ FT (RSF) ${ }^{2}$ | $\begin{gathered} 75.0 \% \\ \text { LEASED } \\ \text { RSF } \\ \hline \end{gathered}$ | CUMULATIVE BACKFILL OF VACANT SPACE |  | REMAINING SPACE |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | FROM SPI |  |  | SQ FT | PERCENT | SQ FT | PERCENT |
| 9/30/2018 | 1/1/2020 | DEPT OF CONSUMER AFFAIRS | 2,297 | 2,756 | 2,067 | 2,067 | 2.8\% | 71,670 | 97.2\% |
| 10/31/2018 | 1/1/2020 | DEPT OF INSURANCE | 61,666 | 73,999 | 55,499 | 57,566 | 78.1\% | 16,171 | 21.9\% |
| 10/31/2018 | 1/1/2020 | CA COSTAL COMMISSION | 28,036 |  |  |  |  |  |  |
| 11/30/2018 |  | DEPT OF BUSINESS OVERSIGHT | 16,885 |  |  |  |  |  |  |
| 7/31/2019 |  | FRANCHISE TAX BOARD | 6,201 |  |  |  |  |  |  |
| 5/31/2020 | 6/1/2020 | BOARD OF EQUALIZATION | 21,466 |  |  |  |  |  |  |
| 5/31/2020 | N/A | FRANCHISE TAX BOARD | 3,971 |  |  |  |  |  |  |
| 8/31/2020 | 9/1/2020 | DEPT OF ALCOHOLIC BEVERAGE CONTROL | 3,969 | 4,763 | 3,572 | 61,138 | 82.9\% | 12,599 | 17.1\% |
| 3/31/2021 | N/A | DEPT OF BUSINESS OVERSIGHT | 13,249 |  |  |  |  |  |  |
| 6/30/2022 | 7/1/2022 | DEPT OF CORRECTIONS AND REHAB. | 13,601 | 16,321 | 12,241 | 73,379 | 99.5\% | 358 | 0.5\% |

[^21]${ }^{2}$ Rentable square feet. Type of square footage typically used in commercial real estate. (See Appendix B2.)

[^22]APPENDIX S - STATE AGENCY LEASES IN SAN FRANCISCO FROM DGS STATEWIDE PROPERTY INVENTORY (SPI)

Scenario VI - San Francisco/Sacramento Consolidation
Council Vacant Office Space 8,954

| LEASE EXPIRATION | TARGET RELOCATION DATE | AGENCY | $\begin{gathered} \hline \text { LEASED } \\ \text { SQ FT } \\ (\text { NSF })^{1} \end{gathered}$ | $\begin{aligned} & \hline \text { LEASED } \\ & \text { SQ FT } \\ & (\text { RSF })^{2} \end{aligned}$ | $\begin{gathered} 75.0 \% \\ \text { LEASED } \\ \text { RSF } \\ \hline \end{gathered}$ | CUMULATIVE BACKFILL OF VACANT SPACE |  | REMAINING SPACE |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | FROM SPI |  |  | SQ FT | PERCENT | SQ FT | PERCENT |
| 9/30/2018 | 1/1/2020 | DEPT OF CONSUMER AFFAIRS | 2,297 | 2,756 | 2,067 | 2,067 | 23.1\% | 6,887 | 76.9\% |
| 10/31/2018 | 1/1/2020 | DEPT OF INSURANCE | 61,666 |  |  |  |  |  |  |
| 10/31/2018 | 1/1/2020 | CA COSTAL COMMISSION | 28,036 |  |  |  |  |  |  |
| 11/30/2018 | N/A | DEPT OF BUSINESS OVERSIGHT | 16,885 |  |  |  |  |  |  |
| 7/31/2019 | N/A | FRANCHISE TAX BOARD | 6,201 |  |  |  |  |  |  |
| 5/31/2020 | 6/1/2020 | BOARD OF EQUALIZATION | 21,466 |  |  |  |  |  |  |
| 5/31/2020 | N/A | FRANCHISE TAX BOARD | 3,971 |  |  |  |  |  |  |
| 8/31/2020 | 9/1/2020 | DEPT OF ALCOHOLIC BEVERAGE CONTROL | 3,969 | 4,763 | 3,572 | 5,639 | 63.0\% | 3,315 | 37.0\% |
| 3/31/2021 | N/A | DEPT OF BUSINESS OVERSIGHT | 13,249 |  |  |  |  |  |  |
| 6/30/2022 | 7/1/2022 | DEPT OF CORRECTIONS AND REHAB. | 13,601 |  |  |  |  |  |  |

${ }^{1}$ Net square feet. Type of square footage used by DGS.
${ }^{2}$ Rentable square feet. Type of square footage typically used in commercial real estate. (See Appendix B2.)

[^23]
## Appendix T - Position Growth By Scenario

|  | ROWT | BY SC | ENAR |  | SCE | ARIO | : Cur | rent Sta | te ${ }^{1}$ |  | Con | $\begin{aligned} & \text { II: S } \\ & \text { olida } \end{aligned}$ | crame <br> tion ${ }^{1}$ |  |  | $\begin{aligned} & \text { ENA } \\ & \text { Cons } \end{aligned}$ | $10 \mathrm{III}$ | Partia <br> tion ${ }^{1}$ |  |  | $\begin{aligned} & \text { ARIO } \\ & \text { Con } \end{aligned}$ | v: Sa | Fran ion ${ }^{1}$ |  |  | ARIO bank |  | Franci <br> lidatio |  |  | $\begin{aligned} & \text { ARIO } \\ & \text { Imen } \end{aligned}$ | I: Sa |  | $\begin{aligned} & \mathrm{sco} / \\ & \mathrm{on}^{1} \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | $\begin{aligned} & \stackrel{0}{0} \\ & \underline{u} \\ & \sum_{k}^{2} \\ & \stackrel{4}{4} \\ & \sum_{i}^{2} \end{aligned}$ |  |  |  | 믚 |
| 1 | 19/20 | ---- | 814 | 732 | 484 | 168 | 48 | 11 | 21 |  | 709 |  |  | 23 | 349 | 363 |  |  | 20 | 701 | 11 |  |  | 20 | 653 | 11 | 48 |  | 20 | 534 | 178 |  |  | 20 |
| 2 | 20/21 | 1.50\% | 827 | 744 | 492 | 171 | 49 | 11 | 21 |  | 721 |  |  | 23 | 355 | 369 |  |  | 20 | 713 | 11 |  |  | 20 | 664 | 11 | 49 |  | 20 | 543 | 181 |  |  | 20 |
| 3 | 21/22 | 1.50\% | 840 | 756 | 500 | 174 | 50 | 11 | 21 |  | 733 |  |  | 23 | 361 | 375 |  |  | 20 | 725 | 11 |  |  | 20 | 675 | 11 | 50 |  | 20 | 552 | 184 |  |  | 20 |
| 4 | 22/23 | 1.50\% | 853 | 767 | 508 | 176 | 50 | 12 | 21 |  | 744 |  |  | 23 | 366 | 381 |  |  | 20 | 735 | 12 |  |  | 20 | 685 | 12 | 50 |  | 20 | 560 | 187 |  |  | 20 |
| 5 | 23/24 | 1.50\% | 866 | 779 | 516 | 179 | 51 | 12 | 21 |  | 756 |  |  | 23 | 372 | 387 |  |  | 20 | 747 | 12 |  |  | 20 | 696 | 12 | 51 |  | 20 | 569 | 190 |  |  | 20 |
| 6 | 24/25 | 1.50\% | 879 | 791 | 524 | 182 | 52 | 12 | 21 |  | 768 |  |  | 23 | 378 | 393 |  |  | 20 | 759 | 12 |  |  | 20 | 707 | 12 | 52 |  | 20 | 578 | 193 |  |  | 20 |
| 7 | 25/26 | 0.50\% | 884 | 795 | 527 | 183 | 52 | 12 | 21 |  | 772 |  |  | 23 | 380 | 395 |  |  | 20 | 763 | 12 |  |  | 20 | 711 | 12 | 52 |  | 20 | 581 | 194 |  |  | 20 |
| 8 | 26/27 | 0.50\% | 889 | 800 | 530 | 184 | 53 | 12 | 21 |  | 777 |  |  | 23 | 382 | 398 |  |  | 20 | 768 | 12 |  |  | 20 | 715 | 12 | 53 |  | 20 | 585 | 195 |  |  | 20 |
| 9 | 27/28 | 0.50\% | 894 | 804 | 533 | 185 | 53 | 12 | 21 |  | 781 |  |  | 23 | 384 | 400 |  |  | 20 | 772 | 12 |  |  | 20 | 719 | 12 | 53 |  | 20 | 588 | 196 |  |  | 20 |
| 10 | 28/29 | 0.50\% | 899 | 809 | 537 | 186 | 53 | 12 | 21 |  | 786 |  |  | 23 | 387 | 402 |  |  | 20 | 777 | 12 |  |  | 20 | 724 | 12 | 53 |  | 20 | 592 | 197 |  |  | 20 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Growth (Less Vacancy) |  |  |  |  |  | 53 18 | 5 | 1 | 0 | 77 |  | 7   0 |  |  | 38 | 39 |  |  | 0 | 76 | 1 |  |  | 0 | 71 | 1 | 5 |  | 0 | 58 | 19 |  |  | 0 |

1 All location specific growth is reflected in terms of authorized positions less the $10 \%$ vacancy.

California Construction Cost Index (CCCI)

| Month | $\mathbf{2 0 1 5}$ | $\mathbf{2 0 1 4}$ | $\mathbf{2 0 1 3}$ | $\mathbf{2 0 1 2}$ | $\mathbf{2 0 1 1}$ | $\mathbf{2 0 1 0}$ | $\mathbf{2 0 0 9}$ | $\mathbf{2 0 0 8}$ | $\mathbf{2 0 0 7}$ | $\mathbf{2 0 0 6}$ | $\mathbf{2 0 0 5}$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| January | 6073 | 5898 | 5774 | 5683 | 5592 | 5260 | 5309 | 4983 | 4869 | 4620 | 4339 |
| February | 6077 | 5896 | 5782 | 5683 | 5624 | 5262 | 5295 | 4983 | 4868 | 4603 | 4362 |
| March | 6069 | 5953 | 5777 | 5738 | 5627 | 5268 | 5298 | 4999 | 4871 | 4597 | 4360 |
| April | 6062 | 5956 | 5786 | 5740 | 5636 | 5270 | 5296 | 5004 | 4872 | 4600 | 4393 |
| May | 6069 | 5957 | 5796 | 5755 | 5637 | 5378 | 5288 | 5023 | 4886 | 4599 | 4403 |
| June | 6055 | 5961 | 5802 | 5754 | 5643 | 5394 | 5276 | 5065 | 4842 | 4593 | 4421 |
| July |  | 5959 | 5804 | 5750 | 5654 | 5401 | 5263 | 5135 | 4849 | 4609 | 4411 |
| August |  | 5959 | 5801 | 5778 | 5667 | 5401 | 5265 | 5142 | 4851 | 4616 | 4399 |
| September |  | 5959 | 5802 | 5777 | 5668 | 5381 | 5264 | 5194 | 4942 | 4619 | 4533 |
| October |  | 5969 | 5911 | 5780 | 5675 | 5591 | 5259 | 5393 | 4943 | 4867 | 4554 |
| November |  | 5981 | 5903 | 5779 | 5680 | 5599 | 5259 | 5375 | 4978 | 4891 | 4587 |
| December |  | 5977 | 5901 | 5768 | 5680 | 5596 | 5262 | 5322 | 4981 | 4877 | 4614 |
| Annual \% * |  | $1.3 \%$ | $2.3 \%$ | $1.5 \%$ | $1.5 \%$ | $6.3 \%$ | $-1.1 \%$ | $6.8 \%$ | $2.1 \%$ | $5.4 \%$ | $6.0 \%$ |

[^24]This page last updated: 6/18/15

## Appendix V - Commuting Distance By Scenario




Scenario III: Commute Distance of Impacted Staff




Scenario VI: Commute Distance of Impacted Staff


## Appendix W - Council Staff Age Range Demographics

The charts below illustrate the projected age range demographic breakdown of the Judicial Council staff in July of 2019 (the beginning of the analysis period). These projections are based on the assumption (see Appendix B1) that all 719 staff members (as of February 1, 2015) do not turnover between now and the beginning of the analysis. Therefore, ages are inflated by 4.4 years. For example, if a staff member was 30 years old on February 1, 2015, these graphs depict that staff member as 34.4 years old as of July 1, 2019.

These graphs are meant to illustrate the retirement risk the organization assumes if a relocation scenario is chosen. These graphs segment the impacted populations of each scenario by age (under 50, 50-59.9 years of age, and over 60 years of age) to illustrate age-based retirement risk.

## Organizational Age Demographics (719 Current Staff ${ }^{1}$ )



Current State: Of the 719 staff in July of 2019, 248 are under 50 years of age, 266 are between 50 and 59.9 years of age, and 205 are over 60 years of age.


Scenario II: Of the 522 impacted staff in July of 2019 (see Appendix L), 173 are under age 50 years of age, 188 are between 50 and 59.9 years of age, and 161 are over 60 years of age.

# Scenario III Age Demographics of Impacted Staff 



Scenario III: Of the 350 impacted staff in July of 2019 (see Appendix L), 119 are under age 50 years of age, 133 are between 50 and 59.9 years of age, and 98 are over 60 years of age.

## Scenario IV Age Demographics of Impacted Staff



■ Under 50

- 50-59.9
- Over 60

Scenario IV: Of the 230 impacted staff in July of 2019 (see Appendix L), 87 are under age 50 years of age, 87 are between 50 and 59.9 years of age, and 56 are over 60 years of age.

# Scenario V Age Demographics of Impacted Staff 



Scenario V: Of the 186 impacted staff in July of 2019 (see Appendix L), 71 are under age 50 years of age, 74 are between 50 and 59.9 years of age, and 41 are over 60 years of age.

## Scenario VI Age Demographics of Impacted Staff



Scenario VI: Of the 56 impacted staff in July of 2019 (see Appendix L), 20 are under age 50 years of age, 18 are between 50 and 59.9 years of age, and 18 are over 60 years of age.
X.1. Costs By Scenario - Year By Year

|  |  | FY 19/20 | FY 20/21 | FY 21/22 | FY 22/23 | FY 23/24 | FY 24/25 | FY 25/26 | FY 26/27 | FY 27/28 | FY 28/29 | Ten Year Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Year 1 | Year 2 | Year 3 | Year 4 | Year 5 | Year 6 | Year 7 | Year 8 | Year 9 | 10 |  |
|  | Salaries \& Benefits | \$104,377,068 | \$108,125,195 | \$111,509,510 | \$114,873,968 | \$117,915,516 | \$120,941,575 | \$123,374,390 | \$125,457,725 | \$127,578,588 | \$129,677,112 | \$1,183,830,647 |
|  | Recurring Expenses | \$736,117 | \$746,670 | \$757,381 | \$768,253 | \$779,288 | \$790,489 | \$794,278 | \$798,086 | \$801,914 | \$805,760 | \$7,778,238 |
|  | Non-Recurring Expenses | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  | HR Year Total | \$105,113,185 | \$108,871,866 | \$112,266,891 | \$115,642,222 | \$118,694,804 | \$121,732,063 | \$124,168,668 | \$126,255,811 | \$128,380,502 | \$130,482,873 | \$1,191,608,884 |
|  | Salaries \& Benefits | \$95,484,598 | \$99,657,543 | \$104,042,611 | \$108,500,979 | \$112,768,396 | \$117,285,074 | \$120,894,367 | \$124,312,994 | \$127,750,963 | \$131,284,908 | \$1,141,982,434 |
|  | Recurring Expenses | \$279,074 | \$260,354 | \$260,354 | \$260,354 | \$260,354 | \$32,594 | \$32,594 | \$32,594 | \$32,594 | \$32,594 | \$1,483,460 |
|  | Non-Recurring Expenses | \$11,960,988 | \$842,043 | \$842,043 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$13,645,074 |
|  | HR Year Total | \$107,724,660 | \$100,759,940 | \$105,145,008 | \$108,761,333 | \$113,028,750 | \$117,317,668 | \$120,926,961 | \$124,345,588 | \$127,783,557 | \$131,317,502 | \$1,157,110,968 |
|  | Salaries \& Benefits | \$98,163,119 | \$102,121,924 | \$106,170,120 | \$110,370,767 | \$113,971,658 | \$117,929,310 | \$121,154,729 | \$124,281,172 | \$127,190,134 | \$130,477,738 | \$1,151,830,671 |
|  | Recurring Expenses | \$677,167 | \$669,176 | \$676,900 | \$684,739 | \$692,696 | \$579,092 | \$581,825 | \$584,571 | \$587,331 | \$590,105 | \$6,323,601 |
|  | Non-Recurring Expenses | \$7,906,533 | \$654,627 | \$654,627 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$9,215,788 |
|  | HR Year Total | \$106,746,819 | \$103,445,728 | \$107,501,647 | \$111,055,506 | \$114,664,354 | \$118,508,403 | \$121,736,553 | \$124,865,743 | \$127,777,465 | \$131,067,842 | \$1,167,370,060 |
|  | Salaries \& Benefits | \$100,864,997 | \$104,603,076 | \$108,268,689 | \$111,986,037 | \$115,475,162 | \$119,065,255 | \$121,956,535 | \$124,655,543 | \$127,254,329 | \$130,043,722 | \$1,164,173,344 |
|  | Recurring Expenses | \$1,051,540 | \$1,066,824 | \$1,082,338 | \$1,098,084 | \$1,114,066 | \$1,130,288 | \$1,135,777 | \$1,141,293 | \$1,146,836 | \$1,152,407 | \$11,119,454 |
|  | Non-Recurring Expenses | \$4,834,501 | \$357,494 | \$357,494 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$5,549,488 |
|  | HR Year Total | \$106,751,038 | \$106,027,393 | \$109,708,520 | \$113,084,121 | \$116,589,228 | \$120,195,543 | \$123,092,312 | \$125,796,835 | \$128,401,165 | \$131,196,130 | \$1,180,842,286 |
|  | Salaries \& Benefits | \$101,434,695 | \$105,199,303 | \$108,793,109 | \$112,459,429 | \$115,892,676 | \$119,420,026 | \$122,254,564 | \$124,846,264 | \$127,324,832 | \$130,058,762 | \$1,167,683,661 |
|  | Recurring Expenses | \$981,769 | \$996,007 | \$1,010,458 | \$1,025,126 | \$1,040,014 | \$1,055,125 | \$1,060,238 | \$1,065,376 | \$1,070,540 | \$1,075,730 | \$10,380,383 |
|  | Non-Recurring Expenses | \$4,154,432 | \$292,442 | \$292,442 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$4,739,316 |
|  | HR Year Total | \$106,570,897 | \$106,487,752 | \$110,096,009 | \$113,484,555 | \$116,932,690 | \$120,475,152 | \$123,314,802 | \$125,911,640 | \$128,395,372 | \$131,134,491 | \$1,182,803,360 |
|  | Salaries \& Benefits | \$103,757,121 | \$107,482,093 | \$110,941,800 | \$114,361,094 | \$117,462,558 | \$120,555,644 | \$123,049,741 | \$125,245,191 | \$127,491,359 | \$129,650,729 | \$1,179,997,328 |
|  | Recurring Expenses | \$807,342 | \$818,963 | \$830,759 | \$842,731 | \$854,883 | \$867,218 | \$871,391 | \$875,585 | \$879,800 | \$884,036 | \$8,532,706 |
|  | Non-Recurring Expenses | \$758,422 | \$76,038 | \$76,038 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$910,498 |
|  | HR Year Total | \$105,322,885 | \$108,377,094 | \$111,848,596 | \$115,203,825 | \$118,317,441 | \$121,422,861 | \$123,921,131 | \$126,120,775 | \$128,371,158 | \$130,534,765 | \$1,189,440,532 |



1 Cost remains fixed across all scenarios at $\$ 32,594$ per year on Linkedln and Career fairs.
2 Utilization rate was determined by the subsidy utilization in San Francisco as of February 1, 2015. As of this date, there were 438 users out of 469 staff members in San Francisco - for an effective rate of $93.2 \%$.
3 The monthly transit subsidy allowance is $\$ 130 /$ month, effective July 1,2015 . This is an annualized subsidy of $\$ 1,560$.
4 The analysis applies growth of authorized positions by $1.5 \%$ per year for the first five years, and then is followed by $0.5 \%$ growth every year beyond. Due to this growth, there will be a growth in clipper card usage by the same rate (in theory). The growth is applied to the transit costs as outlined in the graph.
5 The bus system program is a five year transitional program for staff from the San Francisco office who are being relocated to Sacramento, and therefore applies to scenarios II and III. The allowance does not apply to Scenarios IV-VI, since all the staff moving from Burbank or Sacramento to San Franicsco will receive a transit subsidy (as accounted for in the Transit Subsidy costing). If staff relocated to Sacramento from San Francisco in Scenarios II and III choose to reside in their San Francisco Bay Area homes, that $\$ 130$ subsidy can be "transferred" to a Bus system. Due to this principle of not double counting, only staff who are impacted and retain employment with the JCC in Scenarios II and III in a move from San Franciso to Sacramento will receive this benefit. Staff in these scenario's moving to San Francisco are accounted for in the transit subsidy program. The bus system allowance is costed by the number of staff impacted in a move from San Francisco to Sacramento and stay with the
JCC, multiplied by a $\$ 130$ bus allowance per month. JCC, multiplied by a $\$ 130$ bus allowance per month.


## Appendix Y - Burbank 2015 Market Rental Rates

SPECIAL REPORT REAL ESTATE QUARTERLY
Los Angeles County Office Market, 2nd Quarter 2015

|  |  |  | Vacancy Rate |  |  | Under | Net Absorption (square ft.) ${ }^{4}$ |  |  | Class A Asking Rent ${ }^{2}$ |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Market/Submarket | Inventory (square ft. (square ft.) | Vacant Space (square ft.) | $\begin{gathered} \hline \text { 2nd Qtr. } \\ 2015 \end{gathered}$ | $\begin{aligned} & \text { 1st qutr } \\ & \text { 2015 } \end{aligned}$ | $\begin{gathered} \text { 2nd Qtr. } \\ 2014 \end{gathered}$ | $\begin{aligned} & \text { Construction } \\ & \text { (square ft.) } \\ & \hline \end{aligned}$ | $\begin{gathered} \hline \text { 2nd Qtr. } \\ 2015 \end{gathered}$ | $\begin{aligned} & \text { 1st Qtr. } \\ & 2015 \end{aligned}$ | $\begin{gathered} \text { 2nd Qtr. } \\ 2014 \end{gathered}$ | $\begin{aligned} & \text { 2nd Qtr. } \\ & 2015 \end{aligned}$ | $\begin{aligned} & \text { 1st Ottr. } \\ & 2015 \end{aligned}$ | $\begin{gathered} \text { 2nd Qtr. } \\ 2014 \end{gathered}$ |
| Downtown Los Angeles | 29,794,413 | 5,452,219 | 18.3\% | 18.6\% | 19.1\% | 350,000 | 94,069 | 11,004 | $(107,416)$ | \$3.45 | \$3.32 | \$3.18 |
| Hollywood | 2,274,087 | 289,465 | 12.7\% | 14.0\% | 14.2\% | 1,123,407 | 29,479 | $(6,127)$ | 21,108 | \$3.91 | \$3.84 | \$3.70 |
| San Fernando Valley* | 32,555,491 | 4,576,000 | 14.1\% | 15.2\% | 13.7\% | 120,934 | 366,468 | 40,215 | 170,399 | \$2.64 | \$2.58 | \$2.37 |
| Central Valley | 8,073,600 | 958,337 | 11.9\% | 13.0\% | 10.5\% | 0 | 88,260 | 186,577 | 50,637 | \$2.87 | \$2.80 | \$2.47 |
| Conejo Valley ${ }^{3}$ | 9,682,302 | 1,213,615 | 12.5\% | 13.8\% | 15.0\% | 120,934 | 125,227 | $(89,157)$ | 81,380 | \$2.68 | \$2.61 | \$2.37 |
| East Valley | 2,059,424 | 378,723 | 18.4\% | 17.7\% | 11.1\% | 0 | $(14,065)$ | $(1,667)$ | 19,316 | \$2.97 | \$2.95 | \$2.62 |
| West Valley | 12,740,165 | 2,025,325 | 15.9\% | 17.2\% | 15.4\% | 0 | 167,046 | 255,612 | 19,066 | \$2.42 | \$2.42 | \$2.25 |
| San Gabriel Valley | 11,281,487 | 1,557,005 | 13.8\% | 13.1\% | 13.0\% | 0 | 60,991 | 111,884 | 91,310 | \$2.31 | \$2.17 | \$2.20 |
| Santa Clarita Valley* | 2,494,590 | 333,388 | 13.4\% | 13.0\% | 16.0\% | 0 | $(9,109)$ | 13,129 | $(12,996)$ | \$2.67 | \$2.65 | \$2.60 |
| South Bay | 27,347,993 | 5,931,394 | 21.7\% | 22.2\% | 21.9\% | 0 | 131,565 | $(147,244)$ | $(114,547)$ | \$2.44 | \$2.43 | \$2.39 |
| 190th Street Corridor | 2,432,628 | 489,004 | 20.1\% | 17.8\% | 16.8\% | 0 | $(56,732)$ | 43,465 | 34,131 | \$2.22 | \$2.15 | \$2.29 |
| El Segundo | 9,772,349 | 1,619,413 | 16.6\% | 17.6\% | 16.6\% | 0 | 99,477 | $(155,310)$ | 18,528 | \$2.78 | \$2.72 | \$2.69 |
| LAX/Century Blvd. | 3,667,857 | 1,650,903 | 45.0\% | 46.8\% | 42.4\% | 0 | 65,513 | $(46,940)$ | $(45,462)$ | \$1.62 | \$1.63 | \$1.63 |
| Long Beach Downtown | 3,556,295 | 570,060 | 16.0\% | 15.3\% | 15.9\% | 0 | $(26,178)$ | 12,710 | $(44,507)$ | \$2.50 | \$2.50 | \$2.33 |
| Long Beach Suburban | 3,814,033 | 615,069 | 16.1\% | 17.1\% | 18.6\% | 0 | 36,406 | 2,330 | $(76,490)$ | \$2.14 | \$2.13 | \$2.06 |
| Torrance | 1,848,247 | 454,719 | 24.6\% | 24.3\% | 24.8\% | 0 | $(6,408)$ | $(15,095)$ | 10,202 | \$2.24 | \$2.22 | \$2.27 |
| Beach Cities | 2,256,584 | 532,225 | 23.6\% | 24.4\% | 29.3\% | 0 | 19,487 | 11,596. | $(10,949)$ | \$2.70 | \$2.54 | \$2.56 |
| Tri-Cities | 23,665,390 | 3,611,069 | 15.3\% | 14.8\% | 17.4\% | 0 | $(123,636)$ | 165,122 | 116,422 | \$2.89 | \$2.84 | \$2.77 |
| Burbank | 7,260,052 | 1,120,989 | 15.4\% | 16.2\% | 17.7\% | 0 | 58,489 | $(24,901)$ | 98,934 | \$3.15 | \$3.24 | \$3.15 |
| Glendale | 6,502,622 | 918,672 | 14.1\% | 14.1\% | 19.5\% | 0 | $(3,461)$ | 88,059 | 83,716 | \$2.52 | \$2.54 | \$2.52 |
| Pasadena | 9,902,716 | 1,571,408 | 15.9\% | 14.3\% | 15.7\% | 0 | ( $1 \times \frac{7}{8}$ | 101,964 | $(66,228)$ | \$2.98 | \$2.76 | \$2.65 |
| Westside | 47,028,775 | 6,370,072 | 13.5\% | 14.3\% | 14.6\% | 356,830 | 450; 821 | $(75,303)$ | 248,984 | \$4.28 | \$4.26 | \$4.02 |
| Beverly Hills | 6,973,376 | 382,416 | 5.5\% | 6.3\% | 8.8\% | 0 | 55,277 | 64,323 | 44,859 | \$5.08 | \$4.88 | \$4.72 |
| Brentwood | 3,217,946 | 411,993 | 12.8\% | 14.7\% | 19.0\% | 0 | 59,950 | 52,600 | 48,955 | \$4.02 | \$3.62 | \$3.39 |
| Century City | 10,523,768 | 1,487,339 | 14.1\% | 15.8\% | 13.1\% | 0 | 180,241 | $(157,578)$ | 20,775 | \$4.37 | \$4.56 | \$4.27 |
| Marina/Culver City | 7,834,943 | 1,558,422 | 19.9\% | 22.2\% | 24.3\% | 72,830 | 283,031 | $(62,359)$ | 107,403 | \$3.07 | \$3.06 | \$3.01 |
| Santa Monica | 7,688,376 | 958,977 | 12.5\% | 10.7\% | 9.4\% | 0 | $(140,058)$ | $(37,041)$ | 87,614 | \$5.02 | \$4.86 | \$4.45 |
| West LA/Olympic Corridor | 2,975,077 | 314,097 | 10.6\% | 10.5\% | 11.7\% | 284,000 | $(1,799)$ | 61,006 | 16,382 | \$3.93 | \$3.89 | \$3.59 |
| Westwood | 4,730,102 | 742,830 | 15.7\% | 15.6\% | 14.6\% | 0 | $(2,846)$ | $(1,078)$ | 12,698 | \$4.16 | \$4.12 | \$3.76 |
| West Hollywood | 3,085,187 | 513,998 | 16.7\% | 17.7\% | 19.7\% | 0 | 17,025 | 4,824 | $(89,702)$ | \$4.52 | \$4.53 | \$4.51 |
| Wilshire Corridor | 11,311,938 | 2,170,283 | 19.2\% | 19.6\% | 20.2\% | 0 | 43,150 | 40,358 | 73,244 | \$2.49 | \$2.48 | \$2.42 |
| Wilshire Center | 5,224,343 | 1,216,817 | 23:3\% | 23.5\% | 25.0\% | 0 | 12,176 | 20,897 | 58,360 | \$1.83 | \$1.70 | \$1.71 |
| Park Mile | 876,897 | 238,150 | 27.2\% | 27.3\% | 27.3\% | 0 | 1,376 | 3.989 | 3.824 | \$2.30 | \$2.30 | \$2.30 |

MARKETVIEW GREATER LOS ANGELES OFFICE

Figure 10: Market Statistics

| Submarket | Building Sq. Ft. | Direct Vacancy (\%) | Overall <br> Vacancy (\%) | Current Net Absorption | YTD Net Absorption | Under Construction | Construction Deliveries |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Tri-Cities/Glendale | 26,926,189 | 14.4 | 15.3 | 106,033 | 100,369 | 0 | 155,000 | 2.79 |
| Los Angeles Downtown | 31,760,927 | 17.2 | 17.6 | 159,463 | 341,796 | 390,510 | 0 | 2.99 |
| Hollywood/Wilshire Corridor | 19,040,242 | 16.7 | 16.8 | $(89,746)$ | $(51,647)$ | 1,192,634 | 0 | 2.39 |
| San Fernando Valley | 20,664,273 | 14.2 | 14.9 | 17,084 | 27,993 | 0 | 0 | 2.23 |
| San Gabriel Valley | 13,990,674 | 13.0 | 13.0 | 76,623 | 250,590 | 0 | 166,408 | 2.04 |
| Mid-Counties | 6,187,835 | 9.2 | 9.2 | 71,588 | 45,821 | 0 | 0 | 2.06 |
| South Bay | 31,754,038 | 18.7 | 19.2 | 233,320 | 425,780 | 0 | 0 | 2.29 |
| West Los Angeles | 50,233,775 | 11.5 | 12.3 | 566,373 | 543,383 | 614,988 | 411,935 | 4.24 |
| Los Angeles County | 200,557,953 | 14.7 | 15.3 | 1,140,738 | 1,684,085 | 2,198,132 | 733,343 | 2.86 |
| Ventura County | 19,048,006 | 16.7 | 18.4 | 218,855 | 593,034 | 78,381 | 0 | 2.18 |
| Greater Los Angeles Area | 219,605,959 | 14.9 | 15.6 | 1,359,593 | 2,277,119 | 2,276,513 | 733,343 | 2.78 |

Source: CBRE Research, Q2 2015.

Figure 11: Key Transactions

| Occupier | Industry Sector | Location | Total Sq. Ft. |
| :--- | :--- | :--- | :---: |
| Lewis Brisbois* | Legal | Downtown | 210,000 |
| City of Los Angeles | Government | Downtown | 137,311 |
| AECOM | Architecture/Engineering | Downtown | 121,330 |
| Disney* | Media/Entertainment | Tri-Cities | 110,000 |
| Sage Publications | Coummunications | Ventura | 99,000 |

* Renewals

Source: CBRE Research, Q2 2015.

Figure 12: Market Outlook

Following several quarters of steady growth, the Greater Los Angeles office market continues on an upward trajectory moving through to the second half of 2015 . Office employment is expected to add 53,100 new jobs by the end of 2016, according to CBRE EA. This increased growth is projected to improve vacancy levels further by 70 bps by Q2 2016. Rental rates will also continue to improve, as they are expected to grow by $3.4 \%$ over the next 12 months.

12-Month Forecast


Source: CBRE Econometric Advisors, Q2 2015.

MARKETVIEW GREATER LOS ANGELES OFFICE

## INVENTORY AT A GLANCE



## DEFINITIONS

Net Rentable Area The gross building square footage minus the elevator core, flues, pipe shafts, vertical ducts, balconies and stairwell areas. Available Square Feet Space Available for lease which is either physically vacant or occupied. Includes Subleases. Vacant Square Feet Portion of Available Square Feet which is either physically vacant or immediately available. Includes Subleases. Direct Vacancy Square Feet Portion of Available Square Feet which is either physically vacant or immediately available. Excludes subleases. Vacancy Rate Vacant Square Feet divided by the NRA. Occupied Square Feet NRA not considered vacant. Net Absorption The change in Occupied Square Feet from one period to the next. Positive absorption is reflected when a lease is signed, which may not coincide with the date of occupancy. Average Asking Lease Rate The rate determined by multiplying the asking gross lease rate for each building in the summary by its associated available space, summing the products, then dividing by the sum of the available spaces with gross lease rates for all buildings in the summary. Direct leases only; excludes sublease space and parking charges. Full Service Gross (FSG) Lease Type whereby the landlord assumes responsibility for all of the operating expenses and taxes for the property. Normalization Due to a reclassification of the market, the base, number and square footage of buildings for previous quarters have been adjusted to match the current base. Availability and Vacancy figures for those buildings have been adjusted in previous quarters.

## SURVEY CRITERIA

Includes all class A and B multi-tenant office projects 30,000 square feet and greater in size for Los Angeles County and 10,000 square feet and larger for Ventura Country, excluding government, medical, and owner-user buildings. Excludes buildings Under Construction or Planned. Under construction buildings which have begun construction as evidenced by site excavation or foundation work

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# JUDICI AL COUNCI L OF CALI FORNIA 

## Policy

## Employee salaries are set and periodically adjusted in accordance with established guidelines.

Contents:<br>(A) Purpose of Policy<br>(B) Salary Offers<br>(C) Step Increases<br>(D) Cost of Living Adjustments<br>(E) Salary Adjustment on Promotion<br>(F) Salary Adjustment on Demotion<br>(G) Salary Adjustment on Downward Reclassification and Red-Circle Rates<br>(H) Procedures for Salary Adjustments

## (A) Purpose of Policy

This policy establishes the guidelines for setting individual employee salaries within the established salary range and for adjusting salaries. The setting of salary ranges for Judicial Council classifications is discussed in Salary Structure, policy 4.1, and Geographic Salary Differentials, policy 4.2.

## (B) Salary Offers

In general, the entry-level salary for newly hired employees will be set at the minimum of the salary range assigned to the job classification, unless a higher salary is warranted by exceptional job qualifications or other legitimate business reasons. Approval of a starting salary above the minimum may be requested by the office leadership. Any such request must include sufficient justification for the request and may only be approved by the Chief Administrative Officer or designee.

A request for any salary above the minimum is evaluated in light of the following criteria: nature and extent of applicable work experience, direct relevance of past work experience to the position applied for, internal comparisons with current staff salaries, particular subject matter expertise, availability of funds, candidate pools, and to a lesser extent, the newly hired employee's current compensation. Requests to the Chief Administrative Officer must be in writing from the hiring office leadership and address the criteria listed above. Upon review of the request, the Chief Administrative Officer will make the final determination of the salary level approved for each individual request.

This section does not apply to salary offers for executive employees, which are at the discretion of the Administrative Director.

For information on salary levels for reinstated Judicial Council employees, please refer to Reinstatement, policy 3.11.

Salary offers are made only by an authorized representative of Human Resources. Hiring, policy 3.1, except for Executive Office positions.

## (C) Step Increases

The step increase (formerly merit salary adjustment) rate, if applicable, is set on a fiscal year basis by the Chief Justice based on availability of funds.

Employees who have not reached the maximum salary for their classification are eligible for consideration to receive a step increase effective on their anniversary date. The step increase is awarded based on job performance and availability of funds. Hourly intermittent employees are eligible for a step increase after working 1,920 hours.

Where an employee's job performance does not support the award of a step increase, the step increase may be denied, or deferred for a period of up to one year upon recommendation of the supervisor. Either situation requires the approval of the office leadership. The Pay and Benefits Administration Unit of Human Resources must be immediately notified in writing of the decision to deny or defer a step increase.

The supervisor may review the employee's eligibility and grant the deferred step increase at a future date not to exceed one year from the original step increase review date. When a step increase is deferred and then granted on a date other than the employee's anniversary date, the employee's anniversary date will change.

## (D) Cost of Living Adjustments

A cost of living adjustment (COLA) is a percent increase applied to all salary ranges and has the effect of increasing all employee salaries by the applied percent. COLAs must be approved by the Chief Justice based on availability of funds.

## (E) Salary Adjustment on Promotion

An employee approved for promotion will receive a 5 percent increase over current salary or the minimum of the new range, whichever is greater. If the employee's current salary is within 5 percent of the maximum rate of the new range, the employee will receive the maximum rate. When the employee is eligible for a step increase (see Section (C) above) within two months after the promotion, the amount of the step increase, if granted, will be incorporated into the employee's base salary before the promotional increase is applied. Upon promotion, an employee's anniversary date will change.

## (F) Salary Adjustment on Demotion

An employee will receive a salary decrease upon demotion. A demotion may result from disciplinary or performance-related issues, or it could be initiated voluntarily by an employee. If the employee's current salary is above the maximum of the lower salary range, the employee will receive a 5 percent decrease or the maximum of the lower salary range, whichever decrease is greater. If the employee's current salary is within the lower range, the employee will receive a 5 percent decrease or the range minimum, whichever
decrease is less. Upon demotion, an employee's anniversary date will change.

## (G) Salary Adjustment on Downward Reclassification and Red-Circle Rates

When the need arises, the Judicial Council may reclassify a position downward, for example, upon determining that the position was misclassified or because of organizational needs. A downward reclassification is distinguished from a voluntary or involuntary demotion in that a downward reclassification is a Judicial Council management-initiated action that is not disciplinary or related to performance.

Upon downward reclassification, the following will occur:

- If the employee's current salary is within the range of the lower classification, the employee's salary will not be adjusted.
- If the employee's current salary is above the maximum of the salary range of the lower classification, the employee will receive a red-circle rate (a rate of pay that exceeds the maximum of the salary range) allowing them to retain the salary rate in effect before downward reclassification for a period of one year. At the conclusion of one year, if the red-circle rate is still in effect, the employee's salary will be reduced by 5 percent or to the maximum of the range of their current classification, whichever decrease is less. At the conclusion of two years, if the red-circle rate is still in effect, the red-circle rate will be terminated and the employee's salary will be lowered to the maximum of the salary range for their classification.

While subject to a red-circle rate, the employee will not receive any further salary increases, including step increases and COLAs. A red-circle rate will be terminated under the following conditions: (1) the employee's salary falls within the range of the assigned classification, (2) the employee accepts another Judicial Council position, or (3) the employee reaches the two-year maximum. If an employee subject to a red-circle rate is promoted, the employee's salary will be returned to the salary held immediately before the red-circle rate, provided that salary is within the new range. If the employee's salary immediately before the redcircle rate is above the maximum of the new range, the employee will receive the maximum of the new range.

Red-circle rates are not appropriate when the employee:

- Is demoted, either voluntarily or involuntarily;
- Is in a temporary position or assignment or has just ended a temporary assignment; or
- Changes primary work location to a lower paying geographic region (Geographic Salary Differentials, policy 4.2) without receiving a downward reclassification.


## (H) Procedures for Salary Adjustments

Requests for salary adjustments discussed in Sections (E), (F), or (G) of this policy are initiated by submission of a Personnel Action Request (PAR) and the necessary accompanying documentation to Human Resources.


[^0]:    ${ }^{1}$ Formerly known as the San Francisco Civic Center Complex (SFCCC). (See Appendix A1).

[^1]:    ${ }^{2}$ Includes all offices in the Administrative Services Division (excluding Real Estate and Facilities Management), Audit Services, Special Projects, and the balance of Trial Court Liaison staff in San Francisco.
    ${ }^{3}$ For example, California Department of Human Resources, Department of Finance, Department of General Services (DGS), State Controller's Office (SCO), and Department of Technology Services.
    ${ }^{4}$ Includes conference room and hoteling space for the Executive Office.

[^2]:    ${ }^{5}$ Includes all offices in the Administrative Services Division (excluding Real Estate and Facilities Management), Audit Services, Special Projects, and the balance of Trial Court Liaison staff in San Francisco.
    ${ }^{6}$ For example, California Department of Human Resources, Department of Finance, Department of General Services (DGS), State Controller's Office (SCO), and Department of Technology Services.

[^3]:    ${ }^{7}$ Includes conference center and hoteling space for the Executive Office.

[^4]:    ${ }^{8}$ Statistic is based on projected salaries of staff on July 1, 2019.

[^5]:    ${ }^{1}$ The 10 -year cost analysis does not assume growth or reduction between 2015 and the first year of implementation. The outcome of this analysis may positively or negatively impact turnover prior to 2019, and staffing fluctuations prior to 2019 can only be realistically captured once the recommendation stemming from the results of this analysis is known.
    ${ }^{2}$ http://www.lao.ca.gov/analysis_2008/general_govt/gen_anl08002.aspx

[^6]:    ${ }^{3}$ http://www.dof.ca.gov/budget/historical/2015-16/salaries_and_wages/
    ${ }^{4}$ The growth rate was not applied to authorized positions located in Real Estate's field offices as the rate of increase per year would only result in a value equivalent to a fraction of a position.

[^7]:    ${ }^{5}$ Annual step increases were discussed in Policy 4.3 - Salary Administration (see Appendix Z). Prior year step increases have been provided at 3.5 percent. Although that amount can change year to year, 3.5 percent was used for purposes of this analysis.
    ${ }^{6}$ http://www.ssa.gov/planners/retire/retirechart.html

[^8]:    ${ }^{7}$ State Miscellaneous employees are eligible to receive a retirement benefit beginning at age 50 -http://www.calpers.ca.gov/eip-docs/about/pubs/member/your-benefits-your-health-state-misc-indsbenef.pdf
    ${ }^{8}$ Judicial Council employees are eligible to receive retiree health and dental benefits in compliance with Policy 6.10 (E) (see Appendix M).
    ${ }^{9}$ Employees who were within 2 years of vesting were expected to temporarily relocate and resign after two years. Please note that Judicial Council executives (Administrative Director, Chief of Staff, Chief Operating Officer, Chief Administrative Officer) were assumed to relocate regardless of the scenario.

[^9]:    ${ }^{10}$ All salaries reflected in Year 1 (across all options) have been gathered from HREMS. Where necessary, salaries were annualized based on the monthly rate received as of February 1, 2015, and prorated based on the time base of the employee.
    ${ }^{11}$ From Years 2 through 10, amounts are adjusted based on a 3.5 percent annual step increase. Judicial Council employees are eligible to receive a step increase if their current salary does not exceed the maximum of the salary range, and if they receive a "Meets Expectations" rating or higher on their performance evaluation. Access to performance management data was limited and performance varied year to year, which made it difficult to predict if an employee will receive a 3.5 percent increase in a given year. As such, the analysis assumed that all employees earned a 3.5 percent increase (or lower depending on their position in the range) until they reached the maximum of the salary range.
    ${ }^{12}$ Included in the Governor's proposed state budget for the 2015-16 fiscal year is $\$ 4.6$ million to provide for a two percent cost-of-living adjustment for employees of the Supreme Court, Courts of Appeal, Judicial Council, and the Habeas Corpus Resource Center. An additional 2.5 percent adjustment is projected for the 2016-17 fiscal year. Calculations also included a conservative adjustment of 1 percent per year for the remainder of the 10 -year savings horizon.
    ${ }^{13}$ Dental contribution rates for two-party plans vary based on service providers. The average of all twoparty 2015 plan rates was utilized. The practice of assuming two-party code for benefits calculations follows the same methodology the Judicial Council has used in calculating the costs of positions requested during the BCP process. The two-party code reflects the middle rate of all available plans.

[^10]:    ${ }^{14}$ https://www.calpers.ca.gov/page/employers/policies-and-procedures/circular-letters
    ${ }^{15}$ The practice of assuming the Tier 1 retirement benefit for all new positions follows the same methodology when calculating the costs of positions requested during the BCP process. The Tier 1 retirement benefit is the most commonly selected retirement plan of Judicial Council employees.

[^11]:    ${ }^{16}$ http://www.edd.ca.gov/about_edd/Quick_Statistics.htm
    ${ }^{17}$ http://www.edd.ca.gov/pdf_pub_ctr/de1101bt5.pdf

[^12]:    ${ }^{18} \mathrm{http}: / / \mathrm{www}$. entrepreneur.com/article/234665
    ${ }^{19}$ Vacant positions were categorized as either IT or Non-IT and recruitment advertising costs were applied based on the nature of the job.

[^13]:    ${ }^{20}$ http://www.calhr.ca.gov/Documents/wfp-developing-a-workforce-plan-session-3-text-only.pdf
    ${ }^{21}$ http://www.dot.ca.gov/docs/ct_knowledge_transfer_guidebook.pdf

[^14]:    ${ }^{1}$ TT Code 3310 in DGS Price Book http://www.documents.dgs.ca.gov/ofs/PriceBook/PricebookCurrentVersion.pdf
    ${ }^{2}$ California Constitution, Article XIII, section 3 - http://www.leginfo.ca.gov/.const/.article_13
    ${ }^{3}$ Section 4.4 of the Lease Purchase Agreement dated December 1, 1996 (see Appendix C).
    ${ }^{4}$ Code 2890/3310 in DGS Price Book http://www.documents.dgs.ca.gov/ofs/PriceBook/PricebookCurrentVersion.pdf

[^15]:    ${ }^{5}$ Construction of the Hiram W. Johnson State Office Building and extensive renovation of the Earl Warren Building were completed in 1998.
    ${ }^{6}$ http://lao.ca.gov/reports/2015/budget/state-buildings/addressing-deferred-maintenance-031915.pdf
    ${ }^{7}$ Rental rates in net square feet (NSF) are, on average, approximately 20 percent higher than rates calculated on a rentable square foot (RSF) basis. DGS San Francisco Bay Area Regional Facilities Plan 2009, Chapter 2, page 34.

[^16]:    ${ }^{8}$ http://www.spi.dgs.ca.gov/wscripts/spi.asp

[^17]:    ${ }^{9} 2860$ Gateway Oaks lease
    ${ }^{10} 2850$ Gateway Oaks lease

[^18]:    * Assumes no reinvestment

[^19]:    * The Prepayment Price shown is the unpaid principal amount assuming that all rental payments are made as scheduled. It does not include any premium or interest or other amount that may be required to be paid under the Lease or the Indenture, and such premium or interest or other amount, if any, must be included to determine the total prepayment price.

[^20]:    Note: Strategy 3 assumes that only 100,000 to 134,000 USF would be relocated to Oakland. Agencies could be chosen from the listing above.

[^21]:    ${ }^{1}$ Net square feet. Type of square footage used by DGS.

[^22]:    Agencies with programmatic or planning reasons that preclude them from being backfill candidates in the San Francisco office according to DGS. (See Appendix B2.)

[^23]:    $\square A$
    Agencies with programmatic or planning reasons that preclude them from being backfill candidates in the San Francisco office according to DGS. (See Appendix B2.)

[^24]:    The California Construction Cost index is developed based upon Building Cost Index (BCI) cost indices for San Francisco and Los Angeles produced by Engineering News Record (ENR) and reported in the second issue each month for the previous month. This table is updated at the end of each month.

    The ENR BCI reports cost trends for specific construction trade labor and materials in the California marketplace.
    *Annual Percentage is calculated from December to December.

